



# **Bezeq Group** 2024 Investor Presentation

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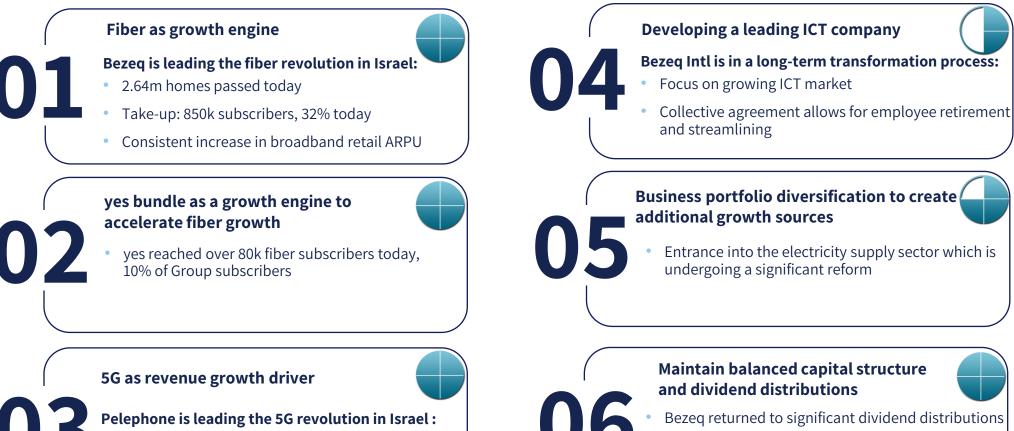
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# Bezeq's Compass – Strategic Update

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## Bezeq Group | Key Strategy Implementation Status

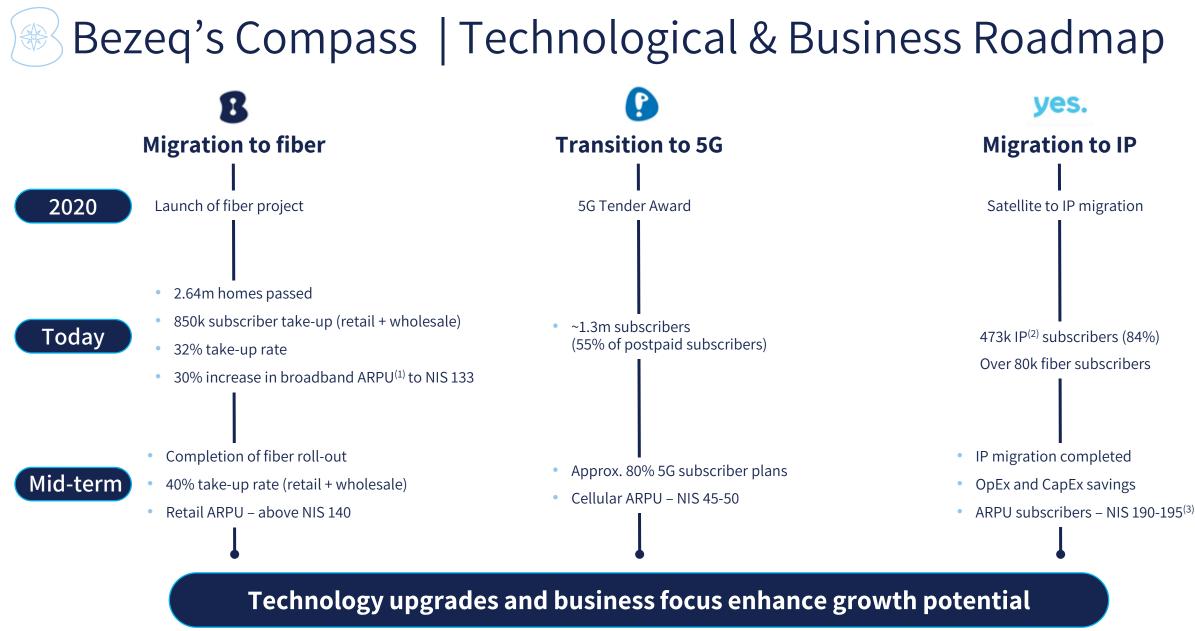


The group is successfully implementing the growth strategy it has outlined

- 1.3m 5G subscribers today, 55% of Pelephone postpaid subscribers
- Positive contribution to ARPU

Upgrade to 80% payout ratio as of 2025

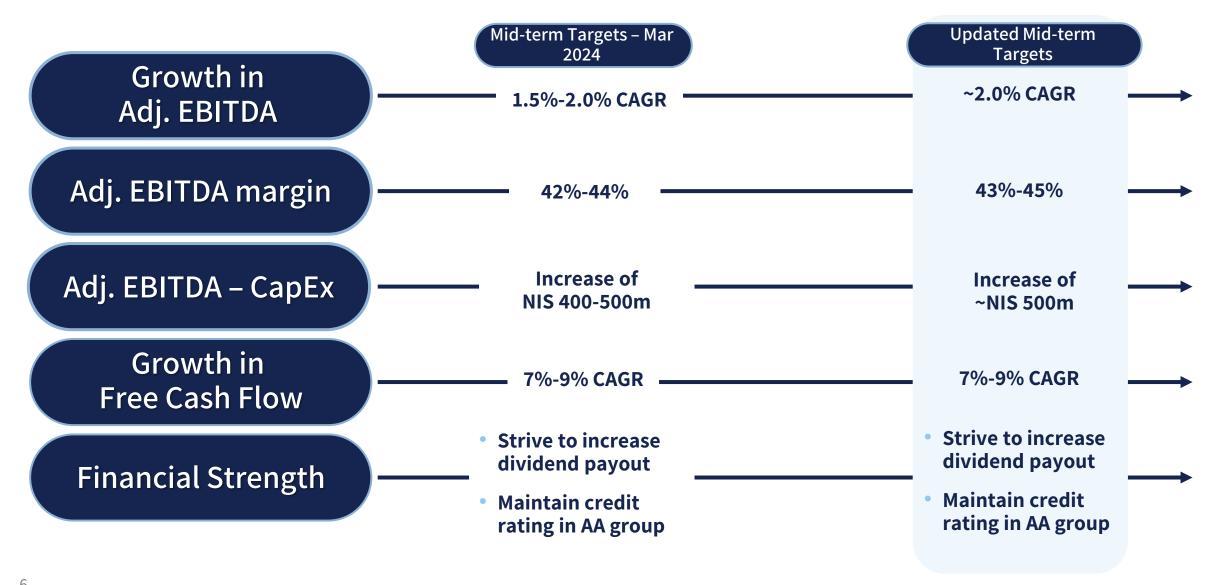
Credit rating upgrade to AA



<sup>(1)</sup> As compared to Q4-2020

(2) IP subscribers - the number of yes subscribers viewing IP broadcasting through the yes+ and STINGTV services. This includes subscribers that use satellite services as well (3) ARPU subscribers includes TV and fiber activity. There is no change to the ARPU TV mid-term target of NIS 155-160 published in Mar-2024

