FINANCIAL STATEMENTS

DIRECTORS' REPORT

The directors hereby submit their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2025.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holdings. The principal activities of its subsidiaries include plant maintenance and turnaround, engineering, procurement, construction and commissioning, facility management services, rental of equipment and vehicles, and manpower supply, as well as maintenance of pipes and pipe fittings, non-destructive testing, flange management, valve servicing, and machining.

There have been no significant changes in the nature of these activities during the financial year.

RESULTS

	Group RM	Company RM
Profit/(Loss) for the financial year, net of tax	6,940,949	(1,832,745)
Profit/(Loss) attributable to:		
Owners of the Company	5,096,806	(1,832,745)
Non-controlling interests	1,844,143	-
	6,940,949	**(1,832,745)**

DIVIDENDS

No dividend has been paid or declared by the Company since the end of the previous financial period.

The directors do not recommend the payment of any dividends in respect of the financial year ended 31 December 2025.

RESERVES OR PROVISIONS

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

BAD AND DOUBTFUL DEBTS

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps to ascertain that action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and had satisfied themselves that there were no known bad debts and that adequate allowance had been made for doubtful debts.

At the date of this report, the directors are not aware of any circumstances which would render it necessary to write off any bad debts or render the amount of allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent.

DIRECTORS' REPORT
cont'd

CURRENT ASSETS

Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps to ensure that any current assets which were unlikely to be realised in the ordinary course of business including their values as shown in the accounting records of the Group and of the Company, had been written down to an amount which they might be expected so to realise.

At the date of this report, the directors are not aware of any circumstances which would render the values attributed to the current assets in the financial statements of the Group and of the Company misleading.

VALUATION METHODS

At the date of this report, the directors are not aware of any circumstances which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

CONTINGENT AND OTHER LIABILITIES

At the date of this report, there does not exist:

(i) any charge on the assets of the Group and of the Company which have arisen since the end of the financial year which secures the liabilities of any other person; and

(ii) any contingent liabilities in respect of the Group and of the Company which have arisen since the end of the financial year.

In the opinion of the directors, no contingent or other liability of the Group and of the Company have become enforceable, or is likely to become enforceable, within the period of twelve months after the end of the financial year which will or may affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

CHANGE OF CIRCUMSTANCES

At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

ITEMS OF MATERIAL AND UNUSUAL NATURE

In the opinion of the directors,

(i) the results of the operations of the Group and of the Company for the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and

(ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

DIRECTORS' REPORT

cont'd

AUDITORS' REMUNERATION AND INDEMNITY

The auditors' remuneration of the Group and of the Company during the financial year were RM290,000 and RM60,000 respectively.

The Company has agreed to indemnify the auditors of the Company as permitted under Section 289 of the Companies Act 2016 in Malaysia.

ISSUE OF SHARES AND DEBENTURES

During the financial year, the Company:

(i) issued 786,473,050 new ordinary shares at a price of RM0.0689 per ordinary share as the purchase consideration for the acquisition of entire equity interest in Enproserve (M) Sdn. Bhd. pursuant to share sale agreement dated 5 November 2024, which was completed on 7 April 2025;

(ii) issued 20,377,358 new ordinary shares at a price of RM0.0689 per ordinary share as the purchase consideration for the acquisition of 60% equity interest in Enproserve Hydrodyne Sdn. Bhd. pursuant to share sale agreement dated 5 November 2024, which was completed on 7 April 2025;

(iii) issued 33,149,492 new ordinary shares at a price of RM0.0689 per ordinary share as the purchase consideration for the acquisition of entire equity interest in RB Plant Services Sdn. Bhd. pursuant to share sale agreement dated 5 November 2024, which was completed on 7 April 2025; and

(iv) issued 210,000,000 new ordinary shares at a price of RM0.24 per ordinary share for a total consideration of RM50,400,000 pursuant to the Initial Public Offering ("IPO") of the Company on ACE Market of Bursa Malaysia Securities Berhad on 18 July 2025.

The new ordinary shares issued during the financial year rank pari passu in all respects with the existing ordinary shares of the Company.

During the financial year, no new issue of debenture was made by the Company.

OPTIONS GRANTED OVER UNISSUED SHARES

No options were granted to any person to take up unissued shares of the Company during the financial year.

DIRECTORS

The directors in office during the financial year and during the period from the end of the financial year to the date of this report are:

Azman Bin Yusof*
Datuk Hashim Bin Majid
Dato' Wan Asmadi Bin Wan Ahmad
Rozainah Binti Baharuddin
Karwinda Nurini Binti Kassim

* *Directors of the Company and the subsidiaries*

Other than as stated above, the name of the director of the subsidiary of the Company in office during the financial year and during the period from the end of the financial year to the date of this report is:

Anusorn Sornkajorn
Charnack Vorravut Bin Nai Sa Nga

DIRECTORS' REPORT
cont'd

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings required to be kept by the Company under Section 59 of the Companies Act 2016 in Malaysia, the interests of directors in office at the end of the financial year in shares in the Company and its related corporations during the financial year were as follows:

Interests in the Company

	Number of ordinary shares				
	At 1 January 2025	Allotted/ Bought	Transfer	Sold	At 31 December 2025
Direct interests:					
Azman Bin Yusof	90	839,999,910	(630,000,000)	(105,000,000)	105,000,000
Datuk Hashim Bin Majid	-	875,000	-	-	875,000
Dato' Wan Asmadi Bin Wan Ahmad	-	875,000	-	-	875,000
Rozainah Binti Baharuddin	-	875,000	-	-	875,000
Karwinda Nurini Binti Kassim	-	875,000	-	-	875,000
Deemed/Indirect interests:					
Azman Bin Yusof [(1)]	-	11,640,200	630,000,000	(2,640,200)	639,000,000

[(1)] *Deemed interest by virtue of his interests in 299 Global Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016 in Malaysia and indirect interest by virtue of his child's interest in the Company pursuant to Section 59(11)(c) of the Companies Act 2016 in Malaysia.*

By virtue of his interests in ordinary shares in the Company and pursuant to Section 8 of the Companies Act 2016 in Malaysia, Azman Bin Yusof is deemed to have an interest in shares in the subsidiaries to the extent that the Company has an interest.

Other than as stated above, none of the directors in office at the end of the financial year had any interest in ordinary shares or debentures of the Company and its related corporations during the financial year.

DIRECTORS' BENEFITS

Since the end of the previous financial year, no director of the Company has received or become entitled to receive any benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable, by the directors as shown below) by reason of a contract made by the Company or a related corporation with the director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, other than any deemed benefits which arises from transactions as shown below.

DIRECTORS' REPORT
cont'd

DIRECTORS' BENEFITS *cont'd*

The directors' benefits of the Group and of the Company are as follows:

	Group RM	Company RM
Directors of the Company		
Executive Directors		
- Salaries, wages, allowances and bonuses	1,560,000	650,000
- Defined contribution plans	187,200	78,000
- Other staff related benefits	1,509	580
	1,748,709	728,580
Non-Executive Directors		
- Directors' fees	360,000	300,000
	2,108,709	1,028,580

Neither during, nor at the end of the financial period, was the Company a party to any arrangements where the object is to enable the directors to acquire benefits by means of the acquisition of shares in, or debentures of the Company or any other body corporate.

INDEMNITY TO DIRECTORS AND OFFICERS

During the financial year, no indemnity was given to or insurance effected for, any director or officer of the Company.

SUBSIDIARIES

The details of the Company's subsidiaries are as follows:

Name of company	Principal place of business/ country of incorporation	Ownership interest 31.12.2025 %	Principal activities
Enproserve (M) Sdn. Bhd. ("EMSB")	Malaysia	100	Plant maintenance and turnaround, EPCC, FM, rental of equipment and vehicles, and manpower supply
Enproserve Hydrodyne Sdn. Bhd. ("EHSB")	Malaysia	60	Plant turnaround services
RB Plant Services Sdn. Bhd. ("RBPS")	Malaysia	100	Maintenance of pipes and pipe fittings, non-destructive testing, flange management, valve servicing and machining

The available auditors' reports on the accounts of the subsidiaries did not contain any qualification.

SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

(i) Acquisition of freehold building

On 23 March 2025, the Group entered into a sale and purchase agreement to purchase a factory held under title GM 6692, Lot 30969, Mukim Sungai Karang, Kuantan, Pahang for a total purchase consideration of RM4,500,000. The Group recognised the factory in the financial year ended 31 December 2025 as control had been obtained. The transfer of title was completed on 6 January 2026.

(ii) Acquisition of subsidiaries

(a) Acquisition of EMSB

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the entire issued share capital of EMSB of RM10,000,000 comprising 10,000,000 ordinary shares in EMSB for a total purchase consideration of RM54,187,993. The acquisition of EMSB is to be wholly satisfied by the issuance of 786,473,050 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the wholly-owned subsidiary of the Company.

(b) Acquisition of EHSB

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the 60% of share capital of EHSB of RM300,000 comprising 300,000 ordinary shares in EHSB for a total purchase consideration of RM1,404,000. The acquisition of EHSB is to be wholly satisfied by the issuance of 20,377,358 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the subsidiary of the Company.

(c) Acquisition of RBPS

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the entire issued share capital of RBPS of RM2,500,000 comprising 2,500,000 ordinary shares in RBPS for a total purchase consideration of RM2,284,000. The acquisition of RBPS is to be wholly satisfied by the issuance of 33,149,492 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the wholly-owned subsidiary of the Company.

(iii) Listing on the ACE Market of Bursa Malaysia Securities Berhad

On 26 June 2025, the Company issued its prospectus for its IPO entailing the public issue of 210,000,000 new ordinary shares, representing approximately 20% of the Company's enlarged number of shares, at an issue price of RM0.24 each to be allocated in the following manner:

(i) 52,500,000 new ordinary shares available for application by the Malaysian Public;
(ii) 18,316,000 new ordinary shares available for application by the eligible Directors, employees and persons who have contributed to the success of the Group; and
(iii) 139,184,000 new ordinary shares available by way of private placement to selected investors.

On 18 July 2025, the Company was listed on the ACE Market of Bursa Malaysia Securities Berhad comprising public issue of 210,000,000 new ordinary shares.

(iv) Additional investment in wholly-owned subsidiaries

On 1 September 2025, the Company subscribed for additional 30,000,000 and 3,000,000 ordinary shares in EMSB and RBPS, respectively, at an issue price of RM1 per share, for a total cash consideration of RM30,000,000 and RM3,000,000, respectively. The capital contributions were made to fund the subsidiaries' working capital and operational requirements.

There is no change in the Company's equity interest in EMSB and RBPS, which remains at 100%, and EMSB and RBPS continue to be wholly-owned subsidiaries of the Company.

