



# WELCOME TO KAFRIT GROUP

**COMPANY PRESENTATION**



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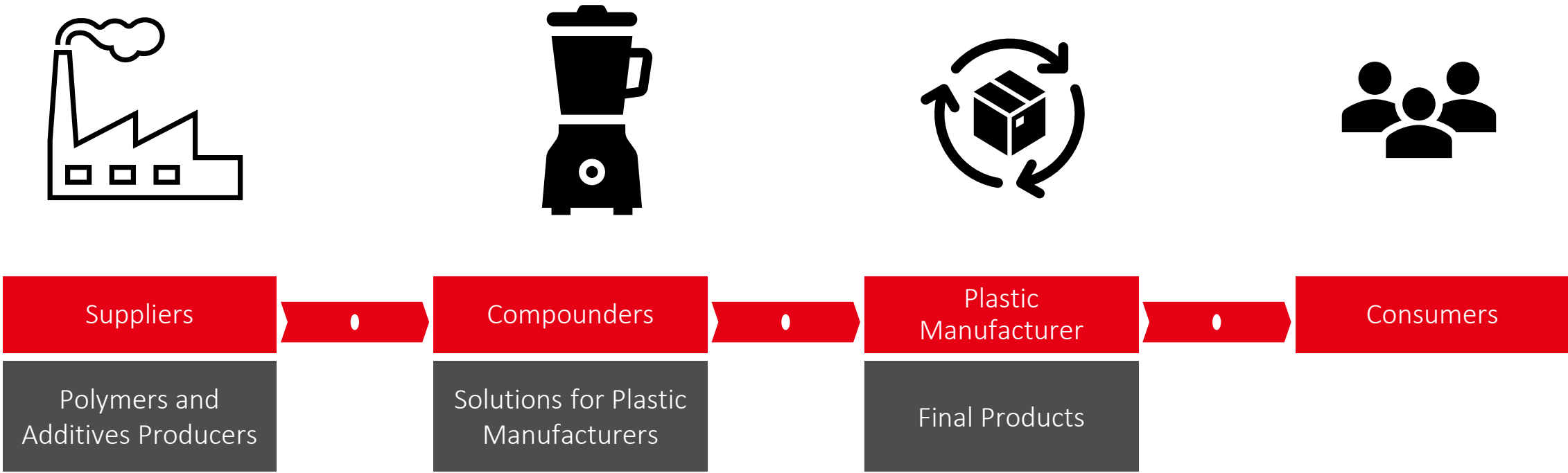
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# Our Place in the Supply Chain



**We are here**



# Kafrit Group


## Masterbatches and Compounds engineered for the future of plastics



**Our purpose is  
to unite talent and technology  
to drive the future of plastics,  
together.**

Enhance our strong Business Portfolio while **Increasing Profitability** driven by a significant Transformation from a Production-based Company to a **Customer-Centric** Company, focused on **Added Value Service**

Strategic Pillars	Higher Profitability in Business Units		Drive the future, together		
	Customer Experience	Operational Excellence	Product Technology	Focus in Colors	Develop our Talent
Mission	Be the Best-in-Class Service and Solution Provider	Excel in every step of the Supply chain	Develop innovative products and integrate new technologies that enable a better future	Become a Multi-Local Player in Colors and enter complementary segments	Foster a culture of collaboration inside and outside
Key Enabler	Data Technology, Digital Transformation				
	The Group achieved it's 2025 Strategic bottom line goal already in 2024, and has developed and approved an updated Plan including stretching top-line and bottom-line goals, for 2029				

 Kafrit

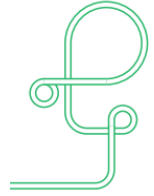
# Kafrit Sustainability Strategy for 2030

Our Sustainability aspirations are that our **People, Products' design** and our aligned **Actions**, together with our **Stakeholders** – will make a **Better World**.

Areas of Action	Operating Sustainably	Living Sustainably	Innovating Sustainably	Business Developing Sustainably
Mission	We continuously limit the negative impact our operations have on the environment	We work to ensure that our people are safe and act according to our values	We help our Customers to become more eco-friendly through Product Innovation	We Balance our Portfolio through Relevant Business Development and Strategic Alliances
Reporting Sustainably	We measure our actions, setting long and short-term goals striving to achieve results and Report them			



# Committing to Sustainability: **ESG goals - What we strive for**



## Emission reduction

A 50% reduction in SCOPE 1 and SCOPE 2 market-based emissions by 2030 across all companies, compared to the base year 2022.

## Renewable energy

More than 50% of the electricity consumed by all companies across our group will be renewable by 2030.

## Product Carbon Footprints (PCFs)

We will be able to provide PCF data for the whole product portfolio by 2027, showing that we acknowledge the importance of transparency in our value chain.

## OH&S

Everyday safe: zero incidents, accidents or injuries.

## Performance reviews

Grow our talent in a transparent feedback culture, with an annual performance review for each employee by 2026.

## DEI

An average of 50% women employed in management positions across the group by 2030, building on our past gender equity achievements.

## Training hours

Increase individual employee training and education to 12 hours a year by the end of 2025, and then to 15 hours a year by the end of 2027.

## Corruption and discrimination

Zero tolerance – every year upright: zero cases of corruption or discrimination.