## Bezeq's Compass | Financial Highlights



<sup>(1)</sup> Based on 2024 results

## Bezeq Group | 2024 Summary



1.3% growth in core revenues<sup>(1)</sup> to NIS7.73 billion, due to growth in Pelephoneand Bezeq Fixed-Line



Adj. EBITDA in 2024 was impacted by the war's impact on roaming revenues and the decrease in telephony revenues. Adjusted EBITDA rose 5.9% and Adjusted Net Profit grew 23.3% in Q4-2024

Continued growth in strategic drivers – 43% increase in fiber take-up, 6% in retail broadband ARPU to 133 and 20% in 5G postpaid subscriber plans

2% growth in Bezeq Group retail broadband subscribers<sup>(2)</sup> while fiber infrastructure take-up reaches 32%



Dividend policy upgraded to 80% of net profit as of 2025, following an increase in credit rating and decrease in net debt to NIS 4.95 billion



Rational regulatory environment with an emphasis on the wholesale broadband market and efforts to remove structural separation

#### Bezeq Group is executing on its strategy while focusing on growth

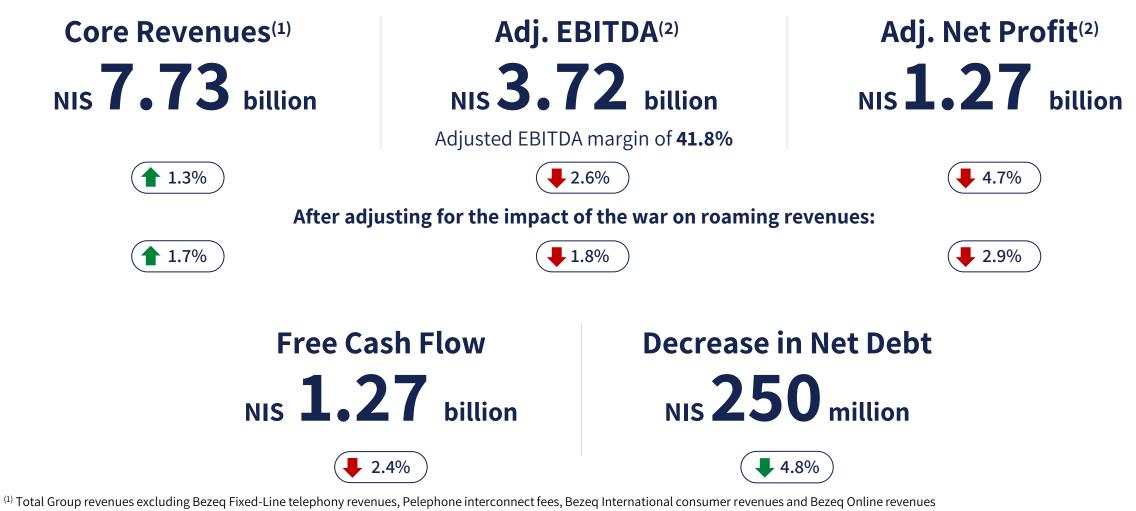
All results are compared to Q4-2023 unless otherwise stated

<sup>(1)</sup> Group revenues excluding Bezeq Fixed-Line telephony revenues, Pelephone interconnect fees, Bezeq International consumer revenues and Bezeq Online revenues

<sup>(2)</sup> Bezeq Fixed-Line retail broadband + yes fiber bundle subscribers

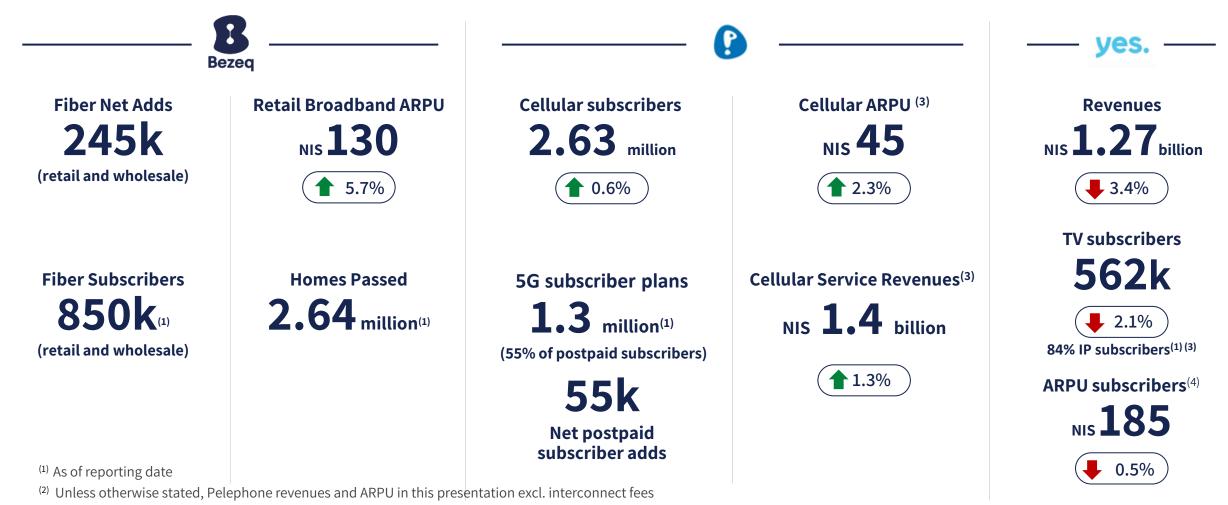


## Bezeq Group | 2024 Summary



<sup>(2)</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

## Bezeq Group | 2024 Summary (cont'd)



<sup>(3)</sup> IP subscribers - the number of yes subscribers viewing IP broadcasting through the yes+ and STINGTV services. This includes subscribers that use satellite services as well

<sup>(4)</sup> ARPU subscribers includes TV and fiber activity

## Bezeq Group 2024 Key Financial Highlights NIS million

3,736

42%

2022

Adjusted EBITDA (1)

3,817

42%

2023

2.6%

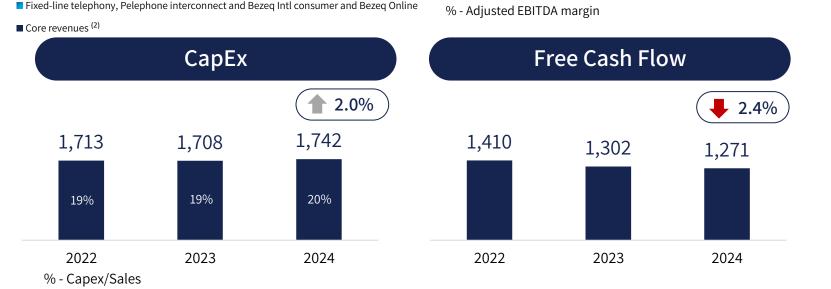
3,716

42%

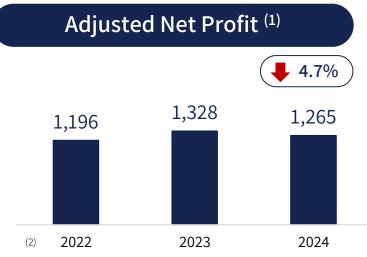
2024



Fixed-line telephony, Pelephone interconnect and Bezeg Intl consumer and Bezeg Online