DIRECTORS' REPORT
cont'd

SIGNIFICANT EVENT SUBSEQUENT TO THE END OF THE FINANCIAL YEAR

Subscription of shares in wholly-owned subsidiaries

On 1 April 2026, the Company incorporated two wholly-owned subsidiaries, Craneco Heavylift & Equipment Sdn. Bhd. and Enpro Applied Intelligence Sdn. Bhd.. Both subsidiaries were incorporated with an issued and paid-up share capital of RM1.00 each, comprising one ordinary share.

AUDITORS

The auditors, Messrs Baker Tilly Monteiro Heng PLT, have expressed their willingness to continue in office.

This report was approved and signed on behalf of the Board of Directors in accordance with a resolution of the directors.

AZMAN BIN YUSOF
Director

DATUK HASHIM BIN MAJID
Director

Date: 14 April 2026

STATEMENTS OF FINANCIAL POSITION

As at 31 December 2025

	Note	Group 31.12.2025 RM	Group Unaudited 31.12.2024 RM (Note 32)	Company 31.12.2025 RM	Company 31.12.2024 RM (Note 32)
ASSETS					
Non-current assets					
Property, plant and equipment	5	70,060,684	53,440,066	-	-
Right-of-use assets	6	24,130,193	24,798,231	-	-
Investment in subsidiaries	7	-	-	90,875,993	-
Trade and other receivables	8	2,323,626	2,142,374	-	-
Total non-current assets		**96,514,503**	**80,380,671**	**90,875,993**	**-**
Current assets					
Current tax assets		2,262,308	-	-	-
Trade and other receivables	8	28,542,135	27,000,881	1,950,000	-
Contract assets	9	52,378,232	37,534,794	-	-
Cash and short-term deposits	10	39,463,142	16,000,643	13,554,401	100
Total current assets		**122,645,817**	**80,536,318**	**15,504,401**	**100**
TOTAL ASSETS		**219,160,320**	**160,916,989**	**106,380,394**	**100**
EQUITY AND LIABILITIES					
Equity attributable to owners of the Company					
Share capital/Invested equity	11	107,287,106	12,800,100	107,287,106	100
Reorganisation reserve	12	(45,075,993)	-	-	-
Retained earnings/(Accumulated losses)		50,117,398	45,020,592	(1,886,554)	(53,809)
		112,328,511	57,820,692	105,400,552	(53,709)
Non-controlling interests		3,102,336	1,258,193	-	-
TOTAL EQUITY		**115,430,847**	**59,078,885**	**105,400,552**	**(53,709)**
Non-current liabilities					
Loans and borrowings	13	35,227,038	41,335,948	-	-
Lease liabilities	14	236,916	614,069	-	-
Deferred tax liabilities	15	3,124,312	2,127,060	-	-
Total non-current liabilities		**38,588,266**	**44,077,077**	**-**	**-**
Current liabilities					
Loans and borrowings	13	22,393,325	17,013,784	-	-
Lease liabilities	14	452,888	493,678	-	-
Contract liabilities	9	1,437,364	2,456,618	-	-
Current tax liabilities		957,158	1,031,081	-	-
Trade and other payables	16	39,900,472	36,765,866	979,842	53,809
Total current liabilities		**65,141,207**	**57,761,027**	**979,842**	**53,809**
TOTAL LIABILITIES		**103,729,473**	**101,838,104**	**979,842**	**53,809**
TOTAL EQUITY AND LIABILITIES		**219,160,320**	**160,916,989**	**106,380,394**	**100**

The accompanying notes form an integral part of these financial statements

STATEMENTS OF COMPREHENSIVE INCOME
For the financial year ended 31 December 2025

		Group		Company	
			Unaudited		
		1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024	1.1.2025 to 31.12.2025	16.8.2024 (Date of incorporation) to 31.12.2024
	Note	RM	RM	RM	RM
			(Note 32)		(Note 32)
Revenue	17	170,317,743	198,409,338	1,950,000	-
Cost of sales		(125,032,520)	(138,281,315)	-	-
Gross profit		45,285,223	60,128,023	1,950,000	-
Other income	18	915,085	891,898	116,423	-
Administrative expenses		(23,888,274)	(22,055,775)	(3,899,168)	(53,809)
Other operating expenses		(8,495,842)	(8,019,939)	-	-
Operating profit/(loss)		13,816,192	30,944,207	(1,832,745)	(53,809)
Finance costs	19	(3,671,941)	(2,205,468)	-	-
Profit/(Loss) before tax	20	10,144,251	28,738,739	(1,832,745)	(53,809)
Income tax expense	22	(3,203,302)	(7,613,428)	-	-
Profit/(Loss) for the financial year/period, representing total comprehensive income/(loss) for the financial year/ period		6,940,949	21,125,311	(1,832,745)	(53,809)
Profit/(Loss) attributable to:					
Owners of the Company		5,096,806	20,218,356	(1,832,745)	(53,809)
Non-controlling interests		1,844,143	906,955	-	-
		6,940,949	**21,125,311**	**(1,832,745)**	**(53,809)**
Earnings per share (sen)					
Basis and diluted	24	0.54	157.95		

The accompanying notes form an integral part of these financial statements

STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 31 December 2025

		← Attributable to owners of the Company			→		
	Note	Share capital/ Invested equity RM	Reorganisation reserve RM	Retained earnings RM	Sub-total RM	Non-controlling interests RM	Total equity RM
Group							
At 1 January 2024 (unaudited)	32	12,800,100	-	29,802,236	42,602,336	351,238	42,953,574
Total comprehensive income for the financial year							
Profit for the financial year, representing total comprehensive income for the financial year		-	-	20,218,356	20,218,356	906,955	21,125,311
Transaction with owners							
Dividends	23	-	-	(5,000,000)	(5,000,000)	-	(5,000,000)
At 31 December 2024 (unaudited)	**32**	**12,800,100**	**-**	**45,020,592**	**57,820,692**	**1,258,193**	**59,078,885**
At 1 January 2025 (unaudited)	32	12,800,100	-	45,020,592	57,820,692	1,258,193	59,078,885
Total comprehensive income for the financial year							
Profit for the financial year, representing total comprehensive income for the financial year		-	-	5,096,806	5,096,806	1,844,143	6,940,949
Transactions with owners							
Issuance of shares for acquisition of subsidiaries	11	57,875,993	-	-	57,875,993	-	57,875,993
Issuance of shares for acquisition of subsidiaries	11	50,400,000	-	-	50,400,000	-	50,400,000
Adjustment pursuat to restructuring exercise	11, 12	(12,800,000)	(45,075,993)	-	(57,875,993)	-	(57,875,993)
Transaction costs on share issued	11	(988,987)	-	-	(988,987)	-	(988,987)
Total transactions with owners		94,487,006	(45,075,993)	-	49,411,013	-	49,411,013
At 31 December 2025		**107,287,106**	**(45,075,993)**	**50,117,398**	**112,328,511**	**3,102,336**	**115,430,847**

STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 31 December 2025

cont'd

		Attributable to owners of the Company		
		Share capital	Accumulated losses	Total equity
	Note	RM	RM	RM
Company				
At 16 August 2024 (Date of incorporation)	32	100	-	100
Total comprehensive loss for the financial period				
Loss for the financial period, representing total comprehensive loss for the financial period		-	(53,809)	(53,809)
At 31 December 2024	32	100	(53,809)	(53,709)
Total comprehensive loss for the financial year				
Loss for the financial year, representing total comprehensive loss for the financial year		-	(1,832,745)	(1,832,745)
Transaction with owners				
Issuance of shares for acquisition of subsidiaries	11	57,875,993	-	57,875,993
Issuance of ordinary shares	11	50,400,000	-	50,400,000
Transaction costs on share issued	11	(988,987)	-	(988,987)
Total transaction with owners		107,287,006	-	107,287,006
At 31 December 2025		**107,287,106**	**(1,886,554)**	**105,400,552**

The accompanying notes form an integral part of these financial statements

STATEMENTS OF CASH FLOWS

For the financial year ended 31 December 2025

		Group	Group	Company	Company
			Unaudited		
		1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024	1.1.2025 to 31.12.2025	16.8.2024 (Date of incorporation) to 31.12.2024
	Note	RM	RM	RM	RM
			(Note 32)		(Note 32)
Cash flows from operating activities					
Profit/(Loss) before tax		10,144,251	28,738,739	(1,832,745)	(53,809)
Adjustments for:					
Depreciation of property, plant and equipment		7,033,522	3,497,694	-	-
Depreciation of right-of-use assets		852,146	959,352	-	-
Loss on disposal of property, plant and equipment		-	87,271	-	-
Property, plant and equipment written off		-	93,681	-	-
Gain on disposal of right-of-use assets		-	(205,344)	-	-
Gain on lease modification		(120,495)	(18,862)	-	-
Reversal of impairment losses on trade and other receivables		(314,750)	(6,600)	-	-
Impairment loss on trade and other receivables		-	61,581	-	-
Deposit written off		46,000	5,300	-	-
Finance costs		3,671,941	2,205,468	-	-
Interest income		(188,190)	(272,240)	-	-
Operating profit/(loss) before changes in working capital		21,124,425	35,146,040	(1,832,745)	(53,809)
Changes in working capital:					
Trade and other receivables		(1,753,756)	(10,065,094)	(1,950,000)	-
Contract assets		(14,843,438)	(20,751,272)	-	-
Trade and other payables		3,134,606	17,628,646	926,033	53,809
Contract liabilities		(1,019,254)	(3,703,906)	-	-
Net cash generated from/(used in) operations		6,642,583	18,254,414	(2,856,712)	-
Income tax paid		(4,542,281)	(7,090,624)	-	-
Interest received		188,190	116,095	-	-
Net cash from/(used in) operating activities		**2,288,492**	**11,279,885**	**(2,856,712)**	**-**