MULTI-NATIONAL  
PLAYER



~80

PRODUCTION LINES



~800

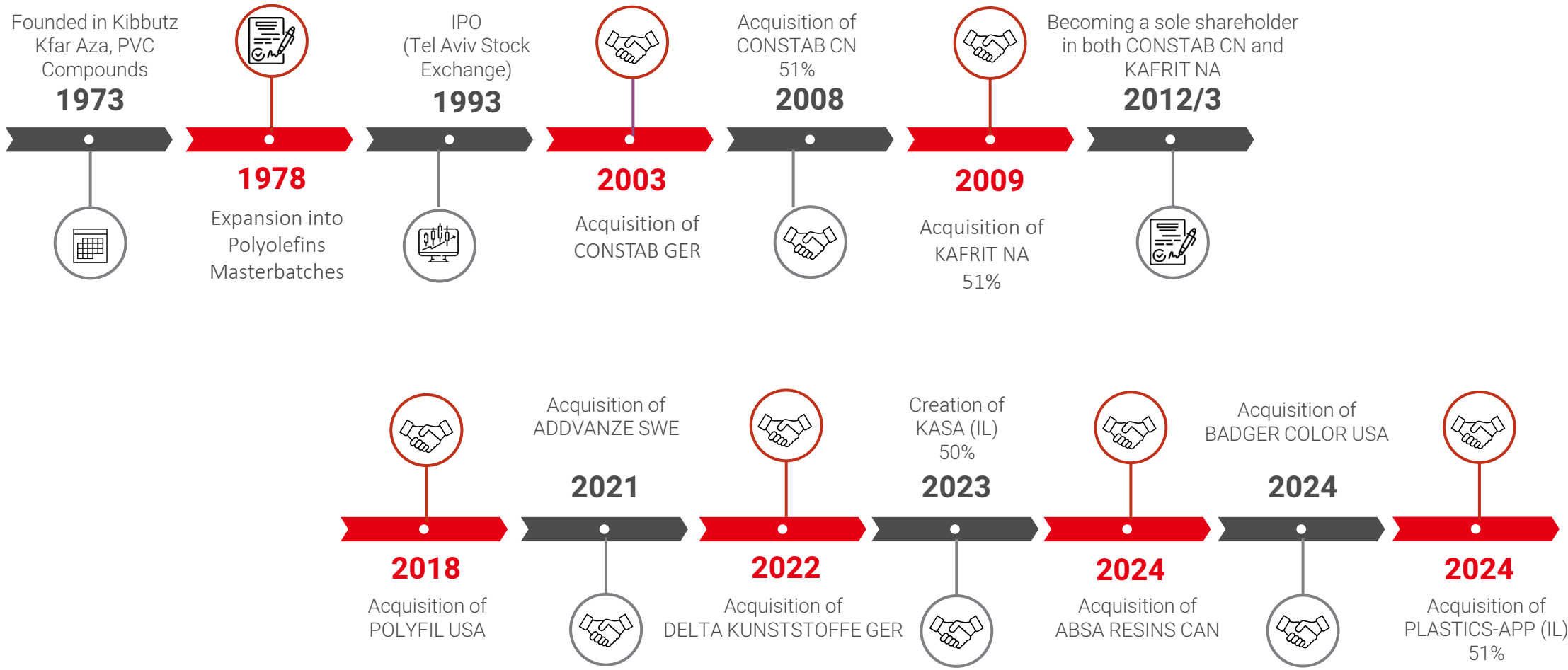
EMPLOYEES



~167,000

MT CAPACITY

# Milestones



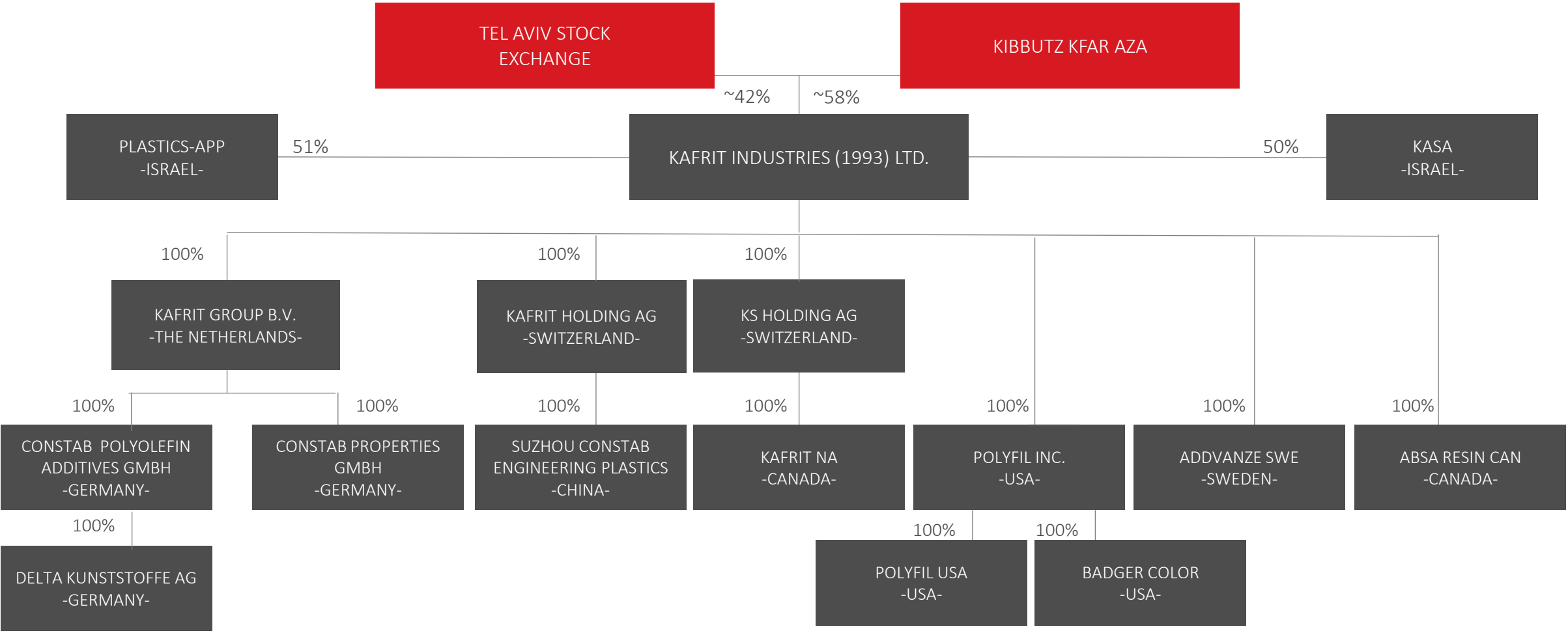


# Around the World

-  KAFRIT IL 1
-  CONSTAB GER 2
-  CONSTAB CN 3
-  KAFRIT NA 4
-  POLYFIL USA 5
-  ADDVANZE SWE 6
-  DELTA KUNSTSTOFFE GER 7
-  ABSA RESINS CAN 8
-  BADGER COLOR USA 9

