# **ARGO Properties N.V.**

# **ANNUAL REPORT**

AS OF DECEMBER 31, 2024

# Company address:

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# **Board of Directors' Report**

Argo Properties N.V. (hereinafter: "the Company" and together with its subsidiaries hereinafter: "the Group") hereby submits the Board of Directors' report for a period of twelve months ending on December 31, 2024 (hereinafter: "the Reported Period" or "the Report Period".

These financial statements have been prepared for statutory purposes in the Netherlands. The Company has issued shares (ISIN NL0015000D84) which are traded on the Tel Aviv Stock Exchange in Israel.

These financial statements do not constitute an offer to subscribe for, buy or sell the securities mentioned herein. It cannot be used or relied on for purposes of making any investment decision with respect to any securities.

For more current information regarding Argo Properties NV, please consult the press releases, annual reports, regulatory filings, presentations and other documents available at <a href="https://www.tase.co.il">www.tase.co.il</a> and <a href="https://www.

The financial statements attached in this report are presented according to IFRS as adopted by the European Union and with Part 9 of Book 2 of the Dutch Civil Code.

#### All data in this report refers to consolidated financial statements unless otherwise stated.

In this report: "The report date" or "the date of the report" refers to December 31, 2024 and "the signing date" or "the date of signing the report" refers to August 12th, 2025.

# 1. Preamble

# 1.1 Summary of the Group's operations

The Group is engaged, via a local team of about 60 people, in the acquisition, value enhancement and selling of residential properties, in the center of the cities of Leipzig and Dresden, mainly (the Group has approximately 4,482 residential units). Leipzig and Dresden are metropolitan cities of over a million people each, which constitute important urban centers characterized by an annual growth of 1% - 1.5% in the number of households. In the first phase of the value enhancement plan, the Group generates high returns of 16% - 20% on capital through an organic growth of the rental income of 8% - 10% per year. In the second phase, the Group sells apartments to end customers at high profitability rates. In addition, the current cash flows (deriving mainly from the refinancing of the value enhanced properties) finance an annual increase of 10% - 15% in the scope of the property portfolio while maintaining leverage rates of below 50%.

# 1.2 Below are the Group's principal results for 2024

- **Revenues:** an increase of approximately 13% in the revenues from rental income in the fourth quarter of 2024 (compared to the corresponding period last year), to approximately EUR 6.5 million and an increase of approximately 17% in the year 2024 (compared to 2023) to approximately EUR 25.0 million as a result of the organic growth in rental income per square meter and the acquisition of properties. The growth rates of the revenues are expected to improve in 2025. The growth rate of rental income per square meter in identical assets has amounted to approximately 8.9% (on an annual basis) and approximately 9.5% on average in the last four quarters.
- Operating profit: an increase of approximately 14.5% in the fourth quarter (compared to the corresponding period last year), to approximately EUR 3.3 million and an increase of approximately 20% in the year 2024 (compared to 2023) to approximately EUR 13.4 million as a result of the growth in rental income and the contribution to profit from the activity of selling the apartments. The growth rates of operating profitability are expected to improve in 2025.
- Changes in the fair value: amounted to approximately EUR 22.3 million in the fourth quarter and reflect an increase of 3.2% in the value of the assets mainly due to the high organic growth. Change in the fair value in 2024

amounted to approximately 41.8 million. The value of the portfolio assets embodies a rental yield of 4.04% and a market rental yield (ERV) of 5.87%.

- **Profitability**: the net income in the fourth quarter amounted to approximately EUR 14.9 million compared to a loss of approximately EUR 23.3 million in the fourth quarter of 2023. The net income in the year 2024 amounted to approximately EUR 35.2 million compared to a loss of approximately EUR 43.5 million in 2023. The higher profitability is mainly due to the increase in revenue, operating profit and change in fair value as explained above.
- **Selling of apartments:** in the months of March until December 2024, 40 apartments were sold<sup>1</sup> at an average price of approximately EUR 4,171 per square meter.

Below are the details of the sales data so far, according to agreements that were signed (including registration agreements):

The Group believes that the price adjustment process in the German residential market is far from being exhausted and therefore directs the proceeds from the selling of apartments to the purchase of new properties that are rented at a low rental income and are suitable for the two phases of improvement as mentioned above.

The gap between a) the selling prices and b) the purchase prices plus the value enhancement budget, constitutes a main estimate of the Group's long-term profitability ("**financial profitability**"). Below is the financial calculation of the gross profitability:

Financial Calculation	March-December 2024		January – M	arch 15 2025	Notes
	Total	Per sq.m	Total	Per sq.m	High financial
Number of residential units	40	)		16	profitability
Total amount of consideration	€ 8,337,421	€ 4,171	€ 5,263,789	€ 4,216	The proceeds from the
Acquisition cost of new properties ("transition")	€ 4,410,234	€ 2,206	€ 2,754,833	€ 2,206	selling of apartments are invested in the acquisition
Remaining execution cost (CAPEX for sale standard)-	0.400.740	0.0.50	0.404.0-0		of new properties which are rented at a rental fee of only about € 7 per sq.m.
between € 300 to € 400 per sq.m	€ 699,563	€ 350	€ 436,979	€ 350	The sale proceeds are
Gross financial profit	€ 3,227,624	€ 1,615	€ 2,071,977	€ 1,660	about 60% higher than
Gross financial profitability of the total consideration	38.7	38.7%		.4%	the acquisition cost of these properties,
Gross financial profitability – of the total acquisition cost + execution cost	oss financial profitability – of total acquisition cost + 63.2%		64	.9%	including the remaining execution costs

Financial Calculation	March-December 2024		January – M	arch 15 2025	Notes
	Total	Per sq.m	Total	Per sq.m	The IFRS value -
Number of residential units	40	0	-	16	significantly higher than
Total amount of consideration	€ 8,337,421	€ 4,171	€ 5,263,789	€ 4,216	the acquisition cost of the
IFRS cost (the book value)	€ 5,897,174	€ 2,950	€ 3,643,895	€ 2,919	properties, because the fair value of the properties has
Remaining execution cost- CAPEX for the purpose of sale	€ 144,618	€ 72	€ 187,277	€ 150	significantly increased since the acquisition date
Gross accounting profit	€ 2,295,629	€ 1,149	€ 1,432,617	€ 1,147	since the acquisition date
Gross accounting profitability - of the total consideration	27.5	5%	27	.2%	
Gross accounting profitability - of the total book value	38.9	)%	39	.3%	

According to the Group's estimate, the cash flows which derive from the selling of the apartments will allow the Group to acquire new apartments at a ratio of 2:1, i.e. the realization of each of 100 residential units that have

<sup>&</sup>lt;sup>1</sup>Including reservations.

been value enhanced, will provide the equity that is required for the acquisition of 200 new residential units which are designated for value enhancement (in accordance with the average acquisition cost of properties the Group acquired in the last twelve months and under the assumption of a leverage rate of 50%).

- Potential cumulative profits from the selling of the apartments<sup>2</sup>: at least, approximately 4,022 apartments in an area of approximately 272 thousand square meters are suitable for this activity. The average selling price from this activity (approximately EUR 4,216 per sq.m) with the deduction of the current book value (approximately EUR 2,630 per sq.m) and with the deduction of the remaining balance cost of execution for the purpose of sale (between EUR 200 and EUR 300 per sq.m) derives a potential of accumulated profits in the amount of approximately EUR 363 million<sup>3</sup> regarding the apartments owned by the Group, which is not currently reflected in the financial statements of the Group.
- **Book value vs. construction cost:** the high margin between the construction cost (EUR 5,000 per square meter <sup>3</sup>, under the assumption that the land component is 25% of the development costs) and the book value of the real estate (approximately EUR 2,630 per square meter) in combination with the residential excess demand in Leipzig and Dresden will provide, according to the Company's management estimate, a windfall of price increases in the mid-long term.
- Refinancing due to value enhancement of rental income from properties: the rapid value enhancement of properties has enabled the Group to continue generating in the year 2024 a significant positive cash flow from refinancing at an amount of approximately EUR 15.8 million. It should be noted that all the financing processes are executed vs. local banks on leverage rates of about 50% and that the refinancing is enabled following a significant value enhancement of the properties rental income and in accordance with the valuation of the appraisers of the relevant bank.
- Free cash flow (cash flow from value enhancement of rental + cash flow from selling of apartments + FFO Capex): the free cash flow of the Group amounted to approximately EUR 31.8 million (on an annual basis) as specified hereafter: (1) free cash flow deriving from the ongoing value enhancement activity (realized via refinancing) at the amount of approximately EUR 18 million (the average of the last two years), with the addition of (2) cash flow from the selling of apartments at an annual amount of approximately EUR 10 million (the Group's estimate according to the sales pace since the beginning of the year), with the addition of (3) FFO at the amount of approximately EUR 10.8 million (fourth quarter of 2024 on an annual basis), with the deduction of (4) annual Capex at the amount of approximately EUR 7.0 million.
- **New transactions:** during 2024, the Group has signed new transactions for the acquisition of residential properties (including exclusivity agreements) in a total amount of EUR 79 million and has completed transactions in a total amount of EUR 52.4 million. The Group expects a significant increase in the volume of transactions for the acquisition of new properties in 2025.

<sup>&</sup>lt;sup>2</sup> The information described in this section in regards with the potential cumulative profits from the R2C activity is "forward-looking information" as defined in the Securities Law, 1968 (hereinafter: "the Securities Law"), which is not under the full control of the Group and its actual realization, in whole or in part, is uncertain. The information is based on information available in the Group as of the report date, regarding: (1) the number of apartments that were recognized by the Company's management as potential for R2C; (2) the gross accounting profit per sq.m that will be recorded by the Group from the selling of apartments; (3) the low ownership rate in the Group's operating cities compared to the average in German cities; (4) the rental income increase trend and the increase of rental income burden on the tenants; (5) the Company's management forecasts regarding the continued upward trend of residential real estate prices in these cities; and also includes additional estimates made by the Group. Change in circumstances, including without derogating from the foregoing – increase in the supply of such apartments, decrease in the averaging selling price per sq.m, increase in the interest rates and a reduction in credit sources, partial sale of apartments in a condo building (in a way that may lead to additional expenses and even to impaired ability to sell them with a profit over time), the creation of special conditions under the circumstances of the case and/or the existence of one or more of the risk factors listed in chapter 5 of this report. It is also clarified, that this information are not data audited by the Company's auditors.

<sup>&</sup>lt;sup>3</sup> For the purpose of calculating the potential of the accumulated profits, the balance of the cost of execution for the purpose of sale that was taken is of EUR 250 per sq.m, which is the middle of the range between 200 and 300 euros per sq.m.

<sup>&</sup>lt;sup>3</sup> See Vonovia's Investors Presentation for the fourth quarter of 2023 that was published on March 2024.

- Accounting equity and net asset value: as of the date of the report, the accounting equity attributable to the Group's shareholders amounts to approximately EUR 419.4 million (approximately EUR 20.4 per share). The Group's net asset value, according to the NTA calculation amounted to approximately EUR 452.3 million (approximately EUR 22.00 per share).
- **Financial strength and debt ratios:** as of the date of the report, the LTV ratio<sup>4</sup> is about 42.5%. On December 2, 2024, Ma'alot S&P firm ratified an ilA rating for the Company while raising the forecast to positive and an ilA+ rating for a loan from an institutional entity.
- Liquidity: as of the date of the report, the Group has balances of cash and restricted deposits that amounted to approximately EUR 47.6 million, out of this amount EUR 2.5 million are pledged deposits (which are presented as non-current assets in the financial statements) against loans. In addition, as of the report date, the Group had unpledged assets with a value of approximately EUR 45.5 million. As of the date of signing the report, the Group has cash balances and restricted deposits in the amount of approximately EUR 53.6 million. In addition, the Group is in the process of approving various additional bank financings that are expected to generate additional liquidity in a total amount of approximately EUR 21.6 million against unpledged assets and against transactions in progress. After the completion all of the agreements to purchase assets in which the Group entered and financing them at 50% LTV, the balances of cash and restricted deposits are expected to amount to a total of approximately EUR 68.3 million.
- Energetic efficiency: approximately 99% of the Group's residential property areas comply with the energetic ranking regulations, which are expected to be applied in the year of 2030. According to a European Union's research, about 30% of the residential buildings in Germany do not comply with these regulations.

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<sup>&</sup>lt;sup>4</sup> Net debt (debt deducted of cash and restricted deposits) divided to total real estate assets.

# **Group's assets**

















# 2. Concise description of the Group and its business environment

# 2.1 Multifamily rental portfolios

As of December 31, 2024, the Group owns 392 residential buildings comprise of 4,078 rental units (97% residential) with a rentable area of approximately 274.3 thousand square meters (with additional 767 parking spaces) generating an annual rental income of approximately EUR 29.7 million (at full occupancy). The book value of this asset portfolio amounts to approximately EUR 735.9 million.

The following is a geographical breakdown of the multifamily residential rental properties of the Group:

# The Multifamily residential rental portfolio (properties owned by the Group as of December 31, 2024):

Location	No. of Units	Net Rentable Area (sqm)	Annual Rental Income <sup>56</sup> (TEUR)	Average Monthly Rental Income per sqm <sup>6</sup>	Rental Yield <sup>7</sup>	Book Value psqm )EUR(	Annual ERV <sup>8</sup> Income )TEUR(	Monthly ERV psqm	ERV Yield <sup>9</sup>	ERV Upside	Occ. rate in the Group's assets	Occ. rate in the operating city
Leipzig	2,249	149,028	15,863	8.55	3.90%	2,729	23,773	13.24	5.85%	55%	96%	97%
Dresden	1,258	86,163	9,711	8.98	3.88%	2,907	13,707	13.10	5.47%	46%	95%	98%
Magdeburg	517	36,232	3,793	8.26	5.35%	1,958	4,445	9.90	6.27%	20%	92%	95%
Hanover	54	2,882	302	8.50	3.88%	2,700	464	13.41	5.96%	58%	96%	98%
Total	4,078	274,305	29,668	8.64	4.03%	2,683	42,389	12.76	5.76%	48%	95%	97%

<sup>5</sup> Annual rental income generated from 12 months of operations based on actual leases and under the assumption of full occupancy (assuming that the vacant spaces will be leased at an average rental income per sq.m in the existing leases)/occupancy rate, as the case may be, as of December 31, 2024.

<sup>&</sup>lt;sup>6</sup> Average rental income per sq.m in existing leases of the Group's assets in the same city in residential areas.

<sup>&</sup>lt;sup>7</sup> Annual rental income divided by the book value of the assets.

<sup>&</sup>lt;sup>8</sup> The expected annual rental income assuming all properties are leased at full occupancy and at the prevailing market rental prices. The market rental prices were mostly calculated based on actual new rentals the Group has performed during the fourth quarter of 2024 and in part were calculated on the basis of market information held by the Group.

<sup>&</sup>lt;sup>9</sup> Annual rental income at market prices divided by the book value of the assets.

#### **Asset Characteristics:**

**Location** - in well-established and central residential neighborhoods in the cities of Leipzig, Dresden, Magdeburg and Hanover (all are federal capital cities/the largest city in the federal state) close to public transportation, educational institutions and shopping centers. All of the Group's assets are designated for the middle-high class. The Group does not have assets in peripheral locations/satellite towns/neighborhoods characterized by low socio-economic status.

**Physical condition** - most of the properties are buildings for preservation that have undergone extensive renovation (apartments, facades, stairwells, replacement of electrical infrastructures, heating and plumbing infrastructures, roofs, and basements). The other buildings were constructed using modern architecture.

Significant potential for rental income increase - all structures, without exception, are subject only to general regulation of rental income increase prescribed by law<sup>17</sup> and are not subject to specific rental income restrictions. The current rental income level in the properties embodies a potential rental income increase of approximately 50%, based on new rentals the Group is performing.

Below is the rental income based on new rentals compared to rental income from the Group's properties in its operating cities as of the report date:

City	Number of units <sup>18</sup>	Average rental income per sq.m from the Company's properties as of December 31, 2024	Average rental income per sq.m in new rentals in the fourth quarter of 2023	Average rental income per sq.m in new rentals in the fourth quarter of 2024 19	Rental Upside as of December 31, 2024	Percentage of units that were rented in new leases (out of average number of units under ownership) from 1.1.2020 to December 31, 2024
Leipzig	2,566	€ 8.34	€ 12.08	€ 13.19	58%	44%
Dresden	1,300	€ 8.94	€ 12.18	€ 13.06	46%	51%
Magdeburg	527	€ 8.21	€ 9.57	€ 9.89	20%	78%
Hanover	89	€ 7.96	€ 13.24	€ 13.13	65%	13%
Total	4,482	€ 8.49	€ 11.78	€ 12.75	50%	50%

During 2024 the Group has performed 502 new rentals (grossing up to an annual rate of approximately 13% of the average<sup>20</sup> inventory of apartments for rental owned by the Group in 2024).

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<sup>&</sup>lt;sup>17</sup> It should be indicated that on July 2022, the Saxony government has applied the Mietpriesbremese legislation (which limits the rental income in new leases to 10% above the comparable rental income). For details and more information regarding this issue, as well as regarding the general regulation of residential rental income increase powered by the law in Germany – see section 1.7.1.8.1 in the Chapter "Description of the Corporation's Business Affairs". Regarding updating legislation see section 3.3 below.

<sup>&</sup>lt;sup>18</sup> Including assets under notarized purchase agreements (legally binding), which the transfer of ownership of these assets specified in the agreement has not yet been completed, and assets under exclusivity agreements (completion of the transaction is not legally binding) as of the report signing date.

<sup>&</sup>lt;sup>19</sup> Weighted at their percentage rate out of the total amount of apartments (regarding the type/size of the apartments, the borough and the city).

<sup>&</sup>lt;sup>20</sup> At the end of 2023, the Group owned 3,718 residential units and at the end of 2024 - 3,990 residential units (excluding properties that were purchased at the end of December), thus on average the Group owned 3,854 residential units during 2024.

Below is the rental income development in new rentals (ERV) and rental income growth in identical assets over the quarters:

	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	2Q 2024	Q3 2024	Q4 2024
Number of new rentals	124	111	155	125	116	151	130	105
Average rental income per sq.m based on new rentals	€ 11.04	€ 11.17	€ 11.54	€ 11.78	€ 12.01	€ 12.15	€ 12.46	€ 12.75
Rental income growth rate L-F-L (on an annual basis)	9.5%	9.4%	9.9%	9.0%	10.3%	9.8%	9.1%	8.9%

**L-F-L rental income growth potential:** the growth rate of rental income per square meter in identical assets in the fourth quarter of 2024 has amounted to approximately 8.9% on an annual basis and to approximately 9.5% on average during the whole year of 2024.

**Rental income growth in new rentals (ERV):** during the fourth quarter of 2024, the average rental income per sq.m in new rentals performed by the Group has improved by approximately 8.2% (ERV) on an annual basis (Q4/2023 vs. Q4/2024).

Below are details regarding the cumulative value enhancement that was carried out in rental income in the multifamily assets held by the Group for more than two years and the remaining value enhancement potential (rental income data is presented in thousands of EUR on an annual basis):

	Rental income upon acquisition	Rental income as of December 31, 2024	Rate of cumulative change*	Rate of annual change*	Rental income according to market prices at full occupancy <sup>21</sup>	Remaining value enhancement potential	Total upside potential versus acquisition
In assets acquired in 2018 <sup>22</sup>	2,289	3,770	65%	9.2%	5,351	42%	134%
In assets acquired in 2019	2,744	4,119	50%	8.4%	6,326	54%	131%
In assets acquired in 2020	2,514	3,722	48%	9.6%	5,626	51%	124%
In assets acquired in 2021	3,771	5,123	36%	9.0%	7,940	55%	111%
In assets acquired in the first nine months of 2022	3,996	5,276	32%	10.7%	8,661	64%	117%
Total	15,314	22,010	44%	9.4%	33,904	54%	121%

<sup>\*</sup> For sake of simplicity, the rates of change were calculated with a conservative assumption that the assets were acquired at the beginning of the calendar year; for example, the rate of change in rental income in assets purchased in 2018 was calculated as follows: the cumulative rate of change is divided by 7 years.

<sup>&</sup>lt;sup>21</sup> The expected annual rental income assuming all properties are leased at full occupancy at the prevailing market rental prices. The market rental prices were mostly calculated based on actual rentals the Group has performed during the fourth quarter of 2024 and in part were calculated on market information held by the Group.

<sup>&</sup>lt;sup>22</sup> Without assets in a process of redevelopment.

## 2.2 Sale of apartments after their conversion from apartments for rent into apartments for sale (R2C):

#### **Actual sales**

In the months of March-December 2024, 40 apartments were sold at an average price of approximately EUR 4,171 per square meter.

- In order to avoid an adverse effect on the ongoing revenues from rental income, the Group sells occupied apartments or apartments that have been vacated as part of the ongoing tenant turnover process. This model does not require additional equity lock-up or harm to the cash flow before the day the apartment is handed over.
- At the same time, the proceed of the sale is directed to the acquisition of properties that have not been optimally managed by their owners (private sellers) that generate a significantly lower rental income than the average rental income of all the Group's properties. As a result, the acquisition prices of the new properties are expected to be lower than the average book value of the current asset portfolio. The new properties are also designated for value enhancement, parcellation and selling of apartments in the future.
- The Group intends to expand the scope of the apartments selling activity in the coming months with the main emphasis at this stage being the improvement of the gross profitability rates and the establishment of a marketing and sales infrastructure that will allow, starting from 2025, sales activity on a more significant scale.

# Regulation and legal status

The process of selling the apartments involves planning procedures, registration of a condominium in the Land Registry Office, renovation, marketing and selling.

- Tenants residing in the property at the time of registration as a condominium are given rights such as:
  - (a) Protection from eviction<sup>23</sup> if the apartment has not yet been registered as a separate unit in a condominium (sub division) upon signing the lease agreement, the tenant is protected from eviction upon selling the apartment to a buyer interested in the apartment for its own use, for the period of 3 years from the date of sale (in areas under restrictions imposed by the local authority due to excess demand and fear of Gentrification the period may be extended up to 10 years; it is emphasized that as of the report date, the Group does not have residential units that are subject to the tenant's protection from eviction upon selling the apartment for a period exceeding 3 years;
  - (b) Right of first refusal the tenant has the right of first refusal to purchase the apartment (Preemptive rights) upon selling the apartment to a third party.

<sup>&</sup>lt;sup>23</sup> Under German law, anyone purchasing an apartment for its own use may terminate the lease agreement with the existing tenant in the same apartment by providing a notice of 3 months for its eviction, provided that the apartment was registered in the land registry as a separate unit in a condominium, before the tenant took possession.

Out of the 4,022 residential units identified by the Company's management as having potential for R2C -

- (1) 792 residential units have already been statutorily registered in the land registry office as separate apartments in a condominium (condo) when the tenants took possession, and therefore the existing tenants are no longer entitled to protection from eviction upon selling the apartment as a condo.
- (2) 770 residential units have been registered as a condo from the beginning of 2020 until December 31, 2024 and therefore protection from eviction is available to the existing tenants for a period of 3 years from the date of sale to a third party, however if a new tenant takes possession in lieu of the existing tenant in said apartments, the protection from eviction upon a sale is no longer applicable.
- (3) 1,727 residential units are currently undergoing sub-division process and registration as a condominium. Upon completion of the registration process, protection from eviction is available to existing tenants for a period of 3 years from the date of sale to a third party, however if a new tenant takes possession in lieu of the existing tenant in said apartments after the completion of sub-division, the protection from eviction upon a sale is no longer applicable.
- (4) In regards to the remaining 733 apartments, the Group will work on an ongoing basis for the implementation of the sub-division and registration process as a condominium.

All the apartments with R2C potential, as of the report date, are located in areas which are not subject to sub-division and condominium registration restrictions by the local authority, thus the tenant eviction restriction upon selling the apartment to a third party is according to the law for a period of 3 years only for a tenant residing in the apartment at the time of the execution of the sub-division (a tenant occupying the apartment after sub-division completion is not entitled to such protection).

Below are additional details on the segmentation of this potential among the operating cities:

R2C potential								
Leipzig Dresden Magdeburg Total								
Net Rentable area (square meters)	155,641	82,049	34,195	271,885				
Number of buildings	216	119	41	376				
Number of units	2,330	1,205	487	4,022				
Number of units per building	<b>Number of units per building</b> 10.8 10.1 11.9 <b>10.7</b>							
% of total number of units	91%	93%	92%	90%				

The information described in this section above in regards with the revenues and gross profit potential from R2C is "forward-looking information" as defined in the Securities Law, 1968, which is not under the full control of the Group and its actual realization, in whole or in part, is uncertain. The information is based on information available in the Group as of the report date, regarding: (1) the low ownership rate in the Group's operating cities compared to the average in German cities; (2) the rental income increase trend and the increase of rental income burden on the tenants; (3) the Company's management forecasts regarding the continued upward trend of residential real estate prices in these cities; and also includes additional estimates made by the Group.

Change in circumstances, including without derogating from the foregoing – increase in the supply of such apartments, increase in the interest rates and a reduction in credit sources, partial sale of apartments in a condo building (in a way that may lead to additional expenses and even to impaired ability to sell them with a profit over time), the creation of special conditions under the circumstances of the case and/or the

existence of one or more of the risk factors listed in chapter 5 of this report, may significantly change the Groups's estimates abovementioned and may materially affect the profitability forecast from this activity.

# 2.3 Income generating real estate under Development (offices)<sup>24</sup>

The Group has a land complex with an area of approximately 11,800 sq.m. which is centrally located in the borough of Friedrichshain/Prenzlauerberg in the city of Berlin in an area of mixed commercial and residential uses and enjoys excellent transportation access as well as proximity to commercial areas and parks. In this complex, there are three buildings with a leasable area of approximately 3,600 sq.m., most of which are currently leased to commercial tenants, and a land with an area of approximately 7,800 thousand sq.m. which is used for open parking.

The Group is in the process of planning to convert these buildings into office buildings (permitted use under existing urban building scheme) and adding areas by putting into use the Mezzanine floor that is not in use today such that the leasable area after conversion is expected to increase to approximately 6,000 sq.m, net for rental.

In addition, in the recent years, the Group has been operating to promote a new plan with the local authority aiming to allow the development (in lieu of the use of parking) of two "Landmark" modernized office buildings in a total net rentable area of approximately 15.3 thousand sq.m.

Due to the extension of the approval period for the abovementioned plan, the Group is examining other alternatives.

It should be emphasized that since the land is part of a site for conservation and is subject to the supervision and approval of the building conservation department and in view of the complexity of the project, there is a high degree of uncertainty regarding the scope of the construction rights to be actually approved as well as there may also be significant changes to the current concept.

The buildings currently generate an annual rental income of approximately EUR 442 thousand, and as of December 31, 2024, the total value of the complex is approximately EUR 21.2 million, of which EUR 16.8 million are attributed to the value of the existing buildings (and the construction rights in the Mezzanine floor) based inter alia on a discount rate of 4.69% and a representative rental income of approximately EUR 22 per square meter per month. The value attributed to that land used for parking is approximately EUR 4.4 million.

In addition, the Group has an additional property in this segment of activity which its value as of December 31, 2024, amounted to approximately EUR 4.8 million. The said property is rented under a long-term lease therefore the Group currently has no concrete plans for the development of additional areas in this property.

<sup>&</sup>lt;sup>24</sup> The information described in regards to the Group's development projects and in regards to the rezoning of said residential properties (including the expected completion dates, expected square meters, expected profit) is forward looking information that is not under the full control of the Group and the actual realization of such rezoning, in whole or in part, is uncertain. It should be noted that the Group has not yet decided regarding the development of any of such said land complexes and regarding the use of the land division in Eldenaer 42-43, including the development of the land complex and/or zoning (office or residential). The decision to develop any of such land complexes is subject to the completion of the relevant UBP approval procedures, the market conditions prevailing at the completion date of the UBP, the ability to obtain financing for the development of a project, availability of capital resources required to realize such development plan, meeting financial rations and more. There is no assurance whether a value enhancement process will be carried out and/or will be completed, if at all, since its completion is subject to the planning and construction processes required by German law, the completion of which is not under the Group 's control.

# 2.4 Property financing

The Group consistently works to maximize the risk-return profile for its shareholders by means, inter alia, of optimization of the capital structure, both on the property level and on the corporate level.

- Loans from German banks the Group has non-recourse loan agreements with German banks which have been taken by its sub-subsidiaries, which their remaining balance as of the report date is at a total amount of approximately EUR 323,570 thousand. The average interest rate (including SWAP) on these loans is approximately 2.41%, and the average duration of these loans is approximately 2.52 years. The average interest rate (including SWAP) on all of the Group's current loans, including a loan from an Israeli institutional entity, is approximately 2.62% and the duration of all current loans is approximately 2.74 years.
- <u>Loan from an Israeli institutional entity</u> for details regarding a loan the Company had taken from an Israeli institutional entity during 2022, see note 7(a) in the Company's annual financial statements for 2024.

# 3. <u>Material and other Events during the Reported Period and after the date of the balance sheet</u>

# 3.1 <u>Acquisition of residential buildings – during 2024 the Group acquired 578 residential units in 55</u> single buildings located in the cities of Leipzig, Dresden, Magdeburg and Hanover

The Group, on an ongoing basis, is examining and acquiring single properties in Leipzig, Dresden, Magdeburg and Hanover. The acquisition process is comprised of the following:

Desktop analysis→site visit & technical DD →LOI →legal DD & legal preparation →notarization→closing.

Below is the distribution of assets according to the transaction status:

	Acquisitions of residential rental properties from January 1, 2024 until December 31, 2024							
	Location	# of properties	# of units	Net rentable area (sqm)	NRI (p.a.) at full occupancy	Total Acquisition costs		
	Leipzig	21	228	16,546	€ 1,592,147	€ 37,471,052		
Transactions	Dresden	7	66	4,934	€ 481,211	€ 11,219,446		
completed as of	Magdeburg	1	8	701	€ 56,149	€ 1,349,350		
December 31, 2024	Hanover	2	18	1,210	€ 101,580	€ 2,370,869		
	Total	31	320	23,391	€ 2,231,087	€ 52,410,717		
	Leipzig	17	180	12,142	€ 1,035,290	€ 25,062,322		
Transactions in a process of	Dresden	3	33	2,251	€ 222,002	€ 4,498,285		
acquisition as of	Magdeburg	1	10	755	€ 60,102	€ 1,237,400		
December 31, 2024	Hanover	3	35	2,085	€ 200,589	€ 4,017,797		
	Total	24	258	17,234	€ 1,517,983	€ 34,815,804		
Total		55	578	40,626	€ 3,749,070	€ 87,226,521		

During 2024, the Group has completed the acquisition of 320 residential units at a total amount of approximately EUR 52.4 million (including transaction costs; including transactions of which exclusivity agreements were signed during the last quarter of 2023), generating an annual rental income of approximately EUR 2.2 million. During this period, the Group has entered into 24 separate transactions (including notarized agreements and exclusivity agreements) that have not yet been completed as of the report date, for the acquisition of 258 residential units at a total amount of approximately EUR 34.8 million (including transaction costs), generating an annual rental income of approximately EUR 1.52 million. During the first half of 2025, the Group has completed the acquisition of 245 residential units at a total amount of approximately EUR 36.2 million (including transaction costs; including transactions of which exclusivity agreements were signed during the last quarter of 2024), generating an annual rental income of approximately EUR 1.5 million. During this period, the Group has entered into 24 separate transactions (including notarized agreements and exclusivity agreements) that have not yet been completed as of the report date, for the acquisition of 302 residential units at a total amount of approximately EUR 49.2 million (including transaction costs), generating an annual rental income of approximately EUR 2.0 million.

#### 3.2 Bank financing agreements:

# a. Refinancing as a result of property value enhancement-

During the third quarter of 2023, the Company's sub-subsidiaries entered into an LOI with a German banking corporation and on February 5, 2024, the Company signed (via its sub-subsidiaries) a loan agreement with a German financial institution (hereinafter: the "Bank") for refinancing at a total amount of approximately EUR 39 million (hereinafter only in this subsection: the "New Loan"). Out of the amount of the New Loan, an amount of approximately EUR 34 million was immediately drawn down during February 2024 and the remaining balance at the amount of approximately EUR 5 million was drawn down on May 31, 2024. The New Loan replaced 3 loans of which their remaining balance amounted to approximately EUR 26.6 million (hereinafter only in this subsection: the "Current Loans").

<u>The New Loan</u>: is for a period of 5 years (until January 31,2029) and bears a variable interest rate with an additional margin of 1.3% above the base interest (3 months Euribor rate). The loan principal is to be repaid in a one-time payment at the end of the loan period ("Bullet"), where the Company is entitled to hedge the interest rate at any convenient time. The New Loan is secured, inter alia, by first-ranking liens on the full rights of the asset companies in the said properties.

The free cash flow that derived from the refinancing subject of the new loan summed up (after deducting expenses) at the amount of approximately EUR 11.9 million and was used by the Group for financing new acquisitions and for its operating activities.