STATEMENTS OF CASH FLOWS

For the financial year ended 31 December 2025

cont'd

	Note	Group 1.1.2025 to 31.12.2025 RM	Group Unaudited 1.1.2024 to 31.12.2024 RM (Note 32)	Company 1.1.2025 to 31.12.2025 RM	Company 16.8.2024 (Date of incorporation) to 31.12.2024 RM (Note 32)
Cash flows from investing activities					
Purchase of property, plant and equipment	10(b)	(8,416,323)	(6,807,694)	-	-
Purchase of right-of-use assets	10(c)	-	(750,000)	-	-
Proceeds from disposal of property, plant and equipment		-	220,000	-	-
Additional investment in wholly-owned subsidiaries		-	-	(33,000,000)	-
Change in pledged deposits		(1,761,625)	(1,262,671)	-	-
Net cash used in investing activities		**(10,177,948)**	**(8,600,365)**	**(33,000,000)**	**-**
Cash flows from financing activities	10(d)				
Proceeds from the issuance of ordinary shares		50,400,000	100	50,400,000	-
Payment of share issuance expenses		(988,987)	-	(988,987)	-
Drawdown term loans		957,793	3,310,516	-	-
Net drawdown/(repayment) of trade financing		4,574,625	(896,520)	-	-
Repayment of hire purchase		(19,757,551)	(4,511,554)	-	-
Repayment of term loans		(2,849,850)	(1,100,160)	-	-
Net change in amount owing to related parties		300,000	145,082	-	-
Net change in amount owing to a director		-	(886,709)	-	-
Repayment of lease liabilities		(481,556)	(465,533)	-	-
Interests paid		(3,671,941)	(2,205,468)	-	-
Dividends paid		-	(5,000,000)	-	-
Net cash from/(used in) financing activities		**28,482,533**	**(11,610,246)**	**49,411,013**	**-**
Net increase/(decrease) in cash and cash equivalents		20,593,077	(8,930,726)	13,554,301	-
Cash and cash equivalents at the beginning of the financial year/date of incorporation		5,136,405	14,067,131	100	100
Cash and cash equivalents at the end of the financial year/period	**10(a)**	**25,729,482**	**5,136,405**	**13,554,401**	**100**

The accompanying notes form an integral part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS

1. CORPORATE INFORMATION

Enproserve Group Berhad (the “Company”) is a public limited liability company, incorporated and domiciled in Malaysia is listed on the ACE Market of Bursa Malaysia Securities Berhad. The registered office of the Company is located at Unit 30-01, Level 30, Tower A, The Vertical Business Suite, Avenue 8, Jalan Kerinchi, Bangsar South, 59200 Kuala Lumpur. The principal place of business of the Company is located at 13-G-01, Tower 13, Star Central @ Cyberjaya, Lingkaran Cyber Point Timur, Cyber 12, 63000 Cyberjaya, Selangor Darul Ehsan.

The principal activity of the Company is investment holdings. The principal activities of its subsidiaries are disclosed in Note 7.

There have been no significant changes in the nature of these activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 14 April 2026.

2. BASIS OF PREPARATION

2.1 Statement of compliance

The financial statements of the Group and of the Company have been prepared in accordance with the Malaysian Financial Reporting Standards (“MFRSs”), the International Financial Reporting Standards (“IFRSs”) and the requirements of the Companies Act 2016 in Malaysia.

2.2 Adoption of amendments to MFRS

The Group and the Company have adopted the following applicable amendments to MFRS for the current financial year:

<u>Amendments to MFRS</u>

MFRS 121	The Effects of Changes in Foreign Exchange Rates

The adoption of the above amendments to MFRS did not have any significant effect on the financial statements of the Group and of the Company and did not result in significant changes to the Group’s and the Company’s existing accounting policies.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

2. BASIS OF PREPARATION *cont'd*

2.3 New MFRS and amendments to MFRSs that have been issued, but yet to be effective

(a) The Group and the Company have not adopted the following new MFRS and amendments to MFRSs that have been issued, but yet to be effective:

		Effective for financial periods beginning on or after
New MFRS		
MFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
Amendments to MFRSs		
MFRS 1	First-time Adoption of Malaysian Financial Reporting Standards	1 January 2026
MFRS 7	Financial Instruments: Disclosures	1 January 2026
MFRS 9	Financial Instruments	1 January 2026
MFRS 10	Consolidated Financial Statements	1 January 2026/ Deferred
MFRS 107	Statement of Cash Flows	1 January 2026
MFRS 121	The Effects of Changes in Foreign Exchange Rates	1 January 2027
MFRS 128	Investments in Associates and Joint Ventures	Deferred

(b) The Group and the Company plan to adopt the above applicable new MFRS and amendments to MFRSs when they become effective. A brief discussion on the above significant new MFRS and amendments to MFRSs that may be applicable to the Group and the Company are summarised below.

MFRS 18 Presentation and Disclosure in Financial Statements

MFRS 18 replaces MFRS 101 Presentation of Financial Statements. It retains many requirements from MFRS 101 without modification.

MFRS 18 introduces two subtotals which are to be presented in the statement of profit or loss – including "operating profit", which has been specifically defined. Income and expenses shall be presented in five categories: operating, investing, financing, income taxes and discontinued operations.

MFRS 18 requires disclosure of explanations of the entity's company-specific measures that are related to the statement of profit or loss, referred to as management-defined performance measures ("MPMs"). The entity is required to reconcile MPMs to a total or subtotal required by MFRS 18 or another MFRS Accounting Standards. MFRS 18 also requires other disclosures, including how each MPM is calculated, what the MPM communicates about the entity's financial performance, and any changes made to the MPMs in the year.

MFRS 18 adds new principles for aggregation and disaggregation of information. It requires the entity to classify the expenses in the "operating" category in the profit or loss by nature or function, or both. The entity that classifies operating expenses by functions are required to disclose in the notes to the financial statements, the amount of depreciation, amortisation, employee benefits, impairment losses and write-downs of inventories included in each line in the operating category. Subject to materiality, MFRS 18 requires items presented or disclosed as "other" to be labelled and/or described in as faithfully representative and precise a way as possible.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

2. BASIS OF PREPARATION *cont'd*

2.3 New MFRS and amendments to MFRSs that have been issued, but yet to be effective *cont'd*

(b) The Group and the Company plan to adopt the above applicable new MFRS and amendments to MFRSs when they become effective. A brief discussion on the above significant new MFRS and amendments to MFRSs that may be applicable to the Group and the Company are summarised below. *cont'd*

Amendments to MFRS 9 Financial Instruments and MFRS 7 Financial Instruments: Disclosures

These narrow scope amendments to MFRS 9 clarify the requirements, including:

- clarify the classification of financial assets, particularly those with environmental, social and corporate governance and similar features. The Amendments clarify how the contractual cash flows on such financial assets should be assessed, specifically the assessment of interest focuses on what an entity is being compensated for, rather than how much compensation it receives. Nonetheless, the amount of compensation the entity receives may indicate that it is being compensated for something other than basic lending risks and costs.

- clarify the date on which a financial asset or a financial liability settled via electronic payment systems is derecognised. The Amendments permit an entity to derecognise a financial liability before it delivers cash on the settlement date if specified criteria are met.

Amendments to MFRS 7 introduces new disclosure requirements relating to investments in equity instruments designated at fair value through other comprehensive income and financial instruments with contingent features that do not relate directly to basic lending risks and costs.

Amendments to MFRS 121 The Effects of Changes in Foreign Exchange Rates

Amendments to MFRS 121 clarifies how entities should translate financial statements from a non-hyperinflationary currency into a hyperinflationary presentation currency.

- When an entity's functional currency is the currency of a non-hyperinflationary economy but its presentation currency is the currency of a hyperinflationary economy, the results and financial position of the entity shall be translated into the presentation currency by translating all amounts (ie assets, liabilities, equity items, income and expenses, including comparatives) at the closing rate at the date of the most recent statement of financial position.

- When an entity's functional currency and presentation currency are the currency of a hyperinflationary economy (or are the currencies of different hyperinflationary economies) and the entity translates the results and financial position of a foreign operation whose functional currency is that of a non-hyperinflationary economy, the entity shall restate the comparative amounts of that foreign operation included in the entity's previously issued financial statements by applying the general price index it applies to corresponding figures for the previous reporting period in accordance with paragraph 34 of MFRS 129 Financial Reporting in Hyperinflationary Economies.

(c) The initial application of the above applicable new MFRS and amendments to MFRSs are not expected to have any material impact on the prior and current periods of financial statements.

2.4 Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary environment in which they operate (the "functional currency"). The consolidated financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

2. **BASIS OF PREPARATION** *cont'd*

2.5 Basis of measurement

The financial statements of the Group and of the Company have been prepared on the historical cost basis.

3. **MATERIAL ACCOUNTING POLICY INFORMATION**

Unless otherwise stated, the following material accounting policy information have been applied consistently to the financial year presented in the financial statements of the Group and of the Company.

3.1 Basis of consolidation

(a) Subsidiaries and business combination

The Group applies the acquisition method of accounting except for those business combinations which were accounted for using the merger method of accounting.

A business combination involving entities under common control is a business combination in which all the combining entities or subsidiaries are ultimately controlled by the same party and parties both before and after the business combination, and that control is not transitory. Under the merger method of accounting, the results of subsidiaries are presented as if the business combination had been affected throughout the current and previous financial years. The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the common control shareholder at the date of transfer. On consolidation, the difference between costs of acquisition over the nominal value of share capital of the subsidiaries is taken to reorganisation reserve or reorganization deficit.

(b) Non-controlling interests

At the acquisition date, components of non-controlling interests of the Group are measured at their acquisition-date fair values

3.2 Separate financial statements

In the Company's statement of financial position, investment in subsidiaries are measured at cost less any accumulated impairment losses.

3.3 Financial instruments

Financial assets – subsequent measurement and gains and losses

<u>Debts instruments at amortised cost</u>

The Group and the Company subsequently measure these assets at amortised cost under the effective interest method. The gross carrying amount is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.

Financial liabilities – subsequent measurement and gains and losses

The Group and the Company classify the financial liabilities at amortised cost.

The Group and the Company subsequently measure other financial liabilities at amortised cost under the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION *cont'd*

3.4 Property, plant and equipment

Property, plant and equipment (other than right-of-use assets) are measured at cost less accumulated depreciation and any accumulated impairment losses.

All other property, plant and equipment (other than right-of-use assets as disclosed in Note 3.5) are depreciated on straight-line basis by allocating their depreciable amounts over their remaining useful lives.

	Useful lives (years)
Freehold building	50
Plant, machinery and tools	10
Motor vehicles	10
Office equipment	5
Furniture and fittings	5
Cabin	5
Computer and software	5
Electrical installation	10
Renovation	5

3.5 Leases

(a) Lessee accounting

The Group and the Company represent right-of-use assets and lease liabilities in Note 6 and Note 14 in the statements of financial position.

<u>Short-term leases and leases of low value assets</u>

The Group and the Company have elected not to recognise right-of-use assets and lease liabilities for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets. Accordingly, the Group and the Company recognise the lease payments as an operating expense on a straight-line basis over the term of the lease.

<u>Right-of-use assets</u>

The right-of-use assets are measured at cost less accumulated depreciation and any accumulated impairment losses, and adjust for any remeasurement of the lease liabilities. The right-of-use assets are depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term.

<u>Lease liabilities</u>

The lease liabilities are initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the incremental borrowing rate.

