DISA Limited
(Company Registration No. 197501110N)
(Incorporated in the Republic of Singapore)

# RE-ALLOCATION OF NET PROCEEDS FROM THE RIGHTS CUM WARRANTS ISSUE

*Unless otherwise defined herein, capitalised terms herein shall bear the same meanings ascribed to them in the Announcements and FY2025 Annual Report (as defined below).*

The board of directors (the "**Board**" or "**Directors**") of DISA Limited (the "**Company**" and together with its subsidiaries, the "**Group**") refers to the Company's announcements dated 28 April 2025, 7 May 2025, 20 May 2025, 22 May 2025, 4 June 2025, 19 June 2025, 23 June 2025 and 26 August 2025 (the "**Announcements**") as well as the Company's annual report dated 9 October 2025 ("**FY2025 Annual Report"**) in relation to the Rights cum Warrants Issue.

Following a review of the Group's current operating environment, cash flow as well as investment and expansion plans, the Board considers that it in the best interests of the Company and its shareholders to re-allocate S$615,000 from the business growth, acquisition and expansion category to general working capital purposes category (the "**Re-allocation**") to meet the needs of its current working capital requirements.

The Company wishes to provide an update on the Re-allocation and subsequent use of Net Proceeds as at the date of this announcement as set out in the table below:

| **Use of proceeds** | **Amount re-allocated as per the financial results announcement dated 26 August 2025 ($'000)** | **Amount utilised as per FY2025 Annual Report ($'000)** | **Re-allocation as at the date of this announcement ($'000)** | **Further amount utilised as at the date of this announcement ($'000)** | **Balance unutilised as at the date of this announcement ($'000)** |
|---|---|---|---|---|---|
| General working capital | 1,572 | (1,209) | 615 | (313)[(1)] | 665 |
| Business growth, acquisition and expansion | 1,475 | (600) | (615) | (60) | 200 |
| **Total** | **3,047** | **(1,809)** | **-** | **(373)** | **865** |

Note:

(1) The breakdown of amount utilised for general working capital purposes of the Group is as follows:

| | **Further amount utilised as at date of this announcement ($'000)** |
|---|---|
| Non-trade payables | 275 |
| Staff salaries | 38 |
| **Total** | **313** |

Save as disclosed above on the Re-allocation, the use of proceeds is in accordance with the stated use disclosed in the company's announcement dated 19 June 2025 in relation to the Rights cum Warrants Issue.

The Board will continue to provide periodic announcements on the use of the balance of the Net Proceeds as and when the proceeds are materially disbursed.

**BY ORDER OF THE BOARD**

Chng Weng Wah
Executive Chairman, Managing Director and Chief Executive Officer
26 January 2026

*This announcement has been reviewed by the Company's sponsor, SAC Capital Private Limited (the "**Sponsor**"). This announcement has not been examined or approved by the Singapore Exchange Securities Trading Limited (the "**SGX-ST**") and the SGX-ST assumes no responsibility for the contents of this announcement including the correctness of any of the statements or opinions made or reports contained in this announcement.*

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