The Current Loans: an amount of EUR 6.5 million out of the current loans bearing a variable interest rate was drawn down at the time of executing the refinancing. The remaining balance of the current loans at the amount of approximately EUR 20 million bearing a fixed interest rate of between 0.94% to 1.1% and is to be repaid in July and December 2026. The Company, via its subsubsidiaries, reached a commercial understanding with the bank that granted the current loans, that (subject to the approval of credit committee and signing legal documents as the case may be) the remaining balance of the current loans bearing a fixed interest rate and their terms would be maintained, with the loans secured against a pledged deposit (hereinafter: the "Pledged Deposit") at a ratio of 1:1 until they are used for the purpose of refinancing the acquisition of new assets and providing financing in a manner of refinancing. In April 2024 the Company engaged, via its subsubsidiaries, in non-recourse loan agreements at a total amount of approximately EUR 17.5 million that was drawn down out of the Pledged Deposit during the months of May and June 2024, whereas out of this amount which was drawn: 1) an amount of EUR 1.8 million was drawn for the purpose of a loan repayment from another German banking corporation at an amount of EUR 1.3 million. 2) an amount of EUR 12.5 million and an amount of EUR 2.5 million were used for the purpose of financing the acquisition of new properties in the year of 2024 and the year of 2025 respectively. 3) an amount of EUR 3.2 million was used for the purpose of increasing the financing on existing properties (TOP UP).

The free cash flow that derived to the Group from the combination of the refinancing subject to the New Loan (a total amount of EUR 11.9 million) and the free cash flow that derived to the Group from increasing the refinancing on the existing properties (TOP UP at the amount of EUR 3.2 and EUR 0.5 million, net refinance of another loan) amounted to a total of EUR 15.6 million.

During June 2025, the Company's subsidiaries entered into an LOI with a German banking corporation regarding the refinancing of non-recourse loans at a total amount of approximately EUR 32.5 million for a period of 7 years for the purpose of repayment of loans whose remaining balance as of June 30, 2025, amounted to a total of approximately EUR 22.9 million. The refinancing is enabled due to the value enhancement of the assets used as collateral for these loans, which was reflected in the growth of rental income at a cumulative rate of approximately 37% from the date of the acquisition of the assets over an average holding period of approximately 3 and a

half years. The signing of the renewed financing agreements and the execution of the refinancing are expected during the third quarter of 2025. The loan is expected to bear a variable interest rate based on the three-month Euribor rate, the weighted interest margin on the loans is expected to be based (indicatively) on an annual rate of 1.49%.

During June 2025, a subsidiary of the company entered into an agreement to increase existing non-recourse loans (TOP UP) from a German banking corporation in the amount of €3.5 million, bearing a fixed interest rate of 4.19% per annum on existing loans. It should be noted that in April 2023, the subsidiary extended the loan agreement through a previous TOP UP. As part of the increase in the loan agreement, the terms of the initial loan, bearing a fixed interest rate of 1.19% per annum, will be maintained and its balance as of June 30, 2025 amounted to €15.0 million. In addition, the terms of the previous TOP UP loan, bearing a fixed interest rate of 4.61% per annum, and its balance as of June 30, 2025 amounted to €2.0 million, were also maintained. The agreement was made possible by the improvement of the assets used as collateral for these loans, which resulted in a growth in rental income of approximately 63% cumulatively from the date of acquisition of the assets over an average holding period of approximately 4.5 years. The TOP UP loan (the second TOP UP) was drawn down in June 2025.

# b. Financing for the acquisition of new assets-

On April 17, 2024, the Group entered into an LOI with a German banking corporation to engage in a non-recourse loan agreement at a total amount of EUR 5 million for the purpose of financing the acquisition of new assets whose cost amounted to a total of approximately EUR 10.8 million. A loan agreement at a total amount of EUR 3.86 million between a sub-subsidiary of the Company and the German banking corporation was signed in June 2024 for a period of five years, the loan bears a fixed interest rate of 4.16% per annum, and the loan was drawn down during the third quarter of 2024. An agreement on the remaining balance of the loan for a total amount of EUR 1.15 million was signed on October 28, 2024 for a period of 5 years, this loan bears a fixed interest rate of 3.6% per annum. The loan was drawn down in the fourth quarter of 2024.

On January 13, 2025, the Company entered into LOIs with a German banking corporation to engage in non-recourse loan agreements, and in May 2025 the Company's subsidairies entered into non-recourse loan agreements at a total amount of EUR 22.5 million for the purpose of financing the acquisition of new assets, the cost of which amounted to a total of approximately EUR 43.5 million. The loans were placed for a period of 5 years, bearing a variable interest rate based on the Euribor rate for a period of 6 months and a margin of 1.29%. As part of the loans agreement, the Company entered into agreements to fix a maximum interest rate cap (CAP) at an annual rate of 2.31%. The drawing down of the loans was executed in May 2025.

On April 7, 2025, the Company entered into a conditional loan agreement with More Provident and Pension Funds Ltd., which is a stakeholder in the Company (hereinafter: "the Lender"), pursuant to which the scope of the existing loan taken by the Company from the Lender in January 2022 (approximately NIS 215 million) (hereinafter: "the Original Loan") will be increased by an additional amount of NIS 120 million (hereinafter: "the Additional Loan") and for a period of approximately 14.5 years, and this by consolidating the terms of the Original Loan and the Additional Loan into one loan (hereinafter: "the Consolidated Loan" in which, for technical reasons, the Original Loan and the Additional Loan were consolidated into one loan). The Consolidated Loan bears an annual (non-linked) shekel interest rate weighted at a rate of 5.19% and includes the following terms:

(1) A fixed annual interest rate of 5.19% per annum (hereinafter: "the Basic Interest Rate"), to which 1% per annum will be added if the Loan is not repaid on December 31, 2031, and 0.5% per annum at each additional exit point (December 31, 2034 and December 31, 2037) if the Loan is not repaid in full by that date.

- (2) Additional interest such that at the end of each interest period, the interest will increase by 50% of the rate of increase in the Company's equity (hereinafter: "the Additional Interest").
- (3) Additional payment, in addition to the Basic Interest Rate and the Additional Interest, as long as the increase in equity in the aggregate (in percentage) on the final repayment date is 92.05% or more, an additional one-time payment of NIS 12.9 million will be paid to the Lender. In addition, if on the final repayment date and the increase in equity in the aggregate (in percentage) on the final repayment date is 100% or more, an additional one-time payment of NIS 7.2 million will be paid to the Lender.

The loan is subject to the following financial covenants: the ratio of net debt to net CAP (as these terms' definition in the loan agreement) is less than 75% (45.6% as of the report date), and the value of an individual asset is less than 15% of the value of the Company's consolidated real estate assets (2.6% as of the report date). It is secured by a negative lien on the Company's assets (other than real estate), various change of control, authority and structure provisions. In addition, interest adjustment mechanisms and grounds for early repayment have been established as is customary in loans of this type.

In light of the interest rate gaps between the NIS and the Euro, if the Company chooses to hedge the Consolidated Loan in full to the Euro, the actual interest cost (in accordance with the scope of the hedging) shall be lower by approximately 2% and shall amount to approximately 3.2% per annum (due to the interest rate gaps between these currencies). On April 7, 2025, the Additional Loan was actually placed (with the deduction of interest accrued on the Original Loan from January 1, 2025).

On May 4, 2025, the Company entered into an LOI with a German corporation regarding non-recourse loans at a total amount of approximately EUR 12 million for a period of 5 years at a fixed interest rate at an indicative rate of 3.34% per annum. The engagement is for the purpose of financing the acquisition of new assets of the Company's subsidiaries, the cost of which is expected to amount to a total of approximately EUR 23.4 million, while as of the date of the report and the signing of the report, the acquisition of assets at a total amount of approximately EUR 17.5 million and EUR 21.5 million, respectively, had been completed. The completion of the remaining transactions is expected by the date of the loans' drawdown. The signing of the loan agreements and the loans' drawdown are expected during the third quarter of 2025.

# 3.3 **Issuance of shares to the public:**

On September 18, 2024, the Company published a shelf offering report [reference number 2024-01-604199] by virtue of the Company's shelf prospectus which was published on May 20, 2024, bearing the date of May 21, 2024. In the offering report, 2,945,500 ordinary shares of the Company, with a nominal value of 0.01 Euro each, were offered to the public (hereinafter: "the Shares" or "the Offered Shares"). The shares were offered to the public in 29,455 units (hereinafter: "the Units"), in a manner of uniform offering, in a tender for the price of the unit, when the minimum price of the unit (which includes 100 shares) was NIS 8,950. Of the units offered to the public in the tender, in regards to 24,273 units (which constitute approximately 82.4% of the units offered in the public offering according to the offering report) a prior commitment was given to purchase them from classified investors whose names were listed in the offering report. In the tender held on September 19, 2024, 45 applications (requests) were received to purchase 27,620 units (including 17 applications from classified investors to purchase 24,273 units as mentioned above). The price of the unit determined in the tender is NIS 8,970. In

accordance with the results of the tender, on September 22, 2024, the Company issued 2,458,100 shares for a total consideration (gross) of approximately NIS 220,492 thousand.

#### 3.4 Macro-economic environment – possible effects on the Group's business affairs

Sharp rise in the inflation rate in the Eurozone in 2022 has led to a monetary contraction by the European Central Bank during which the interest rate was increased to a level of 4.5% in September 2023 (it should be noted that for reference to the Russia-Ukraine war, energy prices and inflation was provided in the previous periodic reports of the Group of 2022 and 2023).

In light of the moderation of the inflation rate in the Eurozone, the European Central Bank began lowering the interest rate in the Eurozone in June 2024 by 25 basis points. Since then, the European Central Bank has executed 4 more decreases of the interest rate, when cumulatively since June 2024, the Central Bank interest rate has been lowered by 125 basis points to a level of 2.75% as of February

**Exhibit 11:** The increase in bond yields and mortgage rates appears to be moderating Gross rental yields vs. interest rates ■Top 7 Cities, gross rental yield German mortgage rate, >10 years German 10-year bond yield 1022: +13bps 4008-4018: -280bps [-30bps per year] 2023: +98bps 2019-21: -15bps/year 2024: +11hps 2 Dec21 to date +268bps 4008-4020: -352h 2021: +40bps 0 -1 08 09 11 12 13 14 15 16 17 18 19 20 21 22 23 24

Source: Bulwiengesa, RIWIS, Morgan Stanley Research. Note: Applicable for residential building with at least 6 dwellings, and 20 years of age and excludes totally modernised/refurbished buildings

2025. In light of the moderation of inflation in the Eurozone and the low growth rates, most economists predict a continuation of the process of lowering the interest rates in the Eurozone to the level of 2%-1.25% during the year 2025.

The increase of interest rates by the Central Bank have led to an increase in the nominal interest rate curve when Germany's 10-year bond yield increased by approximately 250 basis points from the beginning of 2022 to a level of about 2.38% today.

The real interest rate has increased in a more moderate manner during this period - the yield of 10-year CPI linked government bond is currently approximately 0.47%.

As a result, there has been a decrease in the scope of real estate transactions, in the prices of assets (which has been reflected in the increase of the discount rates that are used for the estimate of the value of the Group's assets) and in the commencement of new construction projects, alongside a significant increase in construction costs.

According to the Group's estimate a change in this trend is expected with the stabilization of the interest rates, apparently during the first half of 2025. In addition, the structural gaps between the high demands for high quality housing in the centers of cities and the limited supply, will support the continuance of the growth trend of rental income and the higher level of residential real estate prices in the mid / long term.

The demand for rental residential in Germany (where about 50% of the households live in rented properties), being is a basic consumer product, is inelastic relatively to a negative economic cycle. This fact has been tested during the financial crisis of the years 2008-2009 and also during the Corona period, when on average, occupancy rates in the rental residential sector in Germany have not been changed throughout the crisis at all. This conclusion is also strengthened in view of the fact that the rent burden (the cost of rent out of the household's disposable income) in the Group's operating cities is only about 20% to 24%, a significantly lower rate than is common in other major cities in Western Europe in general and in Germany in particular (in Berlin for example, the rent burden of the disposable income is above 30%).

According to the Group's estimate, the demand for residential apartments in the Group's operating cities is expected to increase as a result of the following factors:

- (1) A strong urbanization trend which pushes strong populations with high earning capacity into the centers of the Group's operating cities. Until 2030, close to 80% of German population will reside in urban areas according to United Nations Population Division <sup>25</sup>. The population in Leipzig and Dresden is expected to grow by approximately 14% and 10%, respectively till 2030<sup>26</sup>. In addition, new investments in the logistics sector in Leipzig and in the chips sector in Dresden (an investment of EUR 3.5 billion in TSMC's chip plant) that were announced in the last two years are expected to lead to an increase in the migration of strong population to centers of the operating cities.
- (2) <u>Labor force immigration</u> The head of the Federal Ministry of Labor in Germany has stated during 2023 that in order to maintain the current level of GDP, Germany must "import" 400,000 professional workers every year for the next 10 years due to the aging of the German labor force<sup>27</sup>. For this purpose, the German Federal Ministry of Labor promotes a reform in immigration laws to Germany which will alleviate on the entrance of skilled labor immigrants. Hundreds of thousands of immigrants with free <u>professions</u>/academic education will mainly concentrate in the large cities. In 2022, the immigration from Ukraine contributed to an increase of 1.1 million inhabitants to the number of inhabitants in Germany<sup>28</sup>. The previous wave of migration from southern European countries to Germany that began in 2010 (due to the debt crisis in Greece/Italy/Spain) has led to a continuous wave of strong price increase in residential real estate prices in Germany<sup>29</sup>.
- (3) Condo apartments and individual residential buildings in central locations constitute one of the main real investment channels for households in Germany, that also enjoy significant tax benefits in respect of investment in these properties
  - (a) Condo apartments as a real investment product that maintains its value during periods of inflation—

The excess structural demand compared to the slowing down supply of condo apartments for the upper deciles in high-quality buildings and in central residential locations "generates" an investment asset that is in chronic shortage, and as such has a high potential for long-term capital appreciation surpassing the inflation rate.

(b) Tax benefits encourage the diversion of funds for investment in residential apartments—

In Germany, investing in residential apartments qualifies for a capital gain exemption on sale after 10 years, as opposed to 25% tax on other types of capital gains. This tax benefit encourages a significant portion of households to divert their savings towards investing in residential apartments.

(c) A margin of about 3.6% between the residential real estate yield and the inflation-linked bond yield of the German government

In spite of the increase in inflation rate and despite of an increase of 250 basis points on the yield of 10-year nominal government bond from the beginning of 2022, the real interest rate for 10 years in Germany is still significantly low at a rate of 0.47%. As a result, the margin between the yield on residential real estate (owned by the Group) and the CPI linked government bond is about 3.6%.

<sup>&</sup>lt;sup>25</sup> World Urbanization Prospects - Population Division - United Nations

<sup>&</sup>lt;sup>26</sup> Source: Bertelsmann population report, Morgan Stanley Research, German residential chartbook January 24, 2023

<sup>&</sup>lt;sup>27</sup> Serious Absence of Skilled Workers in Germany - 400,000 Employees Required to Cover Labour Demands Annually

<sup>&</sup>lt;sup>28</sup> According to a research by Morgan Stanley as of January 23, 2024.

According to a research by Morgan Stanley as of January 25, 2024

<sup>&</sup>lt;sup>29</sup> Source: DeStatis, Eurostat, Morgan Stanley Research., German residential chartbook January 24, 2023.

On the other hand, according to the Group's estimate, structural failures delay the market forces from catching the demand and cause a structural gap (that is constantly growing) between demand and supply:

- (1) Acute "historic" cumulative shortage of the supply of residential apartments in the centers of the largest cities low volumes of residential construction in the centers of the largest cities in Germany during the last 15 years due to the prolonging of the construction processes, acute shortage of lands designated for residential housing in the attractive locations and limitations on construction of higher buildings, have led to generating a "deficit" in the supply of residential apartments versus the demand. A research recently published by the German Property Federation<sup>30</sup> shows that as for the end of 2024 the deficit is expected to reach a shortage of about 600,000 new residential units in whole of Germany and is expected to continue to grow to a shortage of 830,000 new residential units at the end of 2027. At the same time, in Leipzig and Dresden a shortage of about 60,000 new residential units is expected by the end of 2030 (about 19% and 17% respectively of the total current inventory of residential units, where during the last 8 years alone, a cumulative shortage of 24,000 new residential units has been created in Leipzig (excess demand over supply which was added to a cumulative gap from previous years) <sup>31</sup>.
- (2) Slowdown in supply as a result of a sharp increase in construction costs of new apartments which led to a sharp decrease in executing new projects for residential construction the sharp rise in commodity prices was also reflected in a significant increase in construction costs in Germany during the years of 2021 and 2022 at a rate of approximately 20% cumulatively, while during 2023 there has been a moderation in the growth rate of construction costs in Germany. The significant increase of the construction caused a delay in the commencement of new apartment construction projects at the current construction price level. Thus, for instance, in the years of 2022 and in 2023, a decrease in construction commencements to a level of below 300,000 residential units has been noted, while the forecast for the years of 2024 and 2025 is about 220,000 residential units per annum <sup>32</sup> versus a governmental objective of building 400,000 residential units per annum <sup>33</sup>. In addition, since March 2022 a continued monthly decrease in construction permits has been noted which as of December 2024 decreased by 25% compared to March 2022 <sup>34</sup>.

The ability to raise rental fees above the inflation rate, tax benefits, high margin of about 3.6% above CPI linked government bond and the expectation for Long Term Capital Appreciation as condo apartments in central locations are an investment product in chronic shortage, will continue to support according to the Group's estimate the prices of residential condo apartments in Germany in the mid-long term as an asset generating real yield at low risk.

According to the Group's estimate, the structural supply and demand gaps support a continued and significant increase of residential rental income in the centers of cities where the Group operates and as a result - an increase of the value of the assets in the mid/long term.

It should be noted that the defense/political status in Israel has no effect on the Group's operations except an effect on the exchange rate exposure in regards with the loan denominated in NIS that the Group had taken from an institutional entity;

<sup>&</sup>lt;sup>30</sup> From Vonovia's Investors Presentation for the third quarter of 2024 in the company's website.

<sup>&</sup>lt;sup>31</sup> BNP Paribas Real Estate, Residential Report Germany 2024

<sup>32</sup> BNP Paribas- Residential Report Germany 2024

<sup>&</sup>lt;sup>33</sup> destatis and Macroeconomic Policy Institute (IMK) (2024)

<sup>&</sup>lt;sup>34</sup> Destatis – the website of the German Central Statistical Office

The information described above in regards with the continued growth trend in rental income, low vitality in the short term and the increase in the value of residential properties for rental in Germany is "forward-looking information" as defined in the Securities Law, which is not under the full control of the Group and its actual materialization, in whole or in part, is uncertain. The information is based on information available in the Group as of the date of the report, regarding: (1) the expected increase in rental demand curve; (2) the high strength of German households; (3) the low rental burden in the Group's operating cities; (4) the low unemployment rate in Germany due to high fiscal flexibility of the German government; (5) the lack of harm to residential income or the continued long-term growth trend of residential rental income in previous periods of crisis and recession in Germany; (6) The Group's assessments regarding the diversion of investments between cash and real assets; (7) future developments in the inflation rates, yields and yields margins between the yield of a risk-free asset and real assets and liabilities that are related to these assets; (8) market information and also includes additional estimates by the Group.

Change of circumstances (including without derogating from the generality of the foregoing - material adverse change in the state of the economy in Germany, increase of interest rates and crisis in the real estate market in Europe in general and Germany in particular), the creation of special conditions under the circumstances and/or existence of one or more risk factors listed in chapter 5 of this report, may significantly change the Group's assessments set forth above and materially affect its aforesaid forecasts.

# 4. <u>Board of Directors Explanations in regard to the State of the Group's Business Affairs, the Results of its Activities, its Equity and Cash Flow;</u>

# (1) <u>Financial Position (consolidated statements)</u>

Assets	December 31, 2024	December 31, 2023	Additional explanation
Comment assets	000' EUR	000' EUR	
Current assets	27.521	11.560	C 1 C
Cash and cash equivalents	27,531	11,562	See cash flow statement.
Restricted bank deposits and liquidated investments	17,558	11,622	
Inventory of apartments designated for sale	1,186	-	
Financial assets	979	1,219	
Accounts receivable	4,405	2,455	
<b>Total current assets</b>	51,659	26,858	
Non-current assets:			
Investment property	757,275	666,410	Mainly acquisition of new assets.
Investment property – construction rights	25,438	13,116	
Accounts receivable and pledged deposits	4,061	403	
Deferred taxes	938	513	
Total non-current assets	787,712	680,442	
Total assets	839,371	707,300	
Liabilities	December 31, 2024	December 31, 2023	Additional explanation
			•
	000' EUR	000' EUR	•
Current liabilities:	000' EUR	000' EUR	•
Current liabilities:  Current maturities of loans from banks	<b>000' EUR</b> 35,234	<b>000' EUR</b> 6,618	Classification for a short term in accordance with the original settlement schedules of loans.
Current maturities of loans			Classification for a short term in accordance with the original
Current maturities of loans from banks	35,234	6,618	Classification for a short term in accordance with the original settlement schedules of loans.  Mainly transaction costs for
Current maturities of loans from banks  Accounts payable	35,234 12,300	6,618 8,856	Classification for a short term in accordance with the original settlement schedules of loans.  Mainly transaction costs for
Current maturities of loans from banks  Accounts payable  Total current liabilities	35,234 12,300	6,618 8,856	Classification for a short term in accordance with the original settlement schedules of loans.  Mainly transaction costs for
Current maturities of loans from banks  Accounts payable  Total current liabilities  Non-current liabilities:  Loans from banks and others and financial institutions	35,234 12,300 <b>47,534</b> 344,968	6,618 8,856 <b>15,474</b> 341,909	Classification for a short term in accordance with the original settlement schedules of loans.  Mainly transaction costs for
Current maturities of loans from banks  Accounts payable  Total current liabilities  Non-current liabilities:  Loans from banks and others	35,234 12,300 <b>47,534</b>	6,618 8,856 <b>15,474</b>	Classification for a short term in accordance with the original settlement schedules of loans.  Mainly transaction costs for
Current maturities of loans from banks  Accounts payable  Total current liabilities  Non-current liabilities:  Loans from banks and others and financial institutions  Deferred taxes  Total non-current	35,234 12,300 47,534 344,968 27,452	6,618 8,856 <b>15,474</b> 341,909 19,674	Classification for a short term in accordance with the original settlement schedules of loans.  Mainly transaction costs for

# (2) Results of Operations (consolidated statements)

	Year ended December 31, 2024	Year ended December 31, 2023	Year ended December 31, 2022	Additional explanation
	000' EUR	000' EUR	000' EUR	
Revenues from rental of properties	25,034	21,386	16,600	
Revenues from property management and others	9,192	7,998	6,095	Purchase of new assets and increase in rental
Property management expenses	(9,192)	(7,998)	(6,095)	income from identical assets.
Cost of maintenance of rental properties	(3,930)	(3,793)	(3,261)	
Gross profit from rental of properties	21,104	17,593	13,339	
Revenues from selling of apartments	3,521	-	-	
Apartments cost of goods sold	(2,509)	-	-	
Gross profit from selling of apartments	1,012	-	-	
General and administrative expenses	(8,700)	(6,437)	(5,653)	
Operating profit (before changes in fair value of investment property, net)	13,416	11,156	7,686	
Change in fair value of investment property, net	41,820	(45,352)	27,022	
Changes in fair value of investment property, due to a one-time change of Real estate Transfer Tax	-	(11,471)	-	
Operating profit (loss)	55,236	(45,667)	34,708	
Financing expenses, net	(9,888)	(7,636)	(5,523)	Increase in bank financing for the purchase of new assets and refinancing.
Change in fair value of financial assets and exchange rate differences, net	(2,604)	2,400	3,215	
Income (loss) before taxes on income	42,744	(50,903)	32,400	
Taxes on income	(7,560)	7,408	(5,125)	
Net income (loss)	35,184	(43,495)	27,275	

#### (3) Cash flows (consolidated statements)

	Year ended December 31, 2024	Year ended December 31, 2023	Year ended December 31, 2022	Additional explanation
	000' EUR	000' EUR	000' EUR	
Cash flows derived from operating activities	18,422	12,900	8,842	For further details see the statement of cash flows.
Cash flows used for investing activities 35	(72,889)	(65,936)	(155,469)	For further details see the statement of cash flows.
Cash flows derived from/used for financing activities (excluding refinancing)	38,665	19,648	119,296	For further details see the statement of cash flows
Cash flows from refinancing activities	30,494	17,568	19,999	For further details see the statement of cash flows

<u>Access to financing sources</u> – the Group evaluates its accessibility to sources of financing as very high in light of its financial strength, the stability of core activity, and the vast good long-term relationships it has created with the banks financing real-estate projects in Germany.

For the twelve-month period ended December 31, 2024, the Company had, in its Company-only financial statements (but not in the consolidated financial statements), a negative cash flow from operating activities that amounted to approximately EUR 0.6 million. The Company's Board of Directors determined, based on an examination it performed, that this is a technical matter only and does not indicate a liquidity problem in the Company, because as of the date of the report, the cash, cash equivalents and liquidity balances in the Company (Company-only) amounted to approximately EUR 32 million, compared to current liabilities in the Company (Company-only) in the amount of approximately EUR 1 million, so that the Company (Company-only), as of the date of signing the report, has a surplus in working capital of approximately EUR 31 million, consisting of cash and liquidity balances. As a result, in light of the high liquidity balances held by the Company (Company-only), the Company chose not to receive management fees (other than low amounts for administration purposes) or to withdraw dividends from its wholly owned subsidiaries, in a manner that led to the Company's negative cash flows from operating activities at the "Company-only" level, while according to the Company's consolidated financial statements, the cash flow from operating activities was positive and amounted to approximately EUR 18.4 million in 2024. For further details, see the Company-only financial statements of the Company as of December 31, 2024.

<sup>&</sup>lt;sup>35</sup> Including depositing restricted deposits for an interim period as part of refinancing.

# (4) NTA <sup>36</sup> METRICS – Net Asset Value and FFO (Funds from Operations)

Below is a calculation of the NTA value as of December 31, 2024:

	NTA
	000' EUR
Equity attributed to the Company's shareholders	419,417
Plus deferred taxes on investment properties	32,838
Total	452,255
Per share (in EUR)	22.0

## FFO Calculation manner

The FFO index is calculated as the net profit (loss) attributed to the Company's shareholders from the income-generating activity only, in accordance with the Securities Authority's guidelines and certain adjustments in respect of non-operating items, which are affected by fair value revaluation of assets and liabilities. The adjustments involved are mainly investment property fair value adjustments, various capital gains and losses, various amortizations, adjustment of expenses for business development, change in fair value recognized in respect of financial instruments and deferred taxes.

In addition, since the Group has acquired and is acquiring assets at an accelerated rate in each of the years of operation since its establishment and the business operating results of these assets were only partially reflected in the annual net profit of each period (acquired during the year and yielded a partial return). Therefore, as part of the FFO calculation, adjustment was carried out for full annual income generation in respect of the operating results for the last quarter of each reported period of operation and adjustment to full annual income generation in respect of the operating results of assets under notarized purchase agreements and exclusivity agreements that have not yet been consolidated in the year of operation.

The Company clarifies that the FFO index does not represent the cash flows from operating activities in accordance with generally accepted accounting principles, nor does it reflect cash held by the Group and its ability to distribute them and nor does it replace the reported net income (loss). It is also clarified, that these indices are not data audited by the Company's auditors.

<sup>&</sup>lt;sup>36</sup> NTA-Net Tangible Assets – equity plus deferred taxes

# Below is the calculation of the FFO for the reported periods:

FFO (Funds from Operations)	Year ended December 31, 2024	Year ended December 31, 2023
FFO (Funds from Operations)		olidated (unaudited)
Net income (loss) for the year attributed to the	,	,
Company's holders of capital rights	35,184	(43,495)
Adjustments in accordance with the provisions of the Fourth Addendum to the Securities Regulations (Details		
of the Prospectus and the Draft Prospectus - Structure		
and Form), -1969 (hereinafter: "Prospectus Details		
Regulations") *:		
Neutralization of profit from the selling of apartments	(1,012)	-
Depreciation and amortization	-	-
Changes in fair value of investment properties	(41,820)	56,823
One-time or unusual expenses	801	373
Changes in fair value of financial instruments including exchange rate differences	2,604	(2,400)
The effects of current and deferred tax due to the above adjustments	7,560	(7,408)
FFO according to the approach of the Securities Authority attributed to the company's shareholders	3,317	3,893
Adjustment to full income generation in respect of the operating results for the assets and liabilities that were consolidated for the first time during the reported period <sup>37</sup>	1,824	381
Adjustment to full income generation in respect of the operating results of assets and liabilities under notarized purchase agreements and exclusivity agreements that have not yet been consolidated in the reported period <sup>38</sup>	1,085	635
Additional adjustments for non- cash items:		
Cost of share-based payment	3,552	2,451
Euro-NIS interest rates gap/Embedded interest in SWAP currency hedge transactions	705	784
Neutralization of the business development activity	272	821
FFO according to management approach for the period	10,755	8,965

According to the Company's management opinion, the FFO index does not represent a suitable indicator for examining the Group's performance, since it does not properly reflect the Group's asset value enhancement oriented business model.

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<sup>&</sup>lt;sup>37</sup> Operating results (including financing expenses) of assets that were consolidated for the first time during the reported period presented in the table above were adjusted such that the results represent full periods of operations.

<sup>&</sup>lt;sup>38</sup> Assets whose ownership has passed to the Group after the reported period in the table and have not yet been consolidated in the Group's financial statements, and assets, which at the time of signing the statements of each period presented in the table, were under notarized purchase agreements and exclusivity agreements – the operating results (including financing expenses) thereof were adjusted to a full period of operation.

# 5. Exposure to Market Risks and Risk Management

# (1) Discussion of risk factors

According to the Group's estimate, the activity of the Group in its areas of activity is exposed to the following principal risk factors:

# a. Macro-economic risk factors

- (a) The state of the economy in Germany among the macro-economic factors in Germany which may impact the business results of the Group's activity, are the GDP growth rate and the change in the employment rate. These factors have direct impact, mainly on demand for office space and new residential apartments. Furthermore, a change in the scope of private consumption in Germany may impact the proceeds of retail corporations and as a result, the demand for commercial space. Fiscal restraints which shall be expressed in a reduction of welfare budgets may adversely impact the residential rental market in Germany, as well as an increase in unemployment in Germany, may lead to reduced demand for apartments and curtail the increase in average rental income per sq.m. Due to the nature of the Group's activity in the area of income-generating real estate in Germany, the state of the German economy has a certain impact on the business results of the Group. Material adverse changes in the state of the economy in Germany may impact the Group's ability to develop its business in this country.
- (b) Interest rate risks regarding the Group's properties, an increase of the interest rates raises the yield rates sought by investors and thus reduces the value of the property. Increase of interest rates also increases the finance costs of the acquirer with regards to its loans for the acquisition of the property. Regarding the liabilities of the Group, the Group hedges the majority of its financial liabilities by taking loans at fixed interest rate or by engaging into interest SWAP agreements or CAP agreements. Accordingly, the principle exposure throughout the lifetime of most of the loans is not a cash flow exposure.
- (c) **Geopolitical environment** extreme changes in the geopolitical environment may impact the Group's activity.
- (d) **Business environment** the Company's shares are listed for trading in Israel and apart from that the Company has no other activity in Israel and has no business exposure to any change whatsoever occurring in Israel. Regarding exposure to a change in currency exchange rates following a loan from an institutional entity taken by the Company in NIS.

#### b. Sectorial risk factors

## **Income-generating real estate**

(a) A decrease in demand for rental space - the crisis in the real estate market in Europe and in Germany, may lead to a decrease in demand for rental space, erosion of rental fees of the Group and may harm its financial results. The high occupancy rate of the Group may be harmed in the event of a decrease in demand for space and/or nonrenewal of existing rental lease agreements. The demand for office and commercial space may decrease due to the increase of supply of space and as a result of competition over quality tenants (with financial solvency).

- (b) A decrease in occupancy rate in apartments in the Group's properties as of the date of the report, the Group is characterized by high occupancy rates. The rate of occupancy is generally a function of the quality of the property, its geographical location, and a variety of external circumstances such as infrastructures in the proximity of the property and access to the area of the properties. As part of its business plan, the Group operates to improve the occupancy rates, including (subject to legal limitations) evicting tenants in low occupancy properties with the aim of renovating the property and bringing in new tenants and thus increasing the rental fees. Low occupancy rates in the Group's properties over time, together with fixed property management costs, may harm the results of its activity.
- (c) A decrease in the payment ability of the tenants this risk factor may lead to increased provisions for doubtful debts or alternatively may lead to nonrenewal and even early termination of rental lease agreements. The Group carries out an internal inquiry process prior to engaging with tenants, to verify the solvency of the tenant and his payment ethics.
- (d) **The value of Group's properties** the Group is exposed to a decrease in value of the properties which it holds and to an inability to realize them. A decrease in the value of the Group's properties of the Group and/or inability to realize them may negatively impact the business results of the Group. Determination of the fair value of investment property is made, inter alia, using the discount cash flow model. The calculation discounting the income involves assumptions, including assumptions regarding the discount rates, renewal of lease agreements (principally the probability of renewal and the expected rental income upon renewal), and occupancy rates in the various properties, estimates which naturally have a measure of inherent uncertainty.
- (e) **Property and liability risks** the Group insures the real estate property in insurance policies, and also purchases policies to insure the customary risks to which the Group is exposed. In the event of an insurance event, the Group may have monetary exposure at the rate of the difference between the total insurance coverage and the monetary scope of the claim or the damage to the property. It is emphasized that according to the Company's management estimate it is not underinsured.