(b) Lessor accounting

The Group recognises lease payments received under operating leases as income on a straight-line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

3. MATERIAL ACCOUNTING POLICY INFORMATION *cont'd*

3.6 Revenue

(a) Contract revenue

The Group provides plant maintenance and turnaround, engineering, procurement, construction and commissioning ("EPCC") and facilities management services to contract customers.

Under the terms of the contracts, control of the work performed is transferred over time as the Group creates or enhances an asset that the customer controls as the asset is created or enhanced. The progress towards complete satisfaction of a performance obligation is determined by the proportion of construction costs incurred for work performed to date bear to the estimated total construction costs (an input method).

Billings are made with a credit term ranges from 14 to 60 days, which is consistent with market practice, therefore, no element of financing is deemed present.

The Group recognises a contract asset for any excess of revenue recognised to date over the billings-to-date. Any amount previously recognised as a contract asset is reclassified to trade receivables at the point when invoice is issued or timing for billing is due to passage of time. If the milestone billing exceeds the revenue recognised to date and any deposit or advances received from customers then the Group recognises a contract liability for the difference.

(b) Management fees

Management fees are recognised over time as services are rendered based on time elapsed. Credit term of the management fee billed is 30 days.

4. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of financial statements in conformity with MFRSs requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of the revenue and expenses during the reporting period. It also requires directors to exercise their judgement in the process of applying the Group's accounting policies. Although these estimates and judgement are based on the directors' best knowledge of current events and actions, actual results may differ.

The areas involving a higher degree of judgement or complexity that have the most significant effect on the Group's financial statements, or areas where assumptions and estimates that have a significant risk of resulting in a material adjustment to the Group's financial statements within the next financial year are disclosed as follows:

(a) Revenue recognition for construction revenue

The Group recognised revenue from maintenance and repair services, and engineering, procurement, construction and commissioning over the period of contract by reference to the progress towards complete satisfaction of performance obligation. The progress towards complete satisfaction of performance obligation is to be determined by proportion of costs incurred for work performed to date bear to the estimated total costs.

Significant judgement is required in determining the progress towards complete satisfaction of performance obligation, the extent of the costs incurred, the estimated total revenue and expenses, as well as the recoverability of the projects. In making the judgement, the Group evaluates based on past experience and by relying on the work of internal and external specialists.

The carrying amounts of the Group's contract assets, contract liabilities and revenue are disclosed in Notes 9 and 17.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

4. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS *cont'd*

(b) Impairment of financial assets and contract assets

The impairment provisions for financial assets and contract assets are based on assumptions about risk of default and expected loss rate. The Group uses judgement in making these assumptions and selecting inputs to the impairment calculation, based on the Group's past history and existing market conditions as well as forward looking estimate at the end of each reporting period.

The assessment of the correlation between historical observed default rates and expected credit losses is a significant estimate. The amount of expected credit losses is sensitive to changes in circumstances and forecast of economic conditions over the expected lives of the financial assets and contract assets. The Group's historical credit loss experience and forecast of economic conditions may also not be representative of customer's actual default in the future.

The information about the impairment losses on the Group's financial assets and contract assets are disclosed in Note 25(b)(i).

NOTES TO THE FINANCIAL STATEMENTS
cont'd

5. PROPERTY, PLANT AND EQUIPMENT

	Note	Freehold building RM	Plant, machinery and tools RM	Motor vehicles RM	Office equipment RM	Furniture and fittings RM	Cabin RM	Computer and software RM	Electrical installation RM	Renovation RM	Total RM
Group											
2025											
Cost											
At 1 January 2025 (unaudited)	32	11,157,268	44,050,213	10,534,160	1,017,515	1,332,365	291,400	440,822	147,984	1,389,530	70,361,257
Additions		4,500,000	16,920,097	553,163	354,759	75,613	-	221,205	35,000	994,303	23,654,140
At 31 December 2025		**15,657,268**	**60,970,310**	**11,087,323**	**1,372,274**	**1,407,978**	**291,400**	**662,027**	**182,984**	**2,383,833**	**94,015,397**
Accumulated depreciation											
At 1 January 2025 (unaudited)	32	37,191	10,698,757	4,081,718	384,280	707,201	259,239	148,067	16,516	588,222	16,921,191
Depreciation charge for the financial year	20	236,812	5,060,678	944,713	187,223	154,346	9,310	98,446	18,006	323,988	7,033,522
At 31 December 2025		**274,003**	**15,759,435**	**5,026,431**	**571,503**	**861,547**	**268,549**	**246,513**	**34,522**	**912,210**	**23,954,713**
Carrying amount											
At 1 January 2025 (unaudited)	32	11,120,077	33,351,456	6,452,442	633,235	625,164	32,161	292,755	131,468	801,308	53,440,066
At 31 December 2025		**15,383,265**	**45,210,875**	**6,060,892**	**800,771**	**546,431**	**22,851**	**415,514**	**148,462**	**1,471,623**	**70,060,684**

5. PROPERTY, PLANT AND EQUIPMENT *cont'd*

	Note	Freehold building RM	Plant, machinery and tools RM	Motor vehicles RM	Office equipment RM	Furniture and fittings RM	Cabin RM	Computer and software RM	Electrical installation RM	Renovation RM	Total RM
Group											
2024											
Cost											
At 1 January 2024 (unaudited)	32	-	14,071,030	7,995,200	551,214	856,830	483,150	554,089	32,605	786,369	25,330,487
Additions		11,157,268	30,526,276	3,648,331	596,538	542,100	24,900	171,372	123,039	788,870	47,578,694
Disposal		-	-	(572,329)	-	-	-	-	-	-	(572,329)
Written off		-	(1,013,923)	-	(189,739)	(136,777)	(216,650)	(225,137)	(7,660)	(185,709)	(1,975,595)
Reclassification		-	466,830	(537,042)	59,502	70,212	-	(59,502)	-	-	-
At 31 December 2024 (unaudited)	32	11,157,268	44,050,213	10,534,160	1,017,515	1,332,365	291,400	440,822	147,984	1,389,530	70,361,257
Accumulated depreciation											
At 1 January 2024 (unaudited)	32	-	8,883,639	4,308,381	481,036	716,596	435,190	311,023	19,629	689,130	15,844,624
Depreciation charge for the financial year	20	37,191	2,356,802	734,126	82,978	96,325	40,690	64,827	4,545	80,210	3,497,694
Disposal		-	(109,667)	(429,549)	-	-	-	-	-	-	(539,216)
Written off		-	(932,247)	-	(188,055)	(136,730)	(216,641)	(219,462)	(7,658)	(181,118)	(1,881,911)
Reclassification		-	500,230	(531,240)	8,321	31,010	-	(8,321)	-	-	-
At 31 December 2024 (unaudited)	32	37,191	10,698,757	4,081,718	384,280	707,201	259,239	148,067	16,516	588,222	16,921,191
Carrying amount											
At 1 January 2024 (unaudited)	32	-	5,187,391	3,686,819	70,178	140,234	47,960	243,066	12,976	97,239	9,485,863
At 31 December 2024 (unaudited)	32	11,120,077	33,351,456	6,452,442	633,235	625,164	32,161	292,755	131,468	801,308	53,440,066

NOTES TO THE FINANCIAL STATEMENTS
cont'd

5. PROPERTY, PLANT AND EQUIPMENT *cont'd*

(a) Assets pledged as security

Motor vehicles and machineries with carrying amount of RM26,873,656 (31.12.2024: RM29,169,415) have been pledged as security for hire purchase arrangements as disclosed in Note 13.

Freehold buildings with carrying amount of RM14,983,315 (31.12.2024: RM11,120,077) has been pledged as security to secure banking facilities of the Group as disclosed in Note 13.

(b) Title yet to be registered under the subsidiary's name

Freehold building with carrying amount of RM4,500,000 (31.12.2024: RM Nil) is pending transfer of name to Enproserve (M) Sdn. Bhd., a subsidiary of the Company.

6. RIGHT-OF-USE ASSETS

Information about leases for which the Group is a lessee is presented below:

	Note	Leasehold land and buildings RM	Hostel and Office RM	Yard RM	Total RM
Group					
Cost					
At 1 January 2024 (unaudited)	32	26,921,206	540,676	507,050	27,968,932
Addition		750,000	592,759	594,763	1,937,522
Disposal		(16,432)	-	-	(16,432)
Adjustment due to lease modification		-	(207,612)	(507,050)	(714,662)
At 31 December 2024 (unaudited)	32	27,654,774	925,823	594,763	29,175,360
Addition		-	646,701	-	646,701
Adjustment due to lease modification		-	(605,901)	(594,763)	(1,200,664)
At 31 December 2025		**27,654,774**	**966,623**	**-**	**28,621,397**
Accumulated depreciation					
At 1 January 2024 (unaudited)	32	3,484,623	164,705	84,508	3,733,836
Depreciation charge for the financial year	20	407,438	390,757	161,157	959,352
Disposal		(11,776)	-	-	(11,776)
Lease modification		-	(124,703)	(179,580)	(304,283)
At 31 December 2024 (unaudited)	32	3,880,285	430,759	66,085	4,377,129
Depreciation charge for the financial year		300,682	485,379	66,085	852,146
Adjustment due to lease modification	20	-	(605,901)	(132,170)	(738,071)
At 31 December 2025		**4,180,967**	**310,237**	**-**	**4,491,204**
Carrying amount					
At 1 January 2024 (unaudited)	32	23,436,583	375,971	422,542	24,235,096
At 31 December 2024 (unaudited)	32	23,774,489	495,064	528,678	24,798,231
At 31 December 2025		**23,473,807**	**656,386**	**-**	**24,130,193**

NOTES TO THE FINANCIAL STATEMENTS
cont'd

6. RIGHT-OF-USE ASSETS *cont'd*

The Group leases lands and buildings for their office space and operations. The leases for the land and buildings generally have lease terms of 2 to 84 years (31.12.2024: 2 to 85 years).

Assets pledged as security

Leasehold lands and buildings with an aggregate carrying amount of RM15,777,793 (31.12.2024: RM15,935,995) has been pledged as security to secure banking facilities of the Group as disclosed in Note 13.