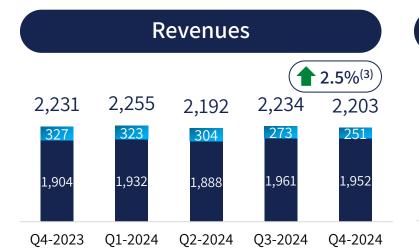


<sup>(1)</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation 10 <sup>(2)</sup> Total Group revenues exc. Bezeg Fixed-Line telephony revenues, Pelephone interconnect fees, Bezeg International consumer revenues and Bezeg Online revenues <sup>(3)</sup> % change in core revenues



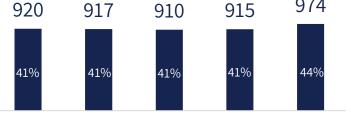
- Core revenues<sup>(2)</sup> increased 1.3% due to higher core revenues of Pelephone and **Bezeg Fixed-Line**
- Profitability metrics were impacted by lower telephony revenues due to the MOC tariff reduction and the impact of the war on roaming revenues
- Free cash flow was impacted by the increase in CapEx

## Bezeq Group | Q4-2024 Key Financial Highlights | NIS million



Fixed-line telephony, Pelephone interconnect, Bezeg Intl consumer and Bezeg Online

Adjusted EBITDA <sup>(1)</sup>

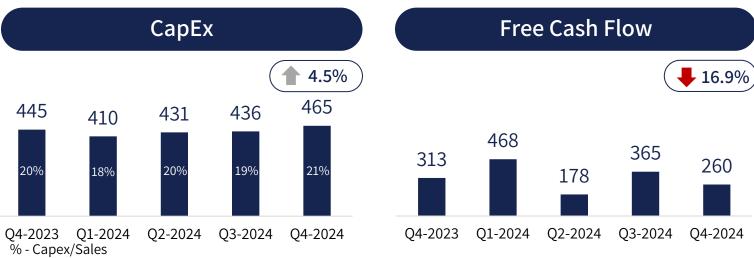


Q4-2023 Q1-2024 Q2-2024 Q3-2024 Q4-2024 % - Adjusted EBITDA margin

Adjusted Net Profit<sup>(1)</sup>



Core revenues<sup>(2)</sup>

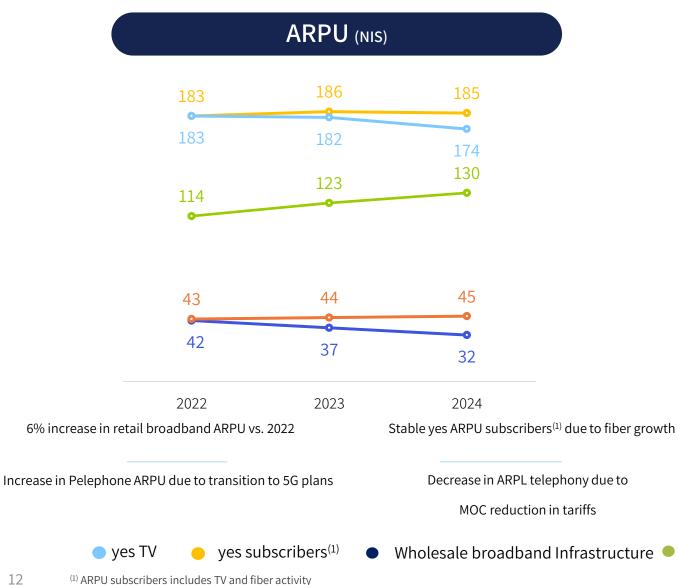


- Core revenues<sup>(2)</sup> increased 2.5% due to higher revenues at Pelephone
- Adj. EBITDA and Adj. Net Profit were positively impacted by improved business results in Pelephone and the reversal of the provision for the universal fiber fund
- Free cash flow was impacted by lower free cash flow in Pelephone and yes due to timing differences in working capital

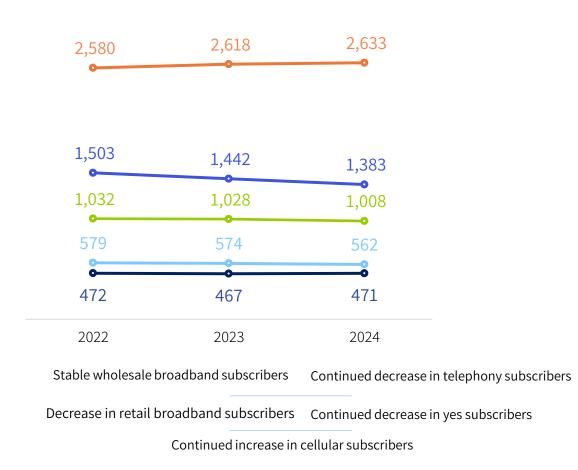
<sup>(1)</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

11 <sup>(2)</sup> Total Group revenues exc. Bezeq Fixed-Line telephony revenues, Pelephone interconnect fees, Bezeq International consumer revenues and Bezeq Online revenues <sup>(3)</sup> % change in core revenues

## Bezeq Group | Key Annual Operational Metrics



Subscribers (end of period, in thousands)

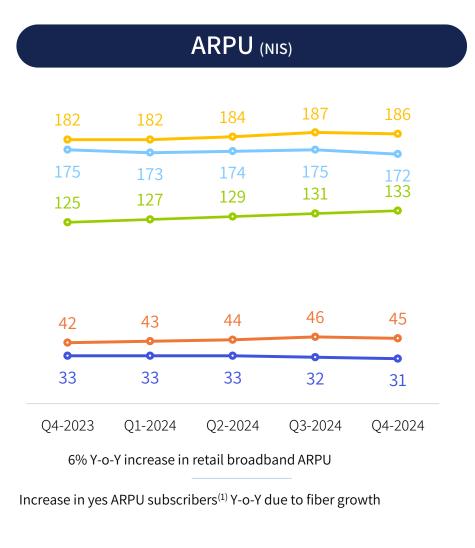


Retail broadband Infrastructure Telephony

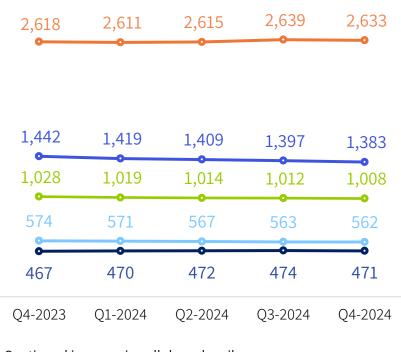
Cellular

<sup>(1)</sup> ARPU subscribers includes TV and fiber activity

## Bezeq Group | Key Quarterly Operational Metrics



Subscribers (end of period, in thousands)