#### Sale of condo apartments (privatization)

- (a) **Partial sale of condo apartments** partial sale of apartments in a condominium building, obligates the Group in further maintenance activities in the building itself and in the unsold properties so long as unsold apartments remain in the building, in such manner which may lead to additional expenses and even encumber the ability to profitably sell them over time.
- (b) The ability to sell condo apartments with maximum profitability the ability of the Group to sell the condo apartments with maximum profitability is contingent upon the potential sale prices, which largely depend upon the levels of supply and demand. Increase in supply of such apartments may lead to downward pressure on sale prices. Furthermore, market trends external to the Group, increase in interest rates, and reduced credit sources, may also impact demand for residential apartments.

# **General risks**

(a) **Legislation and regulation in the real estate sector in Germany** - the activity of the Group is subject to German regulation in general and in the cities of operation in particular, whereby a change in the regulatory environment (inter alia, changes in the provisions of law regulating the activity of renovations of buildings owned by the Group, provisions concerning energy efficiency

requirements, legislation impacting the local rental laws and legislation concerning conversion of buildings to condominiums), may impact the Group's activity and its operating results.

In addition, the Group's activity in Germany is subject to the provisions of law concerning local privacy laws adopted during 2018, which obligate stringent compliance with requirements concerning storage and use of personal information. Noncompliance with these provisions of law may lead to the imposition of fines in scopes calculated from the income cash flow of the Group. It should be noted that the Group entered into an agreement with an expert in the field of privacy laws during 2022 and implemented procedures following her recommendations in order to meet the requirements of the law.

- (b) **Liability for environmental damage** the Group may be exposed to certain liabilities in the field of preservation and the environment, and the costs involved in meeting such obligations, which may have a negative impact on the Group's operating results. According to the Group's estimate, a worsening of the energy standards is expected for home owners in Germany, which may lead to an increase in CAPEX costs in the mid-long term.
- (c) Cyber risks cyber-attacks in general and cyberattacks against databases in particular have recently become a risk in the Group's areas of activity. As part of its activity, the Group makes use of a computer system and computer databases (for managing rentals, suppliers, collection, payments, communication, etc.). A cyber-attack that aims to penetrate or damage computer systems, when they are used properly or the information stored in them, may cause direct and indirect damages to the Group, including interference with its current operations, ransom attacks, loss of information or its leakage, damage to reputation and expenses for the restoration of the system. The Group, as mentioned, is exposed to cyber-attacks, which may, depending on their success and strength, damage the privacy of the information stored in the aforementioned databases. In light of the above, the Group conducted a mapping and monitoring of its information systems during 2022 through an information security consultant, and deals with these threats by various means, including the encryption of the information in the server farms where the Group's information is stored; Different monitoring systems for the different layers of the server farms and systems; A SIEM system (a system for managing and monitoring alerts on network, server and infrastructure system anomalies) to detect security events and investigate them given that they have occurred, controls for access to sensitive systems and databases. Also, the Group has protection mechanisms for its digital assets in order to maintain protection from security incidents such as hacking and malicious actions and operational continuity; The Group has working procedures and additional peripheral and internal protection mechanisms to reduce the capacity and prevent malicious actions on the network in its databases; In addition, the Group appointed a CISO for the purpose of an ongoing control of the implementation of the information security procedures and their review. Furthermore, this issue was reviewed by the Group's internal auditor and submitted to the Company's audit committee in 2022 as part of the annual internal audit plan and the findings of this audit were presented to the Company's audit committee on March 13, 2023.

# c. Unique risks to the Group

(a) Slowdown in the residential real estate markets in Leipzig, Dresden, Magdeburg and Hanover- in accordance with its strategy, the Group operates in the residential real estate market in Leipzig, Dresden, Magdeburg and Hanover. Accordingly, a slowdown in the real estate market in these operating cities which will harm the occupancy rates of the Group's properties, the income of the Group from rental fees, and its ability to realize assets, may harm the financial results of the Group.

(b) The state of the office real estate market in Berlin - a significant decrease in office rental income in Berlin and/or a significant increase in constructions costs and/or a significant increase in the yield sought by investors for office properties in the city, will lead to a reduction in the fair value of the property in Berlin and the profitability of the office construction project of the Group in the city.

# (c) Exchange rate risk (appreciation of NIS versus EURO) in the loan from the institutional entity -

The Company took a loan from an institutional entity denominated in NIS. Since the Group's activity is in EURO, the Company has exposure to changes in exchange rates. For further details regarding the Group's hedging policy see the Company's board report.

	The degree of impact of the risk factor on the area of activity		
	High	Medium	Low
Macro risks			
The state of the economy in Germany		+	
Recession in the credit market, downturn in capital markets in		+	
Israel and worldwide and insolvency of European countries		'	
Interest rate risks		+	
Business environment			+
Sectorial risks – income-generating real estate			
Decrease in demand for rental space	+		
Decrease in occupancy rates in apartments in the Company's		+	
properties		'	
Decrease in payment ability of tenants		+	
Value of Company properties	+		
Apartment sale activity (condo)			+
Acquisition risks and liabilities			+
Sectorial risks – Apartment conversion and sale activity (R2C)			
Partial sale of apartments			+
Ability to sell apartments with maximum profitability			+
General Risks			
Legislation and regulation in the real estate sector in Germany	+		
Environmental risks and liability for environmental damages			+
Cyber risks			+
Unique risks to the Group			
Slowdown in the residential real estate markets in Leipzig,		+	
Dresden and Magdeburg		1	
The state of the office real estate market in Berlin		+	
Appreciation of NIS vs. EURO			+

The assessment of the Group regarding the risk factors above, including the measure of the impacts of the risk factors on the Group, is based upon information in the possession of the Group as of the date of the report and includes assessments and intentions of the Group. The Group may be exposed in the future to additional risk factors and the impact of every risk factor, if materializes, may be different than the assessment of the Group.

# Market risks to which the Group is exposed to

<u>Currency rate effects</u> - as of the report date, the Group's currency exposure rate deriving from taking a loan denominated in NIS, amounts to approximately 3.8% of the Group's total balance sheet. As of the report date and as of the report signing date, the Group has hedging transactions with a nominal value of approximately EUR 25 million and approximately EUR 47 million, respectively against this exposure.

# The fair value of the Group's primary financial instruments

As of the report date, most of the Group's financial instruments are presented at their fair value.

Below are sensitivity tests for changes in the fair value of the Group's primary financial instruments, due to changes in the interest rates (in EUR thousands):

The basic interest rate is 3-months Euribor.

#### December 31, 2024

	<u>10%</u>	<u>5%</u>	<u>Fair</u>	<u>-5%</u>	<u>-10%</u>
			<u>Value</u>		
Fixed-interest loans	1,744	870	(274,029)	(866)	(1,728)
Interest rate swap transactions which are not recognized as accounting hedging	75	37	-	(37)	(75)
Total	1,819	907	(274,029)	(903)	(1,803)

In addition, change in fair value of financial assets due to fixed interest rate agreements (CAP) is limited to their value as of the report date (EUR 457 thousand).

#### December 31, 2023

	<u>10%</u>	<u>5%</u>	<u>Fair</u> Value	<u>-5%</u>	<u>-10%</u>
Fixed-interest rate loan	2,790	1,594	(268,013)	(1,594)	(2,790)
Total	2,790	1,594	(268,013)	(1,594)	(2,790)

Below are sensitivity tests for changes in the fair value of the Group's primary financial instruments, due to changes in the exchange rates (in EUR thousands):

# Change in EUR exchange rate compared to NIS

# December 31, 2024

	<u>10%</u>	<u>5%</u>	<u>Fair</u>	<u>-5%</u>	<u>-10%</u>
			<u>Value</u>		
Fixed-interest loan	(5,663)	(2,832)	(56,632)	2,832	5,663
Currency hedging transactions	50	25	495	(25)	(50)
Cash held in NIS	2,500	1,250	523	(1,250)	(2,500)
Hedging transactions	(3,114)	(1,557)	(55,614)	1,557	3,114

# December 31, 2023

	<u>10%</u>	<u>5%</u>	<u>Fair</u>	<u>-5%</u>	<u>-10%</u>
			<u>Value</u>		
Fixed-interest loan	(5,359)	(2,680)	(53,594)	2,680	5,359
Cash held in NIS	10	5	104	(5)	(10)
Total	(5,349)	(2,675)	(53,490)	2,675	5,349

The fair value of the investment real-estate properties is also affected by changes in the interest rates in the market. A permanent increase/decrease (increase/decrease observed by the market as such which is not temporary, but rather characterizes a medium/long-term trend) in market interest rates will lead to changes in the requested yields on real-estate properties (although there is no full correlation between the change in the market interest rates level and the change in yields on properties), and to a decrease/increase in their fair value, respectively.

# 6. Corporate Governance Aspects

#### (1) General

The Company is a Dutch company incorporated in the Netherlands in January 2018 as a public limited company (NV)<sup>39</sup> in accordance with the Dutch Law. According to the Dutch Companies Law, the shares of a Dutch company of NV type can be issued to the public and traded on the stock exchange, in contrast to a Dutch company of BV type (Besloten vennootschap) whose shares cannot be issued to the public. Therefore, the Dutch Companies Law defines an NV type as a public company even if its shares have not yet been issued to the public.

Pursuant to section 39A (a) of the Securities Law, 1968 (hereinafter: "the Securities Law" and "Section 39A" respectively), the provisions of the Companies Law – 1999 (hereinafter: "the Corporates Law") and the Regulations under the Securities Law, shall apply to a company which incorporated outside Israel and offered its shares or liability certificates to the public in Israel, all in accordance with the provisions described in Part A of the Fourth Addendum to the Securities Law, however, the Securities Authority may exempt such company from the provisions and regulations set forth in said addendum, in whole or in part, if it has found that the law outside Israel which is applicable to the Company sufficiently ensures the interests of the Israeli investors public.

Since the Company's shares were initially offered to the public in Israel and were listed for trading on the Tel Aviv Stock Exchange Ltd. (hereinafter: "the Stock Exchange") in accordance with the Israeli Law, the provisions of Section 39A, as abovementioned, will apply to the Company and, as a result, various provisions of the Corporates Law as set forth in Part A of the Fourth Addendum of the Securities Law (hereinafter: "Part A of the Fourth Addendum") will apply to the Company, where such provisions apply in addition to the provisions of the Dutch Law<sup>40</sup>. For further details, see Chapter 5 of the prospectus.

#### (2) Directors with accounting and financial expertise

On August 5, 2021, the Company's Board of Directors determined that the minimum required number of directors on the Board of Directors, who must have accounting and financial expertise, as its meaning with accordance to Section 240 of the Companies Law, will be 3 (including external directors), and this while taking into account, among other things, the type of company, its size, the scope of the company's activities and the complexity of its activities; It should be noted that as of the report signing date the Messrs. Nir Ilani, Lambertus Van den Heuvel and Monique van Dijken Eeuwijk have accounting and financial expertise.

It should be clarified that during the reported period, no change was reported in the number of directors with accounting and financial expertise, except as detailed hereafter: on January 7, 2025, Mr. Peter Bodis' term as a director on the Company's Board of Directors ended. It should be noted that the Company considered Mr. Bodis, who served as a director on the Company's Board of Directors since April 12, 2021, to have accounting and financial expertise.

<sup>39</sup> N.V. Is a legal entity under the Dutch law, with a registered capital divided into transferable shares. Shareholders are not personally liable for actions taken on behalf of N.V., and are not liable for losses beyond the amount they must repay in respect of the shares in their possession. N.V Shares can be traded on a stock exchange.

<sup>&</sup>lt;sup>40</sup> The Company's articles of association, include the application of the full sections of the Corporates Law applicable to the Company by virtue of section 39A and the Fourth Addendum (Part A) to the Securities Law, except for sections 256 (c), 256 (d), 280 (b) and 281 of the Corporates Law (which contradict the Dutch law), which the Company requested the Authority for an exemption from their application. The Company's articles of association do not contradict mandatory provisions of the Dutch law.

#### (3) Independent directors

It should be noted that as of the date of the report, there are 3 independent directors serving on the company's board of directors – the Messrs. Monique van Dijken Eeuwijk (External Director), Lambertus Van den Heuvel (External Director) and Nir Ilani (Independent Director) - out of 5 serving board members.

Ms. Monique van Dijken Eeuwijk was appointed by the general meeting of the shareholders of the Company on April 12, 2021 to serve as an external director of the Company (which is about to offer shares to the public for the first time) from the date the Company became a public company (as defined in the Companies Law) and on July 19, 2021, the general meeting of the shareholders of the Company approved her appointment as an external director (who is not an executive director) on the Company's Board of Directors starting from July 19, 2021. On March 26, 2024 the Company's general meeting of the shareholders of the Company approved her reappointment as an external director (who is not an executive director) on the Company's Board of Directors for an additional term of three years from April 12, 2024.

Mr. Lambertus Van den Heuvel was appointed by the general meeting of the shareholders of the Company on November 30, 2020 to serve as an external director of the Company (which is about to offer shares to the public for the first time) from the date the Company became a public company (as defined in the Companies Law) and on July 19, 2021, the general meeting of the shareholders of the Company approved his appointment as an external director (who is not an executive director) on the Company's Board of Directors starting from July 19, 2021. It should be noted that on November 23, 2023 the Company's general meeting of the shareholders of the Company approved his reappointment as an external director (who is not an executive director) on the Company's Board of Directors for an additional term of three years from November 30, 2023.

Further to the amendment of the Company's Articles of Association from March 27, 2024 in a way that also allows an executive director to be classified as an independent director, the Company's audit committee approved at its meeting on November 18, 2024, based on the statement of Mr. Nir Ilani, that Mr. Ilani – who has served as aforesaid as an executive director on the Company's Board of Directors for about three years - meets the definition of an "independent director", according to Section 1 of the Companies Law, and will therefore be classified, starting from that date, as an "independent director" on the Company's Board of Directors. It should be emphasized that with the approval of the appointment of Mr. Ilani as a non-executive director (who is not an external director) on the Board of Directors (by the general meeting on January 7, 2025) in spite of his term as an executive director, Mr. Ilani continues to serve as an independent director on the Company's Board of Directors.

#### (4) Donations

No policy on donations was determined.

# (5) Internal auditor

Below are details regarding the Company's internal auditor (Regulation 10 (b) (11) and the Fourth Addendum to the Israeli Reporting Regulations):

The auditor's name:	Amir Lavi, CPA
Tenure commencement	27.07.2021
date:	
Compliance with the	The internal auditor meets the conditions set forth in Section 3 (a) of the
provisions of the law:	Internal Audit Law, -1992 ("the Internal Audit Law"). To the best knowledge
	of the Company and as was informed by the internal auditor, the internal
	auditor meets the provisions of Section 146(b) of the Companies' Law the
	provisions of section 8 of the Internal Audit Law.
Holding of the	The internal auditor, according to his announcement, does not hold securities
Company's securities:	of the company or of an entity related to the company, as defined in the Fourth
	Addendum of the Reporting Regulations.
Material/business	The internal auditor does not have material business relations or other
relations with the	material relations with the Company or with an entity related to the Company,
Company:	as defined the Fourth Addendum to the Reporting Regulations. The internal
	auditor will provide internal audit services as an external service provider.
	The internal auditor is not an interested party in the company, does not hold
	an office in the company and is not a relative of any of these. The internal
	auditor does not perform a position outside the company that creates or may
	create a conflict of interest with his position as the internal auditor of the
	company and his only position in the company is internal auditor of the company. The internal auditor is a partner in the firm of PKF Amit Halfon.
Annaintment of internal	
Appointment of internal auditor:	On July 27, 2021, at the proposal of the Company's audit committee, the Company's Board of Directors approved the appointment of Mr. Amir Lavi
auditor:	as the Company's internal auditor. The Company's organs determined, after
	examining his many years of education and experience and after examining
	Mr. Amir Lavi's skills, taking into account, among other things, the type of
	company, its size, scope of activity and complexity that Mr. Amir Lavi is the
	most suitable candidate for the company's internal auditor.
The organizational	The person in charge of the internal auditor is the chairman of the board.
supervisor of the	7
auditor:	
The audit plan:	In 2024, the audit plan included an audit of corporate governance, asset
-	acquisition, non-gaap reports and following up on internal audit
	recommendations from previous years.
Scope of employment:	The scope of employment in 2024 was approximately 400 hours.
<b>Professional standards:</b>	The internal auditor, according to his statement, conducts the audit in
	accordance with IIA's professional international standards, including the
	professional guidelines of IIA Israel - the Association of Internal Auditors in
	Israel. In the opinion of the Company's Board of Directors, based on the
	statements of the Internal Auditor and his extensive experience, the internal
	audit work is conducted in accordance with generally accepted professional
	standards for internal auditing.
Access to information:	The internal auditor is given free access to the company's documents,
	information and information systems, including financial data and everything
	for the purpose of fulfilling his task and in accordance with the provisions of
	Section 9 of the Internal Audit Law.

Internal auditor's	On August 8, 2024 and November 18, 2024 and March 13, 2025 the internal
report:	auditor presented to the audit committee the internal audit reports in
	accordance with the abovementioned internal audit plan.
Remuneration:	Professional fees for the internal audit services were set at NIS 105 thousand
	plus VAT. In the opinion of the audit committee and the Board of Directors,
	the remuneration of the internal auditor is reasonable and does not affect the
	exercise of the auditor's professional judgment in conducting the audit.

### (6) Details regarding the external auditor

The auditor is Deloitte Brightman Zohar Almagor & Co. The scope of professional fees for audit and review services amounted to approximately NIS 480 thousand for 2024 and approximately NIS 430 thousand for 2023. In addition, the Company engaged with the Risk Management Department in Deloitte office for conducting a market comparison report – Benchmark (Benchmark report) of senior executives salaries and this is in accordance with section 8.3 in the remuneration policy of the Company; the scope of professional fees for these services amounted to approximately NIS 40 thousand in the year of 2023.

#### (7) Details regarding the statutory auditor in the Netherlands (IUS)

The statutory auditor of the company is IUS Statutory Audits Cooperatie U.A.. The scope of professional fees for audit services amount to approximately EUR 60.500 for 2024 which has been the second year of their appointment.

#### (8) Details regarding the Dutch Corporate Governance Code

For details regarding the information to be provided regarding compliance with the Dutch Corporate Governance, please see the Company's publications to the Stock Exchange as appendix to this report.

# 7. <u>Disclosure Provisions in Regard to the Groups's Financial Reporting</u>

# 1. Events after the date of the report

See sections 3.1 and 3.2 in chapter 3 above.

#### 2. <u>Critical Accounting Estimates</u>

Regarding critical accounting estimates see note 2 to the annual audited consolidated financial statements of the Company.

#### 3. Disclosure regarding material and highly material valuations and highly material appraisers

Highly material appraisers of the Group's assets are Jones Lang Lassale SE and BNP Paribas. The rate of assets assessed by them represents approximately 42%, and 37%, respectively, of the value of the Group's assets as of December 31, 2024. The appraisers are not dependent on the Group.

For details regarding the contact details with the appraisers, in accordance with section 2 of the Third Addendum to the Reports' Regulations, see below:

# Jones Lang LaSALLE

The identity of the company that ordered the valuations	Argo Properties N.V.
and the identity of the organ in said company that decided	By Mr. Fred Ganea VP of Strategy,
on entering into agreement with the appraiser;	Transactions and Financing
The agreement date between the party ordering the	In regards with 59 residential assets,
valuations and the appraiser;	September 23, 2024;
	In regards with 80 residential assets, January
	22, 2025.
The reasons for ordering the valuations by the company;	Investment property value update
The name of the appraiser and the date of signing the	Jones Lang LaSalle
agreement;	September 23, 2024; January 22, 2025
Details of the appraisers providing the valuations;	ppa. Roman Heidrich, ppa Stefan Wieser, i.A
	Marlit Juette
Details of the appraisers' education;	Appraisers hold academic degrees (some of
	them hold master's degree), in economics
	and/or real estate
Stipulations, if any, regarding the fee to which the	No
appraiser is entitled; Also, the extent of the effect that	
such stipulations have on the results of the valuation;	
Consent, if any, to indemnification of the appraiser for his	No
work; If there was such consent, the terms of the	
indemnification and the identity of the party providing the	
indemnification will be specified;	
Details regarding the experience of the appraisers in	Each of the appraisers has over 10 years of
performing valuations in similar volumes to those of the	experience in valuations of similar volumes.
current valuations or in higher volumes;	

# BNP Paribas

The identity of the company that ordered the valuations	Argo Properties N.V.
and the identity of the organ in said company that decided	By Mr. Fred Ganea, VP of Strategy,
on entering into agreement with the appraiser;	Transactions and Financing
The agreement date between the party ordering the	In regards with 56 residential assets,
valuations and the appraiser;	September 22, 2024;
	In regards with 52 residential assets, January 8,
	2025.
The reasons for ordering the valuations by the company;	Investment property value update
The name of the appraiser and the date of signing the	BNP Paribas
agreement;	September 22, 2024; January 8, 2025.
Details of the appraisers providing the valuations;	Manuel Westphal FRICS; ppa. Anne
	Tonscheidt MRICS
Details of the appraisers' education;	Appraisers hold academic degrees (some of
	them hold master's degree) in economics and/or
	real estate
Stipulations, if any, regarding the fee to which the	No
appraiser is entitled; Also, the extent of the effect that	
such stipulations have on the results of the valuation;	
Consent, if any, to indemnification of the appraiser for his	No
work; If there was such consent, the terms of the	
indemnification and the identity of the party providing the	
indemnification will be specified;	
Details regarding the experience of the appraisers in	Each of the appraisers has over 10 years of
performing valuations in similar volumes to those of the	experience in valuations of similar volumes.
current valuations or in higher volumes;	

# Amsterdam, August 12th, 2025

Name	Position	Signature
Ron Tira	Chairman of the Board of	
	Directors	
Oded Lion	Executive Director	
Bert van den Heuvel	External Director	
Monique van Dijken Eeuwijk	External Director	
Nir Ilani	Non External director	

# **ARGO Properties N.V.**

# CONSOLIDATED FINANCIAL STATEMENTS

# AS OF DECEMBER 31, 2024

(IN THOUSANDS OF EUROS)

## CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

		Decemb	er 31,
		2024	2023
		Euros in	Euros in
	Note	thousands	thousands
CURRENT AGGETG			
CURRENT ASSETS:	2	27.521	11.5(2
Cash and cash equivalents	3	27,531	11,562
Restricted deposits and liquidated investments	4	17,558	11,622
Apartments inventory for sale	13a	1,186	1.210
Financial assets	12a	979	1,219
Accounts receivable	4	4,405	2,455
		51,659	26,858
NON CUDDENT ACCETS.			
NON-CURRENT ASSETS:	5	757 275	666 110
Investment property	5 5	757,275	666,410
Investment property – construction rights	3	25,438	13,116
Accounts receivable	0	4,061	403
Deferred taxes	9	938	513
		787,712	680,442
		839,371	707,300
<u>CURRENT LIABILITIES</u> :			
Current maturities of loans from banks	7	35,234	6,618
Accounts payable	6	12,300	8,856
		47,534	15,474
NON CURRENT LA DILITIES			
NON-CURRENT LIABILITIES: Loans from banks and financial institutions	7	344,968	341,909
Deferred taxes	7 9	_	19,674
Deferred taxes	9	27,452	19,074
		372,420	361,583
EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF	F		
THE COMPANY:	<u>-</u>		
Share capital	11	206	181
Share premium		276,041	225,628
Statutory capital reserve	11e	114,774	83,400
Share based payment capital reserve	11c	5,024	1,472
Retained earnings	110	23,372	19,562
-		<u> </u>	
Total equity attributable to shareholders of the Company		419,417	330,243
		839,371	707,300
August 12th 2025			
August 12th, 2025			Ron Tira
Date of approval of Ofic Robanian Gol Ton	aanharraa	Curr Dais1	Chairman of the
the financial Ofir Rahamim Gal Tenr		Guy Priel	
statements Joint CEO Joint	CEU	CFO	Board of Directors

The accompanying notes are an integral part of the consolidated financial statements.

# CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Note	Year ended December 31, 2024 Euros in thousands	Year ended December 31, 2023 Euros in thousands	Year ended December 31 2022 Euros in thousands
Revenues from rental of properties Revenues from property management and others Property management expenses Cost of maintenance of rental properties		25,034 9,192 (9,192) (3,930)	21,386 7,998 (7,998) (3,793)	16,600 6,095 (6,095) (3,261)
Gross profit from property rental		21,104	17,593	13,339
Revenues from selling of apartments	13a	3,521		
Apartments cost of goods sold		(2,509)		
Gross profit from selling of apartments		1,012		
General and administrative expenses	13b	(8,700)	(6,437)	(5,653)
Operating income before changes in fair value of investment property, net Changes in fair value of investment property, net Changes in fair value of investment property due to one time update in the Real estate Transfer TAX	5	13,416 41,820	11,156 (45,352) (11,471)	7,686 27,022
Operating (loss) income		55,236	(45,667)	34,708
Finance expenses, net	13c	(9,888)	(7,636)	(5,523)
Change in fair value of financial assets and exchange rate differences		(2,604)	2,400	3,215
(Loss) income before taxes on income		42,744	(50,903)	32,400
Taxes on income	9	(7,560)	7,408	(5,125)
Total net and comprehensive (loss) income attributable to shareholders of the Company		35,184	(43,495)	27,275
Basic (loss) earnings per share	17	1.87	(2.40)	1.51
Diluted (loss) earnings per share		1.75	(2.40)	1.47

The accompanying notes are an integral part of the consolidated financial statements.

# Year ended December 31, 2024 Equity attributable to equity holders of the Company

	Share capital	Share premium	Statutory capital reserve (1)	Share based payment capital reserve uros in thous	Retained earnings ands	Total attributable equity shareholders of the Company
Balance as of January 1, 2024	181	225,628	83,400	1,472	19,562	330,243
Issuance of share capital, net(*)	25	50,413	-	-	-	50,438
Total net and comprehensive income	-	-	-	-	35,184	35,184
Classification in accordance with Dutch law Cost of share based payment	<u>-</u>	<u>-</u>	31,374	3,552	(31,374)	3,552
Balance as of December 31, 2024 (*) See Note 11(f)	206	276,041	114,774	5,024	23,372	419,417

(\*) See Note 11(f)

# Year ended December 31, 2023 Equity attributable to equity holders of the Company

	Share capital	Share premium	Statutory capital reserve Eu	Share based payment capital reserve iros in thous	Retained <u>earnings</u> ands	Total equity attributable to shareholders of the Company
Balance as of January 1, 2023	181	221,012	131,727	3,637	14,730	371,287
Expiration of options deriving from share based payment Total net and comprehensive	-	4,616	-	(4,616)	-	-
income (loss)	-	-	-	-	(43,495)	(43,495)
Classification in accordance with Dutch law Cost of share based payment	<u>-</u>		(48,327)	2,451	48,327	2,451
Balance as of December 31, 2023	181	225,628	83,400	1,472	19,562	330,243

# Year ended December 31, 2022 Equity attributable to shareholders of the Company

	Share capital	Share premium	Statutory capital reserve Eu	Share based payment capital reserve lros in thous	Retained earnings ands	Total equity attributable to shareholders of the Company
Balance as of January 1, 2022	181	221,012	110,652	1,650	8,530	342,025
Total net and comprehensive income Classification in accordance	-	-	-	-	27,275	27,275
with Dutch law Cost of share based payment	<u>-</u>	<u>-</u>	21,075	1,987	(21,075)	1,987
Balance as of December 31, 2022	181	221,012	131,727	3,637	14,730	371,287

The accompanying notes are an integral part of the consolidated financial statements.

	Year ended December 31, 2024 Euros in thousands	Year ended December 31, 2023 Euros in thousands	Year ended December 31 2022 Euros in thousands
Cash flows from operating activities:			
Net (loss) income	35,184	(43,495)	27,275
Adjustments required to present net cash from operating activities:			
Adjustments to profit or loss: Finance expenses, net Changes in fair value of investment property, net Cost of share based payment Deferred taxes, net	11,859 (41,820) 3,552 7,353	5,392 56,823 2,451 (7,547)	2,308 (27,022) 1,987 5,146
Cash flows from operating activities before changes in asset and liability items	16,128	13,624	9,694
Changes in operating asset and liability items: Changes in apartments inventory Other receivables Increase in accounts payable	2,509 (1,934) 1,719	(288) (436)	(1,098) 246
Net cash derived from operating activities	18,422	12,900	8,842
<u>Cash flows from investing activities</u> :			
Purchase of investment property Capital investments (CAPEX) in investment	(56,025)	(64,329)	(143,371)
property (including planning costs)	(7,253)	(5,350)	(3,714)
Realization of financial assets Depositing restricted deposits and prepaid	-	-	1,850
transaction costs, net	(9,611)	3,716	(10,234)
Net cash used in investing activities	(72,889)	(65,963)	(155,469)
Cash flows from financing activities:			
Interest paid Receipt of long-term loans, net Repayment of long-term loans Receipt of long-term loans under refinancing Repayment of long-term loans under refinancing Purchase of interest cap fixing transactions (CAP) Issuance of shares, net	(9,211) 5,370 (7,932) 38,266 (7,772) 50,438	(7,111) 33,877 (6,633) 24,250 (6,682) (485)	(4,762) 130,657 (4,871) 45,000 (25,001) (1,728)
Net cash derived from financing activities	69,159	37,216	139,295

The accompanying notes are an integral part of the consolidated financial statements.

	Year ended December 31,	Year ended December 31,	Year ended December 31
	Euros in thousands	Euros in thousands	2022 Euros in thousands
Change in cash and cash equivalents	14,692	(15,847)	(7,332)
Effect of changes in exchange rates	1,277	57	(392)
Balance of cash and cash equivalents at the beginning of the year	11,562	27,352	35,076
Balance of cash and cash equivalents at the end of the year	27,531	11,562	27,352
(a) Non cash activities			
Purchase of real estate	1,263	876	362
Classification from investment property to inventory	3,695		
Payables in respect of investing activities	(1,784)	(2,474)	(3,902)

#### NOTE 1:- GENERAL

## General description of the Company and its activity

ARGO Properties N.V. (hereinafter: "the Company") and its subsidiaries (hereinafter: "the Group") was incorporated in January 2018 and commenced its operations in July 2018 and is a Dutch-based real estate company engaging via subsidiaries in value enhancement and acquisition of investment properties in Germany, in the conversion of apartments for sale and selling these apartments (R2C) and in the area of income-generating residential real estate.

Regarding the Company's operating segments, see Note 17.

In this financial statements: "The report date" or "the date of the report" refers to December 31, 2024 and "the signing date" or "the date of signing the report" refers to **August 12<sup>th</sup>**, 2025.

#### a. <u>Basis of presentation of the financial statements:</u>

#### 1. Basis of measurement

The Company has elected to present its statement of comprehensive income according to the operations attribute method.

2. <u>Statement regarding the implementation of international financial accounting reporting standards (IFRS® Accounting Standards)</u> and preparation format of the financial statements:

The consolidated financial statements of the Group have been compiled in accordance with International Financial Reporting Standards (hereinafter: "IFRS") as adopted by the European Union (hereinafter: "EU-IFRS") and interpretations thereof issued by the International Accounting Standards Board (IASB®) and with Book 2 Title 9 of the Dutch Civil Code. The main principles of the accounting policies which are detailed below have been applied consistently in regards to all reporting periods presented in these consolidated financial statements, except for changes in the accounting policies that derived from the application of standards, amendments to standards and interpretations which have been effective as of the reporting date of the financial statements as specified in Note 3 below.

The financial statements were authorized for issue by the Company's Board of Directors on August 12th, 2025.

b. <u>Significant accounting judgments</u>, estimates and assumptions used in the preparation of the financial statements:

#### **Estimates and assumptions:**

During the preparation of the financial statements, the management is required to make estimates and assumptions that have an effect on the application of the accounting policies and on the reported amounts of assets, liabilities, revenues and expenses. These estimates and underlying assumptions are reviewed regularly. Changes in accounting estimates are reported in the period of the change in estimate.

The key assumptions made in the financial statements concerning uncertainties at the end of the reporting period and the critical estimates calculated by the Group that may result in a material adjustment to the carrying amounts of assets and liabilities within the next consecutive financial year are discussed below.

Significant accounting judgments, estimates and assumptions used in the preparation of the financial statements (Cont.):

#### <u>Investment property:</u>

Investment property that can be reliably measured is presented at fair value at the end of the reporting period. Changes in their fair value are recognized in profit or loss. Fair value is determined by independent valuation experts using economic valuations that involve valuation techniques and assumptions as to estimates of projected future cash flows from the property and estimate of the suitable discount rate for these cash flows.

The fair value measurement of investment property requires external appraisers to use certain assumptions regarding rates of return on the Group's assets, future lease prices, occupancy rates, contract renewal terms, the probability of leasing vacant areas, asset operating expenses, the tenants' financial stability and the implications of any investments made for future development purposes in order to assess the future expected cash flows from the assets. In determining the fair value of lands and potential rights, inter alia and if relevant, the duration of establishing the project, the required establishment costs and the developer's profit are taken into account. Any change in the assumptions used to measure the investment property may affect the fair value.

The process of the estimate of the fair value of investment property includes also subjective elements, which its source inter alia is based on the past experience of the external appraisers, with whom the Group engaged, and their understanding regarding what is expected to occur in the investment property market at the time the estimate of the fair value was determined. It should be noted that these assumptions are based on observations regarding acquisition transactions or lease transactions of real estate properties in the activity areas where the Group operates and from the appraisers' acknowledgement of the market. In view of this, and in view of the above mentioned in the previous paragraph, the determining of the fair value of the Group's investment property requires discretion. Changes in the assumptions used for determining of the fair value may affect materially the Group's state and the results of its activities.

