כנס משקיעים 12/2020



מצגת זו אינה מהווה הצעה לרכישת ניירות הערך של החברה או הזמנה לקבלת הצעות כאמור, והיא נועדה אך ורק למסירת מידע. המידע הנכלל במצגת איננו מהווה ייעוץ, המלצה, או חוות דעת באשר לכדאיות ההשקעה בניירות ערך של החברה.

אומנם ננקטו אמצעים סבירים על מנת להבטיח שהמידע הכלול במצגת אינו מטעה נכון למועד המצגת, אך החברה אינה מתחייבת כי הוא מדויק או שלם.

כמו כן, המידע הכלול במצגת מבוסס על מידע מדיווחיה הפומביים של החברה, אך הוא עשוי להיחשב ככזה שמוצג באופן שונה מהאופן שבו הוא הוצג בדיווחיה של החברה ו/או ככולל מידע שלא הוצג בדיווחים כאמור, ולפיכך למען הזהירות, נמסר העתק מן המצגת כדיווח מיידי לציבור.

מצגת זו והמידע הכלול בה לא נועדו להחליף את הצורך בעיון בדיווחים שפרסמה החברה לציבור, ובכל מקרה של אי התאמה בין המידע הכלול במצגת למידע שהוצג בדיווחיה של החברה –האחרון יגבר.

אומדנים והערכות שונים המובאים במצגת (כגון לגבי נתח שוק, כמות בריכות, מחירי מוצרים שונים) הינם אומדנים פנימיים של החברה, אין בידיה נתונים רשמיים או בדוקים, והם מבוססים על נתונים המתקבלים מהמפיצים של החברה ו/או משיחות עם גורמי מקצוע בשוק ו/או בתערוכות בינלאומיות, ולכן אינם מידע מוסמך או מדוייק.

המצגת עשויה לכלול מידע צופה פני עתיד, כהגדרתו בחוק ניירות ערך, התשכ״ח- 1968. מידע כאמור כולל, בין היתר, תחזיות, יעדים, הערכות ואומדנים של החברה, המתייחסים לאירועים או עניינים עתידיים, אשר התממשותם אינה וודאית ואינה בשליטת החברה.

מובן שמידע צופה פני עתיד אינו מהווה עובדה והוא מבוסס רק על הערכות סובייקטיביות של החברה. מידע צופה פני עתיד עשוי, מטבעו ככזה, שלא להתממש כולו או חלקו או שיתממש בצורה שונה מזו שנחזתה, ומידע כאמור, הינו בלתי וודאי, בלתי ניתן להערכה מראש, ולעיתים אף אינו מצוי בשליטת החברה. התממשותו או אי התממשותו של המידע צופה פני עתיד תושפע, בין היתר, מגורמי סיכון המאפיינים את פעילות החברה, וכן מההתפתחויות בסביבה הכללית ובגורמים חיצוניים המשפיעים על פעילות החברה, אשר הינם בלתי ניתנים להערכה מראש ואשר אינם נמצאים בשליטת החברה.

תוצאותיה והישגיה בפועל של החברה בעתיד עלולים להיות שונים מהותית מאלו שהוצגו במצגת.

כמו כן, תחזיות והערכות צופות פני עתיד מתבססות על נתונים ומידע המצויים בידי החברה במועד המצגת, והחברה אינה מחוייבת בעדכון או שינוי כל תחזית ו/או הערכה כאמור על מנת שישקפו אירועים או נסיבות שיתרחשו לאחר המצגת, ואינה מתחייבת לעדכן את המצגת. כל הזכויות במצגת ונתוניה שמורות לחברה.