7. INVESTMENT IN SUBSIDIARIES

	Company	
	31.12.2025	**31.12.2024**
	RM	**RM**
		(Note 32)
Unquoted shares, at cost		
At 1 January/At 16 August 2024 (Date of incorporation)	-	-
Additions	90,875,993	-
At 31 December	90,875,993	-

Details of the subsidiaries are as follows:

Name of company	Principal place of business/ country of incorporation	Ownership interest 31.12.2025 %	Ownership interest 31.12.2024 %	Principal activities
Enproserve (M) Sdn. Bhd. ("EMSB")	Malaysia	100	-	Plant maintenance and turnaround, EPCC, FM, rental of equipment and vehicles, and manpower supply
Enproserve Hydrodyne Sdn. Bhd. ("EHSB")	Malaysia	60	-	Plant turnaround services
RB Plant Services Sdn. Bhd. ("RBPS")	Malaysia	100	-	Maintenance of pipes and pipe fittings, non-destructive testing, flange management, valve servicing and machining

(a) Acquisition of subsidiaries

(i) Acquisition of EMSB

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the entire issued share capital of EMSB of RM10,000,000 comprising 10,000,000 ordinary shares in EMSB for a total purchase consideration of RM54,187,993. The acquisition of EMSB is to be wholly satisfied by the issuance of 786,473,050 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the wholly-owned subsidiary of the Company.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

7. INVESTMENT IN SUBSIDIARIES *cont'd*

(a) Acquisition of subsidiaries *cont'd*

(ii) Acquisition of EHSB

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the 60% of share capital of EHSB of RM300,000 comprising 300,000 ordinary shares in EHSB for a total purchase consideration of RM1,404,000. The acquisition of EHSB is to be wholly satisfied by the issuance of 20,377,358 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the subsidiary of the Company.

(iii) Acquisition of RBPS

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the entire issued share capital of RBPS of RM2,500,000 comprising 2,500,000 ordinary shares in RBPS for a total purchase consideration of RM2,284,000. The acquisition of RBPS is to be wholly satisfied by the issuance of 33,149,492 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the wholly-owned subsidiary of the Company.

(b) Additional investment in wholly-owned subsidiaries

On 1 September 2025, the Company subscribed for additional 30,000,000 and 3,000,000 ordinary shares in EMSB and RBPS, respectively, at an issue price of RM1 per share, for a total cash consideration of RM30,000,000 and RM3,000,000, respectively. The capital contributions were made to fund the subsidiaries' working capital and operational requirements.

There is no change in the Company's equity interest in EMSB and RBPS, which remains at 100%, and EMSB and RBPS continue to be wholly-owned subsidiaries of the Company.

(c) Non-controlling interests in subsidiary

The financial information of the Company's subsidiary that have material non-controlling interests are as follows:

Equity interest held by non-controlling interests:

Name of Company	Principal place of business/ country of incorporation	Ownership interest 31.12.2025 %	Ownership interest 31.12.2024 %
EHSB	Malaysia	40	-

Carrying amount of material non-controlling interests:

Name of Company	31.12.2025 RM	31.12.2024 RM
EHSB	3,102,336	1,258,193

NOTES TO THE FINANCIAL STATEMENTS
cont'd

7. **INVESTMENT IN SUBSIDIARIES** *cont'd*

(c) **Non-controlling interests in subsidiary** *cont'd*

Profit or loss allocated to material non-controlling interests:

Name of Company	31.12.2025 RM	31.12.2024 RM
EHSB	1,844,143	906,955

(d) **Summarised financial information of material non-controlling interests**

The summarised financial information (before intra-group elimination) of the Company's subsidiary that have material non-controlling interests are as follows:

	EHSB RM
Summarised statement of financial position	
As at 31 December 2025	
Current assets	27,165,055
Non-current assets	692,198
Current liabilities	(20,039,576)
Non-current liabilities	(91,067)
Net assets	7,726,610
Summarised statement of comprehensive income	
Financial year ended 31 December 2025	
Revenue	69,295,474
Profit for the financial year, representing total comprehensive income for the year	4,581,125
Summarised cash flow information	
Financial year ended 31 December 2025	
Cash flows from operating activities	3,233,931
Cash flows used in investing activities	(119,454)
Cash flows used in financing activities	(48,000)
Net increase in cash and cash equivalents	3,066,477

NOTES TO THE FINANCIAL STATEMENTS
cont'd

7. INVESTMENT IN SUBSIDIARIES *cont'd*

(d) Summarised financial information of material non-controlling interests *cont'd*

The summarised financial information (before intra-group elimination) of the Company's subsidiary that have material non-controlling interests are as follows: *cont'd*

	EHSB RM
Summarised statement of financial position	
As at 31 December 2024	
Current assets	17,140,287
Non-current assets	697,797
Current liabilities	(14,576,071)
Non-current liabilities	(116,527)
Net assets	3,145,486
Summarised statement of comprehensive income	
Financial year ended 31 December 2024	
Revenue	40,943,260
Profit for the financial year, representing total comprehensive income for the year	2,678,388
Summarised cash flow information	
Financial year ended 31 December 2024	
Cash flows from operating activities	72,541
Cash flows used in investing activities	(611,021)
Cash flows used in financing activities	(12,050)
Net decrease in cash and cash equivalents	(550,530)

NOTES TO THE FINANCIAL STATEMENTS
cont'd

8. TRADE AND OTHER RECEIVABLES

	Note	Group 31.12.2025 RM	Group Unaudited 31.12.2024 RM (Note 32)	Company 31.12.2025 RM	Company 31.12.2024 RM (Note 32)
Non-current					
Trade					
Retention sum	(a)	2,323,626	2,142,374	-	-
Current					
Trade					
Trade receivables	(b)				
- Third parties		22,692,447	22,799,763	-	-
- Related parties		-	25,346	-	-
- Subsidiaries		-	-	1,950,000	-
Less: Impairment losses for trade receivables	(c)	(95,344)	(110,094)	-	-
		22,597,103	22,715,015	1,950,000	-
Non-trade					
Other receivables		693,839	884,237	-	-
Deposits		3,080,609	2,712,595	-	-
Prepayments		2,170,584	689,034	-	-
Amount owing by related parties	(d)	-	300,000	-	-
Less: Impairment losses for related parties	(c)	-	(300,000)	-	-
		5,945,032	4,285,866	-	-
Total trade and other receivables (current)		28,542,135	27,000,881	1,950,000	-
Total trade and other receivables (current and non-current)		30,865,761	29,143,255	1,950,000	-

(a) Retention sum

The retention sum which is receivable upon the expiry of defect liability period is expected to be collected as follows:

	Group 31.12.2025 RM	Group Unaudited 31.12.2024 RM (Note 32)
Later than one year	2,323,626	2,142,374

NOTES TO THE FINANCIAL STATEMENTS
cont'd

8. TRADE AND OTHER RECEIVABLES *cont'd*

(b) Trade receivables

Trade receivables are non-interest bearing and normal credit terms offered by the Group range from 14 to 60 days (31.12.2024: 14 to 60 days) from the date of invoices. Other credit terms are assessed and approved on a case-by-case basis.

(c) Impairment losses on trade and other receivables

The Group's trade and other receivables that are impaired at the reporting date and reconciliation of movement in the impairment of trade and other receivables are as follow:

	Group	
		Unaudited
	31.12.2025	31.12.2024
	RM	RM
		(Note 32)
Trade		
At 1 January	110,094	55,113
Charge for the financial year	-	61,581
Reversal of impairment losses	(14,750)	(6,600)
At 31 December	95,344	110,094
Non-trade		
At 1 January	300,000	300,000
Reversal of impairment losses	(300,000)	-
At 31 December	-	300,000

(d) Amount owing by related parties

Amount owing by related parties are unsecured, non-trade in nature, non-interest bearing, repayable on demand and is expected to be settled in cash.

The information about the credit risk exposures are disclosed in Note 25(b)(i).

9. CONTRACT ASSETS/(LIABILITIES)

	Group	
		Unaudited
	31.12.2025	31.12.2024
	RM	RM
		(Note 32)
Contract assets relating to contract service works with customers	52,378,232	37,534,794
Contract liabilities relating to contract service works with customers	(1,437,364)	(2,456,618)

NOTES TO THE FINANCIAL STATEMENTS
cont'd

9. CONTRACT ASSETS/(LIABILITIES) *cont'd*

(a) Contract assets

The contract assets represent the Group's rights to consideration for the work performed for the contracts but yet to be billed. Contract assets are transferred to receivables when the Group issue progress billings to the customers. Typically, the amount will be billed within 60 to 365 days and payments is expected within 14 to 60 days.

(b) Contract liabilities

The contract liabilities represent progress billings for contracts for which performance obligations have not been satisfied. The contract liabilities are expected to be recognised as revenue over a period of 30 to 60 days.

(c) Significant changes in contract balances

	Group			
	31.12.2025		Unaudited 31.12.2024	
	Contract assets Increase/ (decrease) RM	Contract liabilities (Increase)/ decrease RM	Contract assets Increase/ (decrease) RM	Contract liabilities (Increase)/ decrease RM
Increase due to revenue recognised for unbilled services during the financial year	50,766,181	-	37,534,794	-
Transfer from contract assets recognised at the beginning of the year to receivables	(35,922,743)	-	(19,395,831)	-
Revenue recognised that was included in contract liabilities at the beginning of the financial year	-	2,456,618	-	6,160,524
Increase due to consideration received from customers, but revenue not recognised	-	(1,437,364)	-	(2,456,618)

10. CASH AND SHORT-TERM DEPOSITS

	Group		Company	
	31.12.2025 RM	Unaudited 31.12.2024 RM (Note 32)	31.12.2025 RM	31.12.2024 RM (Note 32)
Cash in hand	86,389	44,493	100	100
Cash at bank	30,292,376	8,633,398	13,554,301	-
Short-term deposits	9,084,377	7,322,752	-	-
	39,463,142	16,000,643	13,554,401	100

NOTES TO THE FINANCIAL STATEMENTS
cont'd

10. CASH AND SHORT-TERM DEPOSITS *cont'd*

(a) For the purposes of statements of cash flows, cash and cash equivalents comprise of the following:

	Group		Company	
		Unaudited		
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	RM	RM	RM	RM
		(Note 32)		(Note 32)
Short-term deposits	9,084,377	7,322,752	-	-
Less: Pledged deposits	(9,084,377)	(7,322,752)	-	-
	-	-	-	-
Cash and bank balances	30,378,765	8,677,891	13,554,401	100
Less: Bank overdrafts	(4,649,283)	(3,541,486)	-	-
	25,729,482	5,136,405	13,554,401	100

The short-term deposits placed with licensed bank of the Group is pledged for banking facilities granted to the Group as disclosed in Notes 13 (a), (d) and (e).

(b) During the financial year, the Group made the following cash payments to purchase property, plant and equipment.

		Group	
			Unaudited
		31.12.2025	31.12.2024
	Note	RM	RM
Purchase of property, plant and equipment	5	23,654,140	47,578,694
Financed by way of hire purchase arrangements		(11,587,767)	(29,371,000)
Financed by way of term loan arrangements		(3,650,050)	(11,400,000)
Cash payments on purchase of property, plant and equipment		8,416,323	6,807,694

(c) During the financial year, the Group made the following cash payments to purchase right-of-use assets.