Continued increase in cellular subscribers year-over-year

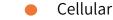
Moderating decline in retail broadband subscribers

🔵 yes TV

es TV 🥚 yes subscribers<sup>(1)</sup>

Wholesale broadband Infrastructure

Retail broadband Infrastructure • Telephony



## Bezeq Group | Financial Debt

Financial Debt (NIS billion)

#### 2.5 2.4 2.1 1.8 1.7 11.2 1.6 1.5 9.6 2.3 8.1 8.4 7.6<sup>(1)</sup> 1.6 7.3 7.0 1.6 1.9 1.7 2.7 1.8 8.9 8.0 6.8 6.1 5.6 5.2 4.9 2018 2019 2020 2021 2022 2023 2024

Cash and short-term investments Net debt

-----Net Debt / Adjusted EBITDA

The Group maintains its high credit rating, within the AA group

#### Decrease in net debt

• Decrease of NIS 250 million, or 4.8%, to NIS 4.95 billion

## Net debt/Adjusted EBITDA ratio – 1.5 times, the lowest since 2010

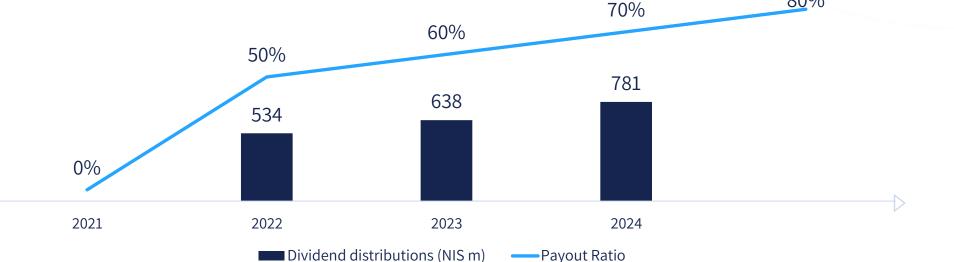
#### Debt ratings

Rating Agency	Rating	Outlook
S&P Global Maalot	ilAA	Stable
Midroog	Aa2.il	Stable

## Bezeq Group | Dividend Policy Update

- The Company's Board of Directors updated its dividend distribution policy, according to which the Company will distribute to its shareholders on a semi-annual basis, a cash dividend of 80% of the semi-annual profit (after tax)
- Further to the dividend policy, the Company's Board of Directors recommended to the General Meeting of Shareholders a **dividend distribution in a total amount of** NIS 392 million, which as of the date of the approval of this resolution equaled to NIS 0.14 per share
- The recommended dividend reflects a yield of approx. **5% on an annual basis**





## Bezeq Group | 2025 Guidance



<sup>(1)</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

<sup>(2)</sup> The Company will report, as required, deviations of more/less than 10% of the financial amounts stated in the outlook (Adjusted net profit, Adjusted EBITDA and CapEx)

## Bezeq Group | Mid-Term Targets

		Mid-term Targets Mar 2024	Updated Mid-term Targets
	Core revenues		2%-3% CAGR
Operating Metrics Financial Metrics	Adj. EBITDA <sup>(1)</sup>	1.5% - 2.0% CAGR	~2.0% CAGR
	Adj. EBITDA Margin	42%-44%	43%-45%
	CapEx (gross)	16%-18% CapEx/Sales	Unchanged
	Adj. EBITDA less CapEx	Increase of NIS 400-500 million	Increase of ~ NIS 500 million
	Free cash flow AL	7%- 9% CAGR	Unchanged
	Financial stability	Maintain High Credit Rating within the AA group	Unchanged
	Dividend	Strive to increase dividend payout (subject to maintaining credit rating within the AA group)	Unchanged
	Fiber take-up	Take-up rate of ~40% (retail + wholesale)	Unchanged
	ARPU – Retail Internet	Above NIS 140	Unchanged
	ARPU - Pelephone	NIS 45-50, excl. interconnect	Unchanged
	ARPU subscribers – yes		NIS 190-195 <sup>(2)</sup>

(1) After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

(2) ARPU TV of NIS 155-160 provided in March 2024 targets is unchanged

Bezeq Group - ESG

Net Zero Target - in GHG emissions by 2050

**Scope 3** calculation and management of the company's carbon footprint

#### **Energy Efficiency**

- Saving up to 20% in water and energy consumption
- Transition to 5G
- Cell site sharing with mobile operators

#### Waste Management

- Recycling program and waste separation, end-user and network equipment
- Doubled recycling volume to 95 tons in two years

### **Green Transportation -** 70% of the vehicle fleet are hybrid

**Environmental Resilience** - Strengthening infrastructure for continuous service amid climate change



**Full gender equality target** across management tiers, and at least 40% women at the Board of Directors by 2030 (Status<sup>(1)</sup>: 33% in board and 39% in management)

#### Signing the **UN Women's Empowerment Principles** (WEPs)

**Diversity, Equity & Inclusion target**: 20% by 2030 (Status<sup>(1)</sup>: 12%)

#### Digital Accessibility:

- Fiber infrastructure reaches ~85% of households
- Leading in 5G subscriber plans
- Investing in bridging the digital divide

**Cybersecurity & Privacy**: Compliance with strict standards

#### Supporting Stakeholders During the War-

- Rapid connection of thousands of shelters
- Non-billing of customers in evacuated areas
- Comprehensive support package for employees, including grants for reservists



#### **Group ESG Management High Ratings**

- Maala: Platinum+
- MSCI: AA

Publication of **annual ESG report** according to GRI and SASB standards since 2019

#### **Ethics, Fairness, and Corruption Prevention**

- Acting with fairness and in accordance with ethical principles towards all stakeholders, including the prevention of corruption
- Transparent mid-term compensation policy

**Responsible Supply Chain** – Integration of environmental and social considerations in selection of suppliers, including the signing of an ethical code

#### **Corporate Governance and Regulatory**

**Compliance** – Management and control processes to ensure compliance with legal and regulatory requirements

## Bezeq Fixed-Line | 2024 Summary



Fixed-Line core revenues<sup>(1)</sup> increased 1.0% to NIS 3.80 billion, mainly due to higher revenues from broadband services and transmission and data communications

SUB)

Retail fiber customers reached 547k as of today, with 6.4% growth in retail broadband ARPU reaching NIS 133 in Q4-2024





Adj. EBITDA decreased 1.6%, primarily due to lower telephony revenues resulting from the MOC tariff reduction



Fiber network homes passed reached 2.6m with 850k takeup (32%)<sup>(2)</sup>



Strong Q4-2024: Adj. EBITDA grew 3.0%; Adj. Net Profit 9.1% and Free Cash Flow 13.5%

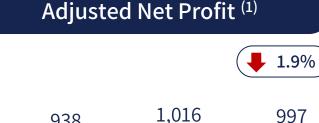
<sup>(1)</sup> Total Fixed-Line revenues excluding telephony revenues <sup>(2)</sup> Retail and wholesale, as of reporting date