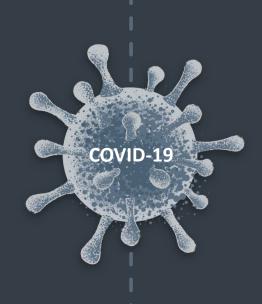


2020 – Q3/9 Months Summary

Eyal Tryber CEO



Turning challenges into a win for Maytronics



INTERNAL



EXTERNAL













INTERNAL















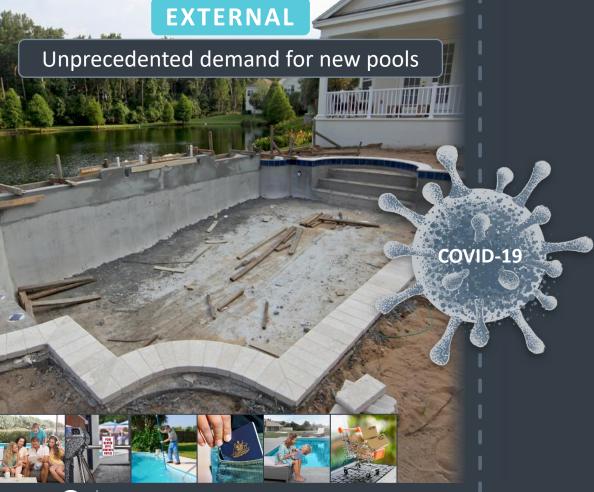


INTERNAL







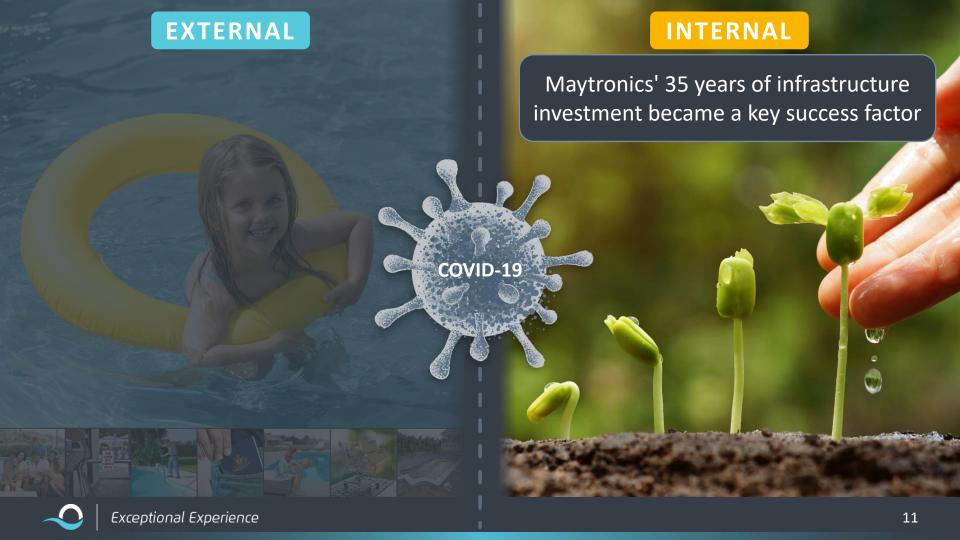


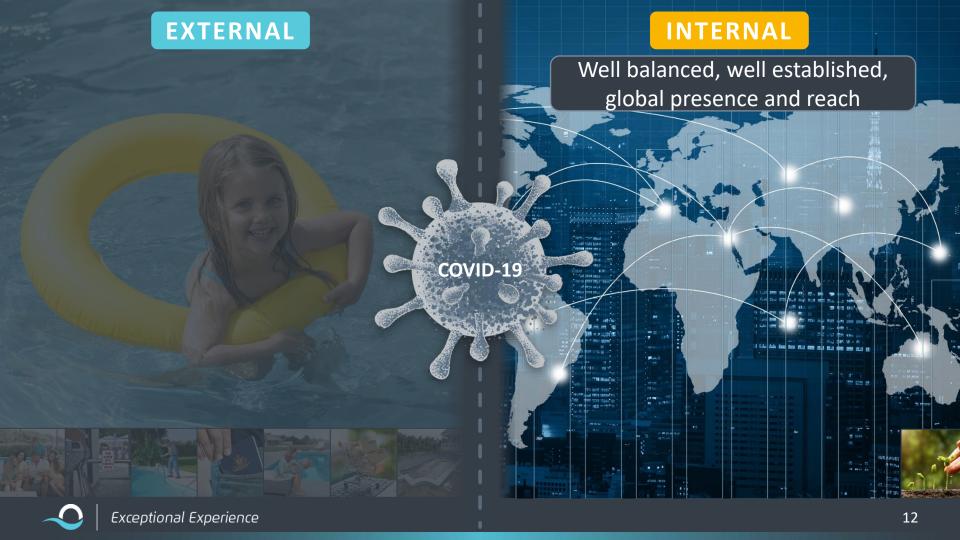








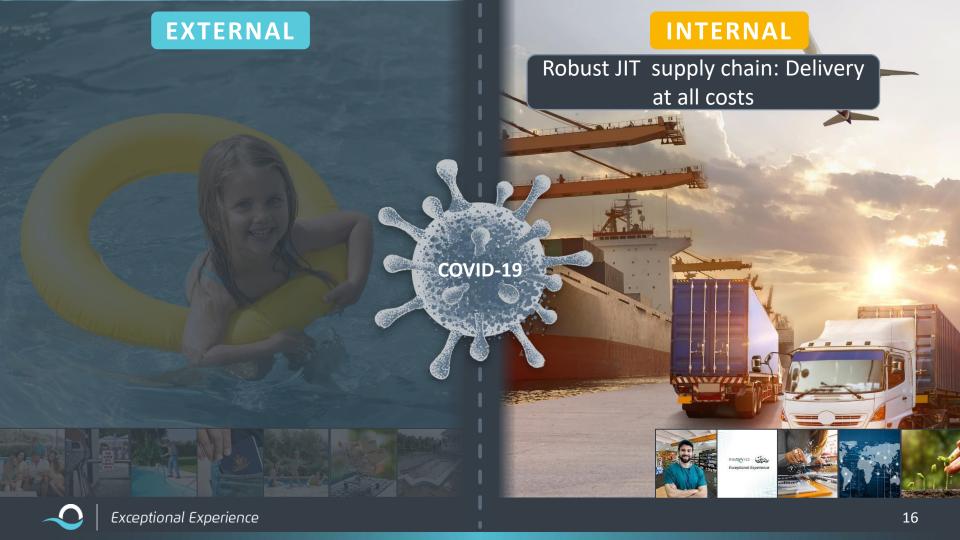




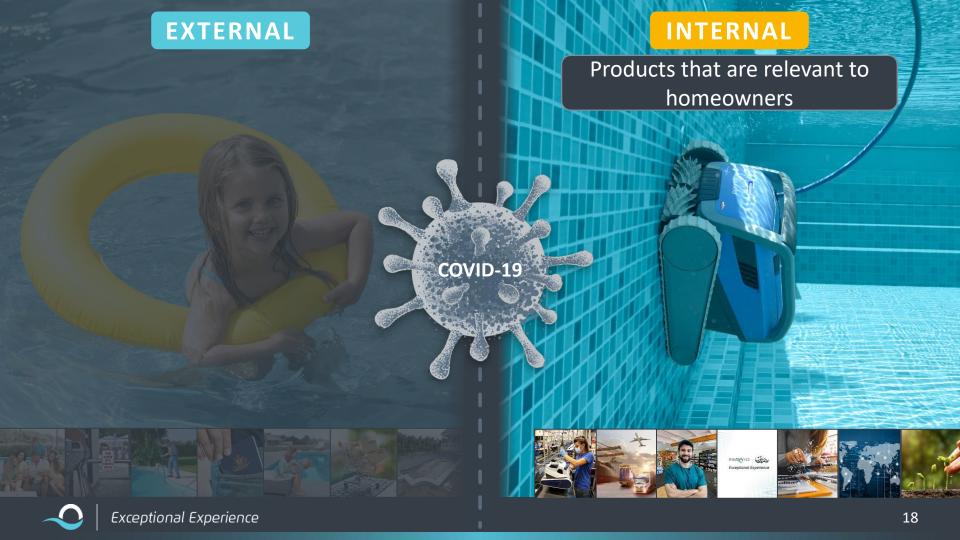












9 Months Business Highlights



Supply Chain & Quality



Regional Management GTM



Distributors



Financial Management and control



Great growth on Pro & eCom





M600, PL's & IoT





Commercial









Covid19 Features

Pool occupancy & social distancing check

French launch press coverage

TV









Radio







Printed Newspaper





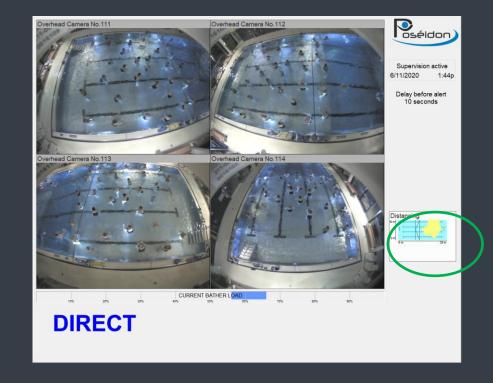
Online press













Poseidon by Maytronics New Alarm Device

Connected watch for drowning alarm display



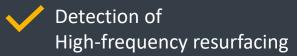


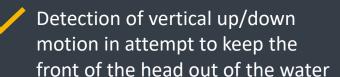


Swimeer unusual behavor signaling before the drwoning occures.