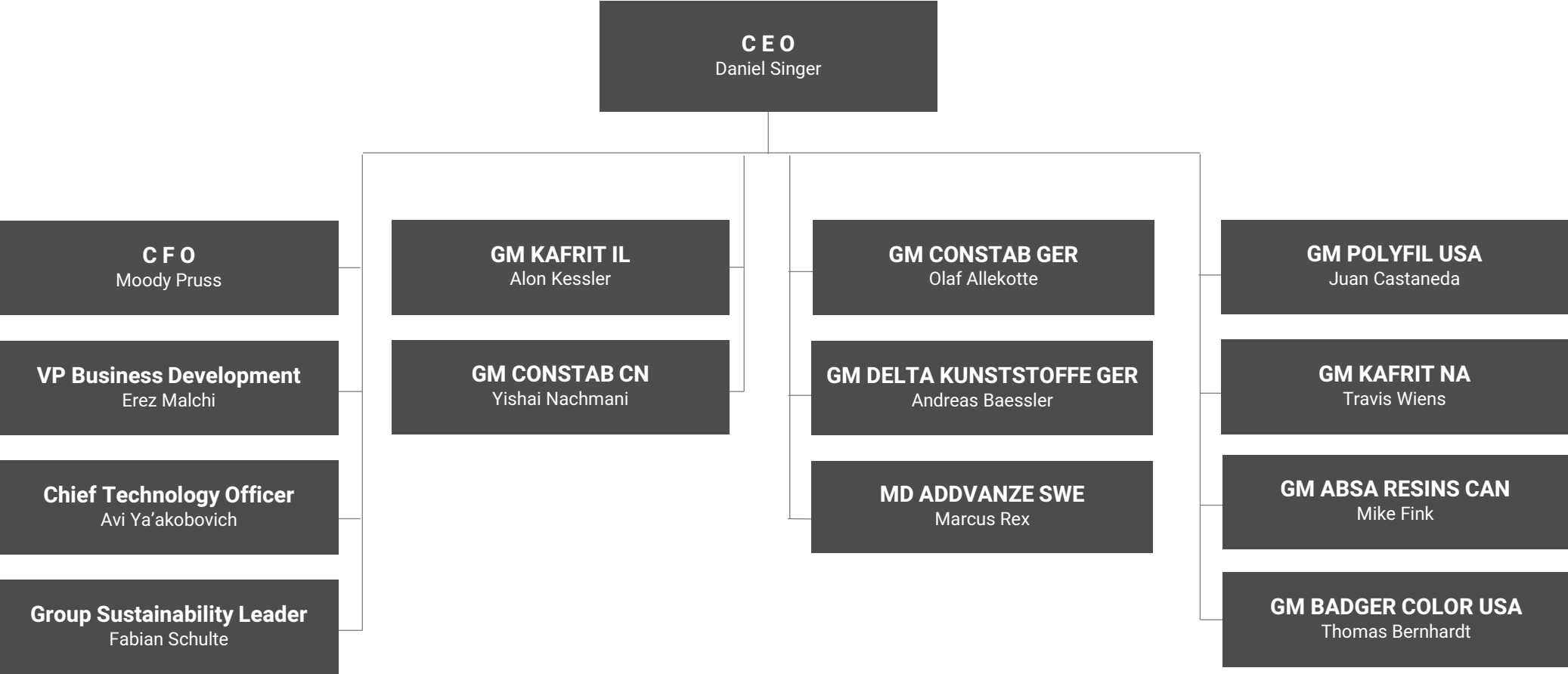


# Legal Group Structure





# Global Leadership Team







# 02

## PORTFOLIO



# How our portfolio developed since 2020?

2020

 KAFRIT IL

 CONSTAB GER

 CONSTAB CN

 KAFRIT NA

 POLYFIL USA

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# How our portfolio developed since 2020?

2020

 KAFRIT IL       CONSTAB GER       CONSTAB CN       KAFRIT NA       POLYFIL USA

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2025

 KAFRIT IL       CONSTAB GER       CONSTAB CN       KAFRIT NA       POLYFIL USA

**Acquisitions**       ADDVANZE SWE       DELTA KUNSTSTOFFE GER       ABSA RESINS CAN       BADGER COLOR USA

**Partnerships**       **PLASTICS-APP**

**Investments**       **NEMO**  
nanomaterials       **KENAF**  
VENTURES       **N3Cure**       **TERA NOVEL**       **balena.**

## Masterbatches and Compounds for different applications



## Business Areas

16,200MT Capacity



## Business Areas

~6,000MT Capacity



## Business Areas

## Compounds and Filaments Development



# Applications



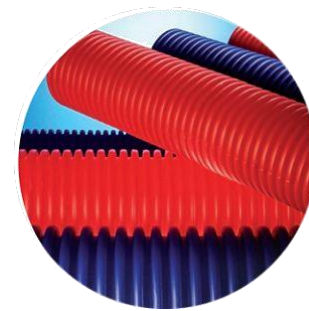
INJECTION  
MOLDING  
/ BLOW MOLDING



POLYCARBONATE AND  
PMMA SHEETS



POLYETHYLENE  
PACKAGING  
POLYPROPYLENE  
CAST AND  
CALENDER FILMS



HALOGEN FREE  
SOLUTIONS FOR  
SHEETS AND PIPES



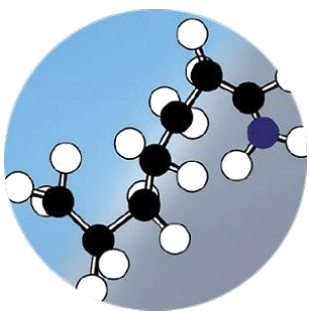
BLOWING  
AGENTS



OPTIMIZING BOPP  
FILM PRODUCTION



CONPEEL COMPOUNDS



ECOCELL



ANTIMONY FREE /  
REDUCED ANTIMONY  
FR SOLUTIONS



AGRICULTURAL FILM



ANTIOXIDANTS



ADDING VALUE TO FIBERS  
AND NONWOVENS

# Our complete range of innovative, reliable, and economical products

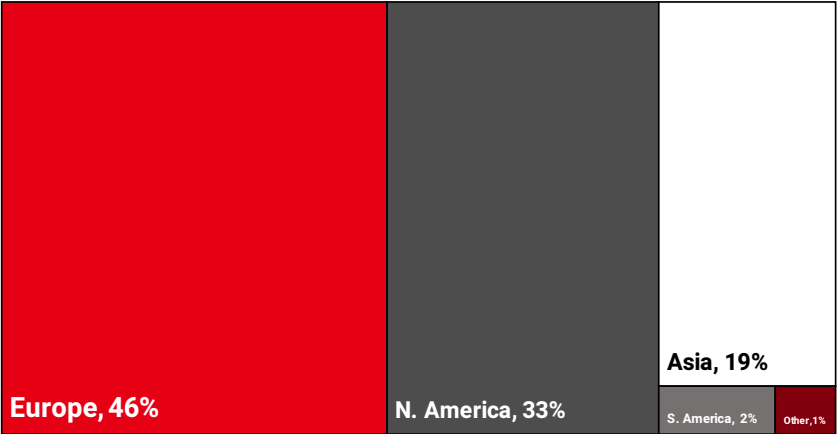
ACID SCAVENGERS  
ANTIBLOCKING AGENTS  
ANTIFOGGING AGENTS  
ANTIMICROBIAL AGENTS  
ANTISLIP AGENTS  
ANTISTATICS  
ANTIOXIDANTS  
BARRIER MB  
CAVITATING AGENTS  
CLEANING COMPOUNDS  
CONDUCTIVE  
COLOR CONCENTRATES

CROSS-LINK  
ELECTRET MB  
FILLERS  
FLAME RETARDANTS  
FOAMING AGENTS  
HEAT STABILIZER  
INFRARED ABSORBER  
LIGHT STABILIZERS  
LUBRICANTS  
MATT COMPOUNDS  
METAL DEACTIVATORS  
MODIFIER MASTERBATCH

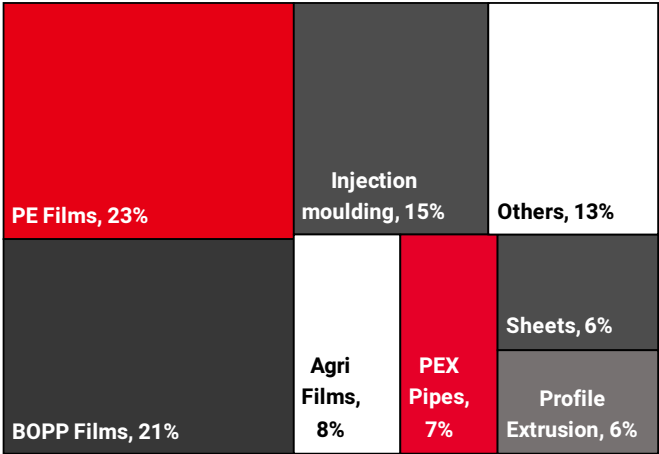
NUCLEATING AGENTS  
ODOR CONTROL  
OPTICAL BRIGHTENERS  
PEEL COMPOUNDS  
PHARMACOPOEIA MB  
PROCESSING AIDS  
PURGE AGENTS  
RELEASE AGENTS  
SLIP AGENTS  
SYNTHETIC PAPER COMPOUNDS  
THERMOSTABILIZERS  
UV ABSORBERS / UV STABILIZERS  
WHITE CONCENTRATES