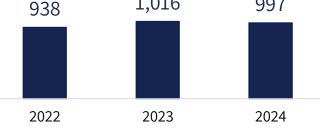
## Bezeq Fixed-Line | 2024 Key Financial Highlights | NIS million

1.6%

4.5%







- Growth in core revenues<sup>(3)</sup> due to higher revenues from broadband services and transmission and data communications
- Adj. EBITDA and Adj. Net Profit were impacted by lower telephony revenues resulting from the MOC tariff reduction in 2023
- Free cash flow was impacted by timing differences in working capital

(1) After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

20 <sup>(2)</sup> % change in core revenues

<sup>(3)</sup> Fixed-line revenues excluding telephony revenues

## Bezeq Fixed-Line | Q4-2024 Key Financial Highlights | NIS million

3.0%

656

61%

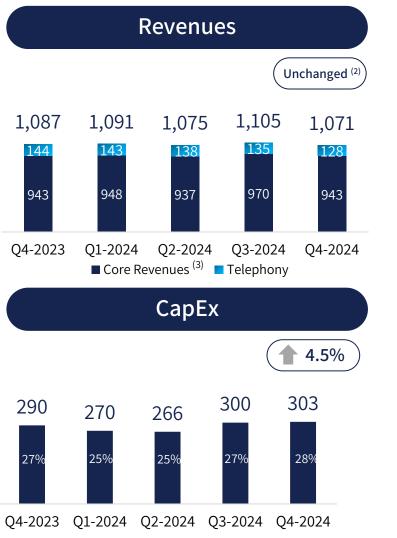
638

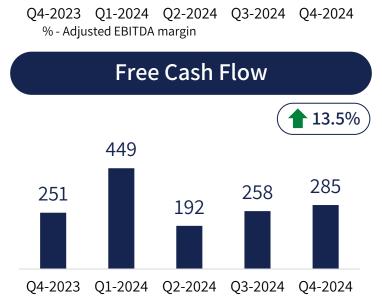
58%

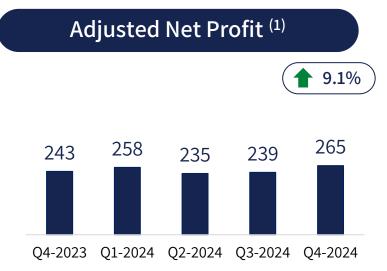
Adjusted EBITDA (1)

633

59%







- Stable core revenues<sup>(3)</sup>, mainly due to higher revenues from broadband services
- Adj. EBITDA and Adj. Net Profit growth due to the reversal of the provision for the universal fiber fund, as well as lower operating and salary expenses
- Free cash flow was positively impacted by timing differences in working capital

<sup>(1)</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

637

59%

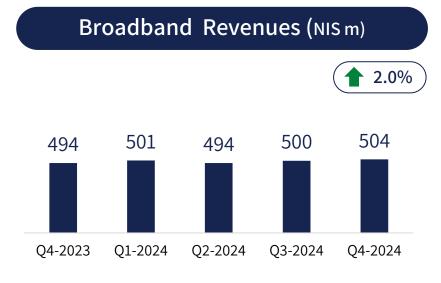
649

60%

21  $^{(2)}$  % change in core revenues

<sup>(3)</sup> Fixed-line revenues excluding telephony revenues

## Bezeq Fixed-Line | Q4-2024 Broadband Internet



 Retail ARPU (NIS)

 125
 127
 129
 131
 133

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#### Retail Broadband Lines (Thousands) 1.9% 1,028 1,019 1,012 1,014 1,008 40 442 521 661 612 572 529 487 Q4-2023 Q1-2024 Q2-2024 Q3-2024 Q4-2024 Copper Fiber

#### Wholesale Broadband Lines (Thousands)



- Continued increase in fiber take-up to 32%
- Continued growth in broadband retail ARPU, positively impacted by fiber net adds
- Growth in revenues from broadband services, despite a decrease in wholesale tariffs for use of the passive network

## Bezeq Fixed-Line | Fiber Take-Up – Retail and Wholesale

Retail Fiber – Net Adds (Thousands)

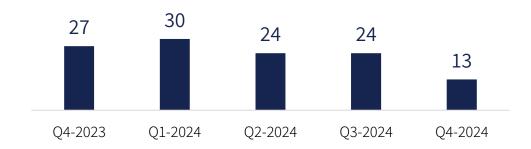


Total Retail Fiber Take-Up (Thousands)



Fiber subscribers represent 52% of total retail subscribers

#### Wholesale Fiber – Net Adds (Thousands)



Total Wholesale Fiber Take-Up (Thousands)



46% y-o-y increase in wholesale take-up

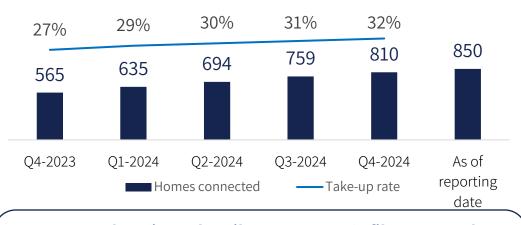
23

## Bezeq Fixed-Line | Continued Fiber Deployment and Take-Up Focus

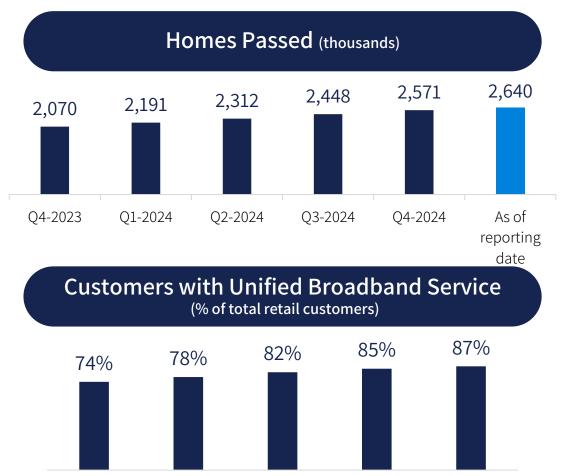
Total Fiber Net Adds (thousands, Retail and Wholesale)



Total Fiber Take-Up (thousands, Retail and Wholesale)



**Over 800k active subscribers on Bezeq's fiber network** 



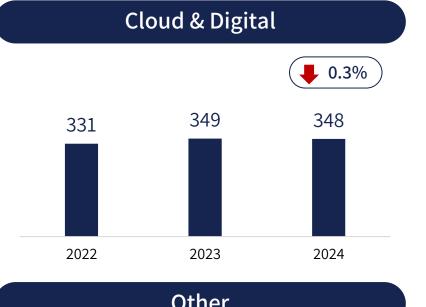
Q4-2023 Q1-2024 Q2-2024 Q3-2024 Q4-2024

#### -

#### ~2.6m homes passed

## Bezeq Fixed-Line | Data, Telephony, Cloud & Digital Revenues | NIS million







- Continued growth in revenues from transmission and data communications, partially offset by lower revenues from ISP companies
- Moderate decrease in cloud & digital revenues due to lower revenues from business directory services, offset by higher revenues from cloud services
- Lower telephony revenues, mainly due to MOC tariff reduction. Telephony revenues represented 12.5% of total Fixed-Line revenues in 2024
- Other revenues were impacted by lower revenues from infrastructure projects, including completion of the Blue-Raman submarine cable in 2023