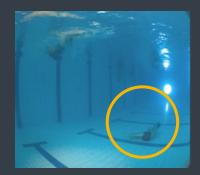
Poseidon by Maytronics

Drowning Detections Update

+50 drowning detections in public swimming pools and examples of drowning detections from summer 2019 to summer 2020



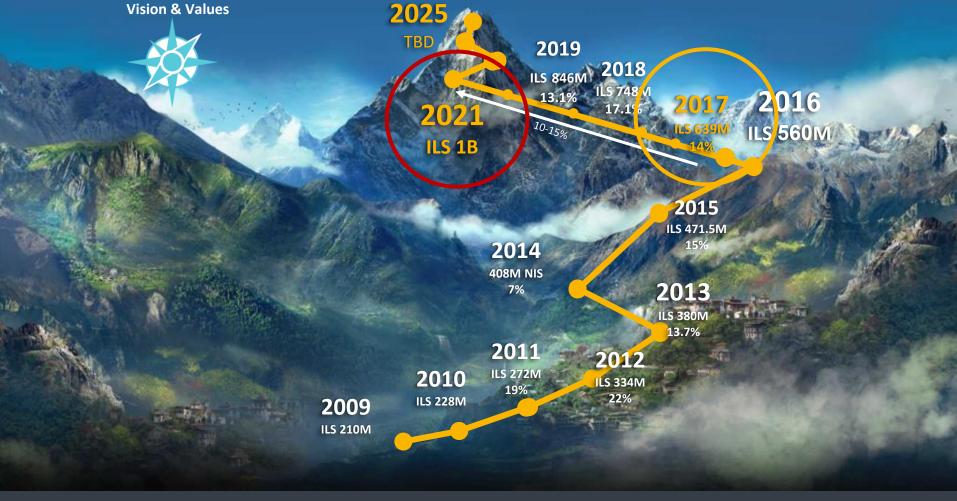




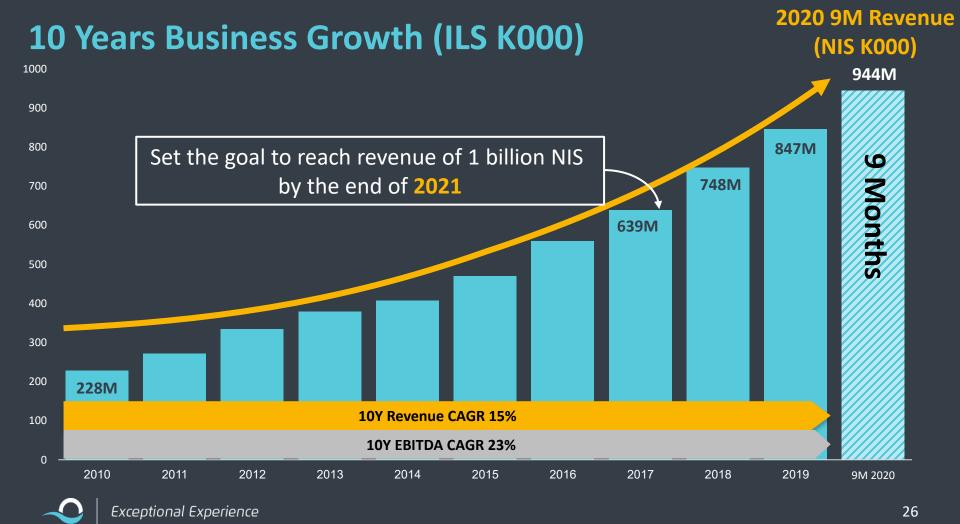














2020 – Q3/9 Months Summary

Eyal Tryber CEO

Meni Maymon -CFO



Q3 2020 Financial Summary NIS K

	Q3 2020	Q3 2019	Reported % Growth	Ex. FX impact % Growth
Revenue	252,882	164,909	53%	54%
Gross Profit	103,135	64,770	59%	58%
Operating Profit	43,246	17,556	146%	140%
Net Profit	29,406	14,848	98%	117%

Key Focus:

- Continues increase in demand for robots for private pools in all territories.
- Accelerated growth rate of online sales, and a good weather in almost all territories in the north hemisphere.

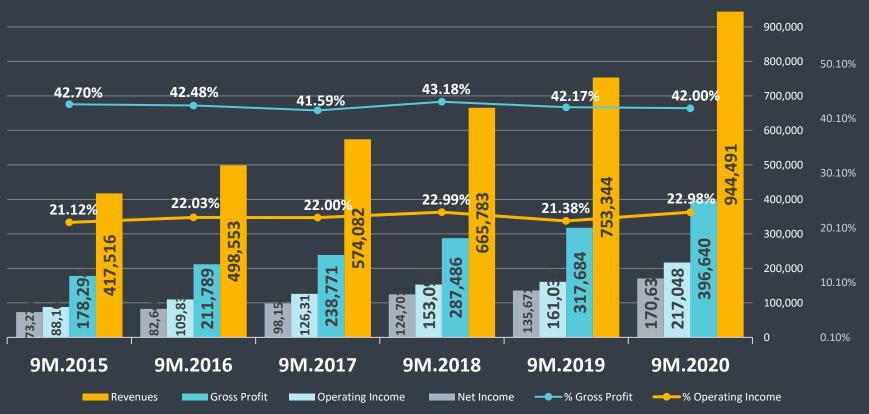
9 Month 2020 Financial Summary NIS K

	9M 2020	9M 2019	Reported % Growth	Ex. FX impact % Growth
Revenue	944,491	753,344	25%	29%
Gross Profit	396,640	317,684	25%	31%
Operating Profit	217,048	161,037	35%	46%
Net Profit	170,635	135,671	26%	41%



Profit and Loss for the years 9M 2015-9M 2020

NIS in thousands





Sales by Segments Q3

	Q3 2019	Q3 2020
Private Pools	126,823	203,914
у/у	16.9%	60.8%
% of Revenues	76.9%	80.6%
Commercial pool	16,984	14,513
у/у	5.0%	(-14.5%)
% of Revenues	10.3%	5.8%
Safety & Others	21,102	34,455
у/у	6.1%	63.3%
% of Revenues	12.8%	13.6%
Total Revenues	164,909	252,882

Sales by Segments 9M

	9M 2019	9M 2020
Private Pools	626,366	811,783
у/у	14.9%	29.6%
% of Revenues	83.1%	85.9%
Commercial pool	61,797	54,459
у/у	3.3%	(-11.9%)
% of Revenues	8.2%	5.8%
Safety & Others	65,181	78,249
у/у	7.4%	20%
% of Revenues	8.7%	8.3%
Total Revenues	753,344	944,491



9 Month/Q3 2020 Regional Growth %

North America

9M + 32% (local +37%)

Q3 + 41% (local +45%)

Europe

9M + 20% (local +23%)

Q3 + 69% (local +66%)

Rest of the WW

9M + 19%

Q3 + 49%

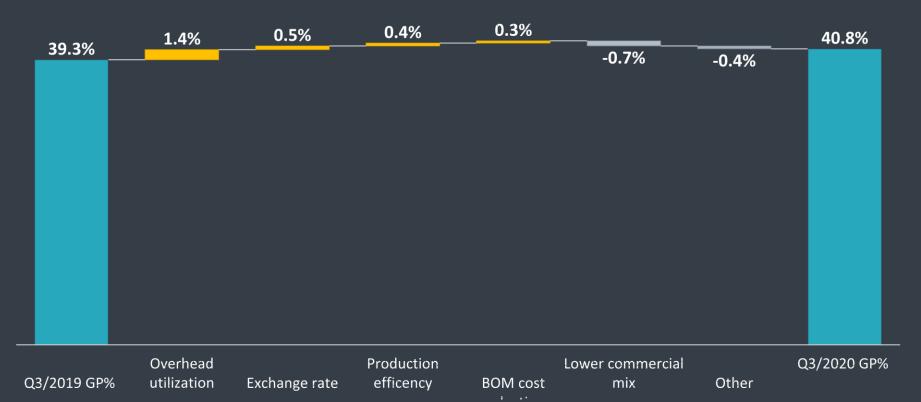
Oceana

9M + 32% (local +36%)