See note 5d for sensitivity tests.

#### c. <u>Consolidated financial statements:</u>

The consolidated financial statements comprise the financial statements of companies that are controlled by the Company (subsidiaries). Control is achieved when the Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Potential voting rights are considered when assessing whether an entity has control. The Company legally holds of specific entities at a rate of 89.9% and earns a yield imputation of 100% in accordance with the essence and the mechanism that was defined in the profit sharing agreement (see Note 10(b)(1)).

#### d. <u>Functional currency and presentation currency:</u>

The presentation currency of the financial statements is the Euro.

The Group determines the functional currency of each Group entity. The vast majority of the group companies operate in Euro.

#### e. <u>Cash equivalents</u>:

Cash equivalents are considered as highly liquid investments, including unrestricted short-term bank deposits with an original maturity of three months or less from the date of acquisition or with a maturity of more than three months, but which are redeemable on demand without penalty and which form part of the Group's cash management.

#### f. The operating cycle:

The operating cycle is one year.

#### g. <u>Financial instruments</u>:

#### Financial liabilities at amortized cost:

The financial liabilities that are not measured at fair value through profit or loss are initially recognized at fair value after reduction of transaction costs. After initial recognition date, these financial liabilities are measured at amortized cost using the effective interest method.

The effective interest method is a method of calculating the amortized cost of a financial liability and the allocation of interest expense over the relevant credit period. The effective interest rate is the rate that accurately discounts the forecasted flow cash flows over the expected life of the financial liability to book value, or where appropriate, for a shorter period.

#### Derecognition of financial liabilities:

The Group derecognizes a financial liability when and only when the financial liability is repaid, canceled or expires. The difference between the carrying amount of the financial liability settled and the consideration paid is recognized in profit or loss.

#### h. <u>Investment property</u>:

An investment property is property (land or a building or both) held by the owner (lessor under an operating lease) or by the lessee under a finance lease to earn rentals or for capital appreciation or both rather than for use in the production or supply of goods or services, for administrative purposes or for sale in the ordinary course of business.

Investment property is measured initially at cost, including costs directly attributable to the acquisition. After initial recognition, investment property is measured at fair value which reflects market conditions at the end of the reporting period. Gains or losses arising from changes in the fair values of investment property are included in profit or loss when incurred. Investment property is not systematically depreciated.

Investment property is derecognized on disposal or when the investment property ceases to be used and no future economic benefits are expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset in the financial statements is recognized in profit or loss in the period of the disposal.

The Group determines the fair value of investment property on the basis of valuations by independent appraisers who hold recognized and relevant professional qualifications and the necessary knowledge and experience.

Transition from investment property into inventory:

The Group classifies apartment properties from real estate investment properties into inventory and this is when a change in use of the buildings of the apartments occurs, which is supported by evidence in regards to the rezoning of the property and its turning into inventory.

The evidence includes 3 cumulative conditions as hereafter: (1) the property has undergone a conversion process (hereinafter: R2C) which includes significant development processes mainly in regulatory and legal aspects which enable, inter alia, to sell each apartment separately and/or if the sold apartment has undergone a significant renovation process (2) the apartment in the property has been vacated/is vacant of tenants and/or has undergone a process of new rental (3) the apartment is held for the purpose of sale.

As of the date of the aforesaid transition process, the inventory cost of the transitioned apartment is the fair value of that transitioned apartment according to the last valuation that was received prior to the date of the transition from real estate investment property into inventory.

#### i. Taxes on income:

Current or deferred taxes are recognized in the statement of profit or loss except to the extent that the tax arises from items which are recognized in other comprehensive income or in equity.

#### 1. Current taxes:

The current tax liability is measured using the tax rates and tax laws that have been enacted or substantively enacted by the end of reporting period as well as adjustments required in connection with the tax liability in respect of previous years.

#### 2. <u>Deferred taxes</u>:

Deferred taxes are computed in respect of temporary differences between the carrying amounts in the financial statements and the amounts attributed for tax purposes.

The Group does not create deferred taxes for temporary differences arising from initial recognition of the asset or liability in a non-business combination transaction, when, at the date of the transaction, the initial recognition of the asset or liability does not affect accounting income and taxable income (loss for tax purposes), see Note 9.

Deferred taxes are measured at the tax rates that are expected to apply to the period when the taxes are reversed in profit or loss, comprehensive income or equity, based on tax laws that have been enacted or substantively enacted by the end of the reporting period.

The calculation of deferred taxes does not take into account the taxes that would apply in the event of the realization of investments in investees. In addition, deferred taxes were not taken into account for the distribution of profits by subsidiaries as dividends, since the realization of investments in investee companies and dividend distribution does not involve additional tax liability.

#### j. Revenue recognition:

Revenue from contracts with customers according to the fair value of the consideration that was received or the consideration that the Group is entitled to receive in regards with revenue from rendering of services in the normal course of business. Revenue is measured according to the fair value of the consideration that was received or the consideration that the Group is entitled to receive in regards with revenue from rendering of services in the normal course of business.

The specific criteria for revenue recognition for the following types of revenues are:

Revenues from the rendering of services (including asset management fees):

Revenue from rendering of services is recognized over time, during the period the customer simultaneously receives and consumes the benefits provided by the Group's performance. Revenues are recognized according to reporting periods in which the services were provided.

#### Rental income:

Rental income is recognized on a straight-line basis over the lease term. Where there is a fixed increase in rent over the term of the contract, the aggregate amount of the increase is recognized as revenues on a straight-line basis over the lease period.

#### k. Reporting revenues using gross basis or net basis:

In cases where the Group acts as an agent or as a broker without being exposed to the risks and rewards associated with the transaction, its revenues are presented on a net basis. However, in cases where the Group controls the transaction and bears the to risks and rewards associated with the transaction, its revenues are presented on a gross basis.

According to the Group's activity, it bears the risks stemming from revenues from property management and therefore, the Group recognizes its revenues on a gross basis.

#### 1. <u>Fair value measurement:</u>

Fair value of investment property is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The fair value of investment property is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

Fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. Best use is met when it is physically possible, legally allowed and financially feasible.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

#### m. <u>Classification of interest and dividends paid/received in the statement of cash flows:</u>

The Group classifies cash flows for interest and dividends received as cash flows from investing activities, as well as cash flows for interest paid as cash flows used in financing activity. Cash flows for income taxes are generally classified as cash flows used in current operations, except those that are easily identifiable with cash flows used in investing or financing activities. Dividends paid by the Group are classified as cash flows for financing activities.

- n. <u>Amendments to accounting and financial reporting standards:</u>
  - a. New standards, interpretations and amendments to standards having an effect on the current period and/or on previous reporting periods:
  - (1) Amendment to IAS 1 "Presentation of Financial Statements" (regarding the classification of liabilities as current or non-current):

In 2020, the IASB issued an amendment to IAS 1 regarding the classification of liabilities as current or non-current (hereinafter: Amendment 2020). The amendment clarifies that the classification of liabilities as current or non-current is based on the rights that exist for an entity at the end of the reporting period and is not affected by the entity's expectation of exercising these rights.

The amendment removed the reference to the existence of an "unconditional right" to defer settlement (extinguishment) of a liability for at least 12 months after the reporting period and clarified that if the right to defer settlement as aforesaid is conditional upon compliance with financial criteria (covenants), the right exists if the entity meets the criteria set as of the end of the reporting period, even if the assessment of compliance with the criteria is performed by the lender at a later date.

In addition, as part of the amendment, a definition was added to the term "extinguishment" in order to clarify that extinguishment may be the transfer of cash, goods and services or equity instruments of the entity itself to the counter party. In this regard, it was clarified that if under the terms of the liability, the counter party has an option to demand extinguishment of the entity's equity instruments, this condition does not affect the classification of the liability as current or non-current if the option is classified as a separate equity component in accordance with IAS 32 "Financial Instruments: Presentation".

The amendment only affects the classification of liabilities as current or non-current in the statement of financial position and not the amount or timing of recognition of those liabilities or the associated income and expenses.

In October 2022, another amendment was published regarding the classification of liabilities with financial covenants (hereinafter: Amendment 2022) which clarified that only financial covenants which the entity is required to meet at the end of the reporting period or before it, affect the entity's right to postpone the settlement of a liability for at least 12 months after a period of the report, even if compliance with them is actually examined after the reporting period. In contrast, financial criteria that an entity is required to meet at a date later than the end of the reporting period do not affect the existence of the aforementioned right as of the end of the reporting period.

- n. Amendments to accounting and financial reporting standards (Cont.):
  - a. New standards, interpretations and amendments to standards having an effect on the current period and/or on previous reporting periods (Cont.):
  - (1) Amendment to IAS 1 "Presentation of Financial Statements" (regarding the classification of liabilities as current or non-current) (cont.):

In addition, Amendment 2022 states that if the entity's right to defer settlement of the liability for at least 12 months after the reporting period is subject to the entity meeting financial criteria within 12 months after the reporting period, the entity is required to provide disclosure that will enable the users of the financial statements to understand the risk inherent therein.

The new standard has no effect upon the Group.

(2) The IFRS IC decision on Disclosure of Revenue and Expenses for Reportable Segments:

In July 2024, the IASB approved the International Financial Reporting Interpretations Committee (IFRS IC) decision on Disclosure of Revenue and Expenses for Reportable Segments (hereinafter: the Decision).

The Decision discussed the manner of the application of the disclosure requirements set out in Section 23 of IFRS 8 "Operating Segments" and clarified that disclosure is required for "material items of income and expense" if they are included in the measure of profit or loss reviewed by the chief operating decision maker (CODM), even if they are not provided to him separately. It was also clarified that "material items of income and expense" are not limited to exceptional or non-recurring (one-time) items.

In addition, the Decision clarified that judgment is required in determining the extent of disclosure to be included in segment reporting, taking into account the entity's specific facts and circumstances, the core principle of IFRS 8, and the materiality principles set out in IAS 1 "Presentation of Financial Statements."

The Decision was implemented by the Company in these financial statements by way of retrospective application. As a result, the Company added information regarding financing expenses in the segment disclosures, see Note 16.

n. <u>Amendments to accounting and financial reporting standards (Cont.)</u>:

b. New standards, new interpretations and amendments to standards that were issued and are not effective, and were not adopted by the Group by early adoption, which are expected to have an effect or may have an effect on future periods (Cont.):

• <u>International Financial Reporting Standard 18 "Presentation and Disclosure in</u> Financial Statements" ("IFRS 18"):

On April 9, 2024, IFRS 18 was issued which replaces the International Accounting Standard 1 "Presentation of Financial Statements" ("IAS 1"). The purpose of the IFRS 18 standard is to improve the manner of conveying the information by entities to users in their financial statements.

The standard focuses on the following areas:

- 1. The structure of the profit or loss statement- presentation of defined subtotals and subdivision to categories in the profit or loss statement.
- 2. Requirements regarding the improvement of the aggregation and disaggregation of information in the financial statements and in the notes.
- 3. Presentation of information regarding management-defined performance measures ("MPM") that are not based on accounting standards (NON-GAAP) in the notes to the financial statements.

In addition, at the time of applying IFRS 18 additional amendments to IFRS standards shall be effective, inter alia to the IFRS 7 "Statement of Cash flows" which are designated to improve the comparison between entities. The changes include mainly: using a subtotal of the operating profit as a single starting point in applying the indirect method for reporting on cash flows from operating activities as well as canceling the alternatives for choosing an accounting policy regarding the presentation of interest and dividends. In light of this, except in certain cases, interest and dividends received will be included as part of cash flows from investing activities and on the other hand paid interest and paid dividends will be included as part of financing activities.

The IFRS 18 standard shall be effective for annual reporting periods starting from January 1, 2027 onwards. The standard is applied retrospectively, with specific transitional provisions. Early adoption is possible, however, in accordance with the decision of the Securities Authority, early adoption will only be possible starting from the period beginning on January 1, 2025 (financial statements for the first quarter of 2025).

The Company is examining the effect of IFRS 18, including the effect of amendments to additional IFRS standards as a result of its application, upon the financial statements.

#### NOTE 3:- CASH AND CASH EQUIVALENTS

#### Composition:

	Decemb	oer 31,
	2024	2023
	Euros in thousands	Euros in thousands
Cash on hand	5,811	5,345
Short-term deposits (1)	21,720	6,217
	27,531	11,562

(1) As of December 31, 2024, includes deposits of approximately  $\in$  21,105 thousand bearing an annual average weighted interest of approximately 2.88% and a deposit of  $\in$  412 thousand denominated in NIS bearing an annual weighted interest rate of approximately 4.3%.

# NOTE 4:- RESTRICTED DEPOSITS, LIQUIDATED INVESTMENTS AND ACCOUNTS RECEIVABLE

#### Composition:

	December 31,	
	2024	2023
	Euros in thousands	Euros in thousands
Restricted deposits (*)	12,132	9,084
Liquidated investments	5,426	2,538
Tenants, net	1,599	755
Prepaid expenses	1,928	1,459
Accounts receivable and other receivables	878	241
	21,963	14,077

(\*) Mainly in regards with bank loans. In addition, the Group has restricted deposits in the amount of  $\in$  2,500 thousand, which are presented under accounts receivable and other receivables for long-term.

#### **NOTE 5:- INVESTMENT PROPERTY**

#### a. <u>Composition and movement</u>:

	Year ended December 31,		
	2024	2023	
	Euros in thousands	Euros in thousands	
Income generating residential real estate - level 3:			
Balance at the beginning of the year	657,826	634,680	
Purchases and additions during the year	64,255	71,800	
Inventory classification	(3,695)	-	
Increase in fair value	46,623	7,356	
Decrease in fair value	(8,296)	(56,010)	
Balance at the end of the year (*)	756,713	657,826	
Income generating commercial real estate - level 3:			
Balance at the beginning of the year	21,700	28,900	
Purchases and additions during the year	286	349	
Increase in fair value	4,014	-	
Decrease in fair value	· <u>-</u>	(7,549)	
Balance at the end of the year	26,000	21,700	
•	782,713	679,526	

(\*) As of December 31, 2024, the Group has construction rights in the amount of € 25,348 thousand. A total of € 21,040 thousand is included as part of the incomegenerating residential real estate for 11,496 square meters of construction rights, which reflect an average value of € 1,830 per meter. A total of € 4,308 thousand is included as part of the income-generating commercial real estate for a land with an area of approximately 6,500 square meters.

## b. <u>Presentation in the statement of financial position</u>:

Investment property is stated at fair value, as determined in valuations generally performed by independent outside appraisers who hold recognized and relevant professional qualifications and who have extensive experience in the location and category of the property being valued. The fair value was determined based on estimated future cash flows from the property. In estimating cash flows, their inherent risks and limitations of rental fees are taken into account where they are capitalized at a rate of return that reflects the risks embodied in the cash flows, which is determined taking into account the market rate of return, whilst adapting it to the specific characteristics of the property and the level of risk of the revenues expected from it.

c. <u>Significant assumptions (based on weighted averages) that were used in valuation estimates</u> are as follows:

	December 31,	
	2024	2023
Income-generating residential real estate:	_	_
Discount rate (%) (*)	5.09%	4.78%
Growth rate for the first 10 years	1.46%	1.78%
Long-term growth rate (*)	1.84%	1.21%
Long-term vacancy rate (%)	2.28%	2.27%
Representative monthly rental fees per sq. m. (in Euros)	11.72	10.77

<sup>(\*)</sup> It should be noted that according to the methodology applied in the valuations, the estimated cash flow for the first 10 years are capitalized based on the Discount Rate basis, and effective from the eleventh year onwards, estimated cash flows are capitalized based on the Cap Rate basis (which deducts the long term growth rate from the Discount Rate).

d. The following table presents the sensitivity of the valuation to the changes in the most material assumptions underlying the valuation of investment property:

_	December 31,	
	2024	2023
	Euros in thousands	Euros in thousands
Increase of 25 basis points at the discount rate of investment property relating to income-generating	_	
residential real estate	(33,911)	(29,540)
Decrease of 25 basis points at the discount rate of investment property relating to income-generating residential real estate	37,383	31,615
Increase of 5% in representative rental fees per square	37,303	31,013
meter	36,516	31,339
Decrease of 5% in representative rental fees per square meter	(36,516)	(31,339)

e. Regarding charges: see Note 10.

#### f. <u>Income from future minimal rental fees</u>:

The Group owns income generating residential real estate where all of its lease agreements are shorter than one year.

As of December 31, 2024, the Group has lease agreements in the residential segment reflecting, based on the current occupancy rate, an annual rental income at the amount of approximately EUR 29.7 million.

In addition, the Group owns income generating commercial real estate consisting of assets leased to third parties generating annual rental income at the amount of approximately EUR 0.7 million.

The future minimum rental fees receivable from existing tenants in the income generating commercial real estate are as follows:

December 31,	
2024	2023
<b>Euros in</b>	<b>Euros</b> in
<b>thousands</b>	thousands
693	704
624	662
472	624
259	396
257	258
696	959
3,001	3,603
	2024 Euros in thousands 693 624 472 259 257 696

- g. Purchases of investment property and entering into financing agreements during 2023:
  - (1) During 2023, the Company completed (via subsidiaries and sub-subsidiaries) the purchase of 457 apartments in 43 buildings for a total consideration of approximately EUR 63,449 thousand. In addition, the Group engaged in further transactions (including agreements after the report date) for the purchase of 55 apartments in a total consideration of approximately EUR 8,679 thousand.

#### (2) Financing of new acquisitions:

- During December 2022, the Company's sub-subsidiaries entered into two non-recourse loan agreements with a German banking corporation, for a period of 5 years in a total amount of EUR 20 million, bearing a fixed interest rate of 3.95%. The drawing down of the loans was carried out at the end of March 2023.
- During April 2023, a Company's sub-subsidiary entered into a non-recourse loan agreement with a German banking corporation for a period of 3 years in a total amount of EUR 1.8 million, bearing a fixed interest rate of 4.15%. The drawing down of the loan was carried out during the third quarter of 2023.
- During the second quarter of 2023, the Company's sub-subsidiaries entered into non-recourse loan agreements with a German banking corporation for a period of 5 years in a total amount of EUR 13 million, bearing a fixed interest rate of 4.18%. The drawing down of the loan was carried out during the third quarter of 2023.

#### (3) Refinancing as a result of property value enhancement:

- During April 2023, the Company's sub-subsidiaries entered into an additional loan agreement with a German banking corporation which increases the remaining balance of the current loans, that these sub-subsidiaries have taken in the past from a total amount of approximately EUR 19.1 million to a total amount of approximately EUR 21.6 million. The abovementioned increase of the total amount of loans is to be repaid on April 30, 2026 and bears a fixed interest rate of 4.61%. The drawing down of the loan was carried out during the second quarter of 2023.
- During the third quarter of 2023, the Company's sub-subsidiaries entered into an LOI with a German banking corporation and on February 5, 2024, a loan agreement was signed with a German financial institution (hereinafter: the "Bank") for refinancing at the total amount of approximately EUR 39 million (hereinafter only in this subsection: the "New Loan"). Out of the amount of the New Loan, an amount of approximately EUR 34 million was drawn down on February 19, 2024 and the remaining balance at the amount of approximately EUR 5 million for drawing down which was drawn down on May 31, 2024. The New Loan replaces 3 loans of which their remaining balance is at an amount of approximately EUR 26.6 million (hereinafter only in this subsection: the "Current Loans").

- g. Purchases of investment property and entering into financing agreements during 2023 (Cont.):
  - (3) Refinancing as a result of property value enhancement (Cont.):

#### The New Loan:

Is for a period of 5 years (until January 31,2029) and bears a variable interest rate with an additional margin of 1.3% above the interest rate of 3 months Euribor rate. The loan principal is to be repaid in a one-time payment at the at the end of the loan period ("bullet"). The Group is entitled to hedge the interest rate. The New Loan is secured by first-ranking liens on the full rights of the asset companies in the said properties.

The free cash flow that derived from the refinancing subject of the new loan summed up (after deducting expenses) at the amount of approximately EUR 11.9 million and is used by the Group for financing new acquisitions and for its operating activities.

#### The Current Loans:

An amount of EUR 6.5 million out of the current loans which is at a variable interest rate was drawn down at the time of executing the refinancing. The remaining balance of the current loans at the amount of approximately EUR 20 million bears a fixed interest rate of between 0.94% to 1.1% and is to be repaid in the months of July and December 2026. The Company, via sub-subsidiaries, reached a commercial understanding/engaged with the bank that granted the current loans, that (subject to the approval of credit committee and signing legal documents as the case may be) the remaining balance of the current loans bearing a fixed interest rate and their terms would be maintained, with the loans secured against a pledged deposit (hereinafter: the "Pledged Deposit") at a ratio of 1:1 until they shall be used for the purpose of refinancing the acquisition of new properties and providing financing in a manner of refinancing. In April 2024, the Company entered, via subsubsidiaries into non-recourse loan agreements at a total amount of EUR 17.5 million which was drawn down from the Pledged Deposit during the months of May and June 2024, whereas out of this amount that was drawn:

- (a) an amount of EUR 1.8 million was drawn for the purpose of a loan repayment from another German banking corporation at an amount of EUR 1.3 million.
- (b) an amount of EUR 12.5 million and EUR 2.5 million were used for the purpose of financing the acquisition of new properties in the years 2024 and 2025, respectively.
- (c) an amount of EUR 3.2 million was used for the purpose of increasing the financing on existing properties (TOP UP).

The combination of the free cash flow that derived to the Group from the combination of the refinancing subject to the New Loan (a total amount of EUR 11.9 million) and the free cash flow that derived to the Group from increasing the refinancing on the existing properties (TOP UP at the amount of EUR 3.2 million and EUR 0.5 million, net refinance of another loan) amounted to a total of EUR 15.6 million.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **NOTE 5:- INVESTMENT PROPERTY (Cont.)**

- h. Purchases of investment property and entering into financing agreements during 2024:
  - (1) During 2024, the Company completed (via subsidiaries and sub-subsidiaries) the purchase of 320 apartments in 31 assets for a total consideration of approximately EUR 52,411 thousand. During the first half of 2025, the Group has completed the acquisition of 245 residential units at a total amount of approximately EUR 36.2 million (including transaction costs; including transactions of which exclusivity agreements were signed during the last quarter of 2024), generating an annual rental income of approximately EUR 1.5 million. During this period, the Group has entered into 24 separate transactions (including notarized agreements and exclusivity agreements) that have not yet been completed as of the report date, for the acquisition of 302 residential units at a total amount of approximately EUR 49.2 million (including transaction costs), generating an annual rental income of approximately EUR 2.0 million.

#### (2) Financing of new acquisitions:

On April 17, 2024, the Group entered into an LOI with a German banking corporation to engage in a non-recourse loan agreement at a total amount of EUR 5 million for the purpose of financing the acquisition of new assets whose cost amounted to a total of approximately EUR 10.8 million. The loan agreement at a total amount of EUR 3.86 million between the Company's sub-subsidiary and the banking corporation was signed in June 2024 for a period of five years, the loan bears a fixed interest rate of 4.16% per annum, the remaining balance of the loan was drawn down during the third quarter of 2024. A loan agreement for a total amount of EUR 1.15 million was signed on October 28, 2024 for a period of 5 years, this loan bears a fixed interest rate of 3.6% per annum, the drawing down of the loan was carried out in the fourth quarter of 2024.

On January 13, 2025, the Company entered into LOIs with a German banking corporation to engage in non-recourse loan agreements, and in May 2025 the Company's subsidairies entered into non-recourse loan agreements at a total amount of EUR 22.5 million for the purpose of financing the acquisition of new assets, the cost of which amounted to a total of approximately EUR 43.5 million. The loans were placed for a period of 5 years, bearing a variable interest rate based on the Euribor rate for a period of 6 months and a margin of 1.29%. As part of the loans agreement, the Company entered into agreements to fix a maximum interest rate cap (CAP) at an annual rate of 2.31%. The drawing down of the loans was executed in May 2025.

On April 7, 2025, the Company entered into a conditional loan agreement with More Provident and Pension Funds Ltd., which is a stakeholder in the Company (hereinafter: "the Lender"), pursuant to which the scope of the existing loan taken by the Company from the Lender in January 2022 (approximately NIS 215 million) (hereinafter: "the Original Loan") will be increased by an additional amount of NIS 120 million (hereinafter: "the Additional Loan") and for a period of approximately 14.5 years, and this by consolidating the terms of the Original Loan and the Additional Loan into one loan (hereinafter: "the Consolidated

Loan" in which, for technical reasons, the Original Loan and the Additional Loan were consolidated into one loan). The Consolidated Loan bears an annual (non-linked) shekel interest rate weighted at a rate of 5.19% and includes the following terms:

- (1) A fixed annual interest rate of 5.19% per annum (hereinafter: "the Basic Interest Rate"), to which 1% per annum will be added if the Loan is not repaid on December 31, 2031, and 0.5% per annum at each additional exit point (December 31, 2034 and December 31, 2037) if the Loan is not repaid in full by that date.
- (2) Additional interest such that at the end of each interest period, the interest will increase by 50% of the rate of increase in the Company's equity (hereinafter: "the Additional Interest").
- (3) Additional payment, in addition to the Basic Interest Rate and the Additional Interest, as long as the increase in equity in the aggregate (in percentage) on the final repayment date is 92.05% or more, an additional one-time payment of NIS 12.9 million will be paid to the Lender. In addition, if on the final repayment date and the increase in equity in the aggregate (in percentage) on the final repayment date is 100% or more, an additional one-time payment of NIS 7.2 million will be paid to the Lender.

The loan is subject to the following financial covenants: the ratio of net debt to net CAP (as these terms' definition in the loan agreement) is less than 75% (45.6% as of the report date), and the value of an individual asset is less than 15% of the value of the Company's consolidated real estate assets (2.6% as of the report date). It is secured by a negative lien on the Company's assets (other than real estate), various change of control, authority and structure provisions. In addition, interest adjustment mechanisms and grounds for early repayment have been established as is customary in loans of this type.

In light of the interest rate gaps between the NIS and the Euro, if the Company chooses to hedge the Consolidated Loan in full to the Euro, the actual interest cost (in accordance with the scope of the hedging) shall be lower by approximately 2% and shall amount to approximately 3.2% per annum (due to the interest rate gaps between these currencies). On April 7, 2025, the Additional Loan was actually placed (with the deduction of interest accrued on the Original Loan from January 1, 2025).

On May 4, 2025, the Company entered into an LOI with a German corporation regarding non-recourse loans at a total amount of approximately EUR 12 million for a period of 5 years at a fixed interest rate at an indicative rate of 3.34% per annum. The engagement is for the purpose of financing the acquisition of new assets of the Company's subsidiaries, the cost of which is expected to amount to a total of approximately EUR 23.4 million, while as of the date of the report and the signing of the report, the acquisition of assets at a total amount of approximately EUR 17.5 million and EUR 21.5 million, respectively, had been completed. The completion of the remaining transactions is expected by the date of the loans' drawdown. The signing of the loan agreements and the loans' drawdown are expected during the third quarter of 2025.

## NOTE 6:- ACCOUNTS PAYABLE

# Composition:

	December 31,	
	2024	2023
	Euros in thousands	Euros in thousands
Expenses payable and others	5,093	3,823
Agreement with a partner (*)	369	333
Interest payable	88	115
Trade payables	2,386	436
Deposits from tenants	3,220	3,076
Provision for vacation and sick leave	1,144	1,073
	12,300	8,856

<sup>(\*)</sup> see Note 10b(1).

#### NOTE 7:- LOANS FROM BANKS

#### a. <u>Composition</u>:

	interest rate (*) as of December 31, 2024	December 31, 2024 Euros in	December 31, 2023 Euros in
	%	thousands	thousands
Non-current loans from banks and others:			
Variable interest rate based on 3	3.68%	04 655	62 250
or 6 months Euribor rate (*) Fixed interest rate (**)	3.08% 1.89%	94,655 230,986	63,250 233,972
Fixed interest rate (*)  Fixed interest rate from institutional entity denominated	1.0970	230,760	233,912
in NIS (***)	3.84%	56,632	53,594
Deferred finance costs		(2,071)	(2,289)
Total loans from banks and others, net of deferred finance			
costs		380,202	348,527
Less - current maturities		(35,234)	(6,618)
		344,968	341,909
Maturity dates (excluding the deduction of deferred finance costs):			
First year		35,234	6,618
Second year		85,638	35,647
Third year		119,204	85,328
Fourth year		98,445	128,816
Fifth year and beyond		43,752	95,407
		382,273	351,816

Weighted

- (\*) The weighted interest rate is taking into account the interest rate cap in accordance with agreements to fix the Euribor rate cap (CAP) the companies entered into. For further details see Note 12(f).
- (\*\*) The values of the loans at variable interest rate do not include a loan the balance of which as of December 31, 2024 amounted to EUR 7,350 thousand that was fixed by SWAP agreement and is presented by weighing the SWAP agreement under loans bearing fixed interest rate.
- (\*\*\*) For further details see Note 5(h)(2).

#### NOTE 7:- LOANS FROM BANKS (Cont.)

#### b. Additional information on loans from banks:

All the remaining balance of the loans from banking corporations, except for a loan from an institutional entity, are loans taken out by sub-subsidiaries and are without a right of recourse to the Company (Non-Recourse). Under the loan agreements (of the non-recourse type) which their remaining balance as of December 31, 2024 is EUR 170,861 thousand, the Company's subsidiaries have committed to meet a number of financial covenants as customary in the market, in some cases quarterly reviews and in others annual or multi-year reviews. Among other things were set debt coverage ratios of 1.2, minimum rental fees, debt yield and LTV. The balance of the bank loans does not include a commitment to meet financial covenants.

As part of a loan from an institutional entity which was granted to the Company and its remaining balance as of December 31, 2024 is EUR 56,632 thousand, the Company is required to meet the requirement of maximum net debt to CAP of 75% and a maximum exposure to a single asset of 5%.

As of December 31, 2024, the Group meets all covenants that were set.

- (1) For information regarding liens, see Note 10.
- (2) For additional information on loans taken during the reported period, see Note 5(g)(h).

During June 2025, the Company's subsidiaries entered into an LOI with a German banking corporation regarding the refinancing of non-recourse loans at a total amount of approximately EUR 32.5 million for a period of 7 years for the purpose of repayment of loans whose remaining balance as of June 30, 2025, amounted to a total of approximately EUR 22.9 million. The refinancing is enabled due to the value enhancement of the assets used as collateral for these loans, which was reflected in the growth of rental income at a cumulative rate of approximately 37% from the date of the acquisition of the assets over an average holding period of approximately 3 and a half years. The signing of the renewed financing agreements and the execution of the refinancing are expected during the third quarter of 2025. The loan is expected to bear a variable interest rate based on the three-month Euribor rate, the weighted interest margin on the loans is expected to be based (indicatively) on an annual rate of 1.49%.

During June 2025, a subsidiary of the company entered into an agreement to increase existing non-recourse loans (TOP UP) from a German banking corporation in the amount of  $\in$ 3.5 million, bearing a fixed interest rate of 4.19% per annum on existing loans. It should be noted that in April 2023, the subsidiary extended the loan agreement through a previous TOP UP. As part of the increase in the loan agreement, the terms of the initial loan, bearing a fixed interest rate of 1.19% per annum, will be maintained and its balance as of June 30, 2025 amounted to  $\in$ 15.0 million. In addition, the terms of the previous TOP UP loan, bearing a fixed interest rate of 4.61% per annum, and its balance as of June 30, 2025 amounted to  $\in$ 2.0 million, were also maintained. The agreement was made possible by the improvement of the assets used as collateral for these loans, which resulted in a growth in rental income of approximately 63% cumulatively from the date of acquisition of the assets over an average holding period of approximately 4.5 years. The TOP UP loan (the second TOP UP) was drawn down in June 2025.

#### **NOTE 8:- OTHER FINANCIAL LIABILITIES**

Financial liabilities in regards of interest SWAP transactions as of December 31, 2024 and 2023 are in the amount of approximately EUR 0 thousand and approximately EUR 0 thousand, respectively (level 2).

As of December 31, 2024 and 2023, the fixed interest rates (without margin) were set at 2.72% and 0.17%, respectively. (See also Note 12f).

Subsidiaries in Germany that own investment properties took loans and signed interest rate SWAP agreements. In these agreements, the subsidiary hedges its exposure to future changes in variable interest rates on cash flows, by swapping it for a fixed interest rate. As of December 31, 2023, the loan balance amounted to EUR 7,350 thousand. The Group did not treat these transactions as accounting hedging. The change in the fair value of the instrument was recognized in profit or loss statements.

#### **NOTE 9:- TAXES ON INCOME**

- a. Tax laws applicable to the Group companies:
  - (1) The Group has revenues from real estate investments in Germany. In accordance with the tax treaty between Germany and the Netherlands, real estate revenues are only taxed at the location of the real estate.
  - (2) The following are tax rates applicable to the Company and its key subsidiaries:

State	<u>%</u>
The Netherlands	25
Germany	15.825

(3) Earnings from the sale of the shares of a Dutch company and earnings in a German company whose shares are sold by a Dutch company are tax-exempt in the Netherlands subject to meeting the terms of exemption from participation set forth in Dutch law; In case the sold company holds real estate in Germany, 5% of the profit incurred effective from December 31, 2018 is taxable at 15.825% in Germany. It should be noted that the Group recognizes a provision for deferred taxes for all temporary differences arising from a notional sale of assets.