		Group	
			Unaudited
		31.12.2025	31.12.2024
	Note	RM	RM
Purchase of right-of-use assets	6	646,701	1,937,522
Financed by way of lease arrangements		(646,701)	(1,187,522)
Cash payments on purchase of right-of-use assets		-	750,000

NOTES TO THE FINANCIAL STATEMENTS
cont'd

10. CASH AND SHORT-TERM DEPOSITS *cont'd*

(d) Reconciliation of changes in liabilities arising from financing activities are as follows:

	1.1.2025 (unaudited) RM	Cash flows RM	Non-cash RM	31.12.2025 RM
Group				
Term loans	25,022,508	(1,892,057)	3,650,050	26,780,501
Lease liabilities	1,107,747	(481,556)	63,613	689,804
Hire purchase payables	26,930,978	(19,757,551)	11,587,767	18,761,194
Trade financing	2,854,760	4,574,625	-	7,429,385
Amount owing by related parties	(300,000)	300,000	-	-
	55,615,993	(17,256,539)	15,301,430	53,660,884

	1.1.2024 (unaudited) RM	Cash flows RM	Non-cash RM	31.12.2024 (unaudited) RM
Group				
Term loans	11,412,152	2,210,356	11,400,000	25,022,508
Lease liabilities	823,280	(465,533)	750,000	1,107,747
Hire purchase payables	2,071,532	(4,511,554)	29,371,000	26,930,978
Trade financing	3,751,280	(896,520)	-	2,854,760
Amount owing by related parties	(445,082)	145,082	-	(300,000)
Amount owing to a director	886,709	(886,709)	-	-
	18,499,871	(4,404,878)	41,521,000	55,615,993

(e) Total cash outflows for leases

During the financial year, the Group has a total cash outflow for leases of RM16,843,893 (31.12.2024: RM19,757,273).

NOTES TO THE FINANCIAL STATEMENTS

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11. SHARE CAPITAL/INVESTED EQUITY

		Group			
		Number of ordinary shares		Amount	
			Unaudited		Unaudited
		31.12.2025	31.12.2024	31.12.2025	31.12.2024
	Note	Units	Units	RM	RM
			(Note 32)		(Note 32)
Issued and fully paid-up:					
At 1 January		12,800,100	12,800,100	12,800,100	12,800,100
Issuance of shares for acquisition of subsidiaries	(a)	839,999,900	-	57,875,993	-
Issuance of ordinary shares	(b)	210,000,000	-	50,400,000	-
Adjustment pursuant to restructuring exercise		(12,800,000)	-	(12,800,000)	-
Transaction costs on share issued		-	-	(988,987)	-
At 31 December		1,050,000,000	12,800,100	107,287,106	12,800,100

		Company			
		Number of ordinary shares		Amount	
		31.12.2025	31.12.2024	31.12.2025	31.12.2024
	Note	Units	Units	RM	RM
			(Note 32)		(Note 32)
Issued and fully paid-up:					
At 1 January/At 16 August 2024 (Date of incorporation)		100	100	100	100
Issuance of shares for acquisition of subsidiaries	(a)	839,999,900	-	57,875,993	-
Issuance of ordinary shares	(b)	210,000,000	-	50,400,000	-
Transaction costs on share issued		-	-	(988,987)	-
At 31 December		1,050,000,000	100	107,287,106	100

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All ordinary shares rank equally with regards to the Company's residual assets.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

11. SHARE CAPITAL/INVESTED EQUITY *cont'd*

During the financial year, the Company:

(a) Acquisition of subsidiaries

(i) issued 786,473,050 new ordinary shares at a price of RM0.0689 per ordinary share as the purchase consideration for the acquisition of entire equity interest in EMSB pursuant to conditional share sale agreements dated 5 November 2024;

(ii) issued 20,377,358 new ordinary shares at a price of RM0.0689 per ordinary share as the purchase consideration for the acquisition of 60% equity interest in EHSB pursuant to conditional share sale agreements dated 5 November 2024; and

(iii) issued 33,149,492 new ordinary shares at a price of RM0.0689 per ordinary share as the purchase consideration for the acquisition of entire equity interest in RBPS pursuant to conditional share sale agreements dated 5 November 2024.

The acquisition of subsidiaries were completed on 7 April 2025.

(b) Issuance of shares pursuant to Initial Public Offering ("IPO")

(i) issued 210,000,000 new ordinary shares at a price of RM 0.24 per ordinary share for a total consideration of RM50,400,000 pursuant to the IPO of the Company on the ACE Market of Bursa Malaysia Securities Berhad on 18 July 2025.

12. REORGANISATION RESERVE

The reorganisation reserve was resulted from the difference between the carrying amount of the investment in subsidiaries and the nominal value of the shares of the Company's subsidiaries upon consolidation under the reorganisation scheme.

13. LOANS AND BORROWINGS

		Group	
			Unaudited
		31.12.2025	31.12.2024
	Note	RM	RM
			(Note 32)
Non-current:			
Term loans	(a)	23,491,343	22,507,259
Hire purchase payables	(b)	11,735,695	18,828,689
		35,227,038	41,335,948
Current:			
Term loans	(a)	3,289,158	2,515,249
Hire purchase payables	(b)	7,025,499	8,102,289
Bank overdrafts	(c)	4,649,283	3,541,486
Trade financing	(d)	7,429,385	2,854,760
		22,393,325	17,013,784

NOTES TO THE FINANCIAL STATEMENTS
cont'd

13. LOANS AND BORROWINGS *cont'd*

	Note	Group 31.12.2025 RM	Group Unaudited 31.12.2024 RM (Note 32)
Total loans and borrowings:			
Term loans	(a)	26,780,501	25,022,508
Hire purchase payables	(b)	18,761,194	26,930,978
Bank overdrafts	(c)	4,649,283	3,541,486
Trade financing	(d)	7,429,385	2,854,760
		57,620,363	58,349,732

(a) Term Loans

Term loan 1 of the Group of RM1,967,917 (31.12.2024: RM2,110,129) bears interest at 4.10% (31.12.2024: 4.35%) per annum and is repayable by monthly instalments of RM19,408 over 240 months commencing from the day of first drawdown and is secured and supported as follows:

(i) Fresh master Commodity Murabahah Financing Agreement for RM3,120,000;
(ii) First party first and second legal charge over the leasehold land as disclosed in Note 6; and
(iii) Corporate guarantee by the Company.

Term loan 2 of the Group of RM3,050,616 (31.12.2024: RM3,271,077) bears interest at 4.50% (31.12.2024: 4.75%) per annum and is repayable by monthly instalments of RM31,114 over 180 months commencing from the day of first drawdown and is secured and supported as follows:

(i) First party first and second legal charge over the leasehold land as disclosed in Note 6; and
(ii) Corporate guarantee by the Company.

Term loan 3 of the Group of RM2,725,363 (31.12.2024: RM3,153,122) bears interest at 6.22% (31.12.2024: 6.22%) per annum and is repayable by monthly instalments of RM34,015 over 180 months commencing from the day of first drawdown and is secured and supported as follows:

(i) First party third legal charge over the leasehold land and building as disclosed in Note 6;
(ii) Corporate guarantee by the Company; and
(iii) Specific debenture on machineries or equipment to be financed.

Term loan 4 of the Group of RM1,878,507 (31.12.2024: RM2,013,812) bears interest at 4.65% (31.12.2024: 4.65%) per annum and is repayable by monthly instalments of RM34,015 over 180 months commencing from the day of first drawdown and is secured and supported as follows:

(i) First party legal charge over the leasehold land as disclosed in Note 6; and
(ii) Corporate guarantee by the Company.

Term loan 5 of the Group of RM1,584,534 (31.12.2024: RM1,430,493) bears interest at 5.68% (31.12.2024: 7.72%) per annum and is secured and supported as follows:

(i) First party legal charge over the leasehold land and building as disclosed in Note 6;
(ii) Irrevocable Letter of Instruction ("ILI") to remit contract proceeds into Non-Checking Current Account ("NCCA");
(iii) Corporate guarantee by the Company and
(iv) Specific debenture on machineries or equipment to be financed.

NOTES TO THE FINANCIAL STATEMENTS
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13. LOANS AND BORROWINGS *cont'd*

(a) Term Loans *cont'd*

Term loan 6 of the Group of RM10,456,011 (31.12.2024: RM11,438,475) bears interest at 3.80% (31.12.2024: 4.05%) per annum and is repayable by monthly instalments of RM115,691 over 120 months commencing from the day of first drawdown and is secured and supported as follows:

(i) First party legal charge over the freehold building as disclosed in Note 5;
(ii) Corporate guarantee by the Company; and
(iii) Upfront cash deposit of RM347,073 in the form of General Investment Account-i ("GIA-I")/Islamic Fixed Deposit-i ("IFD-I").

Term loan 7 of the Group of RM1,467,503 (31.12.2024: RM1,605,400) bears interest at 3.80% (31.12.2024: 4.05%) per annum and is repayable by monthly instalments of RM16,238 over 120 months commencing from the day of first drawdown and is secured and supported as follows:

(i) First party legal charge over the freehold building as disclosed in Note 5;
(ii) Corporate guarantee by the Company; and
(iii) Upfront cash deposit of RM48,714 in the form of GIA-i/IFD-i.

Term loan 8 of the Group of RM3,650,050 (31.12.2024: Nil) bears interest at 3.80% (31.12.2024: Nil) per annum and is repayable by monthly instalments of RM40,621 over 10 years commencing from the day of first drawdown and is secured and supported as follows:

(i) First party legal charge over the freehold building as disclosed in Note 5; and
(ii) Upfront cash deposit of RM121,863 in the form of GIA-i/IFD-i.

(b) Hire purchase payables

Hire purchase payables of the Group of RM18,761,194 (31.12.2024: RM26,930,978) bear interest rates ranging from 3.78% to 7.07% (31.12.2024: 3.78% to 6.60%) per annum and are secured by the motor vehicles and machineries under hire purchase arrangements as disclosed in Note 5(a).

(c) Bank overdrafts

Bank overdraft 1 of the Group of RM1,263,985 (31.12.2024: Nil) bears interest at 6.90% per annum (31.12.2024: Nil) and is secured and supported as follows:

(i) 1st party Deed of Assignment of Contract Proceeds ("DACP") between the Group and bank;
(ii) Sinking fund of RM50,000 monthly;
(iii) First party legal charge over the leasehold land as disclosed in Note 6; and
(iv) Corporate guarantee by the Company.

Bank overdraft 2 of the Group of RM Nil (31.12.2024: RM716,838) bears interest at Nil (31.12.2024: 6.65%) and is secured and supported as follows:

(i) First party legal charge over the leasehold land as disclosed in Note 6; and
(ii) Corporate guarantee by the Company.