Q3 + 41% (local +39%)

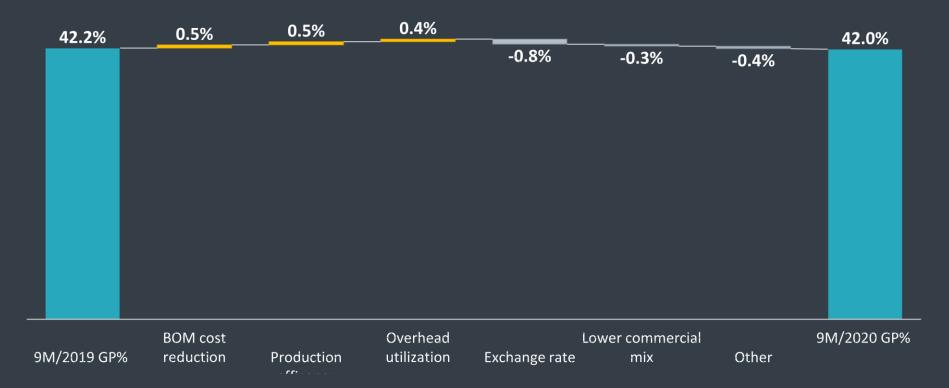


Gross Profit Margin Analysis – Q3 2020





Gross Profit Margin Analysis – 9 Months 2020





Exchange Rates Impact on 9 Months 2020 Results

	Local Currency	NIS in Prior Period FX rate	Actual NIS	FX Impact	FX rate diff
\$	119,750	427,941	417,675	-10,266	-2%
€	109,576	443,552	427,594	-15,958	-4%
AUD	34,886	85,927	82,761	-3,166	-4%
NIS	16,462	16,462	16,462	-	
Total Revenue		973,881	944,491		
\$	94,135	335,706	328,002	-7,703	-2%
€	9,399	37,723	36,775	-947	-3%
AUD	5,086	12,586	11,949	-637	-5%
NIS	171,124	171,124	171,124		
Total Cost Of Goo	od Sold	557,140	547,851		
FX Impact on Gro	oss Profit			-20,101	
FX Impact on Op	erating Profit			-18,721	



OPEX 9 Month: R&D NIS K

	Robots	WT	Other	Total	% Change
Total R&D Expenses	24,279	17,307	1,945	43,531	+29.6%
Capitalizing	(10,552)	(10,188)	-	(20,740)	+35%
P&L R&D Expenses	13,727	7,119	1,945	22,791	+24.8%

Key Focus:

- Continued investments in development of Robots and water technology system.
- Additional employees in both Robotic and Water Technology
- increase in Water Technology Capitalization.



OPEX 9 Month: S&M NIS K

	9M 2020	9M 2019	% Change
Payroll	46,036	42,708	+8%
Advertising and sales promotion	27,345	29,656	-8%
Freight & Depreciation	16,271	6,748	+141%
Total	89,652	79,112	+13%

Key Focus:

- Additional human resources in most territories
- Decrease in the costs of overseas travel, seminars and conferences
- Increase in Freight cost and depreciation (PPA and IFRS 16)



OPEX 9 Month: G&A NIS K

	9M 2020	9M 2019	% Change
Payroll	36,408	30,386	+20%
IT Expenses	6,089	3,809	+60%
Professional Fees	6,817	4,982	+37%
Depreciation	4,619	3,970	+16%
Travel Expenses	535	1,491	-64%
Office Expenses	2,731	2,479	+10%
Other	9,948	12,156	-18%
Total	67,149	59,273	+13%

Key Focus:

- Additional human resources (IT, HR,FIN) and Option Plan to support the strategy
- Increased IT Expenses to support infrastructures.
- Acquisition of Bunger& Frese Cost
- Decrease in the costs of overseas travel

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 Decrease in other – cultural events.



OPEX % Out of Total Sales





Additional Financial Figures NIS (K)

	9M 2020	9M 2019	% Change
EBITDA	251,133	190,924	+31.5%
Net Cash flows from Operating	242,568	158,722	+53%
Operating Working Capital	232,536	240,160	-3%
Customer Days	70	71	
Inventory Days	129	159	
Supplier Days	53	55	



CAPEX 9 Month NIS K

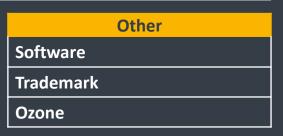
	9M 2020	9M 2019	% Change
Leasehold Improvements	9,448	6,536	+45%
Machinery equipment & molds	10,822	7,988	+35%
Furniture & office equipment	2,917	2,645	+10%
Motor Vehicles	315	356	-12%
Total	23,502	17,525	+34%



Intangible Assets NIS K

	Development costs	BF PPA	Other	TOTAL
30 Sep 2019	63,839	-	5,065	68,904
Additions	25,831	42,431	10,026	78,288
Amortization	(8,087)	(499)	(1,833)	(10,419)
Translation adjustments	(51)	1,559	392	1,900
30 Sep 2020	81,532	43,491	13,650	138,673

BF PPA	
Distribution agreements	7,246
Customer relations	6,260
Goodwill	29,985
	43,491





Exceptional Experience



Thank You.

The continuing journey towards 2025

Eyal Tryber





"Feet on the ground"
Focus on meeting the company's objectives



Continuous investment in long-term vision and strategy

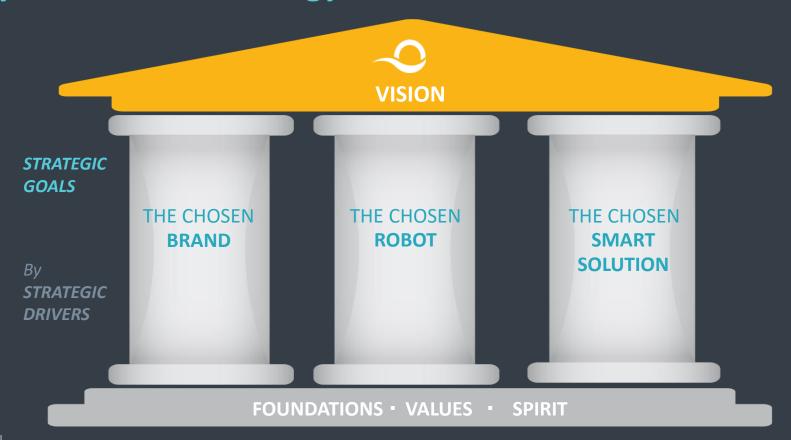




Maytronics Vision

Leading the way
to make your pool water
exceptional
for pure enjoyment

Maytronics 2025 Strategy House





Human Resources





Exceptional Experience

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Operation & Supply Chain Division

Guy Liphshits, Chief Operating Officer

New Warehouse - Yizrael



4 Buildings – Dalton extension



Key focus: 2 steps ahead approach

- Production sites capacity planning
 - Our investment will enable us to grow the capacity by ~85% to support demand as we climb towards 2025

Projects:

- New mobile racks warehouse
- New WT production site
- New electronics production site
- Move to autonomation
- JIT, Lean philosophy
- Quality first
- Industry 4.0 initiatives
- Data & analytics-base decision making