Some of the Company's subsidiaries are German companies, which are generally also subject to local business tax rates ranging from 14% to 17%. The tax law provides for exceptions and exemptions that are relevant to the Company's operations in these companies.

#### b. <u>Tax assessments</u>

#### Final tax assessments

The Company and some of the companies held by the Company have final tax assessments until 2019, some of the companies held by the Company have not yet had tax assessments issued/formed since their incorporation date.

#### **NOTE 9:- TAXES ON INCOME (Cont.)**

#### c. <u>Losses carried forward for tax purposes and other temporary differences:</u>

The Group has business losses for tax purposes carried forward for tax purposes on the coming years and temporary differences that do not derive from investment property, amounting as of December 31, 2024 to approximately EUR 38,005 thousand, that in regards thereof deferred tax assets have been recognized in the financial statements in the amount of approximately EUR 6,324 thousand.

In addition, the Group has business losses, which were accumulated in asset companies the Group acquired during the period prior to the acquisition of the companies, for tax purposes carried forward to future years, amounting as of December 31, 2024 to approximately EUR 304 thousand, for which no deferred tax assets were recognized.

In addition, the Group has temporary differences, which were created at the time of acquisition of asset companies in non-business combinations and that at the time of the transaction did not affect the accounting profit or the taxable income, between the tax base of real estate for tax purposes and the cost of its acquisition which amounted as of December 31, 2024 and 2023 to approximately EUR 21,413 thousand, for which no deferred tax liabilities were recognized.

Year ended December

(19,161)

(26,708)

#### **NOTE 9:- TAXES ON INCOME (Cont.)**

#### d. <u>Deferred taxes</u>:

### (1) <u>Composition</u>:

	December 31,	
	2024	2023
	Euros in thousands	Euros in thousands
Deferred tax liabilities		
Investment property	(32,838)	(23,349)
Deferred tax assets		
Losses carried forward for tax purposes and	6.004	4.100
other temporary differences	6,324	4,188
Deferred tax liabilities, net	(26,514)	(19,161)
Deferred taxes are presented in the statement of		
financial position as follows:	020	510
Non-current assets	938	513
Non-current liabilities	(27,452)	(19,674)
	(26,514)	(19,161)

## (2) <u>Movement in profit or loss</u>:

Balance at the end of the year

31, 2024 2023 2022 **Euros** in **Euros** in **Euros** in thousands thousands thousands Balance at the beginning of the (19,161)(26,708)(21,562)year (9,489)5,473 Investment property (4,693)Revaluation of financial derivatives Creation (utilization) of losses carried forward for tax purposes 2,136 2,074 (453)

(26,514)

<sup>(\*)</sup> The deferred taxes are computed at an average tax rate of 15.825% based on the tax rates expected to apply upon asset realization in the Company's sub-subsidiaries. Deferred taxes in regards of carryforward tax losses in the Netherlands are calculated at a tax rate (25%) the Group expects that these losses will be utilized.

#### **NOTE 9:- TAXES ON INCOME (Cont.)**

#### e. Taxes on income included in the statements of profit or loss:

	Year ended December 31,		
	2024	2023	2022
	Euros in thousands	Euros in thousands	Euros in thousands
Deferred taxes Current taxes and taxes in	(7,353)	7,547	(5,146)
regards of previous years	(207)	(139)	21
Tax expenses	(7,560)	7,408	(5,125)

## f. Theoretical tax:

The following is the reconciliation between the tax expense, assuming that all revenues and expenses, profits and losses in the statement of profit or loss had been taxed at the statutory tax rate in the Netherlands and the amount of taxes on income charged in the statement of profit or loss:

	Year ended December 31,		
	2024 2023 20		2022
	Euros in thousands	Euros in thousands	Euros in thousands
(Loss) income before taxes on income	42,744	(50,903)	32,400
Statutory tax rate in the Netherlands	25%	25%	25%
Tax calculated using statutory tax rate	(10,686)	11,417	(8,100)
Deferred tax assets created in other tax rate (see section d. above)	3,126	(4,009)	2,975
Taxes on income	(7,560)	7,408	(5,125)

#### NOTE 10:- COMMITMENTS AND CHARGES

#### a. Charges:

(1) To secure loans from banking corporations, that Company's subsidairies had taken, that have no right of recourse to the borrower (Non-Recourse), charges have been recorded on investment property as well as on bank accounts where rents are received, rights in respect of insurance policies, charge on shares of the Company the owner of the property, etc. Each property is owned by a subsidiary (SPV). For some of the properties, there is a cross guarantee to secure credit facilities taken to finance the acquisition of the properties.

Some of the loan agreements contain "negative lien" provisions stipulating that the borrowers were prohibited from creating additional charges on the charged properties and income, without an explicit approval of the lender.

(2) The balance of the secured liabilities is as follows:

	Decemb	December 31,		
	2024	2023		
	Euros in thousands	Euros in thousands		
Non-current liabilities (including current maturities), see Note 7	380,202	348,527		

#### b. Commitments

(1) The Company has entered into an agreement with a partner holding 10.1% in a number of subsidiaries, according to which the Company has provided the partner with loans of approximately EUR 3,035 thousand. The loans are without a right of recourse to the borrower (non-recourse) secured by the shares of the subsidiaries, bearing interest at a rate of 10% and repayable in 2029. The partner assigned to the Company rights for any payment to be paid by the subsidiaries until the full repayment of the loan.

In addition, the Company has an option to acquire the partner's rights in the subsidiaries after 10 years from the agreement date in exchange for an amount equal to the partner's share in the net assets of the subsidiaries less certain reductions in accordance with the mechanism defined in the agreement.

Under said loan agreement, an annual amount for the above option to which the partner is entitled under the option agreement as well as additional amounts to which the partner is entitled for a dividend from the subsidiaries will be deducted against the annual interest amounts in respect of the loans granted to the partner as mentioned above. For further details see Note 6.

(2) Regarding commitments for the purchase of real estate purchase - see Note 5g above.

## **NOTE 11:- EQUITY**

## a. <u>Composition of share capital:</u>

	<b>December 31, 2024</b>		<b>December 31, 2023</b>	
	Registered	Issued and outstanding	Registered	Issued and outstanding
Ordinary shares of EUR Cent 1 par value each (1)	30,000,000	20,559,634	30,000,000	18,101,534

## b. <u>Capital management in the company</u>:

The Company works to ensure a capital structure that will enable the Company to support its business and to maximize value for its shareholders. The Company manages its capital structure and makes changes according to changes in the environment in which the Company operates.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **NOTE 11:- EQUITY (Cont.)**

## c. <u>Employee stock options</u>:

#### The new plans:

During 2023, the Company's Board of Directors approved plans for the allocation of options to employees and officers in the Company and the remuneration committee, the Company's Board of Directors and the general meeting of the Company's shareholders (respectively and as the case may be) approved the allocation of options in virtue of the said plans for the joint CEOs as well as for additional senior officers. Below are the main terms of the said plans:

	ESOP 2	ESOP1A in regards to the	ESOP1A in regards to the
		joint CEOs	officers who are not CEOs
Date of the approval of allocations	In regards of the joint CEOs - January 19, 2023	_	(the remuneration
(name of the approving organ)	(the remuneration committee and the Company's		nittee);
	Board of directors) and March 9, 2023 (the general		the Company's Board
	meeting of the Company's shareholders);		ectors);
	In regards of other senior officers - August 23,		(the general meeting
	2023 (the audit committee and the Company's	of the Company	's shareholders);
	Board of Directors);		
Number of allocated options	2,048,904	1,331,277	839,283
Date of actual allocation	1,309,169 options were allocated on July 2, 2023	October	16, 2023
	to the joint CEOs;		
	739,735 options were allocated to other senior		
	officers on August 23, 2023.		
Exercise price (NIS)	77.13	65	59.33
The method of the options exercise	Cashless only with accordance to the average share		30 days prior to the
	exercise notic	· /	
Vesting periods and dates	3 vesting periods of one, two and three years,	One vesting date on December 31, 2024	
	starting from July 1, 2023		
Final date for exercise	June 30, 2027		0, 2026
Fair value of the total amount of	NIS 12,492 thousand	NIS 4,964 thousand	NIS 4,582 thousand
granted options as determined by			
an external independent appraiser			
Mai	n parameters that were used for the valuation of th		
Valuation Model	Black and Scholes	Black and Scholes	Black and Sholes
		and Monte Carlo	
Closing price of the share (NIS) on	54.03 and 50.95, with accordance to the date the	47.51, with accordance to the date the	
the date of valuation	options were granted respectively: March 9, 2023	options were granted on October 16, 2023	
	with regards to 1,309,169 options and August 23,		
	2023 with regards to 737,735 options.		
Annual standard deviation	29%-31%	3:	1%
Option expected term (based on	Between 3.2. and 2.9 years, with accordance to the	Two years, with accordance to the date the	
"Simplified method")	date the options were granted.	options we	ere granted.
Risk-free interest rate	3.96%-4.26%	3.8	39%
Maximum dilution factor	Up to 6%	Up t	o 7%

<sup>\*</sup> With regards to 636,286 options which were granted to Mr. Tenenbaum (joint CEO), it was determined as for the net exercise mechanism, that in spite of the calculation based only on the average closing prices, the calculation will be determined by the lower of: (i) average closing share prices; and (ii) the NTA (equity plus deferred tax reserve for investment property) per share value (in NIS currency according to the exchange rate on the date of exercising the options).

#### **NOTE 11:- EQUITY (Cont.)**

#### d. Options to investors:

In accordance with the Company's founders agreement, if the Company's shares are issued in the stock exchange the investors included in the founders' agreement of July 2018 will be entitled to options for additional 20% of shares than they had on the founders' agreement signing date (fully diluted) at a price higher by 25% than the price per share of the shares to be issued in the stock exchange (if issued) subject to 4 year vesting period from the IPO date.

In accordance with the foregoing, on May 10, 2021, the Company's board of the directors approved the allocation of 2,069,785 non-marketable options (Initial Investors' Option Warrants) exercisable to 2,069,785 shares of the Company to the Company's founders and other investors in the Company's first fundraising round according to the terms specified in the founders' agreement as of the Company's establishment date.

The Company accounts for such grant of options as a share based payment for services rendered by the Company's founders.

## e. <u>Classifications in accordance with Dutch law - Statutory Capital Reserve:</u>

In accordance with the provisions of the Dutch law applicable to the Company, the Company's profits from adjustments to fair value that have not been realized cannot be distributed as dividends, consequently changes in the fair value of investment property that have not been realized, with a deduction of deferred taxes, are included under a statutory capital reserve.

In addition, profits of subsidiaries are not distributable as dividends unless distributed by the subsidiaries themselves.

However, in accordance with Dutch law, these profits can only be distributed after being converted into share capital and the reduction of capital as a result of the dividend distribution.

In the reported year, the Company classified the distributable earnings from the statutory capital reserve.

Accordingly, the balance of distributable earnings as of December 31, 2024 is approximately EUR 23,372 thousand.

#### **NOTE 11:- EQUITY (Cont.)**

## f. <u>Issuance of shares to the public</u>:

On September 18, 2024, the Company published a shelf offering report by virtue of the Company's shelf prospectus which was published on May 20, 2024, bearing the date of May 21, 2024. In the offering report, 2,945,500 ordinary shares of the Company, with a nominal value of 0.01 Euro each, were offered to the public (hereinafter: "the Shares" or "the Offered Shares"). The shares were offered to the public in 29,455 units (hereinafter: " the Units"), in a manner of uniform offering, in a tender for the price of the unit, when the minimum price of the unit (which includes 100 shares) was NIS 8,950. Of the units offered to the public in the tender, in regards to 24,273 units (which constitute approximately 82.4% of the units offered in the public offering according to the offering report) a prior commitment was given to purchase them from classified investors whose names were listed in the offering report. In the tender held on September 19, 2024, 45 applications (requests) were received to purchase 27,620 units (including 17 applications from classified investors to purchase 24,273 units as mentioned above). The price of the unit determined in the tender is NIS 8,970. In accordance with the results of the tender, on September 22, 2024, the Company issued 2,458,100 shares for a total consideration (gross) of approximately NIS 220,492 thousand.

#### **NOTE 12:- FINANCIAL INSTRUMENTS**

#### a. Classification of financial assets and financial liabilities

	December 31,		
	2024	2023	
	Euros in thousands	Euros in thousands	
Cash, loans and receivables at amortized cost:			
Cash and cash equivalents	27,531	11,562	
Restricted deposits and liquidated investments	17,558	11,622	
Financial assets	979	1,219	
Accounts receivable	2,477	1,056	
	48,545	25,459	
Other financial liabilities at amortized cost:			
Credit from banks and others	380,202	348,527	
Other accounts payable	7,936	4,707	
	388,138	353,234	

#### b. Market risk:

#### Interest rate risk:

The Group is exposed to risk resulting from changes in cash flows of loans bearing variable interest rates because of changes in interest rates.

The Group hedges most of its financial liabilities by taking loans at fixed interest rate or by entering into interest SWAP agreements or CAP agreements.

The interest swap contract conditions are suited to the base loans. As of the report date, 97% of the Group's loans are at fixed interest or hedged. See Note 7 regarding the Group's loans at fixed and variable interest.

#### Exchange rate risk:

The Group, whose operating currency is EURO, is exposed to risk due to changes in exchange rates for a loan from an institutional body that it took out in NIS the balance of which as of December 31, 2024 amounted to EUR 56,632 thousand. For more details regarding this engagement, see note 7(a).

The Group is considering hedging its exposure to exchange rates, through forward transactions and natural hedging (by holding cash in NIS), mainly in light of market conditions, financial flexibility and liquidity considerations.

As of December 31, 2024 - part of the exposure to changes in exchange rates is hedged via hedging transactions on principal and cash held in NIS at the amount of EUR 25.4 million, as of the report signing date the Group has an engagement in a hedging transaction on

## b. Market risk - exchange rate risk (Cont.)

principal at the amount of approximately EUR 47 million.

The table below specifies the sensitivity for an increase or decrease of 5%-10% in the relevant exchange rates. This index represents the management's estimates regarding the reasonable possible change in the exchange rates. The sensitivity test includes existing balances of financial items denominated in foreign currency and adjusts its translation at the end of the period to a change at a rate of 5%-10% in the foreign currency exchange rates.

The sensitivity test includes external loans as well as loans for external activities in the Group denominated in a different currency than the currency of the lender or the borrower. A positive number in the table indicates an increase in the profit or loss or an increase in equity when the Euro currency strengthens compared to the relevant currency, or a decrease in the profit or loss or a decrease in equity when the Euro currency weakens compared to the relevant currency.

Under the assumption that the other parameters stay permanent (unchanged), the effect of an increase/ decrease of 5%-10% in the Euro currency compared to the other currencies before tax is applied would be as follows:

		As of December 31, 2024		As of December 31, 2024		
	Increase of 5%	Decrease of 5%	Increase of 10%	Decrease of 10%		
	Euros in thousands	Euros in thousands	NIS in thousands	NIS in thousands		
or loss	1,606	(1,606)	3,212	(3,212)		

Profit or loss

#### c. Credit risk:

Credit risk could arise from cash and cash equivalents, derivatives and deposits with banking corporations and financial institutions, as well as from receivables, including tenants' debit balances.

Management has a credit policy and exposure to credit risk is examined on a regular basis. In principle, the Group does not provide credit to tenants. In cases in which tenants request credit, the Group carries out a credit assessment for those customers. The Group holds all or part of the tenants' deposits that are refundable until the tenants will settle their payments or in other cases of breach of contract.

The Group estimates the need for making an allowance for doubtful accounts according to the management's estimate of the balance's nature based on the cumulative experience in managing the asset.

Credit risk could also arise from an engagement by a number of financial instruments with a single entity. The Group holds cash and cash equivalents, short-term investments and other financial instruments in various financial institutions with high credit ratings. The Group's policy is to spread its investments among the various institutions.

As of the report date, there were no significant concentrations of credit risk. According to management estimate, the balance in the financial statements of each of the financial assets represents the maximum exposure to credit risk.

#### <u>Liquidity risk</u>

Liquidity risk is the risk that the Group will have difficulty meeting obligations in respect of financial liabilities. Financial liabilities to banking corporations regarding interest payments are guaranteed through rental payments regularly deposited in designated accounts/collection accounts.

The Group's goal is to maintain a balance between the receipt of financing and the flexibility in the use of bank loans.

As of December 31, 2024 - 1.9% of the Group's debt to banks and others will be redeemed within under a year (See also Note 7).

## d. <u>Liquidity risk (Cont.)</u>:

The following table sets out the maturity dates of the Group's financial liabilities in accordance with the contractual conditions in non-discounted sums (including interest payments):

## December 31, 2024

	First year	Second year	Third year	Forth year thousand	Fifth year onwards	Total
Accounts payable Loans from banking	7,936	-	-	-	-	7,936
corporations (1)	45,155	94,843	126,456	107,044	44,102	417,600
	53,091	94,843	126,456	107,044	44,102	425,536

(1) The balance of loans from banking corporations include interest payments and other financial liabilities.

#### e. Fair value:

Management estimated that the balance of cash and cash equivalents, short term deposits, trade receivables, trade payables, overdrafts, and other current liabilities and bank loans presented at amortized cost matches or approximates their fair value.

The value of loans from banks as of December 31, 2024 that bear a fixed interest rate and are presented at amortized cost is lower by approximately EUR 13.6 million than their balance in the financial statements.

The fair value of financial instruments that are not quoted on an active market is determined using valuation techniques. Valuation tools specific to financial instruments include:

- The fair value of interest swap agreements (SWAP) or agreement to fix interest rate cap (CAP) or a future agreement for exchange of currencies (FORWARD) is based on a calculation of the present value of an estimate of future cash flows, using observable return curves.

The following describes unobservable material data that are used in valuation:

	Valuation technique	unobservable material datal	Range weighted) (average	to change in data which shall effect the profit or loss
Interest swap transactions (SWAP)	DCF	Payment curve	Euribor curve for transaction period	2% increase/decrease in Euribor curve will result in increase/decrease in fair value up to € 0.6 million

A decrease in fair value of the interest rate cap agreements (CAP) is limited to the positive value of the assets (EUR 457 thousand as of the date of the report).

## f. <u>Derivatives and hedging:</u>

As of December 31, 2024, the Group has interest rate swap agreements (SWAP) in the sum of  $\in$  7,350 thousand according to which the Group pays a fixed interest rate of 2.72% and receives a variable interest rate at a rate equal to three months Euribor rate.

As of December 31, 2024, the Group has CAP agreements on the 3 and 6 months Euribor rate on reserves in a total amount of EUR 45,659 thousand to fix caps of the Euribor rates at a range between 1.5% to 2.5%.

## g. <u>Sensitivity tests relating to changes in market factors:</u>

	December 31,		
	2024	2023	
	Euros in thousands	Euros in thousands	
Sensitivity test to changes in interest rates:			
Effect on profit or loss:			
For loans (*)			
Interest increase of 200 basis points	(6,586)	(5,112)	
Interest decrease of 200 basis points	6,586	5,112	
For SWAP transactions			
Interest increase of 200 basis points	588	680	
Interest decrease of 200 basis points	(588)	(680)	
For CAP transactions (*)			
Interest increase of 200 basis points			
Interest decrease of 200 basis points	3,761	4,380	
	(457)	(1,151)	
For FORWARD transactions	` ,		
Increase of 2% in the EUR/NIS exchange rate	(500)	-	
Decrease of 2% in the EUR/NIS exchange rate	500	-	

(\*) sensitivity analysis is presented according to projected cash flows from agreements according to their terms in nominal values.

The fluctuations chosen in the relevant risk variables were set in accordance with acceptable practice in regards to options for SWAP transactions. The results of the change are presented only in the expected effect on the internal value of the option.

The Group has performed sensitivity tests of principal market risk factors that are liable to affect its reported operating results or financial position. The sensitivity tests present the profit or loss and/or the comprehensive income with respect to each financial instrument for the relevant risk variable chosen for that instrument as of each reporting date. The test of risk factors was determined based on the materiality of the exposure of the operating results or financial condition of each risk with reference to the functional currency and assuming that all the other variables are constant.

In long-term loans at fixed interest, the Group is not exposed to changes in profit/loss due to interest risk. In non-current variable-interest loans, the sensitivity test for interest rate risk was only performed on the variable component of interest.

# NOTE 13:- SUPPLEMENTARY INFORMATION TO ITEMS OF STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

#### a. Revenues from selling of apartments:

During 2024 the Company (via subsidiaries) sold 40 apartments (notarized agreements and exclusivity agreements) for a total amount of approximately EUR 8.3 million and at an average price of approximately EUR 4,171 per square meter. In the period from January 2, 2025 to August 1, 2025, 61 residential units (including registration) were sold for a total amount of approximately EUR 15.3 million and at an average price of approximately EUR 4,226 per square meter and this is in comparison to 40 apartments that were sold in the months of March (the start of the apartments selling activity) until December 2024 at an average price of approximately EUR 4,171 per square meter.

As of December 31, 2024 16 apartments were handed over.

	Year ended December 31,			
	2024	2023	2022	
_	Euros in thousands	Euros in thousands	Euros in thousands	
b. General and administrative expenses:				
Property management, salary expenses and				
others	(1,284)	(1,481)	(1,518)	
Legal and other professional services	(2,287)	(1,718)	(1,253)	
Cost of share based payment	(3,552)	(2,451)	(1,987)	
Travel expenses, rent and office maintenance				
and others	(1,577)	(787)	(895)	
	<u> </u>			
	(8,700)	(6,437)	(5,653)	
•				
c. <u>Financial expenses</u> :				
Interest, bank charges and others				
Interest income	810	689	32	
Interest expenses on loans	(9,931)	(7,688)	(4,833)	
Amortization of finance costs, bank charges,	( ) /	( ) ,	( ) ,	
and others	(767)	(637)	(722)	
·	( - 2 , )	( /)	(/	
	(9,888)	(7,636)	(5,523)	
-	(5,000)	(7,000)	(0,020)	

#### NOTE 14:- BALANCES AND TRANSACTIONS WITH INTERESTED AND RELATED PARTIES

a. Benefits for key management personnel (who are not directors):

## Year ended December 31, 2024

	No. of people	Amount - Euros in thousands
Short-term employee benefits (*)	6	5,266
Cost of share based payment (**)	6	3,552

## Year ended December 31, 2023

	No. of people	Amount - Euros in thousands
Short-term employee benefits Cost of share based payment (**)	6 6	4,247 2,450

## Year ended December 31, 2022

	No. of people	Amount - Euros in thousands
Short-term employee benefits Cost of share based payment (**)	6 6	2,065 1,987

<sup>(\*)</sup> The amount of short term employees benefit for this period does not include EUR 92 thousand for provision for vacation and sick leave.

<sup>(\*\*)</sup> The cost of share based payment in 2022 and an amount of EUR 978 thousand from the cost of share based payment in 2023 were recognized due to ESOP1 option plan that was expired valueless on September 30, 2023.

# NOTE 14:- BALANCES AND TRANSACTIONS WITH INTERESTED AND RELATED PARTIES (Cont.)

## b. Compensation and benefits granted to interested parties and related parties:

	Year ended December 31,					
	2024	2023	2022			
	Euros in thousands	Euros in thousands	Euros in thousands			
Salary and related expenses to interested parties employed by the						
Company (joint CEOs)	2,708	2,341	2,164			
The number of people to whom the benefit relates	2	2	2			
Compensation for directors not employed in the Company	317	365	267			
The number of people to whom the benefit relates	5	5	5			

The monthly employment cost of each of the joint CEOs until May 31, 2021 was EUR 12 thousand per month. Effective this date the cost was updated to NIS 90 thousand per months and from December 2022 was updated to NIS 110 thousand per month. The employment cost includes his salary, car maintenance and social security contributions as customary. In addition, the Company provides to him a mobile phone, laptop and bears their maintenance expenses and pays for fuel expenses and other expenses as well (flights, hotels, office expenses) that he spends for the purpose of fulfilling his position. Their employment period is not limited in time and each party may announce its termination with prior written notice of 6 months in advance. In addition, the joint CEOs are entitled to retirement grant upon termination of their employment in the amount of 6 monthly salaries or 12 monthly salaries (employer's cost) if employed by the Company for a period exceeding 5 or 10 years, respectively. As to share-based compensation, see Note 11C above. In addition, each of the joint CEOs is entitled to an annual bonus for the previous calendar year according to the following formula: One monthly salary (employer cost) for each 1% return on equity (ROE) above an annual return on equity of 8% and no more than 6 salaries; For the purpose of calculating the bonus, the return on equity will be calculated as follows: Net profit to the shareholders at the end of a calendar year divided by the shareholders' equity at the beginning of that calendar year; If, in a particular year, the return on equity did not exceed 8% or was negative, any excess return above 8% in the following year will first be taken against the return in the shortfall (below 8%) in the previous year for the purpose of calculating the bonus (High Water Mark); for this purpose, at the end of every 3 years, the following examination will be conducted: 1) The total return on equity during the aforementioned 3 years (the return on equity in the first year plus the return on equity in the second year plus the return on equity in the third year); 2) The total excess return (the total return on equity during the three years minus 24%); 3) The number of annual salaries paid as a bonus during those three years. If the number of salaries paid as a bonus during the three-year period exceeds the total excess return, the difference will be deducted from the future bonus payments (Claw Back) to which each of the joint CEOs is entitled by the Company (and in any case, no amount exceeding the total bonus payments paid by the Company to each of the joint CEOs during the same three-year period will be deducted). At the

## NOTE 15:- CHANGES IN LIABILITIES DERIVING FROM FINANCING ACTIVITIES

## b. <u>Compensation and benefits granted to interested parties and related parties (cont.)</u>:

end of every 3 years, the High Water Mark account is reset and a new calculation will be made for the next 3 years. For the year 2024, the joint CEOs are not entitled to a bonus. Total payroll and related costs in regards of the joint CEOs for 2024 does not include provision for vacation and sick leave.

The table below lists the changes in the Group's liabilities arising from financing activities, including both changes arising from cash flows and non - cash changes. Liabilities arising from financing activities are liabilities in respect of which cash flows have been classified, or future cash flows will be classified in the statement of cash flows as cash flows from financing activities.

	Balance as of January 1, 2024 Euros in thousands	Cash flows from financing activities, net (a) Euros in thousands	Cash flows used in investing activities  Euros in thousands	Amortization of financing costs  Euros in thousands	Exchange rates differences Euros in thousands	Balance as of December 31, 2024 Euros in thousands
Loans from banks				-0-	• • • • •	
and others	348,257	27,932		705	3,308	380,202
	Balance as of January 1, 2023	Cash flows from financing activities, Net (a)	Cash flows used in investing activities	Amortization of financing costs	Exchange rates differences	Balance as of December 31, 2023
	Euros in	Euros in	Euros in	Euros in	Euros in	Euros in
	thousands	thousands	thousands	thousands	thousands	thousands
Loans from banks						
and others	306,742	44,812	-	584	(3,881)	348,257

<sup>(</sup>a) Cash flows from financing activities include the net cash flows presented in the consolidated statements of cash flows as cash flows arising from financing activities.

## **NOTE 16:- OPERATING SEGMENTS**

#### a. General

The Company's Board of Directors functions as the chief operational decisions maker of the Group. Operating segments have been determined based on information reviewed by the Chief Operational Decision Maker (CODM) for the purpose of making decisions with regard to resource allocation and performance assessment. Accordingly, for management purposes, the Group consists of operating segments of business units and has two operating segments, as follows:

**Income-generating residential real estate** - Value enhancement and leasing of residential real estate.

**Conversion and selling of apartments** - Conversion and selling of apartments. Since April 1, 2024, the Group has expanded the reporting of its operating segments and also includes the segment of conversion and selling of residential apartments.

The operating segments data are based on the Company's accounting policy.

Segment revenues include rental revenues and revenues from property management.

The segment results reported to the operational decision maker include items that relate directly to the segment. Items not allocated include mainly general and administrative expenses, adjustment to fair value of financial instruments and taxes on income, which are managed on a Group basis.

In each of the areas of activity, the Company's joint CEOs review the data for each project on its own and each project is defined as operating segment. For each of the above areas of activity, the Company grouped for financial reporting all projects to one reportable operating segment such that the Company has two reportable operating segments in the financial statements according to its areas of activity.

The following are the management's considerations when grouping operating segments:

The Company's management examined each of its reported segments that all segments that were grouped are in a similar economic environment, since all segments are in Germany and the functional currency of all of them is in Euro and that long-term economic performance is similar in each of the operating segments. Also, all segments in each area of activity are similar in all of the following characteristics:

- The nature of investments all investments in the segment are similar.
- The nature of customers All customers in the segment have similar characteristics.
- The nature of the supervisory environment all assets in the segment have a similar supervisory environment.

Based on the considerations outlined above, the Group's management believes that the grouping to segments is in accordance with IFRS 8.

# NOTE 16:- OPERATING SEGMENTS (Cont.)

## b. Operating segment revenue and results analysis:

	Income- generating residential		Conversion and selling of		
	real estate	Other	apartments	Unallocated	Total
		E	uros in thousai	nds	
Year ended December 31, 2024					
Revenues from property rental Revenues from property	24,324	710	-		25,034
management and others Property management	9,113	79	-		9,192
expenses Rental property maintenance	(9,113)	(79)	-		(9,192)
expenses	(3,741)	(189)	<u> </u>		(3,930)
Gross profit from property rental Gross profit from apartments	20,583	521	1,012		21,104
selling Changes in fair value of			1,012		1,012
investment property, net	37,806	4,014	-		41,820
Additional information General and administrative expenses Financial expenses, net	(7,480)	(357)		(4,655)	(8,700) (12,492)
Income before taxes on income				_	42,744

32,400

## **NOTE 16:- OPERATING SEGMENTS (Cont.)**

## b. Operating segment revenue and results analysis (Cont.):

	Income- generating residential real estate	Other Euros i	Unallocated n thousands	Total
Year ended December 31, 2023				
Revenues from property rental Revenues from property management	20,689	697		21,386
and others	7,920	78		7,998
Property management expenses	(7,920)	(78)		(7,998)
Rental property maintenance expenses	(3,679)	(114)	-	(3,793)
Profit from property rental	17,010	583		17,593
General and administrative expenses Changes in fair value of investment				(6,437)
property, net	(49,274)	(7,549)		(56,823)
Financial expenses, net	(5,538)	(112)	414	(5,236)
(Loss) before taxes on income			=	(50,903)
	Income- generating residential real estate	Other	Unallocated	Total
			os in thousands	1000
Year ended December 31, 2022				
Revenues from property rental Revenues from property management	15,919	681		16,600
and others	6,013	82		6,095
Property management expenses	(6,013)	(82)		(6,095)
Rental property maintenance expenses	(3,163)	(98)	_	(3,261)
Profit from property rental	12,756	583		13,339
General and administrative expenses				(5,653)
Changes in fair value of investment property, net	31,489	(4,467)		27,022
Financial expenses, net	(3,218)	(4,407) $(163)$	1,073	(2,308)
i manetai expenses, net	(3,210)	(103)	1,073	(2,500)

Income before taxes on income

## **NOTE 16:- OPERATING SEGMENTS (Cont.)**

## c. Operating segment assets and liabilities

## Year ended December 31, 2024

	Income- generating residential		
	real estate	Other	Total
	Eu	ros in thousands	
Capital investments and acquisitions (*)	62,992	286	63,278

<sup>\*</sup> of which an amount of approximately EUR 7 million were invested in renovation of the Group's assets in the income-generating residential real estate segment.

	Income- generating residential real estate	Other	Conversion and selling of apartments	Total
		Euros in thou	sands	
As of December 31, 2024				
Segment assets	756,713	26,000	1,186	783,899
Unallocated assets			=	55,472
Segment liabilities	318,291	7,350	- -	325,641
Unallocated liabilities			_	94,313

# NOTE 16:- OPERATING SEGMENTS (Cont.)

## c. Operating segment assets and liabilities (Cont.):

# Year ended December 31, 2023

	Income- generating residential		
	real estate	Other	Total
	Eui	os in thousan	ds
Capital investments and acquisitions (*)	71,804	349	72,153
* of which an amount of approximately EUR 5 million were invested in 2023 in renovation of the Group's assets in the income-generating residential real estate segment.			
As of December 31, 2023			
Segment assets	657,826	21,700	679,526
Unallocated assets			27,774
Segment liabilities	(289,772)	(7,500)	(297,222)
Unallocated liabilities			(79,785)

## **NOTE 17:- EARNINGS PER SHARE**

## a. Basic (loss) per share:

	Year ended December 31,				
	2024	2023	2022		
	Euros in thousands	Euros in thousands	Euros in thousands		
(Loss) income for the year attributed to the holders of the parent company (Loss) income used for calculating basic	35,184	(43,495)	27,275		
earnings per share	35,184	(43,495)	27,275		
Weighted average number of ordinary shares used to calculate basic earnings per share	18,773,146	18,101,534	18,101,534		

## b. <u>Diluted (loss) per share</u>:

	Year ended December 31,				
	2024	2023	2022		
	Euros in thousands	Euros in thousands	Euros in thousands		
(Loss) income used for calculating basic earnings per share	35,184	(43,495)	27,275		
(Loss) income used for calculating diluted earnings per share	35,184	(43,495)	27,275		
Weighted average number of ordinary shares used to calculate basic earnings per share	18,773,146	18,101,534	18,101,534		
Adjustments					
Warrants issued as part of the founders agreement (*)	256,446	-	-		
Warrants to employees issued as part of share based payment arrangements	1,106,690	194,224	500,960		
Weighted average number of ordinary shares used to calculate diluted earnings per share	20,136,282	18,295,758	18,602,494		

<sup>(\*)</sup> In the years 2022-2023 warrants issued as part of the founders agreement were not included in the calculation of diluted earnings per share since their effect is anti-dilutive.