# A Well Diversified Portfolio

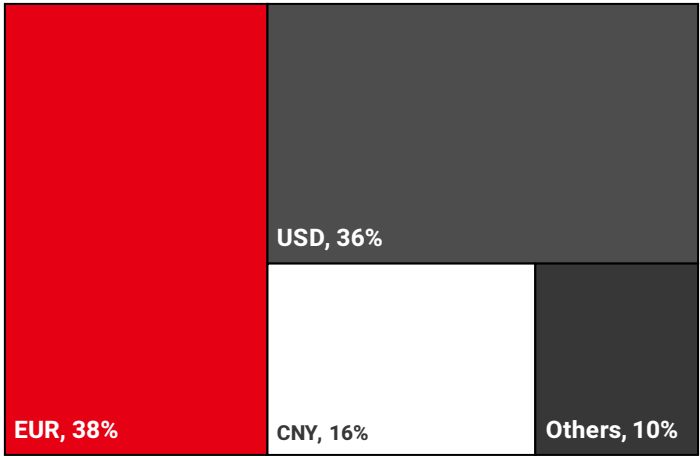
Sales by Geography



Sales by Application



Sales by Currency



4-6.2025 NIS Value Sales



# Among our Customers – None of them > 5%



L'ORÉAL



Axium  
packaging



Aptar

Jindal  
Films



PLASKOLITE



# 03

## H1/2025 PERFORMANCE HIGHLIGHTS

# H1/2025 Highlights





# Stable EBITDA under increased volatile Macro-economic environment

Consolidated P&L – H1 2025 vs. 2024			
	M-ILS		Change
	2025	2024	2024
<b>Volume Sales (Ton)</b>	<b>55,308</b>	<b>55,807</b>	<b>(0.9%)</b>
<b>Sales</b>	<b>690.3</b>	<b>680.9</b>	<b>1.4%</b>
Materials	410.7	413.5	(0.7%)
Manufacture & Labor	122.5	109.5	11.9%
<b>COST OF SALES</b>	<b>533.2</b>	<b>523.0</b>	<b>2.0%</b>
<b>GROSS PROFIT</b>	<b>157.1</b>	<b>158.0</b>	<b>(0.5%)</b>
	<b>22.8%</b>	<b>23.2%</b>	
Sale & Marketing	54.9	51.8	6.1%
General & Admin	37.0	32.9	12.4%
Other (income) expenses	(5.7)	4.7	(221.4%)
<b>Operating Profit</b>	<b>70.9</b>	<b>68.5</b>	<b>3.4%</b>
	<b>10.3%</b>	<b>10.1%</b>	
<b>EBITDA</b>	<b>102.8</b>	<b>102.8</b>	<b>0.1%</b>
	<b>14.9%</b>	<b>15.1%</b>	

# Main Financial KPIs Development - MNIS

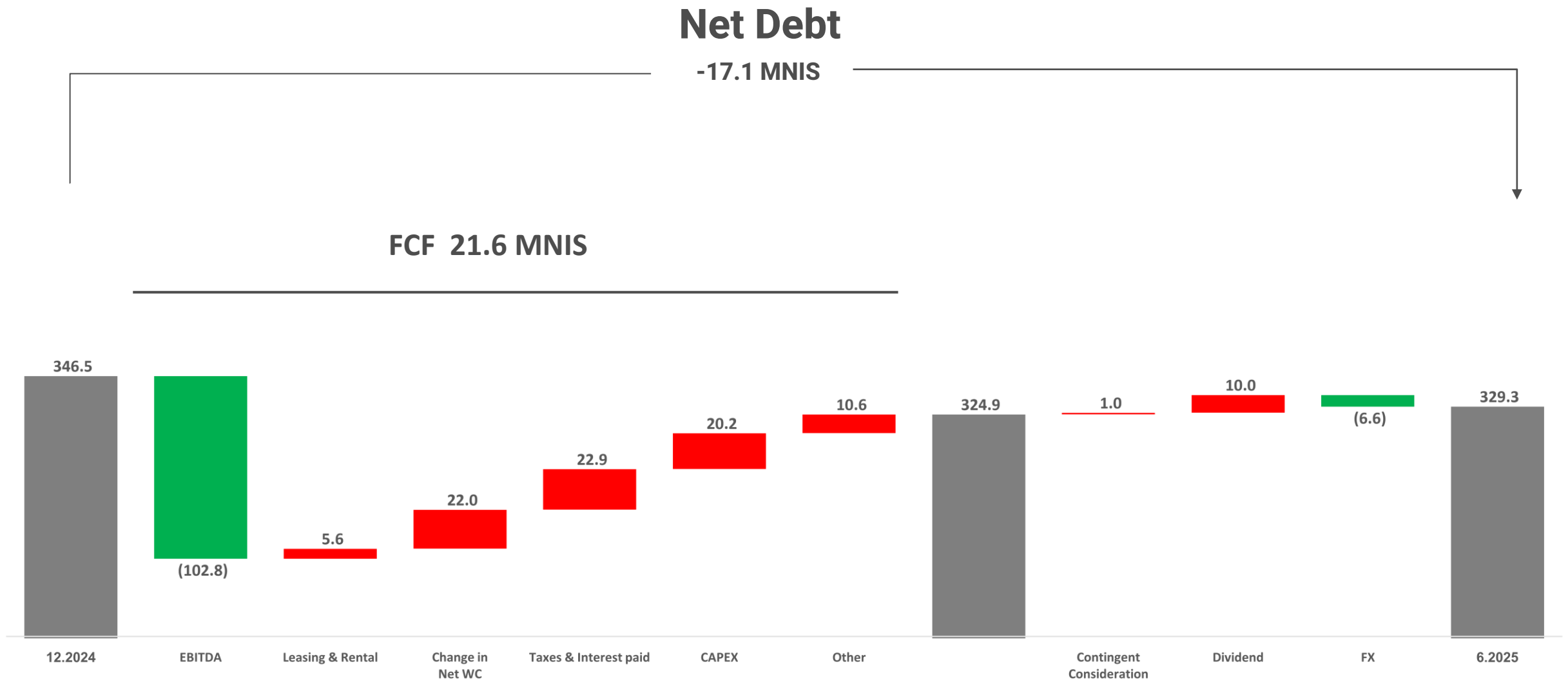
	2025		2024				2024	2023	2022	2021	2020
	Q2	Q1	Q4	Q3	Q2	Q1					
<b>Revenues</b>	<b>356.1</b>	<b>334.2</b>	<b>315.6</b>	<b>357.6</b>	<b>350.8</b>	<b>330.1</b>	<b>1,354.0</b>	<b>1,123.0</b>	<b>1,063.2</b>	<b>1,028.4</b>	<b>846.7</b>
Materials Consumption	215.8	194.9	193.8	212.3	210.0	203.5	819.6	734.6	731.1	714.1	556.9
Manufacture & Labor	61.4	61.1	59.1	61.9	59.3	50.1	230.6	164.7	139.3	121.5	115.9
<b>Cost Of Sales</b>	<b>277.2</b>	<b>256.0</b>	<b>253.0</b>	<b>274.2</b>	<b>269.3</b>	<b>253.6</b>	<b>1,050.1</b>	<b>899.3</b>	<b>870.5</b>	<b>835.6</b>	<b>672.8</b>
<b>Gross Profit</b>	<b>78.9</b>	<b>78.2</b>	<b>62.6</b>	<b>83.4</b>	<b>81.4</b>	<b>76.5</b>	<b>303.9</b>	<b>223.8</b>	<b>192.7</b>	<b>192.8</b>	<b>173.9</b>
%	22.2%	23.4%	19.8%	23.3%	23.2%	23.2%	22.4%	19.9%	18.1%	18.7%	20.5%
Sale & Marketing	27.7	27.3	27.4	29.2	27.5	24.2	108.4	82.5	77.6	66.1	60.7
General & Admin	19.0	18.0	19.6	19.4	17.3	15.6	72.0	57.9	46.0	42.9	37.4
Other (income) expenses	(5.8)	0.1	(0.0)	0.1	(0.3)	5.0	4.8	(0.6)	2.4	(1.4)	0.0
<b>Operating Profit</b>	<b>38.1</b>	<b>32.8</b>	<b>15.5</b>	<b>34.7</b>	<b>36.9</b>	<b>31.6</b>	<b>118.8</b>	<b>84.0</b>	<b>66.8</b>	<b>85.2</b>	<b>75.9</b>
%	10.7%	9.8%	4.9%	9.7%	10.5%	9.6%	8.8%	7.5%	6.3%	8.3%	9.0%
Financial (Income) expenses	6.0	13.1	(7.2)	12.0	8.6	6.4	19.8	17.8	4.6	0.1	13.8
Taxes on Income	8.8	6.9	4.3	6.8	7.4	7.8	26.4	19.2	17.8	20.1	18.9
<b>Net Profit</b>	<b>23.3</b>	<b>12.8</b>	<b>18.0</b>	<b>16.0</b>	<b>20.5</b>	<b>16.9</b>	<b>71.5</b>	<b>46.9</b>	<b>44.4</b>	<b>64.9</b>	<b>43.2</b>
%	6.5%	3.8%	5.7%	4.5%	5.9%	5.1%	5.3%	4.2%	4.2%	6.3%	5.1%
<b>EBITDA</b>	<b>54.1</b>	<b>48.7</b>	<b>30.7</b>	<b>51.3</b>	<b>52.8</b>	<b>50.0</b>	<b>184.7</b>	<b>129.9</b>	<b>104.5</b>	<b>116.6</b>	<b>103.1</b>
%	15.2%	14.6%	9.7%	14.3%	15.1%	15.1%	13.6%	11.6%	9.8%	11.3%	12.2%
<b>CAPEX</b>	<b>15.9</b>	<b>4.6</b>	<b>4.8</b>	<b>18.9</b>	<b>7.3</b>	<b>11.8</b>	<b>42.9</b>	<b>44.9</b>	<b>53.1</b>	<b>26.3</b>	<b>21.7</b>