Quality



Key Focus:

- Automate <u>testing</u> Data & analytics
- Embed <u>Learning</u> & <u>continuous</u> improvement culture
- Sustain engineering quality ongoing projects
- A-Z onsite quality control
- <u>Suppliers</u> quality process and collaboration & STS (ship to stock) qualifications
- R&D quality requirement definitions and control process (QFD/FMEA)

Exceptional Experience

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Finance



Key Focus:

- Build the financial infrastructure and tools to support new business models
- Adopt digital and automation tools and process
- Global tax process
- Working capital to support the Group
- Risk analysis and regulations
- Advanced budget control process
- Utilize Government incentive programs
- Data and analytics



IT Division

Orly Huberman, Chief Information Officer (Joined Maytronics in February 2020)



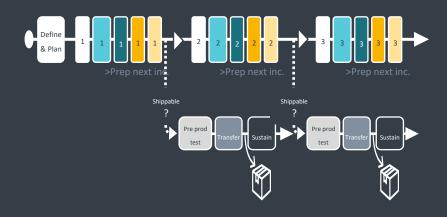


Technology & Solution Division + Robots R&D Center

Amit Caspi, Chief Solution Officer (Joined Maytronics in February 2020)



Strengthen the organization and implement agile, incremental development cycles & process aimed to define, plan and deliver on time





Water Technologies BU & R&D Center

Shay Peretz, General Manager, Water Technology





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Maytronics Innovation Philosophy

Breakthrough Technologies
By Maytronics Innovation Center

Continuous Product Evolution
Ongoing support to win the GTM







Business Division



Sharon Goldenberg, Chief Revenue Officer





Exceptional Experience

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Biz Division initiatives & journey towards 2025

Sharon Goldenberg



Our Mission



Define and Execute the vision & strategy



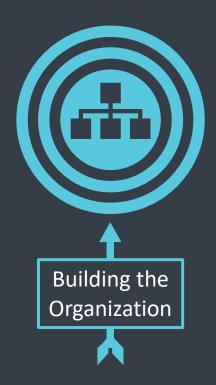
Maximize the business opportunity and sustain profitable, double digit growth



Penetrate to the **Blue Ocean**



Key Mission Enablers







Organization: Human Capital to Sustain Growth & Profit

Regions: Foot on the ground



Global Strategic Functions

- Marketing
- Customer Care Center
- Business Operations
- New Business Models



Synergies

How we work between the regions and the functions –

The regions has local functions















Customer Care



Product

Support

Human

Resources

Synergies

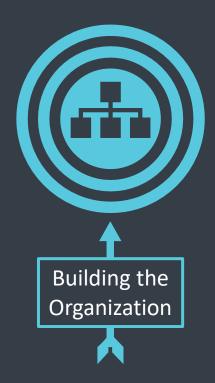
How we work between the regions and the functions -

The regions has local functions





Key Mission Enablers



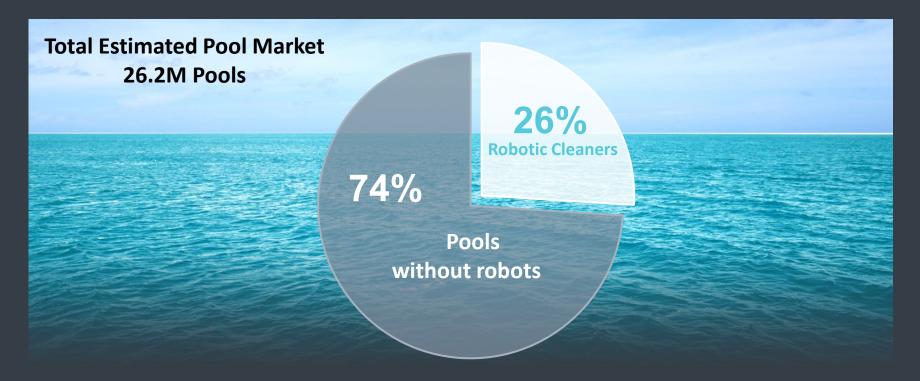






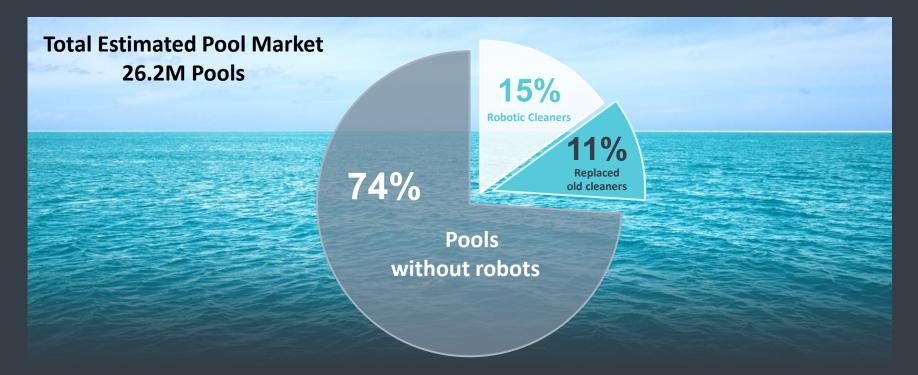


Blue Ocean Outlook



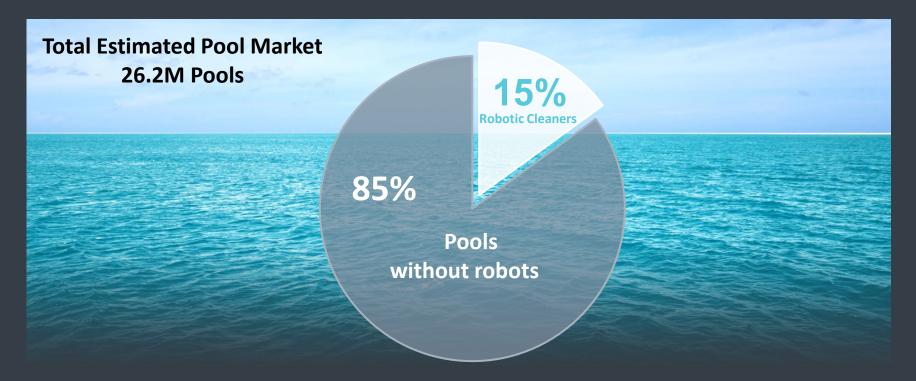


Blue Ocean Outlook - Redefined





Blue Ocean Outlook - Redefined





Pool & Robotic Cleaner – Estimated Market Size

Pools



26.2M pools in 2020 (estimated)



Out of **26.2M** pools in 2020, **7.3M** are **not** within our focus in the years to come

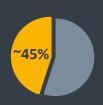
Robotic Cleaners



There are **3.9M** Electrical cleaners in operation (estimated)



Based on our analysis, it is estimated that Electrical Cleaners are being replaced every 2-8 years — Depends on the territory, the model and the manufacturer



~40% – 50% from the Electrical cleaners that are being sold are replacement







3,900,000Install base WW (out of the 26.2M)