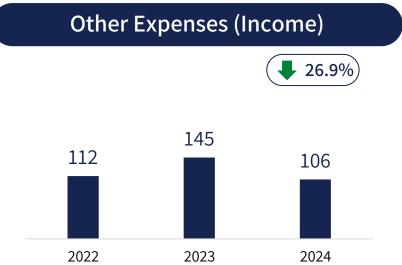
## Bezeq Fixed-Line | Operating Expenses | NIS million



Depreciation & Amortization







- Moderate salary expense increase due to salary adjustments and employee recruitment, partially offset by employee retirement and reimbursement received from National Insurance for employees in military reserve duty
- Operating expenses decreased due to lower subcontractor and equipment expenses as well as lower interconnect fees to telecom operators due to a decrease in tariffs
- Other expenses decreased due to a one-time provision for a future grant to employees recorded in 2023

## Pelephone | 2024 Summary

Highest revenues from services<sup>(3)</sup> in seven years, reaching NIS 1.4 billion, an increase of 1.3%, despite the impact of the war on roaming revenues (NIS 65m)



Adjusted EBITDA rose 1.3% to NIS 760 million. After adjusting for the impact of the war, Adjusted EBITDA would have increased by 5%



ARPU in Q4-2024 was NIS 45, a Y-o-Y increase of NIS 3



5G subscriber plans grew by 208k reaching 1.3 million (55% of postpaid subscribers)<sup>(1)</sup>, alongside growth of 55k in postpaid subscribers<sup>(2)</sup>



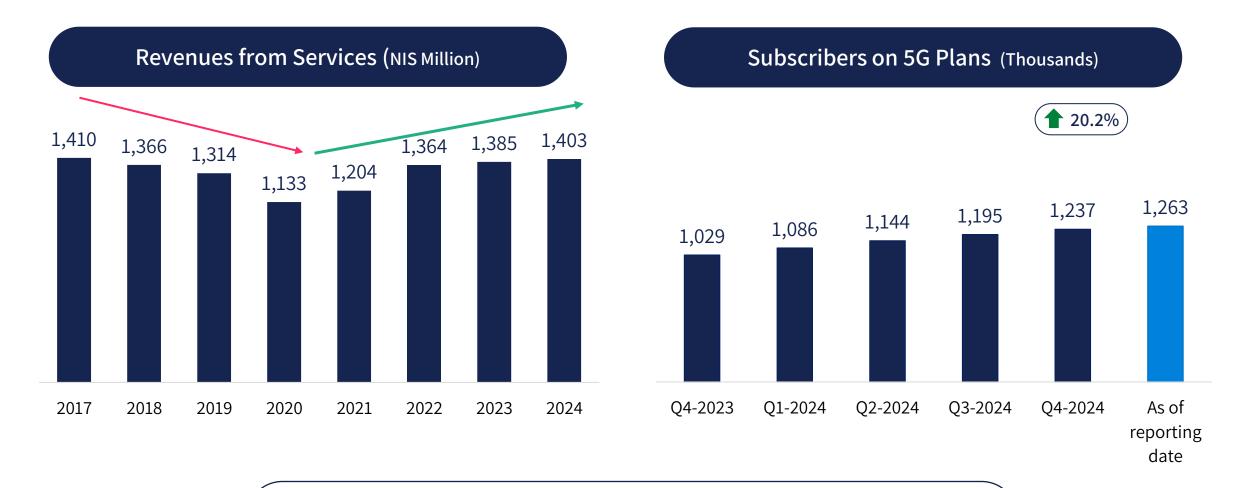
#### Growth in revenues from services (exc. interconnect fees) despite impact of war on roaming services

(1) As of reporting date

27

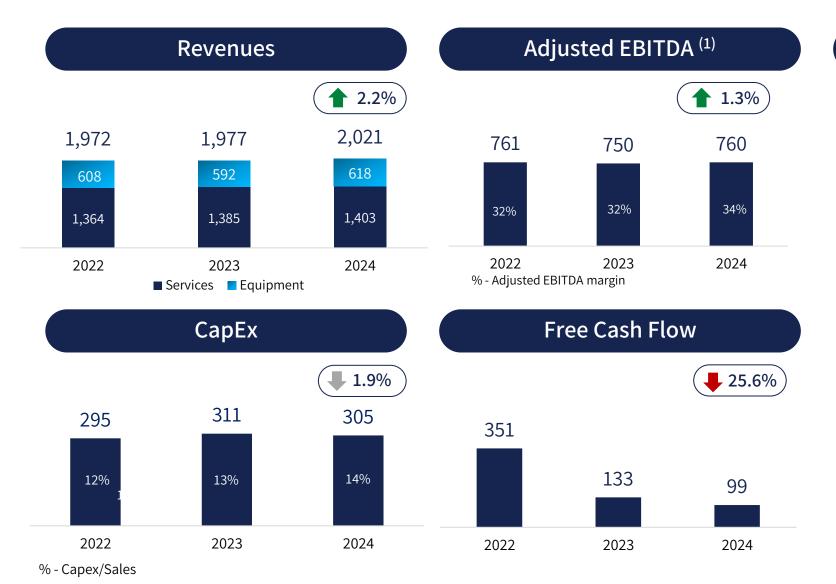
(2) Compared to Q3-2024

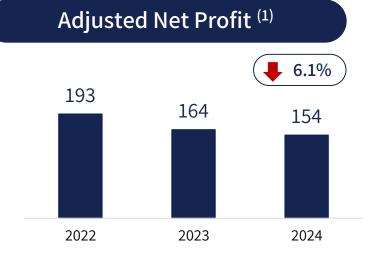
## Pelephone | Highest Service Revenues Since 2017 Growth in Service Revenues Despite War Impact



Subscribers on 5G plans represent 55% of postpaid subscribers

## Pelephone | 2024 Key Financial Highlights | NIS million

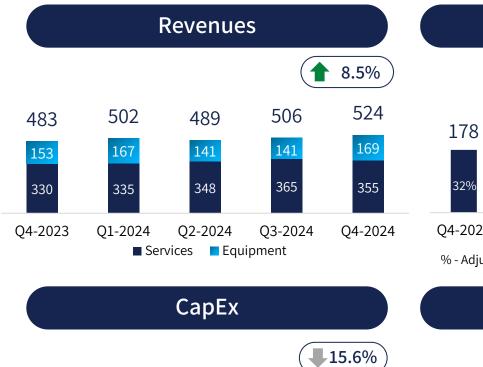




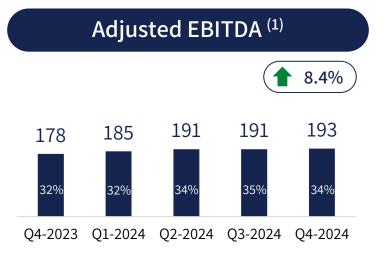
- Growth in revenues from services and equipment sales despite the impact of the war on roaming revenues (estimated at NIS 65 million)
- After adjusting for the impact of the war on roaming revenues, Adjusted EBITDA would have increased by 5%
- Free cash flow was impacted by timing differences in working capital, including the timing of equipment payments