# Stable EBITDA under increased volatile Macro-economic environment

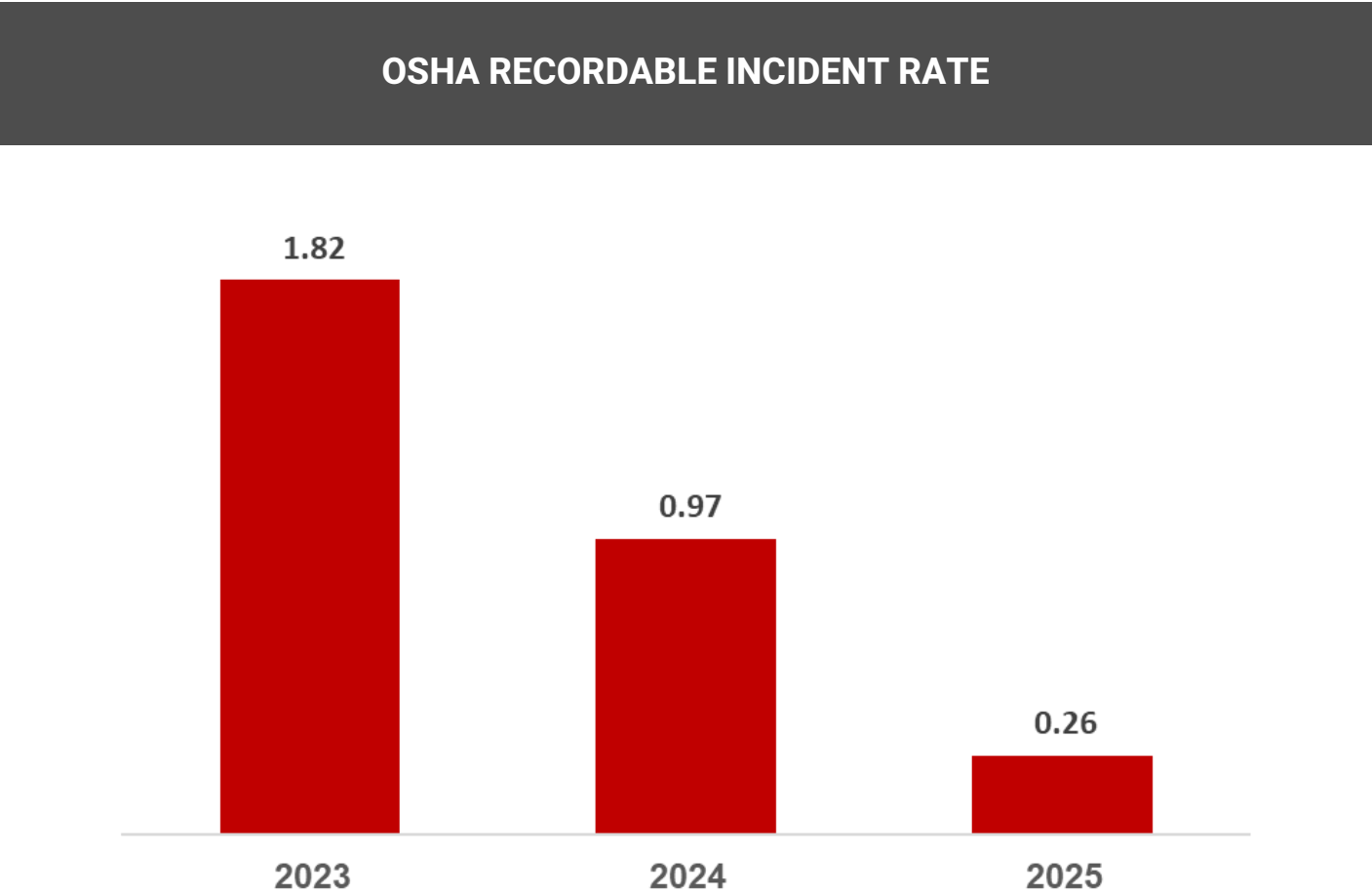




# Net Debt Decrease is mainly attributed to EBITDA and US\$ Exchange Rate Decline



# Improving in Safety KPI, with only 1 LTI, 0 Severe LTI



OSHA = #LTA / 200KHours

# 04

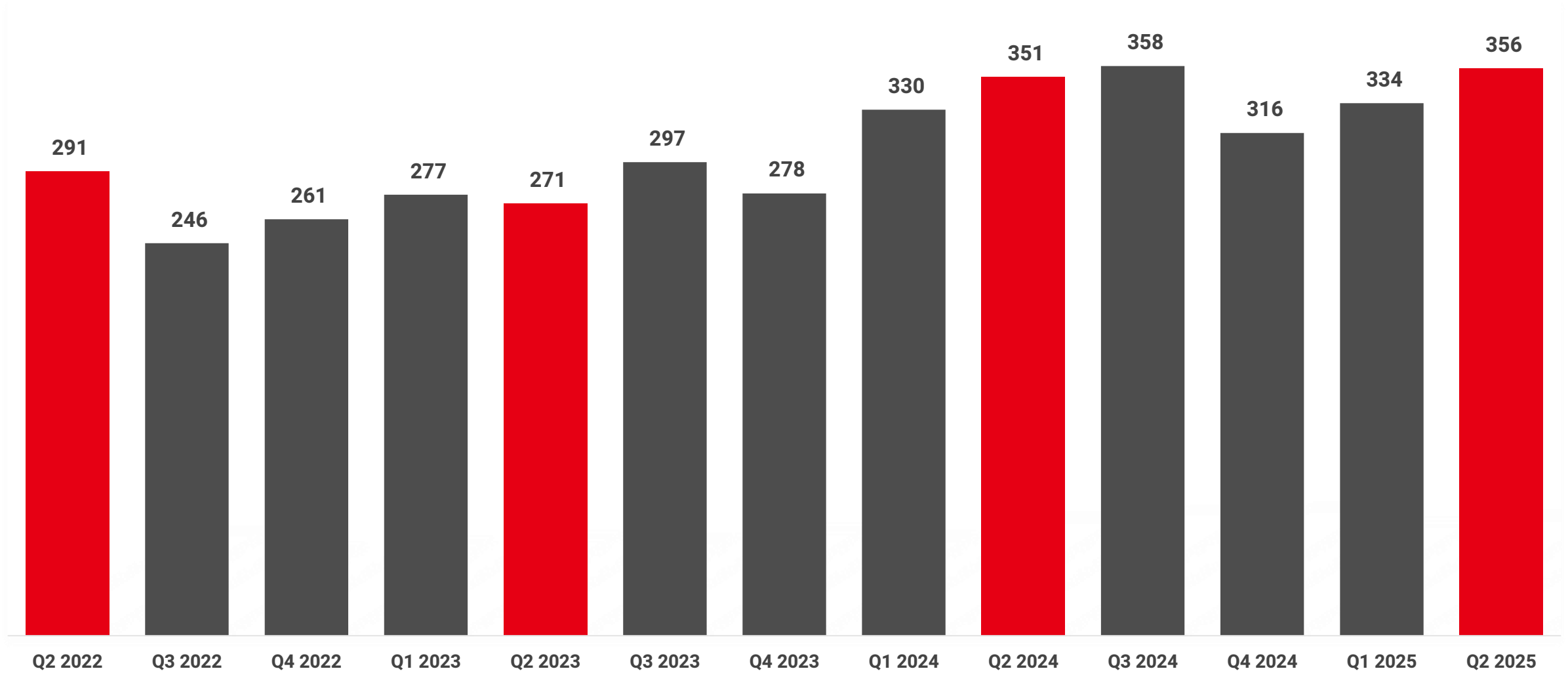
## Q2/2025 PERFORMANCE HIGHLIGHTS



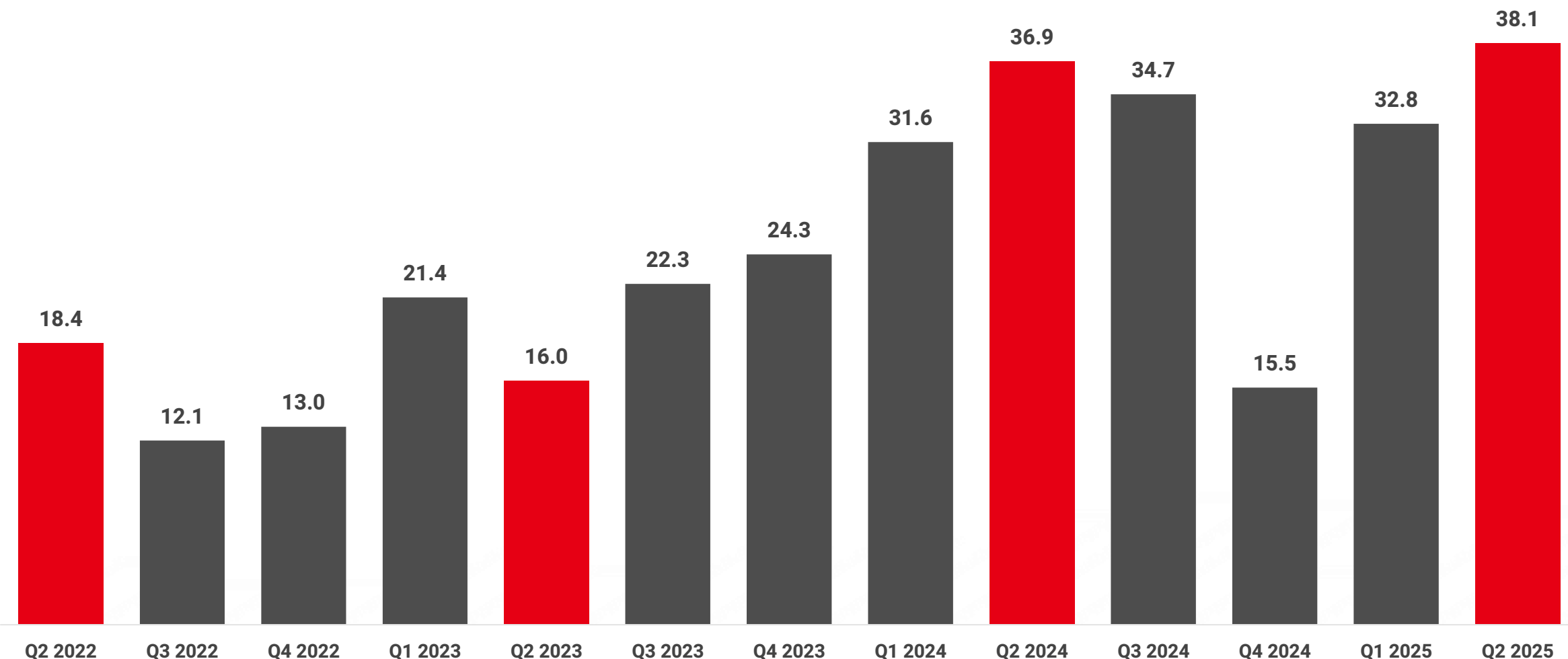
# Stable EBITDA under increased volatile Macro-economic environment

Consolidated P&L – Q2 2025 vs. 2024			
	M-ILS		Change
	2025	2024	2024
<b>Volume Sales (Ton)</b>	<b>28,331</b>	<b>27,528</b>	<b>2.9%</b>
<b>Sales</b>	<b>356.1</b>	<b>350.8</b>	<b>1.5%</b>
Materials	215.8	210.0	2.8%
Manufacture & Labor	61.4	59.3	3.4%
<b>COST OF SALES</b>	<b>277.2</b>	<b>269.3</b>	<b>2.9%</b>
<b>GROSS PROFIT</b>	<b>78.9</b>	<b>81.4</b>	<b>(3.1%)</b>
	<b>22.2%</b>	<b>23.2%</b>	
Sale & Marketing	27.7	27.5	0.5%
General & Admin	19.0	17.3	9.5%
Other (income) expenses	(5.8)	(0.3)	(100.0%)
<b>Operating Profit</b>	<b>38.1</b>	<b>36.9</b>	<b>3.2%</b>
	<b>10.7%</b>	<b>10.5%</b>	
<b>EBITDA</b>	<b>54.1</b>	<b>52.8</b>	<b>2.5%</b>
	<b>15.2%</b>	<b>15.1%</b>	