Electrical Cleaners are being replaced every 2-8 years





15,000,000Realistic focused WW Blue Ocean

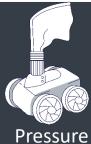




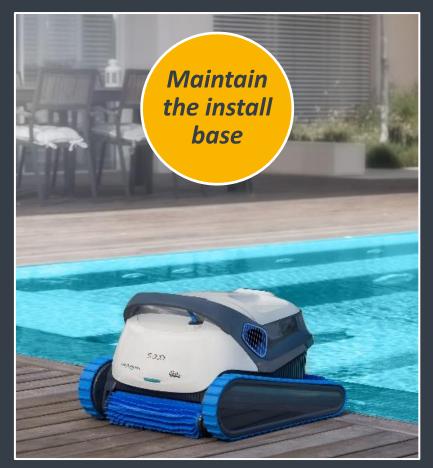
Manual

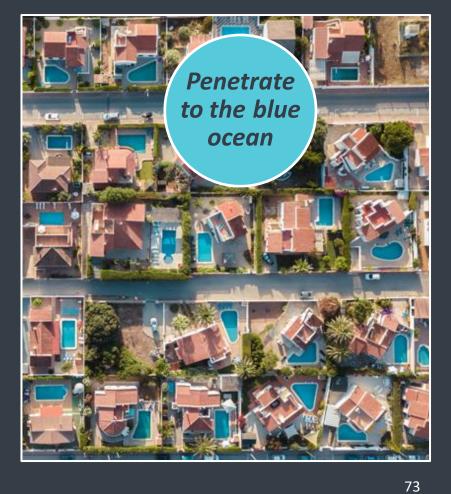


Suction



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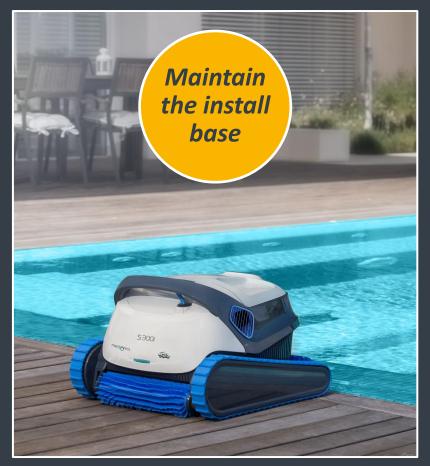
Business Ambition Key Mission

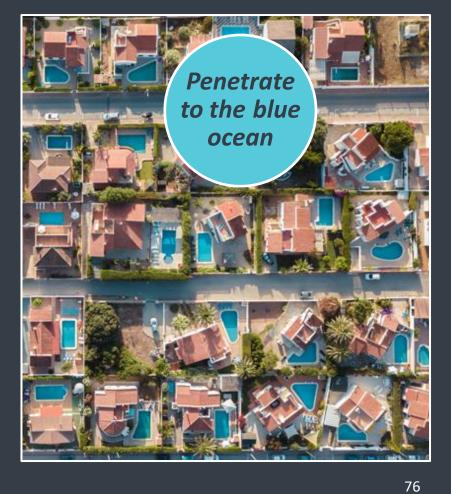




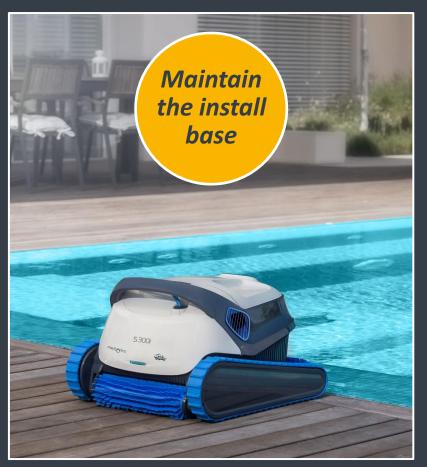
GTM – B2B & B2C Digital Transformation











Consumer Journey Touchpoints



Brand Loyalty



POS Presence & Influence



Technological Innovation



Product Connectivity



Consumer Journey Touchpoints



Awareness



Research presence



Star Rating nurturing



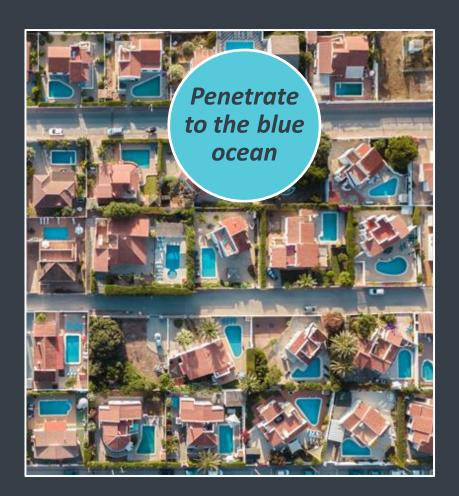






maintain our install base





Consumer Journey Touchpoints



Brand Identity

Get the right feeling about our brand



Awareness

Get to know us and our offering



B2C2B

Drive people to the shops



eCom POS

AMAZON, Pool.com

Customer Care





Exceptional Service







Symbiotic Relationship

Happily Grant:

Consumer support

Self service tools (FAQ)

Partners support & training

Advise – Before & after purchase

Humbly Get:

Brand loyalty

happier customers

Voice of the Customer (Interactions, Surveys)







Maytronics U.S.

Franck D. Sogaard
President & GM

02.12.2020

Maytronics U.S. Subsidiary Summary

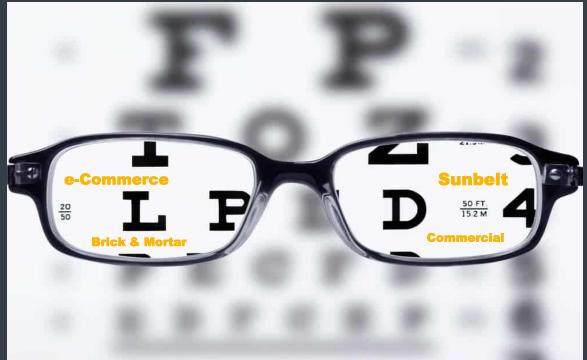


2 Things to Remember from MTUS

1. Fiercely Competitive



2. Laser Focused on Our Mission



Maytronics U.S. Key Functions







Marketing



Customer Care



Product Support



Warehouse & Logistics



Т



Finance



Human Resources





Key Investment Areas for the U.S.