<sup>1</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

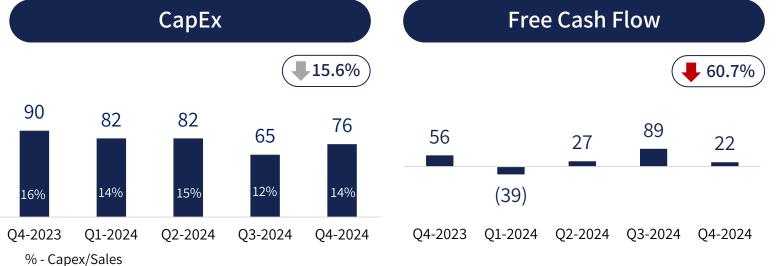
## Pelephone | Q4-2024 Key Financial Highlights | NIS million

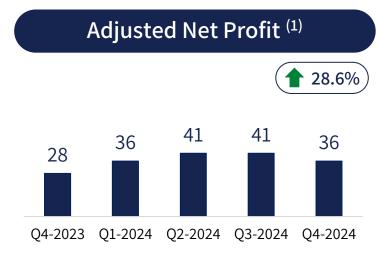


30



% - Adjusted EBITDA margin





- Revenues increased due to higher roaming revenues compared to the corresponding quarter which were impacted by the war, and continued growth in 5G subscriber plans and total postpaid subscribers
- Adj. EBITDA and Adj. Net Profit mainly due to higher revenues and the reversal of the provision for the universal fiber fund
- Free cash flow was negatively impacted by timing differences in working capital

<sup>(1)</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

## Pelephone | Q4-2024 Key Operational Metrics



- Continued increase in postpaid subscribers, including 5G subscriber plans
- Lower prepaid subscribers due to war impact

• ARPU increased NIS 3 year-over-year, due to higher ARPU from cellular plans and roaming services

## yes | 2024 Summary



Revenues decreased 3.4% due to increased competition and the war, mainly the non-billing of customers in the line of conflict (impact of NIS 20m in 2024), partially offset by higher revenues from the TV + fiber bundle





Continued acceleration of migration from satellite to IP<sup>(2)</sup> with over 473k customers watching TV through IP broadcasting<sup>(1)</sup> (84% of total subscribers)

year to NIS 186 due to higher revenues from the TV + fiber bundle

Continued growth in fiber

subscribers reaching over

80k<sup>(1)</sup>, 17% of total IP

subscribers

Quarterly ARPU subscribers<sup>(3)</sup>

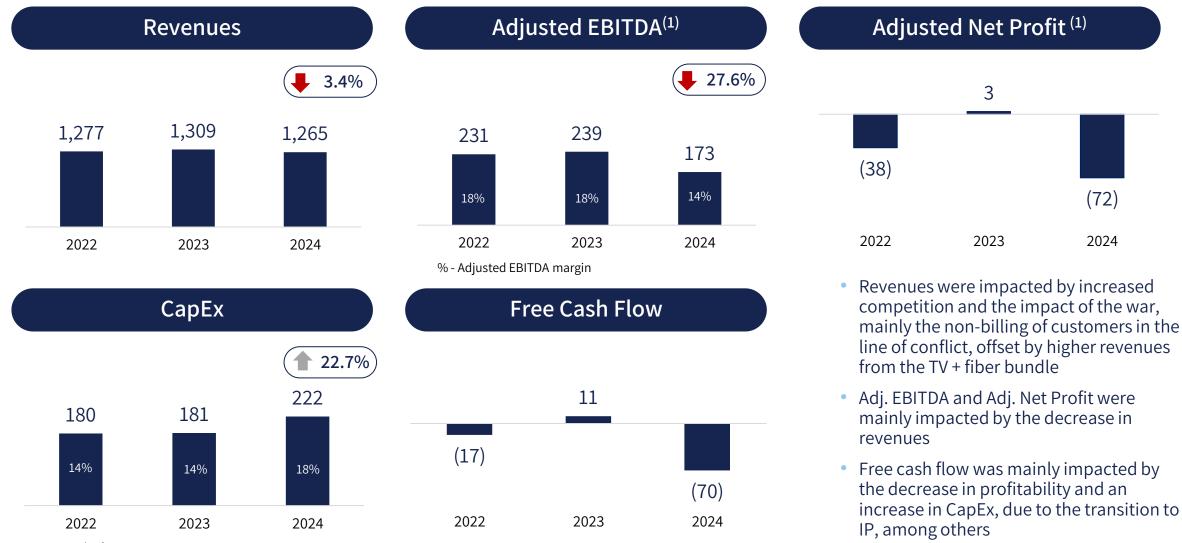
increased NIS 4 year-over-



#### <sup>(1)</sup> As of reporting date

<sup>(2)</sup> IP subscribers - the number of yes subscribers viewing IP broadcasting through the yes+ and STINGTV services. This includes subscribers that use satellite services as well <sup>(3)</sup> ARPU subscribers includes TV and fiber activity

## yes 2024 Key Financial Highlights NIS Million



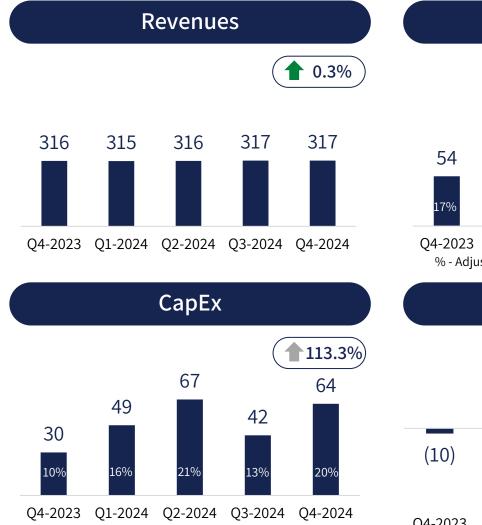
% - Capex/Sales

33

(72)

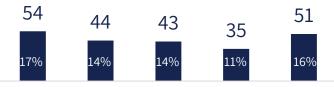
2024

## yes Q4-2024 Key Financial Highlights NIS Million



5.6%

Adjusted EBITDA<sup>(1)</sup>



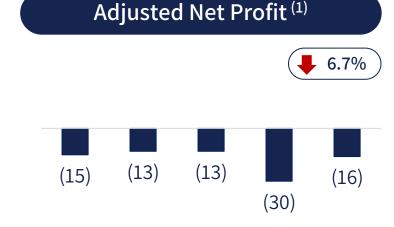
01-2024 02-2024 03-2024 04-2024 % - Adjusted EBITDA margin