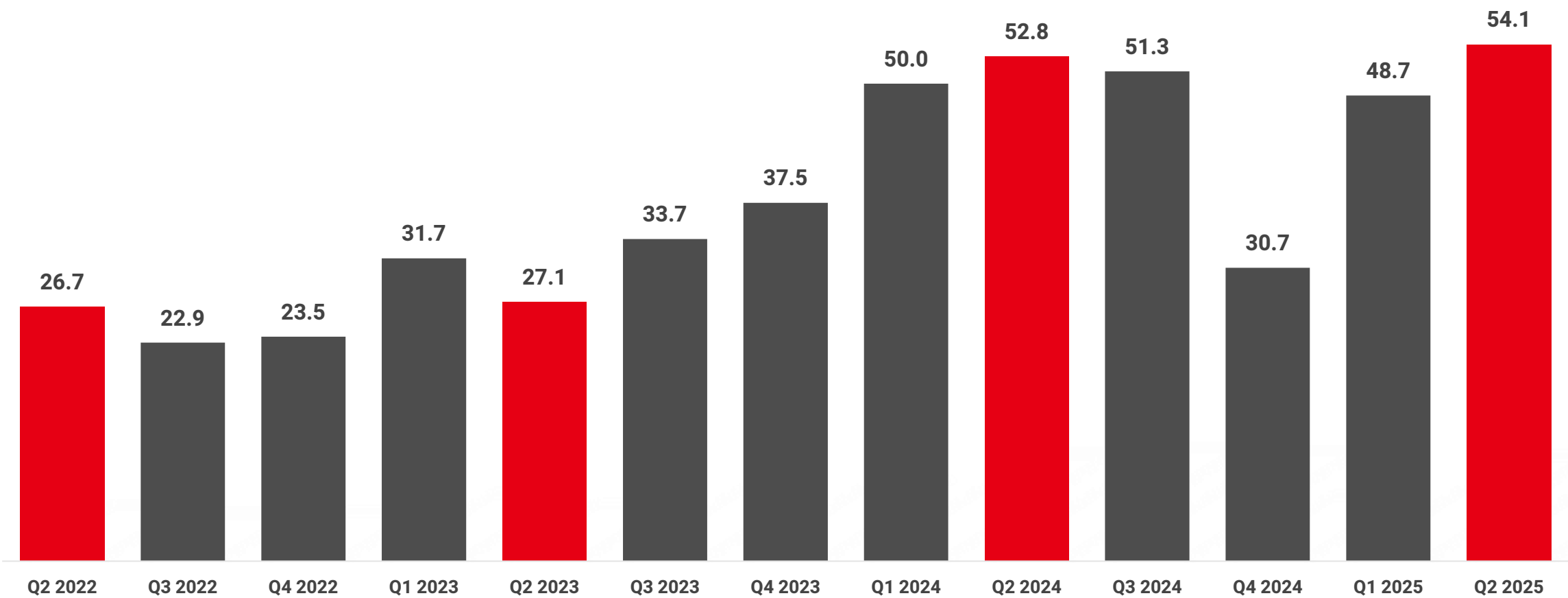
# Quarterly Sales Development (MNIS)