Blue Ocean
Business Development



Digital Transformation



E-Commerce



Customer Care



Infrastructure (warehousing / service centers / IT)



People

Sales Structure: Prior Years





Sales Structure: Going Forward

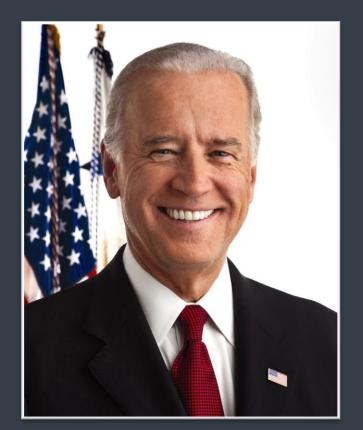




Maytronics U.S. Key Trends in U.S. Market



2020: Election Year







Pool Market Key Trends

Headwinds:







Tailwinds:





E-Commerce



Population migration



Automation



Energy and Eco-Friendliness



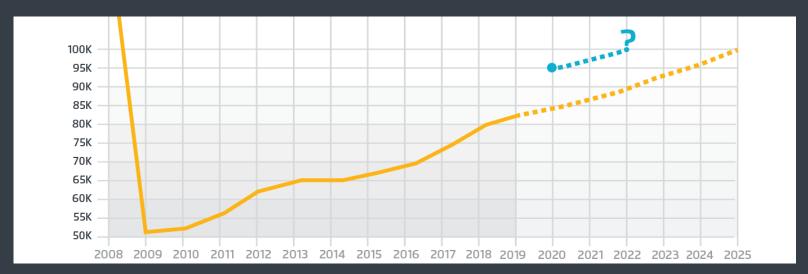
Aftermarket

Pool Construction Trend

Slow recovery

Residential pool construction growing but not yet to pre-recession levels

New residential inground pool construction



Despite Moderate Growth Rates - Big Opportunity with Existing Pools

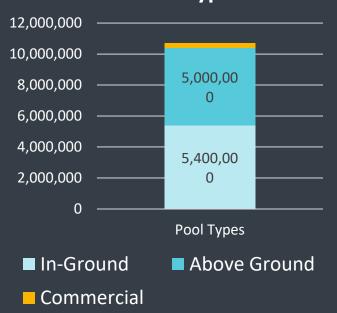


Maytronics U.S. U.S. Cleaner Market Summary

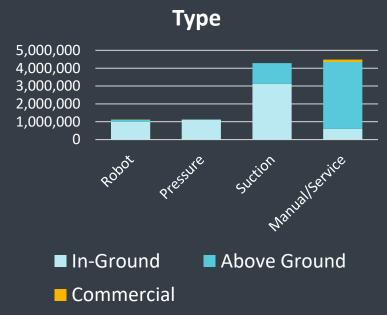


Overall U.S. Pool Market

U.S. Pool Types

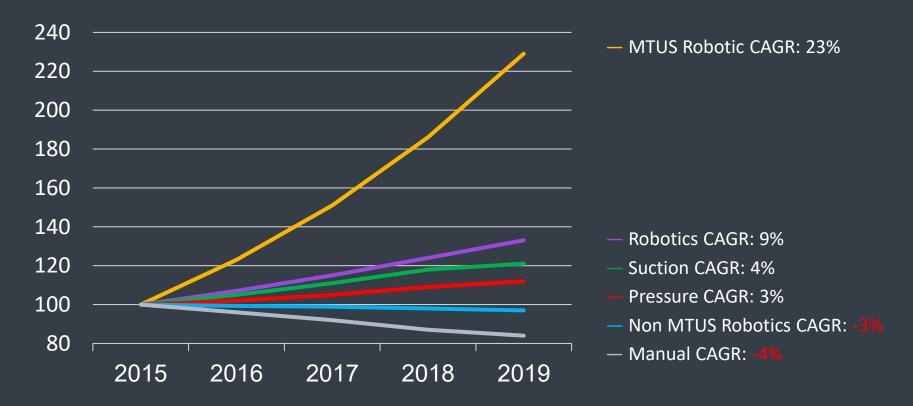


U.S. Pool Cleaning by Product





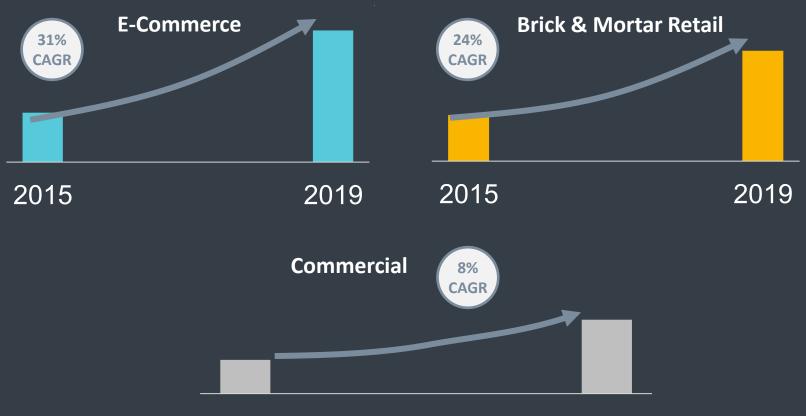
5-Year Product Trend vs. Maytronics U.S. Sales