Bank overdraft 3 of the Group of RM112,030 (31.12.2024: Nil) bears interest at 7.70% (31.12.2024: Nil) and is secured and supported as follows:

(i) Quarterly Commodity Murabahah Deposit-i ("CMD-i") of RM25,000; and
(ii) Corporate guarantee by the Company.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

13. LOANS AND BORROWINGS *cont'd*

(c) Bank overdrafts *cont'd*

Bank overdraft 4 of the Group of RM138,999 (31.12.2024: RM680,337) bears interest at 6.90% (31.12.2024: 7.15%) and is secured and supported as follows:

(i) First party legal charge over the leasehold land as disclosed in Note 6; and
(ii) Corporate guarantee by the Company.

Bank overdraft 5 of the Group of RM1,473,145 (31.12.2024: RM1,259,188) bears interest at 7.95% per annum (31.12.2024: 8.20%) and is secured and supported as follows:

(i) Quarterly CMD-i of RM25,000; and
(ii) Corporate guarantee by the Company.

Bank overdraft 6 of the Group of RM833 (31.12.2024: RM885,123) bears interest at 7.47% per annum (31.12.2024: 7.72%) and is secured and supported as follows:

(i) First party first legal charge over the leasehold land and building of the Group as disclosed in Note 6;
(ii) Corporate guarantee by the Company;
(iii) Upfront cash deposit of RM400,000 in the form of General Investment Account/Term Deposit Tawarruq ("GIA/TDT"); and
(iv) Upfront cash deposit of RM630,000 in the form of GIA/TDT.

Bank overdraft 7 of the Group of RM497,530 (31.12.2024: Nil) bears interest at 7.47% per annum (31.12.2024: Nil) and is secured and supported as follows:

(i) First party first legal charge over the leasehold land and building of the Group as disclosed in Note 6;
(ii) Corporate guarantee by the Company;
(iii) Upfront cash deposit of RM400,000 in the form of GIA/TDT; and
(iv) Upfront cash deposit of RM630,000 in the form of GIA/TDT.

Bank overdraft 8 of the Group of RM1,162,761 (31.12.2024: Nil) bears interest at 7.47% per annum (31.12.2024: Nil) and is secured and supported as follows:

(i) First party first legal charge over the leasehold land and building of the Group as disclosed in Note 6;
(ii) Corporate guarantee by the Company;
(iii) Upfront cash deposit of RM400,000 in the form of GIA/TDT; and
(iv) Upfront cash deposit of RM630,000 in the form of GIA/TDT.

(d) Trade financing

Trade financing 1 of the Group of RM7,369,385 (31.12.2024: RM2,414,760) bears interest at 7.47% (31.12.2024: 7.72%) and is secured and supported as follows:

(i) Corporate guarantee by the Company; and
(ii) Sinking fund up to RM10,000,000 by 5% in the form of GIA/TDT; and
(iii) ILI to remit contract proceeds into NCCA.

Trade financing 2 of the Group of RM60,000 (31.12.2024: RM440,000) interest at 7.65% per annum (31.12.2024: 7.95%) is secured and supported as follows:

(i) 5% CMD-i build up to be deducted from each progress payment; and
(ii) Corporate guarantee by the Company.

NOTES TO THE FINANCIAL STATEMENTS
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14. LEASE LIABILITIES

	Group 31.12.2025 RM	Group Unaudited 31.12.2024 RM (Note 32)
Non-current:		
Lease liabilities	236,916	614,069
Current:		
Lease liabilities	452,888	493,678
Total lease liabilities:		
Lease liabilities	689,804	1,107,747

Future minimum lease payments together with the present value of net minimum lease payments are as follows:

	Group 31.12.2025 RM	Group Unaudited 31.12.2024 RM
Minimum lease payments:		
- Not later than one year	482,034	538,000
- Later than one year and not later than five years	241,356	654,489
	723,390	1,192,489
Less: Future finance charges	(33,586)	(84,742)
Present value of minimum lease payments	689,804	1,107,747
Present value of minimum lease payments:		
- Not later than one year	452,888	493,678
- Later than one year and not later than five years	236,916	614,069
	689,804	1,107,747
Less: Amount due within twelve months	(452,888)	(493,678)
Amount due after twelve months	236,916	614,069

NOTES TO THE FINANCIAL STATEMENTS
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15. DEFERRED TAX LIABILITIES

Deferred tax relates to the following:

	As at 1 January 2025 (Unaudited) RM (Note 32)	Recognised in profit or loss RM (Note 22)	As at 31 December 2025 RM
Group			
Deferred tax liability:			
Property, plant and equipment	2,146,639	1,037,150	3,183,789
Deferred tax assets:			
Lease liabilities	(19,579)	12,316	(7,263)
Unabsorbed capital allowance	-	(52,214)	(52,214)
	(19,579)	(39,898)	(59,477)
	2,127,060	997,252	3,124,312

	As at 1 January 2024 (Unaudited) RM (Note 32)	Recognised in profit or loss RM (Note 22)	As at 31 December 2024 (Unaudited) RM (Note 32)
Group			
Deferred tax liability:			
Property, plant and equipment	1,035,343	1,111,296	2,146,639
Deferred tax asset:			
Lease liabilities	(3,956)	(15,623)	(19,579)
	1,031,387	1,095,673	2,127,060

	Group 31.12.2025 RM	Group Unaudited 31.12.2024 RM
Presented after appropriate offsetting as follows:		
Deferred tax assets	(59,477)	(19,579)
Deferred tax liability	3,183,789	2,146,639
	3,124,312	2,127,060

NOTES TO THE FINANCIAL STATEMENTS
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15. DEFERRED TAX LIABILITIES *cont'd*

Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of the following items (stated at gross):

	Group		Company	
		Unaudited		
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	RM	RM	RM	RM
Unused tax losses	127,883	-	127,883	-

The availability of unused tax losses for offsetting against future taxable profits of the Group and of the Company in Malaysia are subject to requirements under the Income Tax Act, 1967 and guidelines issued by the tax authority.

16. TRADE AND OTHER PAYABLES

		Group		Company	
			Unaudited		
		31.12.2025	31.12.2024	31.12.2025	31.12.2024
	Note	RM	RM	RM	RM
			(Note 32)		(Note 32)
Trade					
Trade payables	(a)				
- Third parties		17,943,166	16,073,839	-	-
- Related parties		-	271,610	-	-
Trade accruals		12,364,654	8,593,070	-	-
		30,307,820	24,938,519	-	-
Non-trade					
Other payables		713,589	5,813,014	-	-
Deposit received		88,000	88,000	-	-
Accruals		5,347,853	2,844,945	519,662	33,553
Sales and service tax ("SST") payables		3,443,210	3,081,388	-	-
Amount owing to a subsidiary	(b)	-	-	460,180	20,256
		9,592,652	11,827,347	979,842	53,809
Total trade and other payables		39,900,472	36,765,866	979,842	53,809

(a) Trade payables

Trade payables are non-interest bearing and the normal credit terms granted to the Group ranges from 30 days to 90 days (31.12.2024: 30 days to 90 days).

(b) Amount owing to a subsidiary

Amount owing to a subsidiary are non-trade in nature, unsecured, non-interest bearing, repayable upon demand and is expected to be settled in cash.

For explanation on the Group's liquidity risk management processes, refer to Note 25(b)(ii).

NOTES TO THE FINANCIAL STATEMENTS
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17. REVENUE

	Group	Group	Company	Company
		Unaudited		
	1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024	1.1.2025 to 31.12.2025	16.8.2024 (Date of incorporation) to 31.12.2024
	RM	RM	RM	RM
		(Note 32)		(Note 32)
Management fee	-	-	1,950,000	-
Maintenance and repair services	121,486,837	164,849,805	-	-
EPCC	23,725,806	10,981,856	-	-
Facilities management services	10,556,378	11,077,521	-	-
Other related activities	14,548,722	11,500,156	-	-
	170,317,743	198,409,338	1,950,000	-
Timing of revenue recognition:				
Over time	170,317,743	198,409,338	1,950,000	-

18. OTHER INCOME

	Group	Group	Company	Company
		Unaudited		
	1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024	1.1.2025 to 31.12.2025	16.8.2024 (Date of incorporation) to 31.12.2024
	RM	RM	RM	RM
		(Note 32)		(Note 32)
Net realised foreign exchange gain	3,038	-	-	-
Gain on disposal of right-of-use assets	-	205,344	-	-
Gain on lease modification	120,495	18,862	-	-
Interest income	188,190	272,240	116,423	-
Rental income	264,000	344,500	-	-
Reversal of impairment losses on trade and other receivables	314,750	6,600	-	-
Miscellaneous	24,612	44,352	-	-
	915,085	891,898	116,423	-

NOTES TO THE FINANCIAL STATEMENTS
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19. FINANCE COSTS

	Group 1.1.2025 to 31.12.2025 RM	Group Unaudited 1.1.2024 to 31.12.2024 RM (Note 32)
Interest expenses on:		
- Term loans	1,095,621	633,298
- Bank overdraft	397,862	523,134
- Trade financing	296,609	179,828
- Lease liabilities	52,612	59,397
- Hire purchase payables	1,829,237	809,811
	3,671,941	2,205,468

20. PROFIT/(LOSS) BEFORE TAX

Other than disclosed elsewhere in the financial statements, the following items have been charged in arriving at profit/(loss) before tax:

	Note	Group 1.1.2025 to 31.12.2025 RM	Group Unaudited 1.1.2024 to 31.12.2024 RM (Note 32)	Company 1.1.2025 to 31.12.2025 RM	Company 16.8.2024 (Date of incorporation) to 31.12.2024 RM (Note 32)
Auditors' remuneration					
- statutory audit					
- Baker Tilly Monteiro Heng PLT		280,000	143,000	50,000	5,000
- non-statutory audit					
- Baker Tilly Monteiro Heng PLT		10,000	500,000	10,000	-
Depreciation of property, plant and equipment	5	7,033,522	3,497,694	-	-
Depreciation of right-of-use assets	6	852,146	959,352	-	-
Loss on disposal of property, plant and equipment		-	87,271	-	-
Property, plant and equipment written off		-	93,681	-	-

NOTES TO THE FINANCIAL STATEMENTS

cont'd

20. PROFIT/(LOSS) BEFORE TAX *cont'd*

Other than disclosed elsewhere in the financial statements, the following items have been charged in arriving at profit/(loss) before tax: *cont'd*