## NOTE 18:- OTHER EVENTS IN THE REPORTED PERIOD AND THEREAFTER

Regarding events after the report date see Note 5(h), Note 7(b) and Note 13(a).

# ARGO Properties N.V. Appendix to the Consolidated Financial Statements - List of subsidiaries

## **Investments in held corporations:**

	<b>Country of</b>	December 31,
	incorporation	2024
		% in equity
Name of entity		
ARGO Properties N.V.	The Netherlands	100%
GRT B.V.	The Netherlands	100%
GRT Finco B.V.	The Netherlands	100%
ARGO Residential GmbH & Co. KG	Germany	100%
Dresden Zinshaus B.V.	The Netherlands	100%
Leipzig Zinshaus B.V.	The Netherlands	100%
Dresden Zinshaus II B.V.	The Netherlands	100%
Leipzig Zinshaus II B.V.	The Netherlands	100%
Dresden Zinshaus III B.V.	The Netherlands	100%
Leipzig Zinshaus III B.V.	The Netherlands	100%
Hannover Zinshaus B.V	The Netherlands	100%
ART Leipzig GmbH	Germany	100%
DGRA B.V.	The Netherlands	100%
ARGO Residential Management GmbH	Germany	100%
Gama A.G.A.F Consulting Ltd.	Israel	100%
Crown Residential GmbH	Germany	(*) 89.9%
Crown Black Estate GmbH	Germany	(*) 89.9%
Crown Blue Estate GmbH	Germany	(*) 89.9%
Crown CapitalInvest Dresden I GmbH	Germany	(*) 89.9%
Crown Donathstr. 7-13 GmbH	Germany	(*) 89.9%
Crown Green Estate GmbH	Germany	(*) 89.9%
Crown Magenta Estate GmbH	Germany	(*) 89.9%
Crown Orange Estate GmbH	Germany	(*) 89.9%
Crown Pink Estate GmbH	Germany	(*) 89.9%
Crown Purple Estate GmbH	Germany	(*) 89.9%
Crown Red Estate GmbH	Germany	(*) 89.9%
Crown Silver Estate GmbH	Germany	(*) 89.9%
Crown Grey Estate GmbH	Germany	(*) 89.9%
Crown Capitalinvest Dresden II GmbH	Germany	(*) 89.9%
Eldenaer Holding B.V.	The Netherlands	100%
Eldenaer Investment GmbH	Germany	(*) 89.9%
Schönow Investment GmbH	Germany	(*) 89.9%
Ladius Investment GmbH	Germany	100%

<sup>(\*)</sup> The rights of the Company and the partner for profit sharing are in accordance with the mechanism set out in the founders agreements of the subsidiaries, see Note 10b(1).

# **ARGO Properties N.V.**

# COMPANY-ONLY FINANCIAL STATEMENTS

# AS OF DECEMBER 31, 2024

(IN THOUSANDS OF EUROS)

## COMPANY-ONLY STATEMENT OF FINANCIAL POSITION

		Note	Decembe	er 31,
			2024	2023
			Euros in the	ousands
CURRENT ASSETS:			21.010	<b>7.71</b> 0
Cash and cash equivalents		3	21,910	5,518
Cash in trust			4,621	5,043
Restricted deposits and liquidated in Other receivables	nvestments		5,333	2,538 65
Financial assets			3 523	63
r maneral assets			323	<u>-</u>
			32,390	13,164
NON-CURRENT ASSETS:				
Investment in investees		6	443,873	371,812
Deferred taxes		O	730	-
			444,603	371,812
<u>Total assets</u>		_	476,993	384,976
CURRENT LIABILITIES:				
Accounts payable			1,265	938
NON-CURRENT LIABILITIES:				
Loans from financial institutions			56,311	53,594
Deferred taxes				201
			56,311	53,795
EQUITY:				
Share Capital			206	181
Share Premium			276,041	225,628
Share-based payment capital reserv	e		5,024	1,472
Statutory capital reserve			114,774	83,400
Retained earnings			23,372	19,562
			410 417	220.242
			419,417	330,243
Total equity and liabilities		_	476,993	384,976
August 12th 2025				
Data of approval of the				Ron Tira
Date of approval of the financial statements	Ofir Rahamim Joint CEO	Guy Priel CFO		an of the Board f Directors

The accompanying notes are an integral part of the company-only financial statements.

# COMPANY-ONLY STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	Year ended December 31, 2024 Euros in thousands	Year ended December 31, 2023 Euros in thousands	Year ended December 31, 2022 Euros in thousands
General and administrative expenses net of intercompany charges	(4,165)	(3,521)	(1,253)
Financial income (expenses), net	(3,504)	2,018	2,301
Taxes on income	931	337	(611)
Equity in earnings (losses) of investees	41,922	(42,329)	26,838
Net and comprehensive (loss) income	35,184	(43,495)	27,275

The accompanying notes are an integral part of the company-only financial statements.

# Year ended December 31, 2024 Equity attributable to equity holders of the Company

	Share capital	Share premium	Statutory capital reserve (1)	Share based payment capital reserve	Retained earnings	Total attributable equity shareholders of the Company
	-		Eu	ros in thous	ands	
Balance as of January 1, 2024	181	225,628	83,400	1,472	19,562	330,243
Issuance of share capital, net(*) Total net and comprehensive	25	50,413	-	-	-	50,438
income Classification in accordance	-	-	-	-	35,184	35,184
with Dutch law	_	_	31,374	_	(31,374)	_
Cost of share based payment	-	-	´ -	3,552	-	3,552
Balance as of December 31, 2024	206	276,041	114,774	5,024	23,372	419,417
(*) See Note 11(f)						

Year ended December 31, 2023
Equity attributable to equity holders of the Company

	Share capital	Share premium	Statutory capital reserve Eu	Share based payment capital reserve uros in thous	Retained earnings ands	Total equity attributable to shareholders of the Company
Balance as of January 1, 2023	181	221,012	131,727	3,637	14,730	371,287
Expiration of options deriving from share based payment Total net and comprehensive	-	4,616	-	(4,616)	-	-
income (loss)	-	-	-	-	(43,495)	(43,495)
Classification in accordance with Dutch law Cost of share based payment	<u>-</u>		(48,327)	2,451	48,327	2,451
Balance as of December 31, 2023	181	225,628	83,400	1,472	19,562	330,243

## Year ended December 31, 2022 Equity attributable to shareholders of the Company

	Share capital	Share premium	Statutory capital reserve Eu	Share based payment capital reserve uros in thous	Retained earnings ands	Total equity attributable to shareholders of the Company
Balance as of January 1, 2022	181	221,012	110,652	1,650	8,530	342,025
Total net and comprehensive income Classification in accordance	-	-	-	-	27,275	27,275
with Dutch law Cost of share based payment	<u>-</u>	<u>-</u>	21,075	1,987	(21,075)	1,987
Balance as of December 31, 2022	181	221,012	131,727	3,637	14,730	371,287

The accompanying notes are an integral part of the company-only financial statements.

	Year ended December 31, 2024 Euros in thousands	Year ended December 31, 2023 Euros in thousands	Year ended December 31, 2022 Euros in thousands
Cash flows to operating activities of the Company			
Net income (loss) attributable to the Company's shareholders	35,184	(43,495)	27,275
Adjustments required to present net cash to operating activities of the Company:			
Adjustments to profit or loss items of the Company:			
Financial expenses Cost of share-based payment Deferred taxes Equity in earnings (losses) of investees	3,161 3,552 (931) (41,992)	(1,511) 2,451 (337) 42,329	(2,300) 1,987 611 (26,838)
Changes in operating asset and liabilities items of the Company:			
Increase in other receivables Increase (decrease) in accounts payable	62 327	(55) 165	138 (228)
Net cash derived from operating activities of the Company	(637)	(453)	645
Cash Flows from investing activities of the Company			
Movement in restricted deposits and liquidated	(2,795)	8,612	(11,150)
investments Investment in investees and prepaid expenses (Purchase) realization of financial derivatives	(30,141)	(21,923)	(56,394) 1,850
Net cash used in investing activities of the Company	(32,936)	(13,311)	(65,694)

	Year ended December 31, 2024 Euros in thousands	Year ended December 31, 2023 Euros in thousands	Year ended December 31 2022 Euros in thousands
Cash flows from financing activities of the Company			
Interest paid	(2,172)	(2,084)	(1,963)
Receipt of long-term loans, net Issuance of shares, net	50,438		59,680
Net cash derived from financing activities of the Company	48,266	(2,084)	57,717
Change in cash and cash equivalents	14,693	(15,848)	(7,332)
Effect of changes in exchange rates	1,277	57	(392)
Balance of cash and cash equivalents at the beginning of the year	10,561	26,352	34,076
Balance of cash and cash equivalents at the end of the year	26,531	10,561	26,352

#### NOTES TO COMPANY-ONLY FINANCIAL STATEMENTS

#### 1: - GENERAL

Argo Properties N.V. (hereinafter - "the Company") was incorporated in January 2018 and commenced its operations in July 2018 and is a Dutch-based real estate company engaging via subsidiaries in value enhancement and acquisition of investment properties in Germany, in the conversion of apartments for sale and selling these apartments (R2C) and in the area of income-generating residential real estate.

## 2: - ACCOUNTING POLICIES

The Company's company-only financial information is prepared in accordance with accounting policies set forth in Note 2 to the Company's consolidated financial statements.

The Company prepared its Company-Only financial statements in accordance with the International Financial Reporting Standards ('IFRS') as adopted by the European Union (EU-IFRS) and with Part 9 of Book 2 of the Dutch Civil Code. In case no other policies are mentioned, refer to the accounting policies as described in the accounting policies in the consolidated financial statements. For an appropriate interpretation, the company-only financial statements of Argo Properties N.V. should be read in conjunction with the consolidated financial statements. The company-only financial statements are presented in Euros and all values are rounded to the nearest thousand (€ in thousands) except when otherwise indicated.

With regard to the company-only statement of profit or loss and other comprehensive income, the company applies the exemption of article 2:402 BW.

If there is no further explanation provided to the items in the company-only statement of financial positions and the company-only statement of profit or loss and other comprehensive income, please refer to the notes in the consolidated statement of financial position and statement of profit or loss and other comprehensive income.

The principles for the valuation of assets and liabilities and the determination of the result are the same as those applied to the consolidated statement of income.

Subsidiaries are accounted for at fair value in accordance with IAS 27. Management has estimated that the net asset value of its subsidiaries is a reliable indicator of the fair value.

## 3: - CASH AND CASH EQUIVALENTS

Cash equivalents are considered as highly liquid investments, which include unrestricted short-term bank deposits with an original maturity of three months or less from the date of acquisition or with a maturity of more than three months, but which are redeemable on demand without penalty and which form part of the Group's cash management.

During the first quarter of 2020, the Company signed a trust agreement with subsidiaries held by the Company by indirect holding (hereinafter in this note: "the Subsidiaries"). Under said agreement, cash balances and cash equivalents in the subsidiaries in excess of € 50 thousand shall be held for the sole purpose of holding and managing cash balances in trust for the Company. The Company has the exclusive and unlimited ability to use the cash balances and cash equivalents held in the accounts in the names of the subsidiaries in trust for the Company at its discretion and considers these balances as cash balances that are used and available to the Company at any time.

## 4: - TAXES ON INCOME

For information regarding the Company's taxation environment, see Note 9a to the Company's consolidated financial statements.

## 5: - MATERIAL EVENTS IN THE REPORT PERIOD AND THEREAFTER

Regarding material events with regards to the Company's loans and equity see Notes 5(g), 5(h) and 11 to the consolidated financial statements.

## **6:- INVESTMENT IN INVESTEES**

As at 31 December 2024 the company has 1 direct 100% subsidiaries: GRT B.V. (The Netherlands)

#### Movements in the investment accounts in the period:

GRT BV, Amsterdam, The Netherlands (100% held by the C	Company)
	In €'000
Balance as of January 1, 2023	392,217
Result for the period	(42,329)
Investment	21,923
Others	1
Balance as of January 1, 2024	371,812
Result for the period	41,922
Invetsments	30,141
Others	(2)
Balance as of December 31, 2024	443,873

## 7: - <u>TAX</u>

Argo Properties N.V. forms a fiscal unity with GRT B.V. and GRT Finco BV for the corporate income tax in the Netherlands.

## 8: - EMOLUMENTS OF DIRECTORS

	Total remuneration of the directors in 2024	Total remuneration of the directors in 2023
	EUR in thousands	EUR in thousands
Ron Tira	42	52
Nir Ilani	42	54
Bert van den Heuvel	66	69
Monique van Dijken Eeuwijk	63	69
Peter Bodis	47	48
Accruals	57	73
	317	365

## 9: - FEES OF THE AUDITOR

	IUS Statutory Audits Euro	Other auditors s in thousands	Total
Audit and assurance services Others	60	120 10	180 10
	60	130	190

## **NOTE 10:- OFFICE AND EMPLOYEES**

The Company's offices are located in Amstelveen. The Company also has other offices throughout Germany from which the Property Management Company manages the properties.

The Group's employees and service providers as of December 31, 2024 and December 31, 2023 are as follows:

		Number of employees		
		As at December	As at December 31,	
Employing company	Position in the employing company	31, 2024	2023	
	VP Business Development	1	1	
The Company	Bookkeeping and office manager	2	2	
	CFO	1	1	
Gama	Co-CEO	2	2	
	VP Strategy, Transactions, and Finance	1	1	
	COO	1	1	
The Property Management	Accounting	6	6	
Company	Head of Hanover operations	1	1	
	Property management/ marketing/ technical	41	41	
Art Leipzig Gmbh	Property management related to R2C activity	6	-	
Total		62	56	

## Amsterdam, August 12th, 2025

Name	Position	Signature
Ron Tira	Chairman of the Board of	
	Directors	
Oded Lion	Executive Director	
Bert van den Heuvel	External Director	
Monique van Dijken Eeuwijk	External Director	
Nir Ilani	Non External director	

## **OTHER INFORMATION**

## Statutory arrangements in respect of the appropriation of net result

The Articles of Association of the Company provide that the appropriation of the net result for the year is decided upon at the Annual General Meeting of Shareholders.

## INDEPENDENT AUDITOR'S OPINION





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## INDEPENDENT AUDITOR'S REPORT

To: the shareholders and Board of Directors of Argo Properties N.V.

# Report on the audit of the financial statements 2024 included in the annual report *Our opinion*

We have audited the financial statements 2024 of Argo Properties N.V. based in Amsterdam, the Netherlands.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of Argo Properties N.V. ('the Company') as at 31 December 2024 and of its result and its cash flows for 2024 in accordance with International Financial Reporting Standards as adopted by the European Union (EU-IFRS) and with Part 9 of Book 2 of the Dutch Civil Code.

The financial statements comprise:

- 1. the consolidated and company-only statement of financial position as at 31 December 2024;
- 2. the following statements for 2024: the consolidated and company-only statements of profit or loss and other comprehensive income, changes in equity and cash flows; and
- 3. the notes comprising material accounting policy information and other explanatory information.

## Basis for our opinion

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. Our responsibilities under those standards are further described in the 'Our responsibilities for the audit of the financial statements' section of our report.

We are independent of Argo Properties N.V. in accordance with the Wet toezicht accountantsorganisaties (Wta, Audit firms supervision act), the Verordening inzake de onafhankelijkheid van accountants bij assurance-opdrachten (ViO, Code of Ethics for Professional Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore we have complied with the Verordening gedrags- en beroepsregels accountants (VGBA, Dutch Code of Ethics).

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Information in support of our opinion

We designed our audit procedures in the context of our audit of the financial statements as a whole and in forming our opinion thereon. The following information in support of our opinion was addressed in this context, and we do not provide a separate opinion or conclusion on these matters.

## **Materiality**

Based on our professional judgement we determined the materiality for the financial statements as a whole at EUR 11.3 million. The materiality is based on approximately 2.7% of total equity. We determined a lower materiality for gross profit at EUR 1.060 thousand. We have also taken into account misstatements and/or possible misstatements that in our opinion are material for the users of the financial statements for qualitative reasons.

We agreed with the Board of Directors that misstatements in excess of EUR 560 thousand, which are identified during the audit, would be reported to them, as well as smaller misstatements that in our view must be reported on qualitative grounds.

## Scope of the group audit

Argo Properties N.V. is at the head of a group of entities. The financial information of this group is included in the consolidated financial statements of Argo Properties N.V.

Because we are ultimately responsible for the opinion, we are also responsible for directing, supervising and performing the group audit. In this respect we have determined the nature and extent of the audit procedures to be carried out for group entities. The group audit had a centralized audit approach on all group entities being that we consider all activities (regardless of the legal subsidiaries in which transactions are recorded) to be part of one component, which is the financial information presented in the consolidated financial statements (for the group as a whole). We have used the work of other auditors i.e. of a component audit team who performed the audit work for all group entities. We provided detailed written instructions to the component audit team, which, in addition to communicating our requirements of the component audit team, among others also included detailed significant audit areas, including awareness for significant risks and fraud risks. Furthermore, we performed procedures for overseeing the component audit team which included (virtual) meetings with the component audit team and working paper reviews as well as review of component audit team deliverables to gain a sufficient understanding of the work performed based on our instructions.

By adopting this approach and performing the procedures mentioned above, together with additional procedures at group level, we have been able to obtain sufficient and appropriate audit evidence about the group's financial information to provide an opinion on the consolidated financial statements.

## Audit approach fraud risks

Within the framework of our audit of the financial statements we were alert for the risk of fraud specifically relating to so called management override of internal controls including manual journal entries with the aim to manipulate the financial statements.

We executed a mainly substantive audit approach which amongst others included evaluating design and implementation of internal controls that mitigate fraud risks, data analysis and sampling of manual journal entries for unusual transactions and testing the selected entries and evaluating estimates for management bias. We performed inquiries with management in respect of fraud and compliance with laws and regulations including corruption and reviewed legal arrangements and material contracts.

For the audit of the figures, we cooperated with a component audit team in line with Dutch Standard 600. We were involved in their planning and completion procedures and reviewed their audit file. The component audit team had no findings in relation to the identified fraud risks

Also management confirmed to us that they are not aware of any instances of actual or suspected fraud or noncompliance with laws and regulations including corruption.

Our audit procedures did not lead to specific indications of fraud or suspicions of fraud and/or noncompliance with laws and regulations that are material for our audit.

## Audit approach going concern

Management and the Board of Directors prepared the financial statements on a going concern basis. When preparing the financial statements management and the Board of Directors made a specific assessment of the company's ability to continue as a going concern and to continue its operations for the foreseeable future (i.e. at least twelve months from the date of the preparation of the financial statements).

Our procedures to evaluate the management and Board of Directors' going concern assessment included amongst others:

- Discussing the going concern assumption and assessment with the management;
- Considering whether the management and Board of Directors' going concern assessment includes all relevant information of which we are aware of based on our knowledge and understanding obtained through our audit of the financial statements. This included assessing the assumptions and methodologies used by management and the Board of Directors to prepare the cash flow forecast;
- Assessing management's three-year (2024-2026) cashflow forecast and liquidity analysis, as well as their quarterly sources and uses analysis;
- Inspecting the financing agreements of the company.

Based on our audit procedures performed we conclude that the management and Board of Directors' use of the going concern basis of accounting is appropriate.

## Our key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements. We have communicated the key audit matters to the Board of Directors. The key audit matters are not a comprehensive reflection of all matters discussed.

We identified the following key audit matter(s):

#### Valuation of investment property

As stated in notes 2B, 2H and 5 to the consolidated financial statements, as of 31 December 2024, the company has investment properties. As per the accounting policy described in note 2, investment property is measured at their fair values as of the balance sheet date with changes in fair value recognized in profit or loss. The fair value of all the investment property of the company (including investment property - construction rights) as of 31 December 2024, amounts to a total of EUR 782,713 thousand, and in 2024 the company recorded an increase in fair value in the amount of EUR 41,820 thousand.

As mentioned in note 2B to the consolidated financial statements, the measurement of the fair value of investment property is a critical estimate, involving uncertainties and subjective assessments. The measurement and determination of fair value is based on valuations, which include assumptions, some of which are subjective, considering the circumstances and the best information as of 31 December 2024, and which were prepared with the assistance of independent external real estate appraisers whom the company contracted. These assumptions mainly include the rate of return, the projected net operating income (NOI) of the assets and market prices for relevant comparable units. These basic assumptions, as well as the determination of the fair value estimate of the company's investment property as a whole, including the selection of an appropriate valuation approach, are the result of exercising

subjective judgements in an environment of uncertainty, sometimes significant. Changes in the aforementioned basic assumptions may result in changes in the fair value of the investment property, sometimes materially, and therefore also affect the company's financial position as of 31 December 2024 and the results of its operations for that year, as detailed in Note 5. It should be emphasized that these assumptions are based on observations regarding purchase transactions or rental transactions of investment properties in the operating environment in which the company operates and on the real estate appraisers' knowledge of the market.

Due to the above, and in particular that the fair value of investment property is a critical estimate, which is subject to uncertainty and is based on valuations, which include assumptions, some of which are subjective, we determined, based on our professional judgment, that the examination of the fair value of investment property, with an emphasis on the reasonableness of the rates of return used in its estimation, is a key matter in the audit.

The audit procedures performed to address the key audit matter

The following are the main procedures we performed to address this key matter in our audit, with an emphasis on examining the reasonableness of the rates of return used in the valuations of the assets:

- Understanding the internal control environment regarding the measurement and determination of the fair value of the investment property;
- Assessing the competence and independence of the external real estate appraisers used by the company;
- Examining and analysing fair value presentations, primarily valuations of the company's
  investment property, conducted by the company and by external real estate appraisers whom
  the company contracted, based on models that incorporate quantitative and qualitative
  considerations;
- Examining the underlying assumptions applied in the valuations, selected on a sample basis, with an emphasis on examining the rates of return, as well as predicted NOI, market prices/comparative prices per square meter of the rental unit/land unit and the valuation approach taken;
- Reviewing valuations, on a sample basis, by an expert appraiser on our behalf with an emphasis on examining the rates of return;
- Communication with the external appraisers whom the company contracted;
- Involvement of the senior staff of the engagement team.

## **Unaudited corresponding figures**

The financial statements 2022 have not been audited. Consequently, the corresponding figures 2022 included in the consolidated and company-only statements of profit or loss and other comprehensive income, changes in equity and cash flows and in the related notes are unaudited.

### Report on the other information included in the annual report

The annual report contains other information, in addition to the financial statements and our auditor's report thereon. The other information consists of:

- 1. the Board of Directors' report;
- 2. other information as required by Part 9 of Book 2 of the Dutch Civil Code.

Based on the following procedures performed, we conclude that the other information:

- is consistent with the financial statements and does not contain material misstatements;

- contains all the information regarding the Board of Directors' report and the other information as required by Part 9 of Book 2 of the Dutch Civil Code.

We have read the other information. Based on our knowledge and understanding obtained through our audit of the financial statements or otherwise, we have considered whether the other information contains material misstatements.

By performing these procedures, we comply with the requirements of Part 9 of Book 2 of the Dutch Civil Code and the Dutch Standard 720. The scope of the procedures performed is substantially less than the scope of those performed in our audit of the financial statements.

The Board of Directors is responsible for the preparation of the other information, including the Board of Directors' report, in accordance with Part 9 of Book 2 of the Dutch Civil Code and other information as required by Part 9 of Book 2 of the Dutch Civil Code.

## Report on other legal and regulatory requirements

## **Engagement**

We were engaged by the Board of Directors as auditor of Argo Properties N.V. on 14 September 2023, as of the audit for the year 2023 and have operated as statutory auditor since that financial year.

## Description of responsibilities regarding the financial statements

# Responsibilities of management and the Board of Directors for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with EU-IFRS and with Part 9 of Book 2 of the Dutch Civil Code. Furthermore, management is responsible for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

As part of the preparation of the financial statements, management is responsible for assessing the company's ability to continue as a going concern. Based on the financial reporting frameworks mentioned, management should prepare the financial statements using the going concern basis of accounting, unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so. Management should disclose events and circumstances that may cast significant doubt on the company's ability to continue as a going concern in the financial statements.

The Board of Directors is responsible for overseeing the company's financial reporting process.

## Our responsibilities for the audit of the financial statements

Our objective is to plan and perform the audit engagement in a manner that allows us to obtain sufficient and appropriate audit evidence for our opinion.

Our audit has been performed with a high, but not absolute, level of assurance, which means we may not detect all material errors and fraud during our audit.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

We have exercised professional judgement and have maintained professional scepticism throughout the audit, in accordance with Dutch Standards on Auditing, ethical requirements and independence requirements. Our audit included among others:

- identifying and assessing the risks of material misstatement of the financial statements, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control;
- evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management;
- concluding on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause a company to cease to continue as a going concern.
- evaluating the overall presentation, structure and content of the financial statements, including the disclosures; and
- evaluating whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant findings in internal control that we identify during our audit.

We provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Board of Directors, we determine the key audit matters: those matters that were of most significance in the audit of the financial statements. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, not communicating the matter is in the public interest.

Amstelveen, 12 August 2025

IUS Statutory Audits Coöperatie U.A.

Original signed by J.C. Schächter RA



# ARGO Properties N.V.

# Comply or explain manual Dutch Corporate Governance Code

## financial year 2024

### Comply or explain

Argo Properties N.V. (the 'Company') has a one-tier board. Management is executed by the executive director and delegated to the managing directors. Supervision is executed by the non-executive directors. The Dutch Corporate Governance Code (the "Code") provides that the company must explicitly state in a separate chapter of the management report or a publication on the company's website the extent to which the company complies with the principles and best practice provisions of the Code and, where it does not comply, why and to what extent it deviates from these. The Code recognizes that a one-size fits all approach does not work for a company's governance structure by definition and deviations can be justified. The Code departs from the main concept that the company has a management board and a supervisory board. It, however, also acknowledges the concept of a one-tier board. Responsibilities attributed in the Code to the chairperson of the supervisory board in a two-tier structure, are attributed to the chair of the board in a one-tier structure. The comply-or-explain principle stresses that the boards are responsible for the company's governance structure and compliance with the Code and must provide a clear explanation of a deviation. The Code clarifies what companies should at least include in such explanation.

The explanation of any deviations must in any event include the following elements:

- (i) how the company departed from the principle or the best practice provision.
- (ii) the reasons for the departure.
- (iii) if the departure is of a temporary nature and continues for more than one financial year, an indication of when the company intends to comply with the principle or the best practice provision again; and
- (iv) where applicable, a description of the alternative measure that was taken and either an explanation of how that measure attains the purpose of the principle or the best practice provision or a clarification of how the measure contributes to good corporate governance



of the company.

### Comply-or-explain manual

The below overview serves as a manual for the company to assess the compliance with the principles and best practices of the Code. In the second column, for each principle and best practice the "comply", "deviate" or "N/A" (not applicable) box can be ticked. An explanation can be included in the third column, which for a deviation should in any event cover the elements outlined under (i) through (iv) above.

Only the explanation in respect of deviations from the Code's principles and best practices needs to be included in a separate chapter of the management report or a publication on the company's website; the explanation about principles and best practices the company has complied with, or which are not applicable can be used for internal purposes. Nevertheless, a company may want to elaborate on its compliance with the Code in the management report in more general terms or make public a full overview of compliance and non-compliance with the Code, extending to all principles and best practices.



# Comply or explain manual

Ref	Principle or best practice  LONG-TERM VALUE CREATION	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.1	Long-term value creation (principle)  The management board is responsible for the continuity of the company and its affiliated enterprise and for sustainable long-term value creation by the company and its affiliated enterprise. The management board considers the impact the actions of the company and its affiliated enterprise have on people and the environment and to that end weighs the stakeholder interests that are relevant in this context. The supervisory board monitors the management board in this.	√ Comply	Board Regulations: General, article v; Tasks of Executive Director, Article 3), 5), 8)  Since the Company has a one-tier Board, the Non-Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.1.1	Long-term value creation strategy (best practice)  The management board should develop a view on sustainable long-term value creation by the company and its affiliated enterprise and formulate a strategy in line with this. The management board should formulate specific objectives in this regard. Depending on market dynamics, it may be necessary to make short-term adjustments to the strategy.  When developing the strategy, attention should in any event be paid to the following:  i. the strategy's implementation and feasibility.  ii. the business model applied by the company and the market in which the company and its affiliated enterprise operate.  iii. opportunities and risks for the company.  iv. the company's operational and financial goals and their impact on its future position in relevant markets.  v. the interests of the stakeholders;  vi. the impact of the company and its affiliated enterprise in the field of sustainability, including the effects on people and the environment;  vii. paying a fair share of tax to the countries in which the company operates; and	✓ Comply	Board Regulations: General, article v; Tasks of Executive Director, Article 3), 5), 8)



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	viii. the impact of new technologies and changing business models.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.1.2	Involvement of the supervisory board (best practice)  The management board should engage the supervisory board early on in formulating the strategy for realizing sustainable long-term value creation. The management board account to the supervisory board for the strategy and the explanatory notes to that strategy.	√ Comply	Board Regulations: General, article v; Tasks of Executive Director, Article 3), 5), 8)  Since the Company has a one-tier Board, the Non-Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members.
1.1.3	Role of the supervisory board (best practice)  The supervisory board should supervise the manner in which the management board implements the strategy for sustainable long-term value creation strategy. The supervisory board should regularly discuss the strategy, the implementation of the strategy and the principal risks associated with it. In the report drawn up by the supervisory board, an account is given of its involvement in the establishment of the strategy, and the way in which it monitors its implementation.	√ Comply	Board Regulations: General, article v; Tasks of Executive Director, Article 3), 5), 8)  Since the Company has a one-tier Board, the Non-Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.1.4	Accountability of the management board (best practice)  In the management report, the management board should provide a more detailed explanation of its view on sustainable long-term value creation and the strategy to realize this and describe the contributions made to sustainable long-term value creation in the past financial year. In addition, it describes the formulated objectives, what effects the company's products, services and activities have had on people and the environment, how the interests of stakeholders have been considered, what action has been taken in that context and the extent to which the set objectives have been attained. The management board should report on both the short-term and long-term developments.  The second sentence of this best practice provision is not applicable if the company reports in accordance with the requirements laid down in Dutch legislation pursuant to the Corporate Sustainability Reporting  Directive1  (CSRD) or comparable standards applicable to the company in respect of its listing outside the Netherland		This topic is covered in the annual report.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.1.5	Dialogue with stakeholder  To ensure that the interests of the relevant stakeholders of the company are considered when the sustainability aspects of the strategy are determined; the company should draw up an outline policy for effective dialogue with those stakeholders. The relevant stakeholders and the company should be prepared to engage in a dialogue. The company should facilitate this dialogue unless, in the opinion of the management board, this is not in the interests of the company and its affiliated enterprise. The company should publish the policy on its website		
1.2	Risk management (principle)  The company should have adequate internal risk management and control systems in place. The management board is responsible for identifying and managing the risks associated with the company's strategy and activities.	✓ Comply	Board Regulations: Tasks of Non-Executive Directors and Executive Directors article 7), Tasks of the Executive Director: Article 5), 7)  AC Charter: Article 4Il chapter Article 5 – d Article 10 - e, f, i Article 11 – c, i, p,



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
			Article 12 – c, d, g Article 14



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.2.1	Risk assessment (best practice)  The management board should identify and analyze the risks associated with the strategy and activities of the company and its affiliated enterprise. The identification and analysis should cover in any case the strategic, operational, compliance and reporting risks. The management board responsible for establishing the risk appetite, and also the measures that are put in place in order to counter the risks being taken.	✓ Comply	AC Charter: Article 4II chapter Article 5- d Article 10 - e, f, i Article 11- c, i, p, Article 12 - c, d, g Article 14
1.2.2	Implementation (best practice)  Based on the risk assessment, as referred to in best practice provision 1.2.1, the management board should design, implement and maintain adequate internal risk management and control systems. To the extent relevant, these systems should be integrated into the work processes within the company and its affiliated enterprise, and should be familiar to those whose work to which they are relevant.	✓ Comply	AC Charter: Article 4Il chapter



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.2.3	Monitoring of effectiveness (best practice)	✓ Comply	AC Charter:
	The management board should monitor the design and operation of the internal risk management and control systems and should carry out a systematic assessment of their design and operation at least once a year. Attention should be paid to observed weaknesses, instances of misconduct and irregularities, indications from whistleblowers, lessons learned and findings from the internal audit function and the external Auditor Where necessary, improvements should be made to internal risk management and control systems.		Article 14—
1.3	Internal audit function (principle)	✓ Comply	AoA Art. 22.1
	The task of the internal audit function is to assess the design		Board Regulations:
	and the		Art. 13,14
	operation of the internal risk management and control systems.		(p.19) – i)
	The management board is responsible for the internal audit		AC Charter:
	function. The supervisory board oversees the internal audit function		Article 10 - e, f, i
	and maintains regular contact with the person fulfilling this function.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.3.1	Appointment and dismissal (best practice)  The management board both appoints and dismisses the senior internal auditor. Both the appointment and the dismissal of the senior internal auditor should be submitted to the supervisory board for approval, along with the recommendation of the audit committee.	✓ Comply	AC Charter: Article 4Il chapter Article 5— d Article 10 - e, f, i Article 11— c, i, p, * "Since the Company has a one-tier Board, the Non-Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members."
1.3.2	Assessment of the internal audit function (best practice)  The management board should assess annually the way in which the internal audit function fulfils its responsibility, after consultation with the audit committee. An independent third party should assess the performance of the internal audit function at least every five years.		AoA article 21.5(e)  AC Charter: Article 4II chapter Article 5— d Article 10 - e, f, i Article 11— c, i, p,



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.3.3	Internal audit plan (best practice)  The internal audit function should draw up an audit plan for consultation with the management board, the audit committee and the external auditor. The audit plan should be submitted to the management board and then to the supervisory board for approval. In the internal audit plan, attention should be paid to interaction with the external auditor.	✓ Comply	AoA articles 22.4 and 21.5(d)  AC Charter: Article 4Il chapter Article 5- d Article 10 - e, f, i Article 11- c, i, p, Article 12 - c, d, g Article 14  * "Since the Company has a one-tier Board, the Non-Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members
1.3.4	Performance of work (best practice)  The internal audit function should have sufficient resources to execute the internal audit plan and have access to information that is important for the performance of its work. The internal audit function should have direct access to the audit committee and the external auditor. Records should be kept of how the audit committee is informed by the internal audit function.	√ Comply	AoA articles 22.2(e), 22.2(f), 22.2(g) and 21.5(e)  AC Charter: Article 4II chapter Article 5— d Article 10 - e, f, i Article 11— c, i, p, Article 12 — c, d, g Article 14



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.3.5	Reports of findings (best practice)  The internal audit function should report its audit results to	✓ Comply	AoA article 22.7
	the management board and the audit committee,		AC Charter:
			Article 4II chapter Article 5- d
			Article 10 - e, f, i
			Article 11– c, i, p,  Article 12 – c, d, g
			Article 14



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	<ul> <li>and inform the external auditor. The findings of the internal audit function should, at least, include the following: <ol> <li>any flaws in the effectiveness of the internal risk management and control systems.</li> <li>any findings and observations with a material impact on the risk profile of the company and its affiliated enterprise; and</li> <li>any failings in the follow-up of recommendations made by the internal audit function.</li> </ol> </li> <li>The internal audit function should report hierarchically to a member of the management board, preferably to the CEO.</li> </ul>		
1.3.6	Absence of an internal audit department (best practice)  If there is no separate department for the internal audit function, the supervisory board will assess annually whether adequate alternative measures have been taken, partly on the basis of a recommendation issued by the audit committee and will consider whether it is necessary to establish an internal audit department. The supervisory board should include the conclusions, along with any resulting recommendations and	✓ Comply	Board Regulations: Art. 13,14 (p.19) – i)  AC Charter: Article 10 - e, f, i



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
	alternative measures, in the report of the supervisory board.	non-applicable	
1.4	Risk management accountability (principle)  The management board should render account of the effectiveness of the design and the operation of the internal risk management and control systems.		Board Regulations
1.4.1	Accountability to the supervisory board (best practice)  The management board should discuss the effectiveness of the design and operation of the internal risk management and control systems referred to in best practice provisions 1.2.1 to 1.2.3 inclusive with the audit committee, and render account of this to the supervisory board.	✓ Comply	See paragraph 1.2(c) of Schedule 6 of the Board Regulations.