# Quarterly Operating Profit Development (MNIS)

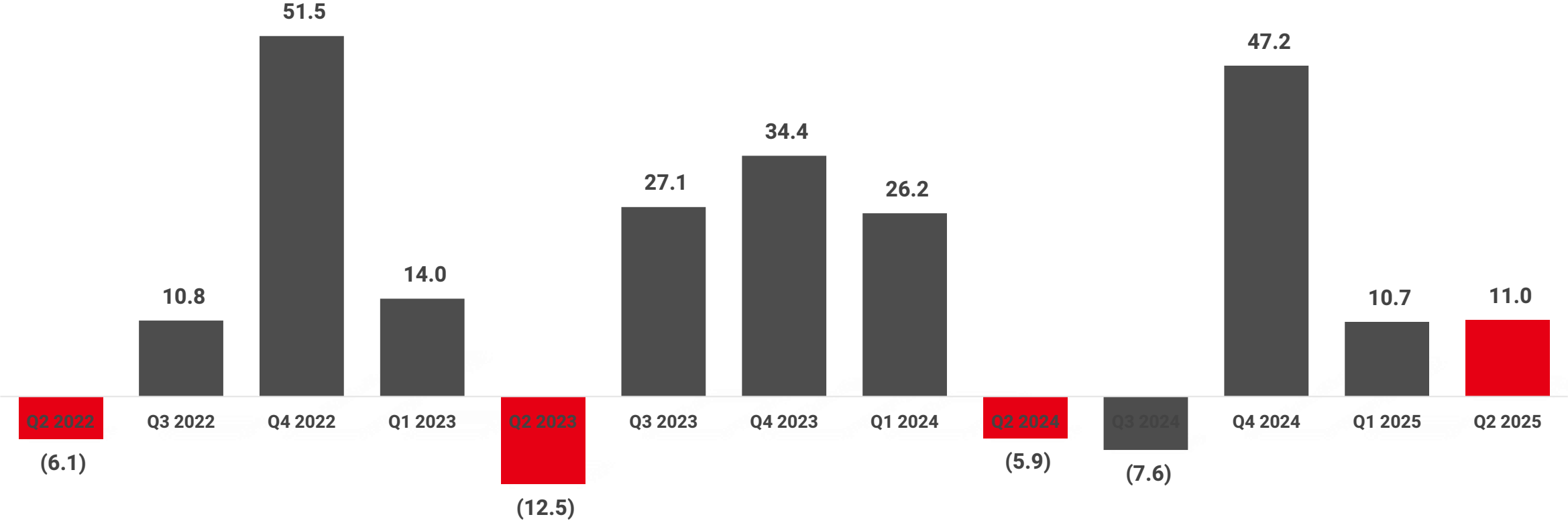


# Quarterly EBITDA Development (MNIS)

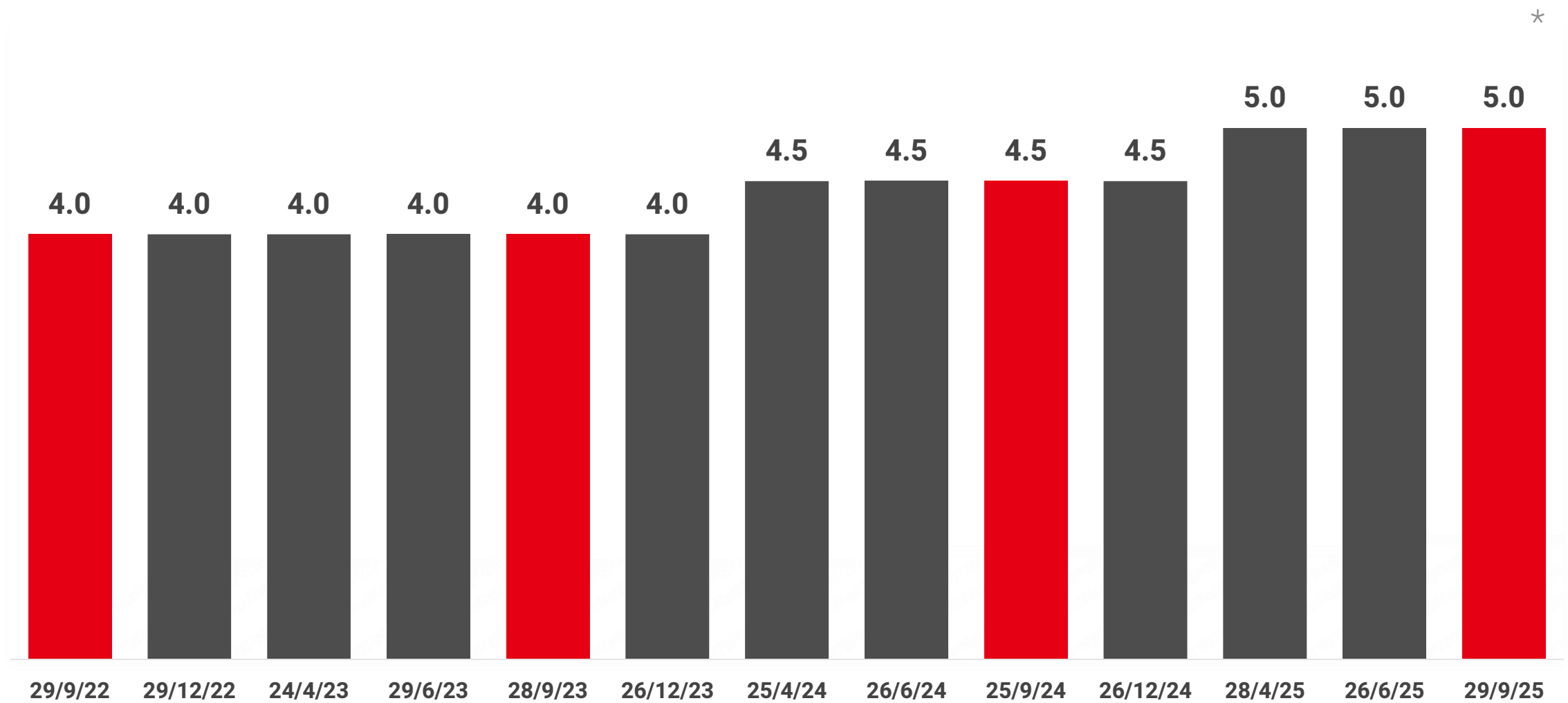




# FCF (MNIS)



# Dividend Distribution (MNIS)



# 05

UNAUDITED  
BENCHMARK

Market Trends - Public Companies in the Industry

		Q2/2025	Q2/2024	vs YAG	YTD/2025	YTD/2024	vs YAG
Kafrim Group	Sales (Million NIS)	356	351	1%	690	681	1%
Lyondell Basell	Sales and other operating revenues (Million\$)						
	Total Company	7,658	8,678	-12%	15,335	16,982	-10%
	Advanced Polymer Solutions (APS)						
Avient	Total Revenue (Million\$)						
	Total Company	867	850	2%	1,693	1,679	1%
	Color, Additives and Ink	539	542	-1%	1,058	1,057	0%
BASF	Sales (Million Euro)						
	Total Company	15,769	16,111	-2%	33,171	33,664	-1%
	Materials	3,240	3,416	-5%	6,690	6,857	-2%
DOW	Net Sales (Million\$)						
	Total Company	10,104	10,915	-7%	20,535	21,673	-5%
	Packaging and Special Plastics	5,025	5,515	-9%	10,335	11,110	-7%
Covestro	Sales (Million Euro)						
	Total Company	3,379	3,690	-8%	6,856	7,200	-5%
	Performance materials	1,618	1,834	-12%	3,295	3,523	-6%
Chemours	Net Sales (Million\$)						
	Total Company	1,615	1,538	5%	2,983	2,900	3%
	Advanced Performance Materials	346	345	0%	640	648	-1%
Cabot	Adjusted Sales (Million\$)	923	1,016	-9%	1,859	2,035	-9%
Arkema	Adjusted Sales (Million Euro)	2,395	2,536	-6%	4,776	4,877	-2%
Reynolds Consumer	Sales (Million \$)	938	914	3%	1,739	1,726	1%
Orbia	Sales (Million \$)						
	Total Company	1,967	1,976	0%	3,778	3,839	-2%
	Netafim	288	284	1%	559	540	4%
	Polymer Solutions (Vestolit & Alphagary)	616	644	-4%	1,216	1,302	-7%
Sealed Air Corp.	Sales (Million \$)	1,335	1,345	-1%	2,607	2,674	-3%
Silgan	Sales (Million \$)	1,539	1,381	11%	3,005	2,698	11%

		Q2/2025	Q2/2024	vs YAG	YTD/2025	YTD/2024	vs YAG
Kafrim Group	EBITDA (Million NIS)	54	53	2%	103	103	0%
		15.2%	15.0%		14.9%	15.1%	
Lyondell Basell	EBITDA before Impairment (Million\$)						
	Total Company	606	1,644	-63%	1,261	2,689	-53%
	Advanced Polymer Solutions (APS)	40	40	0%	86	75	15%
Avient	EBITDA (Million\$)						
	Total Company	149	143	4%	294	286	3%
	Color, Additives and Ink	113	108	4%	213	205	4%
BASF	EBITDA before special itmes (Million Euro)						
	Total Company	1,475	1,563	-6%	3,653	4,218	-13%
	Materials	408	448	-9%	877	956	-8%
DOW	EBITDA (Million\$)						
	Total Company	703	1,501	-53%	1,647	2,686	-39%
	Packaging and Special Plastics (EBIT)	71	703	-90%	413	1,316	-69%
Covestro	EBITDA (Million Euro)						
	Total Company	270	320	-16%	407	593	-31%
	Performance materials	149	196	-24%	162	299	-46%
Chemours	Adjusted EBITDA (Million\$)						
	Total Company	253	207	22%	419	400	5%
	Advanced Performance Materials	50	45	11%	82	75	9%
Cabot	Adjusted EBITDA (Million\$)	211	211	0%	417	405	3%
Arkema	Adjusted EBITDA (Million Euro)	364	451	-19%	693	801	-13%
Reynolds Consumer P	Adjusted EBITDA (Million \$)	163	172	-5%	279	294	-5%
Orbia	EBITDA (Million \$)						
	Total Company	300	334	-10%	498	587	-15%
	Netafim	40	39	3%	73	68	7%
	Polymer Solutions (inc. Alphagary)	79	107	-26%	136	193	-30%
Sealed Air Corp.	Adjusted EBITDA (Million \$)	293	286	2%	569	564	1%
Silgan	Operating Profit (Million \$)	168	142	18%	298	254	18%



Source: Financial Reports of Public Companies; Benchmark from Public Financial Reports (Unaudited)

Working together for the future of plastics.





**Working together for the future of plastics.**