770%

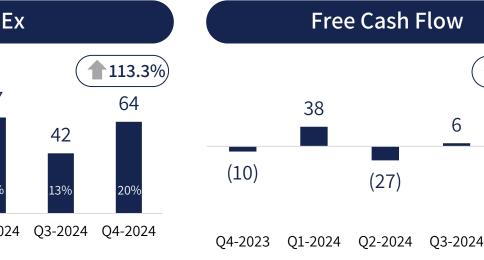
(87)

Q4-2024

6



04-2023 Q1-2024 Q2-2024 Q3-2024 Q4-2024



- Stable revenues due to higher revenues from the TV + fiber bundle
- Free cash flow was impacted by timing differences in working capital and higher CapEx

34

% - Capex/Sales

<sup>(1)</sup> Pro-forma; after adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

## yes | Q4-2024 Key Operational Metrics



IP Subscribers<sup>(1)</sup> (Thousands)



ARPU (NIS)



- Decrease in subscribers due to increased competition
- Higher ARPU subscribers<sup>(4)</sup> due to higher revenues from fiber plans
- Continued growth in IP subscribers to 84% of yes subscribers<sup>(2)</sup>
- Continued growth in fiber subscribers

(1) IP subscribers - number of yes subscribers viewing IP broadcasting through the yes<sup>+</sup> and STINGTV services. This includes subscribers that use satellite services as well (2) As of reporting date

<sup>(3)</sup> % change in ARPU subscribers

35

<sup>(4)</sup> ARPU subscribers includes TV and fiber activity

## Bezeq International | 2024 Summary



Continued transition from consumer ISP focus to development of ICT business activity: communications, data centers, integration, public cloud and cyber



Revenues decreased 9%, mainly due to a decrease in the ISP consumer activity further to the regulatory reform in unified Internet services



Cost savings following reduction in consumer ISP activity



Adj. Net Profit rose 2%, to NIS 52 million

Free cash flow reached NIS 51
million, compared to NIS 26 million
in 2023, mainly due to timing
differences in working capital, a
decrease in CapEx and lower
employee severance payments
compared to 2023



Agreement signed for employee retirement from 2025 - 2027



# Bezeq International | 2024 Key Financial Highlights | NIS Million

177

14%

2022

% - Adjusted EBITDA margin

Adjusted EBITDA (1)

198

16%

2023

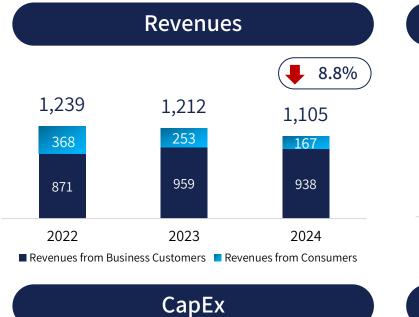
11.1%

176

16%

2024

% - מסך ההכנסות



37

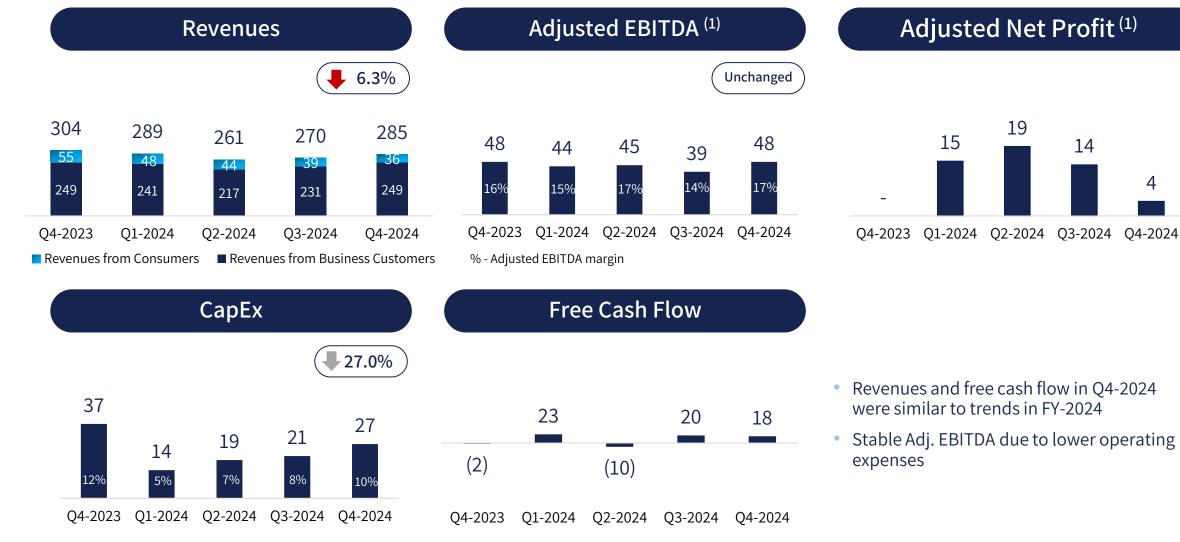


# Adjusted Net Profit <sup>(1)</sup>

- Revenues were impacted by lower consumer and business ISP revenues as well as lower ILD revenues. The decrease was partially offset by higher revenues from ICT, mainly in cloud and data center activities
- Adj. EBITDA decreased mainly due to lower revenues
- Free cash flow was positively impacted by timing differences in working capital, a decrease in CapEx and lower employee severance payments compared to 2023

<sup>(1)</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

# Bezeq International | Q4-2024 Key Financial Highlights | NIS Million



% - Capex/Sales

<sup>(1)</sup> After adjusting for other operating expenses/income, net, one-time losses/gains from impairment/increase in value of assets and stock-based compensation

## Bezeq Group | 2024 Summary



1.3% growth in core revenues<sup>(1)</sup> to NIS7.73 billion, due to growth in Pelephoneand Bezeq Fixed-Line



Adj. EBITDA in 2024 was impacted by the war's impact on roaming revenues and the decrease in telephony revenues. Adjusted EBITDA rose 5.9% and Adjusted Net Profit grew 23.3% in Q4-2024

Continued growth in strategic drivers – 43% increase in fiber take-up, 6% in retail broadband ARPU to 133 and 20% in 5G postpaid subscriber plans

2% growth in Bezeq Group retail broadband subscribers<sup>(2)</sup> while fiber infrastructure take-up reaches 32%



Dividend policy upgraded to 80% of net profit as of 2025, following an increase in credit rating and decrease in net debt to NIS 4.95 billion



Rational regulatory environment with an emphasis on the wholesale broadband market and efforts to remove structural separation

#### Bezeq Group is executing on its strategy while focusing on growth

<sup>(1)</sup> Group revenues excluding Bezeq Fixed-Line telephony revenues, Pelephone interconnect fees, Bezeq International consumer revenues and Bezeq Online revenues <sup>(2)</sup> Bezeq Fixed-Line retail broadband + yes fiber bundle subscribers







## Thank You!

## For more information please visit us ir.bezeq.co.il