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
1.4.2	Accountability in the management report (best practice)  In the management report, the management board should render account of:  i. the execution of the risk assessment, with a description of	non-applicable  ✓ Comply	This is covered in the annual report.
	the principal risks facing the company in relation to its risk appetite, as referred to in best practice provision 1.2.1.;  ii. the design and operation of the internal risk management and control systems during the past financial year;  iii. any major failings in the internal risk management and control systems which have been observed in the financial year, any significant changes made to these systems and any major improvements planned, along with a confirmation that these issues have been discussed with the audit committee and the supervisory board; and iv. the sensitivity of the results of the company to material changes in external factors.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.4.3	Statement by the management board (best practice)	✓ Comply	
	The management board should state in the management report, with clear substantiation, that:  i. the report provides sufficient insights into any failings in the effectiveness of the internal risk management and control systems with regard to the risks as referred to in best practice provision 1.2.1;  ii. the aforementioned systems provide reasonable assurance that the financial reporting does not contain any material inaccuracies;		



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
	Ţ	non-applicable	
	iii. based on the current state of affairs, it is justified that the		
	financial reporting is prepared on a going concern basis;		
	and		
	iv. the report states those material risks, as referred to in		
	best practice provision 1.2.1, and the uncertainties, to the		
	extent that they are		
	relevant to the expectation of the company's continuity		
	for the period of twelve months after the preparation of		
	the report.		
1.5	Role of the supervisory board (principle)	✓ Comply	Board Regulations – 1 <sup>st</sup> Chapter – General
	The supervisory board should supervise the policies carried out		
	by the management board and the general affairs of the		
	company and its affiliated enterprise. In so doing, the supervisory		
	board should also focus on the effectiveness of the company's		
	internal risk management and		
	control systems and the integrity and quality of the financial		
	sustainability reporting.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.5.1	Duties and responsibilities of the AC (best practice) The audit committee undertakes preparatory work for the supervisory board's decision-making regarding the supervision of the integrity and quality of the company's financial and sustainability reporting and the effectiveness of the company's internal risk management and control systems, as referred to in best practice provisions 1.2.1 to 1.2.3 inclusive. It focuses among other things on the supervision of the management board with regard to:  i. relations with, and compliance with recommendations and follow up of comments by, the internal and external auditors and any other external party involved in auditing the sustainability reporting.  ii. the funding of the company.  iii. the company's tax policy.	✓ Comply	Article 21.5 of the AOA  AC Charter – full Procedure, Tasks and Responsibilities Chapter
1.5.2	Attendance of the management board, internal auditor and external auditor at AC consultations (best practice)  The chief financial officer, the internal auditor and the external auditor should attend the audit committee meetings, unless the audit committee	✓ Comply	Article 21.3, 21.4 and 21.9 of the AOA  Board Regulations: meeting of the Board (p.22) and AC Charter Chapter 6 art. Committee's meetings



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	determines otherwise. The audit committee should decide whether and, if so, when the chairperson of the management board should attend its meetings.		
1.5.3	Audit committee report (best practice)  The AC should report to the supervisory board on its deliberations and findings. This report must, at least, include the following information:  i. the methods used to assess the effectiveness of the design and operation of the internal risk management and control systems referred to in best practice provisions 1.2.1 to 1.2.3, inclusive;  ii. the methods used to assess the effectiveness of the internal and external audit processes;  iii. material considerations concerning financial and sustainability reporting; and  iv. the way in which the material risks and uncertainties, referred to in best practice provision 1.4.2 and 1.4.3, have been analyzed and discussed, along with a description of the most important findings of the audit committee.	✓ Comply	AC Charter Chapter 8 - Reporting to the Board



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.5.4	Supervisory board (best practice)  The supervisory board should discuss the items reported on by the audit committee as per of best practice provision 1.5.3.	√ Comply	Board minutes, Board Regulations P. 27 – AC Reports to the Board
1.6	Appointment and assessment of the functioning of the external auditor (principle)  The supervisory board should submit the nomination for the appointment of the external auditor to the general meeting and should supervise the external auditor's functioning.	. ,	Articles 1.1(b), 18.6 and 23.1(g) of the AOA  Board Regulations Tasks of the Non-Executive Directors p. 9 art. 12, 13 and AC Charter



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.6.1	Functioning and appointment (best practice)  The AC should report annually to the supervisory board on the functioning of, and the developments in, the relationship with the external auditor. The AC should advise the supervisory board regarding the external auditor's nomination for appointment/reappointment or dismissal and should prepare the selection of the external auditor. The AC should give due consideration to the management board's observations during the aforementioned work. Also on this basis, the supervisory board should determine its nomination for the appointment of the external auditor to the general meeting.	√ Comply	Board Regulations Tasks of the Non-Executive Directors p. 9 art. 12-13, p. 19 art.e, i,
1.6.2	Informing the external auditor about their functioning (best practice) The supervisory board should give the external auditor a general idea of the content of the reports relating to their functioning.	✓ Comply	Board Regulations P. 27 – AC Reports to the Board



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
		non-applicable	
1.6.3	Engagement (best practice)	✓ Comply	Article 21.5(f) of the AOA
	The AC should submit a proposal to the supervisory board for the external auditor's engagement to audit the annual accounts . The management board should play a facilitating role in this process. In formulating the terms of engagement, attention should be paid to the scope of the audit, the materiality to be applied and remuneration for the audit. The supervisory board should resolve on the engagement.		AC Charter , chapter 11
1.6.4	Accountability (best practice)	✓ Comply	Board Regulations , The powers and duties of the
	The main conclusions of the supervisory board regarding the		Board of Directors areas, p. 7
	external auditor's nomination and the outcomes of the external		
	auditor selection process should be communicated to the general		
	meeting.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.6.5	Departure of the external auditor (best practice)	✓ Comply	
	The company should publish a press release in the event of the early termination of the relationship with the external audit firm. The press release should explain the reasons for this early termination.		
1.7	Performance of the external auditor's work (principle)  The AC and the external auditor should discuss the audit plan, and the findings of the external auditor based on the work the external auditor has undertaken. The management board and the supervisory board should maintain regular contact with the external auditor.	√ Comply	AC Charter , chapter 11
1.7.1	Provision of information to the external auditor (best practice)  The management board should ensure that the external auditor will receive all information that is necessary for the performance of his work in a timely fashion. The management board should give the external auditor the opportunity to respond to the information that has been provided.	✓ Comply	Board Regulations p. 19 , e), i)



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.7.2	Audit plan and external auditor's findings (best practice)  The external auditor should discuss the draft audit plan with the management board before presenting it to the AC. The AC should discuss annually with the external auditor:  i. the scope and materiality of the audit plan and the principal risks of the annual reporting identified by the external auditor in the audit plan; and  ii. based also on the documents from which the audit plan was developed, the findings and outcomes of the audit work on the annual accounts and the management letter.	✓ Comply	Board Regulations p. 9 art. 13 AC charter chapter 10 Internal auditor



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
1.7.3	Publication of financial reports (best practice)  The AC should determine whether and, if so, how the external auditor should be involved in the content and publication of financial reports other than the annual accounts	✓ Comply	AC charter p 12 Communication, functioning and reporting
1.7.4	Consultations with the external auditor outside the management board's presence (best practice)  The AC should meet with the external auditor as often as it considers necessary, but at least once per year, without the presence of the management board.	✓ Comply	AC charter p 12 Communication, functioning and reporting
1.7.5	Examination of discussion points arising between the external auditor and the management board (best practice)  The supervisory board should be permitted to examine the most important points of discussion arising between the external auditor and the management board based on the draft management letter or the draft audit report.	✓ Comply	AC charter p 12 Communication, functioning and reporting
1.7.6	External auditor's attendance of supervisory board meetings (best practice)  The external auditor should in any event attend the meeting of the	✓ Comply	Article 21.4 of the AOA  AC charter p 12 Communication, functioning and reporting



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	supervisory board at which the report of the external auditor on the audit of the annual accounts is discussed.		
2	EFFECTIVE MANAGEMENT AND SUPERVISION		
2.1	Composition and size (principle)  The management board, the supervisory board and the executive committee (if any) should be composed in such a way as to ensure a degree of diversity appropriate to the company with regard to expertise, experience, competencies, other personal qualities, sex or gender identify, age nationality and cultural or other background.	✓ Comply	Board Regulations



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.1.1	Profile (best practice)  The supervisory board should prepare a profile, taking account of the nature and the activities of the enterprise affiliated with the company. The profile should address:  i. the desired expertise and background of the supervisory board members;  ii. the desired diverse composition of the supervisory board, referred to in best practice provision 2.1.5;  iii. the size of the supervisory board; and  iv. the independence of the supervisory board members.  The profile should be posted on the company's website.	N/A	It is addressed in the Board regulations, p. 9 art. 16, p. 20 "Board Profile".  The Board members are appointed in accordance with the AoA, Art. 12, regarding, among other things, independence and qualifications.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.1.2	Personal information (best practice)  The following information about each supervisory board member should be included in the report of the supervisory board:  i. gender;  ii. age;  iii. nationality;  iv. principal position (if appropriate);  v. other positions, insofar as they are relevant to the performance of the duties of the supervisory board member;  vi. date of initial appointment; and	✓ Comply	This information is covered in the annual report.
2.1.3	vii. current term of office.  Executive committee (best practice)  If the management board works with an executive committee, the management board should take account of the checks and balances that		There is no executive committee.



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
	are part of the two-tier system. This means, among other things, that the management board's expertise and responsibilities are safeguarded, and the supervisory board is informed adequately. The supervisory board should supervise this whilst paying specific attention to the dynamics and the relationship between the management board and the executive committee.  In the management report, account should be rendered of:  i. the choice to work with an executive committee;  ii. the role, duty and composition of the executive committee; and  iii. how the contacts between the supervisory board and the	non-applicable	
2.1.4	executive committee have been given shape.  Expertise (best practice)  Each supervisory board member and each management board member should have the specific expertise required for the fulfilment of his duties. Each supervisory board member should be capable of assessing the broad outline of the overall management.	√ Comply	Board members appointment statements and documentation reflect compliance



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.1.5	Policy on diversity and Inclusion (D&I policy)  The company should have a D&I policy for the enterprise. The D&I policy should in any case set specific appropriate and ambitious targets in order to achieve a good balance in gender diversity and the other D&I aspects of relevance to the company with regard to the composition of the management board, the supervisory board, the executive committee (if any) and a category of employees in managerial positions ("senior management") to be determined by the management board. The supervisory board adopt the D&I policy for the composition of the management board and the supervisory board. The management board should adopt the D&I policy for the executive committee (if applicable), the senior management and for the rest of the workforce with the prior approval of the supervisory board. background. [?]	N/A	Implementing a diversity policy in the income – producing real estate industry may face significant challenges due to the industry's specific hiring requirements. In fields such as construction and engineering, there is a strong demand for specialized expertise and experience which cannot be compromised. These requirements often include professional qualifications, extensive industry experience, and adherence to legal standards. As a result, the pool of eligible candidates is limited to those who meet these stringent criteria, which can restrict the ability to implement a diversity policy effectively. In other words, the need for highly specialized skills and qualifications can overshadow efforts to promote diversity, making it difficult to balance industry-specific demands with broader diversity goals.
2.1.6	Accountability about diversity (best practice)  The corporate governance statement should explain the D&I policy and the way in which it is implemented in practice. This includes the following information:  i. the goals of the D&I policy;	Deviate	As mentioned in Art. 2.1.5, the company is committed to diversity and inclusion, which are integral values in its culture. However, the professional requirements in construction and engineering pose challenges to effectively implementing a diversity policy. It is imperative to



Ref	Princ	iple or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	ii. iii.	the plan to achieve the goals of the D&I policy; the results of the D&I policy in the past financial year and – where relevant and applicable – insight into the info, progression and retention of employees; and the gender composition of the management board, the supervisory board, the executive committee (if any) and senior management at the end of the past financial year. If one or more goals for the composition of the management board, the supervisory board, the executive committee (if any) and/or senior management are not achieved, an explanation of the reasons should be included in the corporate governance statement, along with an explanation as to which measures are being taken to attain the goals, and by when this is likely to be achieved.		hire employees with specialized expertise and experience and as a result it can limit the pool of candidates and make it difficult to meet diversity goals. In other words, the imperative need for highly specialized skills and qualifications can sometimes overshadow efforts to promote diversity. Despite these challenges, the company remains dedicated to achieving a diverse and inclusive workforce within these constraints.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.1.7	Independence of the supervisory board (best practice)  The composition of the supervisory board is such that the members are able to operate independently and critically vis-àvis one another, the management board, and any particular interests involved.  In order to safeguard its independence, the supervisory board is composed in accordance with the following criteria:  i. any one of the criteria referred to in best practice provision 2.1.8, sections i. to v. inclusive should be	√ Comply	Board Regulations p. 20, The Chairperson, Board Profile.
	applicable to at most one supervisory board member;  ii. the total number of supervisory board members to whom the criteria referred to in best practice provision 2.1.8 are applicable should account for less than half of the total number of supervisory board members; and iii. for each shareholder, or group of affiliated shareholders directly or indirectly hold more than ten percent of the shares in the company, there is at most one supervisory board member who can be considered to be affiliated with or representing them as stipulated in best practice provision 2.1.8, sections vi. and vii.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.1.8	Independence of supervisory board members (best practice) supervisory board members are not independent if they or their spouse, registered partner or life companion, foster child or relative by blood or marriage up to the second degree:  i. has been an employee or member of the management board of the company as referred to in Section 5:48 of the Financial Supervision Act (Wet op het financial toezicht, Wf) in the five years prior to the appointment;;  ii. receives personal financial compensation from the company, or an entity associated with it, other than the compensation received for the work performed as a supervisory board member and insofar as this is not in keeping with the normal course of business;  iii. has had an important business relationship with the company or an entity associated with it in the year prior to the appointment. This includes in any event the case where the supervisory board member, or the firm of which he is a shareholder, partner, associate or adviser, has acted as adviser to the company (consultant, external auditor, civil notary or lawyer) and the case where the supervisory board member has been a management	✓ Comply	Article 12.2 of the AOA  Board Regulations p. 20, The Chairperson, Board Profile.



Ref		Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	board member or an employee of a bank with which the company has a lasting and significant relationship;  iv. is a member of the management board of a company in which a member of the management board of the company which he supervises is a supervisory board member;		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	<ul> <li>v. has temporarily performed management duties during the previous twelve months in the absence or incapacity of management board members;</li> <li>vi. has a shareholding in the company of at least ten percent, considering the shareholding of natural persons or legal entities collaborating with him on the basis of an express or tacit, verbal or written agreement;</li> <li>vii. is a member of the management board or supervisory board – or is a representative in some other way – of a legal entity which directly or indirectly holds at least ten percent of the shares in the company, unless the entity is a group company.</li> </ul>		
2.1.9	Independence of the chairman of the supervisory board (best practice)  The chairman of the supervisory board should not be a former member of the management board of the company and should be independent within the meaning of best practice provision 2.1.8.		Article 12.2 of the AOA  Board Regulations p. 20, The Chairperson, Board Profile.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.1.10	Accountability regarding supervisory board member independence (best practice)  The report of the supervisory board should state that, in the opinion of the supervisory board, the independence requirements referred to in best practice provisions 2.1.7 to 2.1.9 inclusive have been fulfilled and, if applicable, should also state which supervisory board member(s), if any, it does not consider to be independent.	✓ Comply	Article 12.2 of the AOA  As required from a one-tier Board, Board Regulations p. 20, The Chairperson, Board Profile.
2.2	Appointment, succession and evaluation (principle)  The supervisory board should ensure that a formal and transparent procedure is in place for the appointment and reappointment of management board and supervisory board members, in accordance with the D&I policy. The functioning of the management board and the supervisory board as a collective and the functioning of individual members should be evaluated on a regular basis	✓ Comply	The Board has approved a Remuneration, Selection & Nomination Committee (RSNC) Charter, chapter 2.2 (Chapter B) reflects the compliance with this requirement



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.2.1	Appointment and reappointment periods – management board members (best practice)  A management board member is appointed for a maximum period of four years. A member may be reappointed for a term of not more than four years at a time, which reappointment should be prepared in a timely fashion. The diversity objectives from best practice provision 2.1.5 should be considered in the preparation of the appointment or reappointment.	N/A	Articles 12 and 13.1 of the AoA address the appointment of ARGO's directors.
2.2.2	Appointment and reappointment periods – supervisory board members (best practice) A supervisory board member is appointed for a period of four years and may then be reappointed once for another four-year period. The supervisory board member may then be reappointed again for a period of two years, which appointment may be extended by at most two years. In the event of a reappointment after an eight-year period, reasons should be given in the report of the supervisory board. At any appointment or reappointment,	N/A	Articles 12 and 13.1 of the AoA address the appointment of ARGO's directors



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	the profile referred to in best practice		
	provision 2.1.1 should be observed.		
2.2.3	Early retirement (best practice)	✓ Comply	Articles 13.10 and/or 13.11 as applicable
	A member of the supervisory board or the management board should retire early in the event of inadequate performance, structural incompatibility of interests, and in other instances in which this is deemed necessary by the supervisory board. In the event of the early retirement of a member of the management board or the supervisory board, the		Board Regulations p. 20 – retirement schedule



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	company should issue a press release mentioning the reasons for the departure.		
2.2.4	Succession (best practice)  The supervisory board should ensure that the company has a sound plan in place for the succession of management board and supervisory board members that is aimed at retaining the balance in the requisite expertise, experience and diversity. Due regard should be given to the profile referred to in best practice provision 2.1.1 in drawing up the plan for supervisory board members. The supervisory board should also draw up a retirement schedule in order to avoid, as much as possible, supervisory board members retiring simultaneously. The retirement schedule should be published on the company's website.	√ N/A	Retirement, appointment and succession are all addressed by article 12 of the AoA



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
		non-applicable	
2.2.5	Duties of the selection and appointment committee (best	✓ Comply	Remuneration, Selection & Nomination
	practice) The selection and appointment committee should		Committee (RSNC) Charter
	prepare the supervisory board's decision-making and report to		
	the supervisory board on its deliberations and findings.		Board Regulations p. 21, 22 art. 21, 30, p. 26
	The selection and appointment committee should in any event		chapter "board Committees" - full chapter
	focus on:		
	<ul> <li>i. drawing up selection criteria and appointment procedures for management board members and supervisory board members;</li> <li>ii. periodically assessing the size and composition of the management board and the supervisory board, and making a proposal for a composition profile of the supervisory board;</li> </ul>		
	iii. periodically assessing the functioning of individual management board members and supervisory board members, and reporting on this to the supervisory board;		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	<ul> <li>iv. drawing up a plan for the succession of management board members and supervisory board members;</li> <li>v. making proposals for appointments and reappointments; and</li> <li>vi. supervising the policy of the management board regarding the selection criteria and appointment Regulations for senior management.</li> </ul>		
2.2.6	Evaluation by the supervisory board (best practice)  At least once per year, outside the presence of the management board, the supervisory board should evaluate its own functioning, the functioning of the various committees of the supervisory board and that of the individual supervisory board members and should discuss the conclusions that are attached to the evaluation. In doing so, attention should be paid to:  i. substantive aspects, conduct and culture, the mutual interaction and collaboration, and the interaction with the management board;  ii. events that occurred in practice from which lessons may be learned; and  iii. the desired profile, composition, competencies and	√ Comply	Board Regulations p.10, art. 21, 25, 26



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	expertise of		
	the supervisory board.		
2 2 7		( 0 )	D
2.2.7	Evaluation of the management board (best practice)	✓ Comply	Board Regulations p.10, art. 21, 25, 26
	At least once per year, outside the presence of the management		
	board, the supervisory board should evaluate both the		
	functioning of the management board as a whole and that of the		
	individual management board members, and should discuss the		
	conclusions that must be attached to the evaluation, such		
	also in light of the succession of		
	management board members. At least once annually, the		
	management		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	board, too, should evaluate its own functioning as a whole and that of the individual management board members.		
2.2.8	Evaluation accountability (best practice)  The supervisory board's report should state:  i. how the evaluation of the supervisory board, the various committees and the individual supervisory board members has been carried out;  ii. how the evaluation of the management board and the individual management board members has been carried out;  iii. the main findings and conclusions of the evaluations; and iv. what has been or will be done with the conclusions from the evaluations.	N/A	
2.3	Organization of the supervisory board and reports (principle)  The supervisory board should ensure that it functions effectively.  The supervisory board should establish committees to prepare the supervisory board's decision-making. The foregoing does not affect the responsibility of the supervisory board as an organ and of the individual members of the supervisory board for	✓ Comply	Board Regulations p. 8 "Dividing of Duties and Powers among the Directors"



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	obtaining information and forming an independent opinion.	поп-аррисавте	
2.3.1	Supervisory board's terms of reference (best practice)  The division of duties within the supervisory board and the procedures of the supervisory board should be laid down in terms of reference. The supervisory board's terms of reference should include a paragraph dealing with its relations with the management board, the general meeting, the employee participation body (if any) and the executive committee (if any). The terms of reference should be posted on the company's website.	✓ Comply	Board Regulations p. 7 "The powers and duties of the Board of Directors areas"



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.3.2	Establishment of committees (best practice)  If the supervisory board consists of more than four members, it should appoint from among its members an AC, a remuneration committee and a selection and appointment committee. Without prejudice to the collegiate responsibility of the supervisory board, the duty of these committees is to prepare the decision-making of the supervisory board. If the supervisory board decides not to establish an AC, a remuneration committee or a selection and appointment committee, the best practice provisions applicable to such committees) should apply to the entire supervisory board.	√ Comply	AoA art 21 — Audit Committee, art. 34 — Remuneration Committee, Board Regulations p. 26 "powers of the Committees", Committee charters — Audit Committee Charter, Remuneration, Selection and Nomination Committee Charter
2.3.3	Committees' terms of reference (best practice)  The supervisory board should draw up terms of reference for the AC, the remuneration committee and the selection and appointment committee.  The terms of reference should indicate the role and responsibility of the committee concerned, its composition and the manner in which it discharges its duties. The terms of reference should be posted on the company's website.	✓ Comply	AoA art 21 — Audit Committee, art. 34 — Remuneration Committee, Board Regulations p. 26 "powers of the Committees", Committee charters — Audit Committee Charter, Remuneration, Selection and Nomination Committee Charter



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.3.4	Composition of the committees (best practice)  The AC and the remuneration committee should not be chaired by the chairperson of the supervisory board or by a former member of the management board of the company. More than half of the members of the committees should be independent within the meaning of best practice provision 2.1.8.	√ Comply	Committee charters – Audit Committee Charter p. 5 chapter 5. Remuneration, Selection and Nomination Committee Charter p. 6 Composition and Organization
2.3.5	Committee reports (best practice)  The supervisory board should receive from each of the committees a report of their deliberations and findings. In the report of the supervisory board, it should comment on how the duties of the committees were	✓ Comply	Audit Committee Charter p. 8 chapter 8. Remuneration, Selection and Nomination Committee Charter p. 8, chapter 6



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	conducted in the financial year. In this report, the composition of the committees, the number of committee meetings and the main items discussed at the meetings should be mentioned.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.3.6	Chairperson of the supervisory board (best practice)	✓ Comply	Board Regulations p. 8 " Dividing of Duties and
	The chairman of the supervisory board should in any case ensure that:		Powers among the Directors" art. 3), p. 19, p. 20 "the Chairperson""
	<ul> <li>i. the supervisory board has proper contact with the management board, the employee participation body (if any) and the general meeting;</li> <li>ii. the supervisory board elects a vice-chairman;</li> </ul>		
	<ul><li>iii. there is sufficient time for deliberation and decision-making by the supervisory board;</li><li>iv. the supervisory board members receive all information</li></ul>		
	that is necessary for the proper performance of their duties in a timely fashion;  v. the supervisory board and its committees function properly;		
	vi. the functioning of individual management board members and supervisory board members is assessed at least annually;		
	vii. the supervisory board members and management board members follow their induction programme;		
	viii. the supervisory board members and management board members follow their education or training programme;		
	ix. the management board performs activities in respect of		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	culture;  x. the supervisory board recognizes signs from the enterprise affiliated with the company and ensures that any actual or suspected ) material misconduct and irregularities are reported to the supervisory board without delay;  xi. the general meeting proceeds in an orderly and efficier manner;		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	xii. effective communication with shareholders is assured; and		
	xiii. The supervisory board is involved closely, and at an early stage, in any merger or takeover processes.		
	The chairman of the supervisory board should consult regularly with the chairman of the management board.		
2.3.7	Vice-chairman of the supervisory board (best practice)	✓ Comply	Ad-hoc nomination in BoD meetings
	The vice-chairman of the supervisory board should deputize for the chairman when the occasion arises.		
2.3.8	Delegated supervisory board member (best practice)  A delegated supervisory board member is a supervisory board member who has a special duty. The delegation must not extend beyond the duties of the supervisory board itself and must not include the management of the company. Its purpose is more intensive supervision and advice and more regular consultation with the management board. The delegation should be only of a temporary nature. The delegation must not detract from the duties and powers of the supervisory board. The delegated supervisory board member continues to be a member of the	N/A	



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
		non-applicable	
	supervisory board and should report regularly on the execution		
	of his special duty to the plenary supervisory board.		
2.3.9	Temporary management board function of a supervisory board	N/A	
	member (best practice)		
	A supervisory board member who temporarily takes on the		
	management		
	of the company, where the management board members are		
	absent or unable to fulfil their duties, should resign from the		
	supervisory board.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.3.10	Company secretary (best practice)	✓ Comply	Board Regulations p.19 - Company Secretary
	The supervisory board should be supported by the company secretary; The secretary:  i. should ensure that the proper procedures are followed and that the statutory obligations and obligations under the articles of association are complied with;  ii. should facilitate the provision of information of the management board and the supervisory board; and  iii. should support the chairman of the supervisory board in the organization of the affairs of the supervisory board, including the provision of information, meeting agendas, evaluations and training programs.  The company secretary should, either on the initiative of the supervisory board or otherwise, be appointed and dismissed by the management board, after the approval of the supervisory board has been obtained.  If the secretary also undertakes work for the management board and notes that the interests of the management board and the supervisory board diverge, as a result of which it is unclear which interests the secretary should represent, the secretary should report this to the chairperson of the supervisory board.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.3.11	Report of the supervisory board (best practice)	✓ Comply	This topic is covered in the annual report.
	The annual statements of the company include a report by		
	the supervisory board. In this report, the supervisory board		
	should render account of the supervision conducted in the past		
	financial year, reporting in any event on the items referred to in		
	best practice provisions 1.1.3, 2.1.2, 2.1.10, 2.2.8, 2.3.5 and 2.4.4		
	and, if applicable, the items referred		
	to in best practice provisions 1.3.6 and 2.2.2.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.4	Decision-making and functioning (principle)  The management board and the supervisory board should ensure that decisions are made in a balanced and effective manner whilst taking account of the interests of stakeholders. The management board should ensure that information is provided in a timely and sound manner. The management board and the supervisory board should keep their knowledge and skills up to date and devote sufficient time on their duties and responsibilities. They should ensure that, in performing their duties, they have the information that is required for effective decision-making.	✓ Comply	Board Regulations p. 6 "Role, responsibilities and tasks of the Board and its members"
2.4.1	Stimulating openness and accountability (best practice)  The management board and the supervisory board are each responsible for stimulating openness and accountability within the body of which they form part, and between the different bodies within the company.	✓ Comply	Board Regulations p. 6 "Role, responsibilities and tasks of the Board and its members" art. xiv.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.4.2	Other positions (best practice)	✓ Comply	Board Regulations p. 26 "Other Positions"
	Management board members and supervisory board members should report any other positions they may hold to the supervisory board in advance and, at least annually, the other positions should be discussed at the supervisory board meeting. The acceptance of membership of a supervisory board by a management board member requires the approval of the supervisory board.		
2.4.3	Point of contact for the functioning of supervisory board and management board members (best practice)  The chairman of the supervisory board should act on behalf of the supervisory board as the main contact for the management board, supervisory board members and shareholders regarding the functioning of management board members and supervisory board members. The vice-chairman should function as contact for individual supervisory board		Board regulations p. 18 "Tasks and Responsibilities Executive Director and the Secretary of the Board", p. 19, p. 20 "the Chairperson"" .