Sources: Maytronics Estimates

9 Month Channel CAGR 2015 - 2020





Commercial Sales Summary



9 Month 2020 vs. 9 Month 2019 Sales Results





Exceptional Experience

100

Maytronics U.S. The Blue Ocean Opportunity



Exceptional Experience

101

Let's Define What the U.S. "Blue Ocean" Entails





Maytronics U.S. Sunbelt Summary



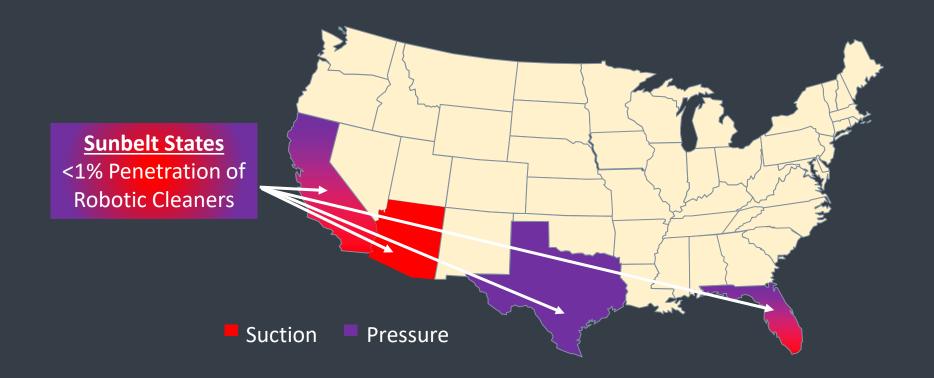
Exceptional Experience

103

42% of Maytronics U.S. "Blue Ocean" is in 4 States



Technology Profile of the Sunbelt

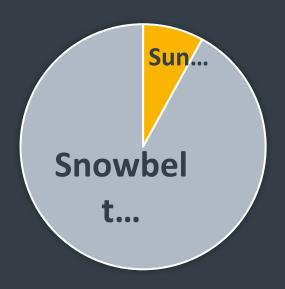


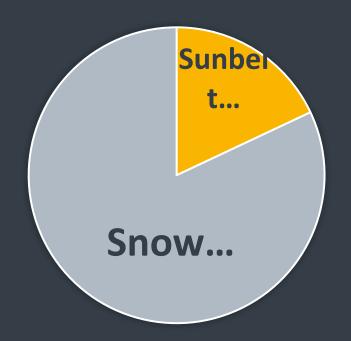
105



Snowbelt vs. Sunbelt Sales

2015 2020





Maytronics U.S.: E-Commerce Growth Trajectory





Sunbelt Growth Drivers





Leveraging e-com sales data to convert dealers



Pool Builders



Investment in people



Digital marketing



Sharpened marketing message

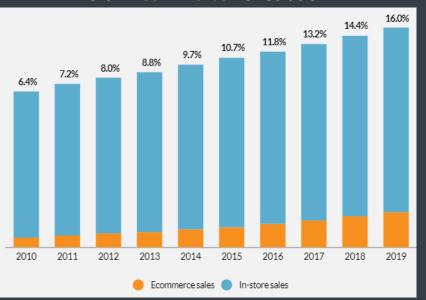


Maytronics U.S. E-Commerce Summary



U.S. E-Commerce Trends in the U.S. Economy

U.S. E-Commerce Penetration



Growth Comparison: U.S. E-Commerce vs. Total Retail



Source: Internet Retailer, U.S. Commerce Department



The E-Commerce Pool Market









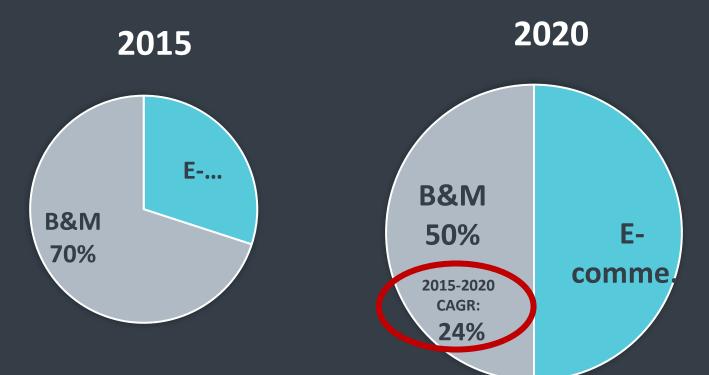
Pool.com







Maytronics U.S.: E-commerce and B&M Sales





Why Important to Focus on E-commerce?



E-commerce growth



Customer Acquisition



Gross Margin



Analytics & Ad Spending

Analytics Dashboard Example









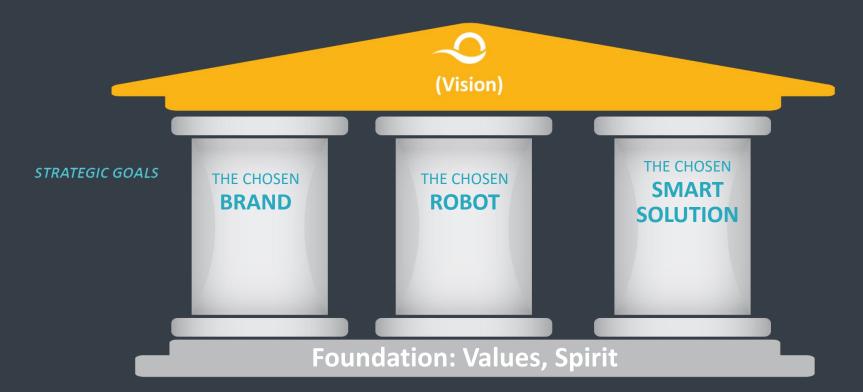




Maytronics U.S. Strategy Execution



Maytronics 2025 Strategy





Translating Global Strategy into U.S. Execution





Deploy Global Marketing Initiatives



E-Commerce Marketing



Elevate Our Brand with Retail Merchandising



Drive Retail Store Traffic with Digital Marketing



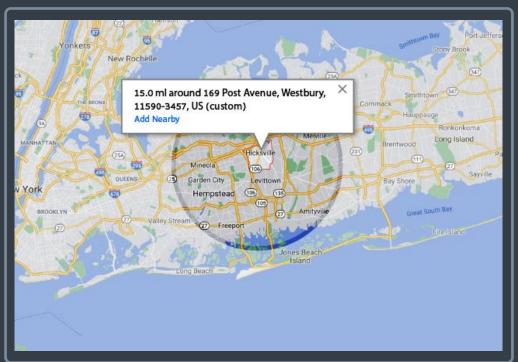
Digital Campaign













Translating Global Strategy into U.S. Execution





Dealer Programs in High Pool Count Areas



In-Store POS



On- and Offline Collateral & Training

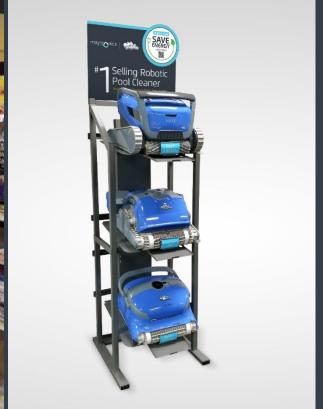


Sunbelt Penetration Focus



New Brand Elevation Through Merchandising







Translating Global Strategy into U.S. Execution





IoT Robotic Cleaners



Digital Transformation



Preparation for Water Technologies





Maytronics U.S. Is Just Getting Started...



We Are Just Getting Started...



Significant Growth
Opportunity:
"Blue Ocean"



WE are Leading the Way,
Growing the Robotic Cleaner
Segment



Strong MTUS Team, and We Will Continue to Invest in People



Uncompromising Commitment to Deliver



Outstanding **Customer Partnerships & Passion**Across the Board



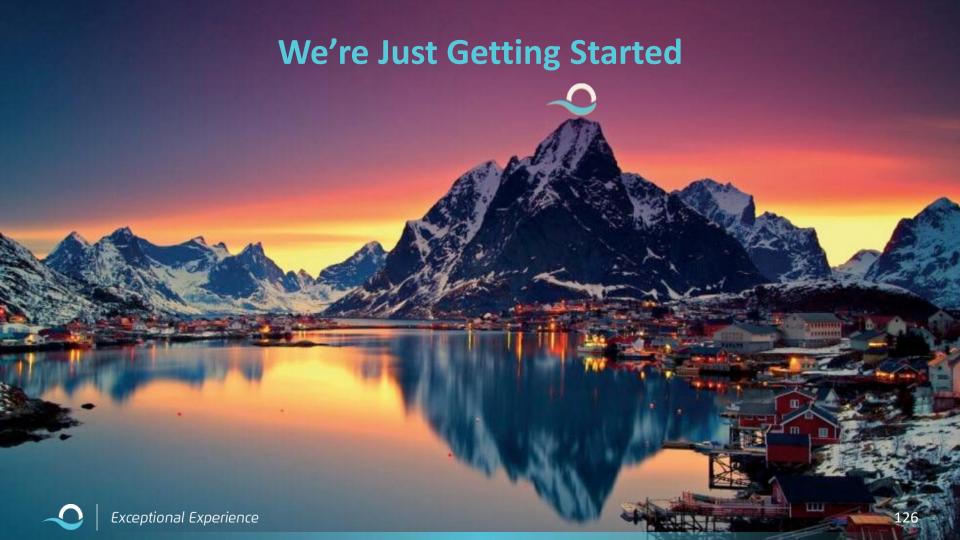
Example of Our Partnership Approach



POOLCORP's strategic distribution relationship with Maytronics is key to our company's focus on the consumer demand for technology-driven products.

As one of our VIP Vendors, Maytronics' industry-leading product lines exemplify innovation at its finest.

Peter Arvan, CEO PoolCorp



Exceptional Experience



Thank You.