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	members and management board members regarding the functioning of		
	the chairman.		
2.4.4	Attendance at supervisory board meetings (best practice) Supervisory board members should attend supervisory board meetings and the meetings of the committees of which they are a part. If supervisory board members are frequently absent from these meetings, they should be held to account for this. The report of the supervisory board should state the absenteeism rate from supervisory board and committee meetings of each supervisory board member.	√ Comply	Board Regulations p. 21 and onward: "Board Operation: Invitation, Convening, Voting and Minutes".
2.4.5	Induction programme for supervisory board members (best practice) All supervisory board members should follow an induction programme geared to their role. The induction programme should in any event cover general financial, social and legal affairs, financial and sustainability reporting by the company, any specific aspects that are unique to the relevant company and its business activities, the company culture and the relationship with the employee participation body (if any), and the responsibilities of a	✓ Comply	New members are covered by an On-boarding personal process with the Head of Corporate Governance of the company



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	supervisory board member.		
2.4.6	Development (best practice)  The management board and the supervisory board should each conduct an annual review for their own body to identify any aspects regarding which the supervisory board members and management board members require training or education.	✓ Comply	Board Regulations p. 10 art. 21, 25 and 26
2.4.7	Information safeguards (best practice)  The management board should ensure that internal procedures are established and maintained which safeguard that all relevant information is known to the management board and the supervisory board in a timely		Board regulations p. 9 art. 11, The Board members approved the Board Regulations and the Committees charters, they have access to a shared file containing the company's internal regulations



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	fashion. The supervisory board should supervise the establishment and		
2.4.8	implementation of these procedures.  Supervisory board members' responsibility for obtaining information (best practice)  The supervisory board and each individual supervisory board member have their own responsibility for obtaining the information from the management board, the internal audit function, the external auditor and the employee participation body (if any) that the supervisory board needs in order to be able to perform its duties as a supervisory organ properly.	✓ Comply	Board Regulations p. 9 art. 11, p. 12 art. 12, 13
2.4.9	Obtaining information from officers and external parties (best practice)  If the supervisory board considers it necessary, it may obtain information from officers and external advisers of the company. The company should provide the necessary means to this end. The supervisory board may require that certain officers and external advisers attend its meetings.	✓ Comply	Board Regulations p. 9 art. 11, p. 12 art. 12, 13



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.5	Culture (principle)  The management board is responsible for creating a culture aimed at long-term value creation for the company and its affiliated enterprise. The supervisory board should supervise the activities of the management board in this regard.	✓ Comply	Board Regulations p. 6 sec. V, p. 11 art. 3), 5), 8)
2.5.1	Management board's responsibility for culture (best practice) The management board should adopt values for the company and its affiliated enterprise that contribute to a culture focused on long-term value creation and discuss these with the supervisory board. The management board is responsible for the incorporation and maintenance of the values within the company and its affiliated enterprise. The management board should encourage behaviour that is in keeping with the values and propagate these values through leading by example. Attention must be paid to the following, among other things:		Board Regulations p. 6 sec. V, p. 11 art. 3), 5), 8)



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	<ul> <li>i. the strategy and the business model;</li> <li>ii. the environment in which the enterprise operates; and</li> <li>iii. the existing culture within the enterprise, and whether it is desirable to implement any changes in this</li> <li>iv. the social safety within the enterprise and the ability to discuss and report actual or suspected misconduct or irregularities.</li> </ul>		
2.5.2	Code of Conduct (best practice)  The management board should draw up a code of conduct and monitor its effectiveness and compliance with this code, both on the part of both it and of the employees of the company. The management board should inform the supervisory board of its findings and observations with regard to the effectiveness of, and compliance with, the code. The code of conduct will be published on the company's website.	✓ Comply	See website  - Code of Conduct
2.5.3	Employee participation (best practice)  If the company has established an employee participation body, the following should also be discussed in the consultations between the management board, the supervisory board and such	N/A	



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	<ul><li>employee participation body:</li><li>the conduct and culture in the company and its affiliated</li></ul>		
	enterprise;		
	ii. the values adopted by the management board on the basis of best practice provision 2.5.1, and		
	iii. iii. the company's D&I policy		
2.5.4	Reporting on culture (best practice)	√ Comply	This topic is covered in the management report.
	In the management report, the management board should provide explanatory notes on:		
	<ul> <li>i. the culture within the enterprise, and whether it is desirable to implement any changes in this;</li> </ul>		
	ii. how the culture, the underlying values and conduct promoted within the enterprise contribute to sustainable long-term value creation and, if it is considered desirable to amend these, which initiatives are taken to further increase this contribution; and		
	iii. the effectiveness of, and compliance with, the code of conduct.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.6	Misconduct and irregularities (principle)	✓ Comply	The company's Internal Enforcement Program and
	The management board and the supervisory board should be alert to		Regulations for investigating were approved by the Board.
	indications of actual or suspected misconduct or irregularities.		
	The management board should establish a procedure for		
	reporting actual or		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	suspicion of misconduct or irregularities and take appropriate follow-up action on the basis of these reports. The supervisory board monitors the management board in this.		
2.6.1	Regulations for reporting actual or suspicion of misconduct or irregularities (best practice)  The management board should establish a procedure for reporting actual or suspected irregularities within the company and its affiliated enterprise. The procedure should be published on the company's website. The management board should ensure that employees have the opportunity to file a report without jeopardizing their legal position.	✓ Comply	Policies are in place
2.6.2	Informing the chairperson of the supervisory board (best practice) The management board should inform the chairman of the supervisory board without delay of any signs of actual or suspected material misconduct or irregularities within the company and its affiliated enterprise. If the actual or suspected misconduct or irregularity pertains to the functioning of a management board member, employees can report this directly to the chairman of the supervisory board.	✓ Comply	Board Regulations p. 10, Internal Enforcement Program p. 10 Reporting and Notification



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.6.3	Notification by the external auditor (best practice)	✓ Comply	AC charter p. 7 art 4), p. 10 chapter 11 "external
	The external auditor should inform the chairperson of the AC		Auditor"
	without delay if, during the performance of his duties, he		
	discovers or suspects an instance of misconduct or irregularity. If		
	the actual or suspected misconduct or irregularity pertains to the		
	functioning of one or more management board members, the		
	external auditor should report this		
	directly to the chairperson of the supervisory board.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation, or non-applicability
2.6.4	Oversight by the supervisory board (best practice)  The supervisory board monitors the operation of the procedure for reporting actual or suspected misconduct or irregularities, appropriate and independent investigations into signs of misconduct or irregularities, and, if an instance of misconduct or irregularity has been discovered, an adequate follow-up of any recommendations for remedial actions. In order to safeguard the independence of the investigation in cases where the management board itself is involved; the supervisory board should have the option of initiating its own investigation into any irregularities that have been discovered and to coordinate this investigation.	✓ Comply	Internal Enforcement Program p. 10 Reporting and Notification
2.7	Preventing conflicts of interest (principle)  Any form of conflict of interest between the company and the members of its management board or supervisory board should be prevented. To avoid conflicts of interest, adequate measures should be taken. The supervisory board is responsible for the decision-making on dealing with conflicts of interest regarding management board members, supervisory board members and majority shareholders in relation to the company.	✓ Comply	Articles 12.10 and 20.15 of the AOA  Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation, or non-applicability
		non-applicable	
2.7.1	Preventing conflicts of interest (best practice)	✓ Comply	Article 20.15 of the AOA
	Management board members and supervisory board members are alert to conflicts of interest and should in any case refrain from the following:  i. competing with the company;		Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"
	<ul> <li>ii. demanding or accepting substantial gifts from the company for themselves or their spouse, registered partner or other life companion, foster child or relative by blood or marriage up to the second degree;</li> <li>iii. providing unjustified advantages to third parties at the company's expense;</li> </ul>		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation, or non-applicability
	iv. taking advantage of business opportunities to which the company is entitled for themselves or for their spouse, registered partner or other life companion, foster child or relative by blood or marriage up to the second degree.		
2.7.2	Terms of reference (best practice)  The terms of reference of the supervisory board should contain rules on dealing with conflicts of interest, including conflicting interests between management board members and supervisory board members on the one hand and the company on the other. The terms of reference should also stipulate which transactions require the approval of the supervisory board. The company should draw up regulations governing ownership of, and transactions in, securities by management or supervisory board members, other than securities issued, by the company.	√ Comply	Articles 12.10 and 20 of the AOA  Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"  * "Since the Company has a one-tier Board, the Non-Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members."



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation, or non-applicability
2.7.3	Reporting (best practice)  A conflict of interest may exist if the company intends to enter into a transaction with a legal entity:  i. in which a member of the management board or the supervisory board personally has a material financial interest; or  ii. which has a member of the management board or the supervisory board who is related under family law to a member of the management board or the supervisory board of the company.	√ Comply	Articles 1(nn) and 20.13 of the AOA  Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"
	A management board member should report any potential conflict of interest in a transaction that is of material significance to the company and/or to such management board member to the chairman of the		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation, or non-applicability
	supervisory board and to the other members of the management		
	board without delay. The management board member should		
	provide all relevant information on this subject,, including the		
	information relevant to the situation concerning his spouse,		
	registered partner or other life companion, foster child and		
	relatives by blood or marriage up to the second degree.		
	A supervisory board member should report any conflict of		
	interest or potential conflict of interest in a transaction that is of		
	material significance to the company and/or to such supervisory		
	board member to the chairman of the supervisory board without		
	delay and should provide all relevant information on this subject,		
	including the information relevant to the situation regarding his		
	spouse, registered partner or other life companion, foster child		
	or relatives by blood or marriage up to the second degree.		
	. If the chairman of the supervisory board has a potential conflict		
	of interest, he must report this to the vice-chairman of the		
	supervisory board without delay. The supervisory board should		
	decide, outside the presence of the management board member		
	or supervisory board member concerned, whether there is a		
	conflict of interest.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation, or non-applicability
2.7.4	Accountability regarding transactions: management board and supervisory board members (best practice)  All transactions in which there are conflicts of interest with management board members or supervisory board members should be agreed on terms that are customary in the market. Decisions to enter into transactions in which there are conflicts of interest with management board members or supervisory board members that are of material significance to the company and/or to the relevant management board members or supervisory board members should require the approval of the supervisory board. Such transactions should be published in the management report, together with a statement of the conflict of interest and a declaration that best practice provisions 2.7.3 and 2.7.4 have been complied with.	✓ Comply	Article 20 of the AOA  Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"  [  * "Since the Company has a one-tier Board, the Non-Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members."



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation, or non-applicability
2.7.5	Accountability regarding transactions: majority shareholders (best practice) All transactions between the company and legal or natural persons who hold at least ten percent of the shares in the company should be agreed on terms that are customary in the market. Decisions to enter into transactions with such persons that are of material significance to the company and/or to such persons should require the approval of the supervisory board. Such transactions should be published in the management report, together with a declaration that best practice provision 2.7.5 has been complied with.	√ Comply	Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"  * "Since the Company has a one-tier Board, the Non-Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members."
2.7.6	Personal loans (best practice)  The company should not grant its management board members and supervisory board members any personal loans, guarantees or the like unless in the normal course of business and on terms applicable to the personnel as a whole, and after approval of	√ Comply	Article 20 of the AOA  Board Regulations p. 25 "Loans and Guarantees"
	the supervisory board. No		* "Since the Company has a one-tier Board, the Non-



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation, or non-applicability
		non-applicable	
	remission of loans should be forgiven.		Executive Board Members are already involved in these subjects. The Company does not require specific approval from the Non-Executive Board Members."
2.8	Takeover situations (principle) In the event of a takeover bid for the company's shares, or for the depositary receipts for the company's shares, if it concerns a private bid for a business unit or a participating interest, where the value of the bid exceeds the threshold referred to in Article 2:107a(1)(c) of the Dutch Civil Code, and/or involves other substantial changes in the structure of the company, both the management board and the supervisory board should ensure that the stakeholder interests concerned are carefully weighed and any conflict of interest for supervisory board members or management board members is avoided. The management board and the supervisory board should be guided in their actions by the interests of the company and its affiliated enterprise.		Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
2.8.1	Supervisory board involvement (best practice)  When a takeover bid for the company's shares or for the depositary receipts for the company's shares is being prepared, in the event of a private bid for a business unit or a participating interest, where the value of the bid exceeds the threshold referred to in Section 2:107a(1)(c) of the Dutch Civil Code, and/or in the event of other substantial changes in the structure of the company, the management board should ensure that the supervisory board is involved in the takeover process and/or the change in the structure closely and in a timely fashion.	√ Comply	Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies".



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
		non-applicable	
2.8.2	Informing the supervisory board about request for inspection by competing bidder (best practice)  If a takeover bid has been announced for the shares, or depositary receipts for shares, in the company, and the management board receives a request from a competing bidder to inspect the company's records, the management board should discuss this request with the supervisory board without delay.	✓ Comply	Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"
2.8.3	Management board's position on a private bid (best practice)  If a private bid for a business unit or a participating interest has been made public, where the value of the bid exceeds the threshold referred to in Section 2:107a (1)(c) of the Dutch Civil Code, the management board	✓ Comply	Board Regulations p. 24 chapter "conflicts of interests", Code of Conduct p. 6 "Conflict of Interest Policies"



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	of the company should as soon as possible make public its position on the bid and the reasons for this position.		AoA art. 20.8
3	REMUNERATION		
3.1	Remuneration policy – management board (principle)  The remuneration policy applicable to management board members should be clear and understandable, should focus on long-term value creation for the company and its affiliated enterprise, and consider the internal pay ratios within the enterprise. The remuneration policy should not encourage management board members to act in their own interest, nor to take risks that are not in keeping with the strategy formulated and the risk appetite that has been established. The supervisory board is responsible for formulating the remuneration policy and its implementation.	√ Comply	Board Regulations p. 26 The Board Committees. The remuneration policy is being reviewed, updated and published as required.
3.1.1	Remuneration policy proposal (best practice)  The remuneration committee should submit a clear and understandable proposal to the supervisory board concerning the remuneration policy to be pursued with regard to the management board. The supervisory board	✓ Comply	RC Charter P. 3 art. 2.1 "The Remuneration Proposal to the Board"



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	should present the policy to the general meeting for adoption.		
3.1.2	Remuneration policy (best practice)  The following aspects should in any event be taken into consideration when formulating the remuneration policy:  i. the objectives for the strategy for the implementation of long-term value creation within the meaning of best practice provision 1.1.1;  ii. the scenario analyses carried out in advance;  iii. the pay ratios within the company and its affiliated enterprise;  iv. the development of the market price of the shares;		According to RC charter p.3, the remuneration policy covers in any event the remuneration structure (fixed and variable components), performance criteria, scenario analyses and pay ratios within the company. Aspects vi and vii are not applicable.  Remuneration Policy.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	<ul> <li>v. an appropriate ratio between the variable and fixed remuneration components. The variable remuneration component is linked to measurable performance criteria determined in advance, which are long-term in character;</li> <li>vi. If shares are being awarded, the terms and conditions govern this. Shares should be held for at least five years after they are awarded; and</li> <li>vii. If share options are being awarded, the terms and conditions governing this and the terms and conditions subject to which the share options can be exercised.</li> <li>In any case, share options cannot be exercised during the first three years after they are awarded.</li> </ul>		
3.1.3	Remuneration – executive committee (best practice)  If the management board has an executive committee, the management board should inform the supervisory board about the remuneration of the members of the executive committee who are not management board members. The management board should discuss this remuneration with the supervisory board annually.	N/A	



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
3.2	Determination of management board remuneration (principle)	✓ Comply	Remuneration Policy, Remuneration Proposal
	The supervisory board should determine the remuneration of the		according to the RC Charter Chapter 2.1
	individual members of the management board, within the limits		
	of the remuneration policy adopted by the general meeting. The		
	remuneration committee should prepare the supervisory board's		
	decision-making regarding the determination of remuneration.		
	The inadequate performance of duties should not be rewarded.		
3.2.1	Remuneration committee's proposal (best practice)	✓ Comply	RC Charter P. 3 art. 2.1 "The Remuneration
	The remuneration committee should submit a proposal to the		Proposal to the Board"
	supervisory board concerning the remuneration of individual		
	members of the		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	management board. The proposal is drawn up in accordance with the remuneration policy that has been established and will, in any event, cover the remuneration structure, the amount of the		
	fixed and variable remuneration components, the performance criteria used, the scenario analyses that are conducted and the pay ratios within the company and its affiliated enterprise.		
3.2.2	Management board members' views on their own remuneration (best practice)  When drafting the proposal for the remuneration of management board members, the remuneration committee should take note of individual management board members' views with regard to the amount and structure of their own remuneration. The remuneration committee should ask the members of the management board to pay attention to the aspects referred to in best practice provision 3.1.2.	√ Comply	RC Charter p. 5 art. j
3.2.3	Severance payments (best practice)  The remuneration in the event of dismissal should not exceed one year's salary (the 'fixed' remuneration component).  Severance pays will not be awarded if the agreement is terminated early at the initiative of the management board	✓ Comply	RC Charter p. 5 art. K



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
	member, or in the event of seriously culpable or negligent behavior on the part of the management board member.	non-applicable	
3.3	Remuneration – supervisory board (principle)  The supervisory board should submit a clear and understandable proposal for its own appropriate remuneration to the general meeting. The remuneration of supervisory board members should promote an adequate performance of their role and should not be dependent on the results of the company.	√ Comply	RC Charter P. 3 art. 2.1 "The Remuneration Proposal to the Board"



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
3.3.1	Time spent and responsibility (best practice)  The remuneration of the supervisory board members should reflect the time spent and the responsibilities of their role.	√ Comply	AoA art. 35 Remuneration Policy; RC Charter p. 2 chapter 3 tasks and Responsibilities
3.3.2	Remuneration of supervisory board members (best practice) Supervisory board members must not be awarded remuneration in the form of shares and/or rights to shares.	✓ Comply	AoA art. 35 Remuneration Policy
3.3.3	Share ownership (best practice)  Shares held by a supervisory board member in the company on whose supervisory board they serve should be long-term investments.	N/A	
3.4	Accountability for implementation of remuneration policy (principle) In the remuneration report, the supervisory board should render account of the implementation of the remuneration policy in a transparent manner. The report should be published on the company's website.	✓ Comply	See BoD report, annual report.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
3.4.1	Remuneration report (best practice)	✓ Comply	RC Charter Chapter 2 Tasks and Responsibilities
	The remuneration committee should prepare the remuneration		
	report. This report should in any event describe, in a transparent		
	manner, in addition to the matters required by law:		
	i. how the remuneration policy has been implemented in		
	the past financial year.		
	ii. How the implementation of the remuneration policy		
	contributes to long-term value creation.		
	iii. that scenario analyses have been taken into consideration;		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	<ul> <li>iv. the pay ratios within the company and its affiliated enterprise and, if applicable, any changes in these ratios in comparison with the previous financial year;</li> <li>v. if a management board member receives variable remuneration, how this remuneration contributes to long-term value creation, the measurable performance criteria determined in advance upon which the variable remuneration depends, and the relationship between the remuneration and performance; and</li> <li>vi. if a current or former management board member receives a severance payment, the reason for this payment.</li> </ul>		
3.4.2	Agreement of management board member (best practice)  The main elements of the agreement of a management board member with the company should be published on the company's website in a transparent overview after the agreement has been concluded, and in any event no later than the date of the notice calling the general meeting where the appointment of the management board member will be proposed.	✓ Comply	This is covered in Chapter D (Additional Details") of the Annual report, published on the website. The financial Statements are published in English, and the full report is published in Hebrew.
4	THE GENERAL MEETING		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.1	The general meeting (principle)	✓ Comply	
	The general meeting should be able to exert such influence		
	on the policies of the management board and the supervisory		
	board of the company that it plays a fully-fledged role in the		
	system of checks and balances in the company. Good corporate		
	governance requires the fully- fledged participation of		
	shareholders in the decision-making in the		
	general meeting.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.1.1	Supervisory board supervision (best practice)  The supervisory board's supervision of the management board should include the supervision of relations with shareholders.	✓ Comply	Board Regulations p. 3 Background and Applicable Legislation
4.1.2	Proper conduct of business at meetings (best practice)  The chairman of the general meeting is responsible for ensuring the proper conduct of business at meetings to promote a meaningful discussion at the meeting.	✓ Comply	



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.1.3	Agenda (best practice)  The agenda of the general meeting should list which items are up for discussion and which items are to be voted on. The following items should be dealt with as separate agenda items:  i. material changes to the articles of association;  ii. proposals relating to the appointment of management board and supervisory board members;  iii. the policy of the company on additions to reserves and on dividends (the level and purpose of the addition to reserves, the amount of the dividend and the type of dividend);  iv. any proposal to pay out dividend;  v. resolutions to approve the management conducted by the management board (discharge of management board members from liability);  vi. resolutions to approve the supervision exercised by the supervisory board (discharge of supervisory board members from liability);		AoA article 26 Board regulations p. 7 "The powers and duties of the Board of Directors areas" art. ix, xi, xiv, xv, p. 23 "Approval of resolutions of the Board of Directors" p. 26 General Meeting



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	vii. any substantial change in the corporate governance structure of the company and in the compliance with this Code; and viii. the appointment of the external auditor.		
4.1.4	Proposal for approval or authorization (best practice)  A proposal for approval or authorization by the general meeting should be explained in writing. In its explanation the management board should deal with all facts and circumstances relevant to the approval or authorization to be granted. The notes to the agenda should be posted on the company's website.	✓ Comply	Board regulations p. 7 "The powers and duties of the Board of Directors areas" art. ix, xi, xiv, xv, p. 23 "Approval of resolutions of the Board of Directors" p. 26 general Meeting
4.1.5	Shareholder's explanation when exercising the right to put items on the agenda (best practice)  If a shareholder has arranged for an item to be put on the agenda, he should explain this at the meeting and, if necessary, answer questions about it.		Articles of Association Article 24



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.1.6	Placing of items on the agenda by shareholders (best practice) A shareholder should only exercise the right to put items on the agenda after having consulted with the management board on this. If one or more shareholders intend to request that an item be put on the agenda that may result in a change in the company's strategy, for example as a result of the dismissal of one or several management board or supervisory board members, the management board should be given the opportunity to stipulate a reasonable period in which to respond (the response time). The opportunity to stipulate the response time should also apply to an intention as referred to above for judicial leave to call a general meeting pursuant to Article 2:110 of the Dutch Civil Code. The relevant shareholder should respect the response time stipulated by the management board, within the meaning of best practice provision 4.1.7.	✓ Comply	Article 24 and Article 26.3 to AoA



Ref P	Principle or best practice	deviate or non-applicable	applicability	or compliance,	deviation or no	pn-
4.1.7 St	Stipulation of the response time (best practice)	✓ Comply				
be m sh th w fu w al be th su TI ge w to st	If the management board stipulates a response time, this should be a reasonable period that does not exceed 180 days from the moment the management board is informed by one or more chareholders of their intention to put an item on the agenda to the day of the general meeting at which the item is to be dealt with. The management board should use the response time for further deliberation and constructive consultation, in any event with the relevant shareholder(s) and should explore the alternatives. At the end of the response time, the management board should report on this consultation and the exploration to the general meeting. This should be monitored by the supervisory board.  The response time may be stipulated only once for any given general meeting and should not apply to an item in respect of which a response time or a statutory refection period as referred to in Article 2:114b of the Dutch Civil Code has already been stipulated, or to meetings where a shareholder holds at least three-quarters of the issued capital as a consequence of a successful public bid.					



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.1.8	Attendance of members nominated for the management board or supervisory board (best practice)  Management board and supervisory board members nominated for appointment should attend the general meeting at which votes will be cast on their nomination.	✓ Comply	
4.1.9	External auditor's attendance (best practice)  The external auditor may be questioned by the general meeting in relation to his report on the fairness of the financial statements. The external auditor should attend and be entitled to address the meeting for this purpose.	√ comply	AoA p. 54



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.1.10	General meeting's report (best practice)  The report of the general meeting should be made available, on request, to the shareholders no later than three months after the end of the meeting, after which shareholders should have the opportunity to react to the report in the following three months. The report should then be adopted in the manner provided for in the articles of association.	✓ Comply	AoA Art. 27, reporting is a requirement by Israeli Securities Law and regulations
4.2	Provision of information (principle)  The management board and the supervisory board should ensure that the general meeting is adequately provided with information.		Board Regulations p. 26 'general Meeting'.
4.2.1	Substantiation of invocation of overriding interest (best practice)  If the management board and the supervisory board do not provide the general meeting with all information desired with the invocation of an overriding interest on the part of the company, they must give reasons for this.	✓ Comply	Board Regulations p. 26 'general Meeting'.
4.2.2	Policy on bilateral contacts with shareholders (best practice)  The company should formulate an outline policy on bilateral contacts with the shareholders and should post this policy on its website. Shareholders and the company should be prepared to enter into a dialogue, where appropriate and at their own	Deviate	This is not deemed necessary due to frequent, steady bilateral contact with shareholders and the market.



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.2.3	discretion. The company is expected to facilitate the dialogue unless, in the opinion of the management board, this is not in the interests of the company and its affiliated enterprise. Shareholders are expected to be prepared to enter into a constructive dialogue with the company. If a shareholder enters into a dialogue with the company outside the context of a general meeting, the shareholder shall disclose his full share position (long and short and through derivatives) at the request of the company.  Meetings and presentations (best practice)  Analyst meetings, analyst presentations, presentations to institutional or other investors and press conferences should be announced in advance on the company's website and by means of press releases. Analysts' meetings and presentations to investors should not take place shortly before the publication of the regular financial information. All shareholders should be able to follow these meetings and presentations in real time,	√ comply	Presentations are posted on TASE website before the meetings ]
	by means of webcasting, telephone or otherwise. After the meetings, the presentations should be posted on the company's website.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.2.4	Posting information in a separate section of the website (best practice)  The company should post and update information which is relevant to the shareholders and which it is required to publish or submit pursuant to the provisions of company law and securities law applicable to it in a separate section of the company's website.	√ Comply	See under 'Investor Relations' on the website.
4.2.5	Management board contacts with press and analysts (best practice) The contacts between the management board on the one hand and the press and financial analysts on the other should be managed and structured carefully and with due observance of the applicable laws and regulations. The company should not do anything that might compromise the independence of analysts in relation to the company and vice versa.	✓ Comply	
4.2.6	Outline of anti-takeover measures (best practice)  The management board should outline all existing or potential anti- takeover measures in the management report and should also indicate in what circumstances and by whom these measures may be used.	N/A	



Ref	Principle or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
		non-applicable	
4.3	Casting votes (principle)	✓ Comply	Art. 28.7 of AoA
	Participation of as many shareholders as possible in the general meeting's decision-making is in the interest of the company's checks and balances. The company should, as far as possible, give shareholders the opportunity to vote by proxy and to communicate with all other		
	shareholders.		
4.3.1	Voting as deemed fit (best practice) shareholders, including institutional investors (pension funds, insurance companies, investment institutions and asset managers), should exercise their voting rights on an informed basis and as they deem ft. Institutional investors that use the services of proxy advisors (i) should encourage those proxy advisors to be prepared to enter into a dialogue with the company regarding their voting policy, voting guidelines and voting recommendations, and (ii) ensure that their votes are cast in line with their own voting policy	N/A	



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.3.2	Providing voting proxies or voting instructions (best practice)	✓ Comply	Art. 29 of AoA p.
	The company should give shareholders and other persons		
	entitled to vote the possibility of issuing voting proxies or voting		
	instructions, to an independent third party prior to the general		
	meeting.		
4.3.3	Cancelling the binding nature of a nomination or dismissal (best practice)	√ Comply	AoA, art. 12.6
	The general meeting of shareholders of a company not having		
	statutory two-tier status (structuurregime) may adopt a		
	resolution to cancel the binding nature of a nomination for the		
	appointment of a member of the management board or of the		
	supervisory board and/or a resolution to dismiss a member of the		
	management board or of the supervisory board by an absolute		
	majority of the votes cast. It may be provided that this majority		
	should represent a given proportion of the issued capital, which		
	proportion must not be set higher than one-third. If this		
	proportion of the capital is not represented at the meeting, but		
	an absolute majority of the votes cast is in favor of a resolution		
	to cancel the binding nature of a nomination, or to dismiss a		
	board member, a new meeting may be convened at which the		
	resolution may be passed by an absolute majority of the votes		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	cast, regardless of the proportion of the capital represented at the meeting.		
4.3.4	Voting right on financing preference shares (best practice)  The voting right attaching to financing preference shares should be based on the fair value of the capital contribution.	N/A	Not applicable, there are no preference shares.
4.3.5	Publication of institutional investors' voting policy (best practice) Institutional investors should implement principle 4.4 when drawing up their engagement policy. Institutional investors should publish their engagement policy on their website.	N/A	



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.3.6	Report on the implementation of institutional investors' voting policy (best practice) Institutional investors should report annually on their website of how they implemented their engagement policy. The report should provide in any case a general description on their voting behavior as well as an explanation of the most significant vote and the use of the services of proxy advisors. "Most significant votes" should be understood in any event to mean:  i. votes on matters that have received substantive medical attention or votes on items that are regarded by institutional investors as a priority in of the run-up to the general meeting season;  ii. votes on a resolution on the agenda of a general meeting (a) that are of strategic importance, or (b) where the institutional investor disagrees with the resolution of the company's management board; or  iii. votes in general meetings of companies in which the institutional investor has a large holding compared to the institutional investor's holding in other invested companies.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	In addition, institutional investors should report on their website at least once per quarter on whether and, if so, how they have voted as shareholders for each company and voting item. In the report, institutional investors should disclose the key points of the dialogues they have conducted with companies. If an institutional investor votes against a resolution of the management board or abstains from voting on a resolution of the management board, the institutional investor should explain the reasons for its voting behaviour to the management board either pro-actively or at the company's request		
4.3.7	Abstaining from voting in the event of a larger short position than long position.  Shareholders will abstain from voting if their short position in the company is larger than their long position.	N/A	



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.3.8	Share lending Shareholders should recall their lent shares before the voting record date for a general meeting of the company if the agenda for that meeting includes one or more significant matters. The shareholder should determine what is regarded as a significant matter, but this will include, in any event, resolutions on the agenda of a general meeting:  i. that is of strategic importance;  ii. where the shareholder disagrees with the resolution of the management board.		
4.4	Recognizing the importance of company strategy Shareholders, including institutional investors, recognize the importance of a strategy focused on sustainable long-term value creation for the company and its affiliated enterprise.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.5	Issuing depositary receipts for shares	N/A	
	Depositary receipts for shares can be a means of preventing a majority (including a chance majority) of shareholders from controlling the decision-making process as a result of absenteeism at a general meeting. Depositary receipts for shares should not be issued as an anti-takeover protective measure. The board of the trust office should issue voting proxies under all circumstances and without limitations to all depositary receipt holders who request this. The holders of depositary receipts so authorized can exercise the voting right at their discretion. The board of the trust office should have the confidence of the holders of depositary receipts. Depositary receipt holders should have the possibility of recommending candidates for the board of the trust office. The company should not disclose to the trust office information which has not been made public.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.5.1	Trust office board  The board of the trust office should have the confidence of the holders of depositary receipts and operate independently of the company that has issued the depositary receipts. The trust conditions should specify in what cases and subject to what conditions holders of depositary receipts may request the trust office to call a meeting of holders of depositary receipts		
4.5.2	Appointment of board members The board members of the trust office should be appointed by the board of the trust office, after the vacancy has been announced on the website of the trust office. The meeting of holders of depositary receipts may make recommendations to the board of the trust office for the appointment of persons to the position of board member. No management board members or former management board members, supervisory board members or former supervisory board members, employees or permanent advisors of the company should be a member of the board of the		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
	trust office.		
4.5.3	Board appointment period  A person may be appointed to the board of the trust office for a maximum of two four-year terms, followed by a maximum of two two-year terms. In the event of a reappointment after an eight-year period, reasons should be given in the report of the board of the trust office.	N/A	
4.5.4	Attendance of the general meeting  The board of the trust office should attend the general meeting and should, if desired, make a statement about how it proposes to vote at the meeting.	N/A	



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.5.5	Exercise of voting rights In exercising its voting rights, the trust office should be guided primarily by the interests of the depositary receipt holders, taking the interests of the company and the enterprise affiliated with it into account.	N/A	
4.5.6	Periodic reports  i. The trust office should report periodically, but at least once per year, on its activities. The report should be posted on the company's website		
4.5.7	Contents of the reports  The report referred to in best practice provision 4.5.6 should in any event set out:  i. the number of shares for which depositary receipts have been issued and an explanation of changes to this number;  ii. the work carried out in the financial year;  iii. the voting behaviour in the general meetings held in the financial year;  iv. the percentage of votes represented by the trust office	N/A	



Ref	Princ	iple or best practice	Comply, deviate or	Explanation of compliance, deviation or non-applicability
			non-applicable	
		during the meetings referred to in section iii;		
	V.	the remuneration of the members of the board of the trust office;		
	vi.	the number of meetings held by the board and the main items dealt with in them;		
	vii.	the costs of the activities of the trust office;		
	viii.	any external advice obtained by the trust office;		
	ix.	the positions or ancillary positions held by the board members of the trust office; and		
	x.	the contact details of the trust office.		



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
4.5.8	Voting proxies  The board of the trust office should issue voting proxies under all circumstances and without limitations to all depositary receipt holders who request this. Each depositary receipt holder may also issue binding voting instructions to the trust office in respect of the shares which the trust office holds on his behalf.		
5	ONE-TIER GOVERNANCE STRUCTURE		
5.1	One-tier governance structure (principle)  The composition and functioning of a board of directors comprising both executive and non-executive directors must be such that the supervision by non-executive directors can be properly carried out and independent supervision is assured.,	✓ Comply	Board regulations p.2 Background and Applicable Legislation
5.1.1	Composition of the management board (best practice)  The majority of the board of directors is made up of non-executive directors. The requirements for independence stipulated in best practice provisions 2.1.7 and 2.1.8 apply to the non-executive directors.	✓ Comply	Board regulations p.3 Background and Applicable Legislation; Definitions 'Board', 'management Board', "Non-Executive Director", "External Director", "Non-External Director", "Independent Director". P. 14 composition of the Board



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
5.1.2	Chairman of the management board (best practice)  The chairman of the board of directors chairs the meetings of the board. The chairman of the board of directors should ensure that the board collectively and its committees have a balanced composition and function properly.	✓ Comply	Board Regulations p. 20 The Chairperson
5.1.3	Independence of the chairman of the board of directors (best practice)  The chairman of the board of directors should not be an executive director or former executive director of the company and should be independent within the meaning of best practice provision 2.1.8.	,	Board Regulations p. 20 The Chairperson
5.1.4	Composition of committees (best practice) The committees referred to in best practice provision 2.3.2 should comprise exclusively of non-executive directors. Neither the AC northe remuneration committee can be chaired by the chairman of the board of directors or by a former executive director of the company.		Board Regulations p. 26 The Board Committees



Ref	Principle or best practice	Comply, deviate or non-applicable	Explanation of compliance, deviation or non-applicability
		N/A	
5.1.5	Accountability for supervision by non-executive directors (best practice)  The non-executive directors render account of the supervision exercised in the past financial year. They should, as a minimum, report on the items referred to in best practice provisions 1.1.3, 2.1.2, 2.1.10, 2.2.8, 2.3.5 and 2.4.4 and, if applicable, the items referred to in best practice provisions 1.3.6 and 2.2.2.	√ Comply	Board Regulations p. 6 The powers and duties of the Board of Directors; p. 8 Tasks of Non-Executive Directors and Executive Directors