		Group		Company	
			Unaudited		
	Note	1.1.2025 to 31.12.2025 RM	1.1.2024 to 31.12.2024 RM (Note 32)	1.1.2025 to 31.12.2025 RM	16.8.2024 (Date of incorporation) to 31.12.2024 RM (Note 32)
Impairment loss on trade and other receivables		-	61,581	-	-
Deposits written off		46,000	5,300	-	-
Net realised foreign exchange loss		-	107	-	-
Expense relating to short-term lease:					
- Rental of premises		8,469	317,669	-	-
- Rental of equipment		6,035,817	4,501,938	-	-
- Rental of hostel		158,439	66,267	-	-
- Rental motor vehicles		3,296,905	1,936,589	-	-
- Rental of machineries		6,810,095	12,409,880	-	-
Employee benefits expense	21	53,246,985	50,966,186	1,782,511	15,000

21. EMPLOYEE BENEFITS EXPENSE

	Group		Company	
		Unaudited		
	1.1.2025 to 31.12.2025 RM	1.1.2024 to 31.12.2024 RM (Note 32)	1.1.2025 to 31.12.2025 RM	16.8.2024 (Date of incorporation) to 31.12.2024 RM (Note 32)
Directors' fee	360,000	15,000	300,000	15,000
Salaries, wages, allowances and bonuses	47,748,981	46,279,571	1,308,413	-
Defined contribution plans	4,076,363	3,383,124	157,216	-
Other staff related benefits	1,061,641	1,288,491	16,882	-
	53,246,985	50,966,186	1,782,511	15,000

NOTES TO THE FINANCIAL STATEMENTS
cont'd

21. EMPLOYEE BENEFITS EXPENSE *cont'd*

	Group		Company	
		Unaudited		
	1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024	1.1.2025 to 31.12.2025	16.8.2024 (Date of incorporation) to 31.12.2024
	RM	RM	RM	RM
		(Note 32)		(Note 32)
Included in employee benefits expenses are:				
Executive Directors				
- Salaries, wages, allowances and bonuses	1,560,000	1,940,000	650,000	-
- Defined contribution plans	187,200	129,600	78,000	-
- Other staff related benefits	1,509	2,432	580	-
	1,748,709	2,072,032	728,580	-
Non-Executive Directors				
- Directors' fee	360,000	15,000	300,000	15,000
	2,108,709	2,087,032	1,028,580	15,000

22. INCOME TAX EXPENSE

The major components of income tax expense for the financial year ended 31 December 2025 and 31 December 2024 are as follows:

	Group		Company	
		Unaudited		
	1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024	1.1.2025 to 31.12.2025	16.8.2024 (Date of incorporation) to 31.12.2024
	RM	RM	RM	RM
		(Note 32)		(Note 32)
Statements of comprehensive income				
Current income tax:				
- Current income tax charge	1,664,559	6,704,739	-	-
- Adjustment in respect of prior year	541,491	(186,984)	-	-
	2,206,050	6,517,755	-	-
Deferred tax (Note 15):				
- Origination of temporary differences	1,721,413	1,033,555	-	-
- Adjustment in respect of prior year	(724,161)	62,118	-	-
	997,252	1,095,673	-	-
Income tax expense recognised in profit or loss	3,203,302	7,613,428	-	-

NOTES TO THE FINANCIAL STATEMENTS
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22. INCOME TAX EXPENSE *cont'd*

Domestic income tax is calculated at the Malaysian statutory income tax rate of 24% (31.12.2024: 24%) of the estimated assessable profit/(loss) for the financial year.

The reconciliation from the tax amount at the statutory income tax rate to the Group's and the Company's tax expense are as follows:

	Group		Company	
		Unaudited		
	1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024	1.1.2025 to 31.12.2025	16.8.2024 (Date of incorporation) to 31.12.2024
	RM	RM (Note 32)	RM	RM (Note 32)
Profit/(loss) before tax	10,144,251	28,738,739	(1,832,745)	(53,809)
Tax at Malaysian statutory income tax rate of 24%	2,434,621	6,897,298	(439,859)	(12,914)
Adjustments:				
- SME tax saving	-	(63,546)	-	-
- Non-deductible expenses	838,145	1,012,188	311,976	12,914
- Utilisation of deferred tax asset not recognised	(14,677)	(107,646)	-	-
- Deferred tax assets not recognised	127,883	-	127,883	-
- Adjustment in respect of current income tax of prior year	541,491	(186,984)	-	-
- Adjustment in respect of deferred tax of prior year	(724,161)	62,118	-	-
Income tax expense	3,203,302	7,613,428	-	-

23. DIVIDENDS

	Group	
		Unaudited
	1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024
	RM	RM (Note 32)
Recognised during the financial year:		
Dividends on ordinary shares:		
- Single-tier interim dividend for the financial year ended 31 December 2024: RM0.50 per ordinary share, paid on 30 December 2024 *	-	5,000,000

* *Represents the dividend declared and paid by a subsidiary, Enproserve (M) Sdn. Bhd. to its shareholder prior to the restructuring exercise before IPO.*

NOTES TO THE FINANCIAL STATEMENTS
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24. EARNINGS PER SHARE

Basic earnings per ordinary share and diluted earnings per ordinary share

Basic earnings per ordinary share are based on the profit for the financial years attributable to owners of the Company and the weighted average number of ordinary shares outstanding during the financial years.

Diluted earnings per ordinary share are based on the profit for the financial years attributable to owners of the Company and the weighted average number of ordinary shares outstanding during the financial years plus the weighted average number of ordinary shares that would be issued on conversion of all the dilutive potential ordinary shares into ordinary shares.

The diluted earnings per share is equivalent to the basic earnings per share as the Company does not have any convertible securities at the end of the reporting period.

The basic and diluted earnings per ordinary share are computed as follows:

	← Group	→
	1.1.2025 to 31.12.2025 RM	Unaudited 1.1.2024 to 31.12.2024 RM (Note 32)
Profit attributable to owners of the Company	5,096,806	20,218,356
	Units	**Units**
Weighted average number of ordinary shares:		
Number of ordinary shares in issue as of 1 January	12,800,100	12,800,100
Effect of ordinary shares issued pursuant to acquisition of subsidiaries	839,999,900	-
Adjustment pursuant to restructuring exercise	(12,800,000)	-
Effect of ordinary shares issued during the financial year	96,082,192	-
Weighted average number of ordinary shares for basic and diluted earnings per share	936,082,192	12,800,100
Basic and diluted earnings per share (sen)	0.54	157.95

NOTES TO THE FINANCIAL STATEMENTS
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25. FINANCIAL INSTRUMENTS

(a) Categories of financial instruments

The following table analyses the financial instruments in the statements of financial position by the classes of financial instruments to which they are assigned at amortised cost.

	Carrying amount RM	Amortised cost RM
Group		
At 31 December 2025		
Financial assets		
Trade and other receivables, excluding prepayments	26,371,551	26,371,551
Cash and short-term deposits	39,463,142	39,463,142
	65,834,693	65,834,693
Financial liabilities		
Loans and borrowings, excluding lease liabilities	57,620,363	57,620,363
Trade and other payables, excluding SST payables	36,457,262	36,457,262
	94,077,625	94,077,625
At 31 December 2024 (unaudited)		
Financial assets		
Trade and other receivables, excluding prepayments	26,311,847	26,311,847
Cash and short-term deposits	16,000,643	16,000,643
	42,312,490	42,312,490
Financial liabilities		
Loans and borrowings, excluding lease liabilities	58,349,732	58,349,732
Trade and other payables, excluding SST payables	33,684,478	33,684,478
	92,034,210	92,034,210
Company		
At 31 December 2025		
Financial asset		
Trade receivables	1,950,000	1,950,000
Cash and short-term deposits	13,554,401	13,554,401
	15,504,401	15,504,401
Financial liability		
Other payables	979,842	979,842
At 31 December 2024 (unaudited)		
Financial asset		
Cash in hand	100	100
Financial liability		
Other payables	53,809	53,809

NOTES TO THE FINANCIAL STATEMENTS
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25. FINANCIAL INSTRUMENTS *cont'd*

(b) Financial risk management

The Group's and the Company's activities are exposed to a variety of financial risks arising from their operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk and interest rate risk. The Group's and the Company's overall financial risk management objective is to optimise value for their shareholders. The Group and the Company do not trade in financial instruments.

The Board of Directors reviews and agrees to policies and procedures for the management of these risks, which are executed by the Group's senior management. The audit committee provides independent oversight to the effectiveness of the risk management process.

(i) Credit risk

Credit risk is the risk of financial loss to the Group that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group is exposed to credit risk from its operating activities (primarily trade receivables). The Group has a credit policy in place and the exposure to credit risk is managed through the application of credit approvals, credit limits and monitoring procedures. Credit worthiness of a customer is assessed based on a set of evaluation criteria and individual credit limits are defined in accordance with this assessment.

The Group and the Company consider a financial asset to be in default when:

- the counterparty is unable to pay its credit obligations to the Group and the Company in full, without taking into account any credit enhancements held by the Group and the Company; or
- the contractual payment of the financial asset is more than credit term unless the Group and the Company have reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

At the end of the reporting period, the Group and the Company assess whether financial assets carried at amortised cost is credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Those events evidence that a financial asset is credit-impaired include observable data about the following events:

- significant financial difficulty of the counterparty;
- a breach of contract, including a default event;
- a concession or restructuring of loans granted by the lender of the counterparty relating to the counterparty's financial difficulty; or
- it is probable that the counterparty will enter bankruptcy or other financial reorganisation.

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Group and the Company determine that the debtor does not have assets or source of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's and the Company's procedure for recovery of amounts due.

Trade receivables and contract assets

At the end of the reporting period, the maximum exposure to credit risk arising from trade receivables and contract assets is represented by the carrying amounts in the statements of financial position.

The carrying amount of trade receivables and contract assets are not secured by any collateral or supported by any other credit enhancements. The Group has adopted a policy of dealing with creditworthy counterparties as a means of mitigating the risk of financial loss from defaults. The Group uses ageing analysis to monitor the credit quality of trade receivables. In managing credit risks of trade receivables, the Group also takes appropriate actions (including but not limited to legal actions) to recover long past due balances.

NOTES TO THE FINANCIAL STATEMENTS
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25. FINANCIAL INSTRUMENTS *cont'd*

(b) Financial risk management *cont'd*

(i) Credit risk *cont'd*

Trade receivables and contract assets *cont'd*

Credit risk concentration profile

At the end of the reporting period, the Group has a significant concentration of credit risk in the form of seven (7) (31.12.2024: four (4)) major trade receivables, representing approximately 78% (31.12.2024: 78%) of the Group's total trade receivables.

The Group applies the simplified approach to provide for impairment losses prescribed by MFRS 9 *Financial Instruments*, which permits the use of the lifetime expected credit losses provision for all trade receivables and contract assets. The Group uses a provision matrix to measure expected credit losses for trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics and the days past due. The impairment losses also incorporate forward looking information. Forward-looking information considered includes consideration of various external sources of actual and forecast economic information that relate to the Group's core operations. The Group believes that changes in economic conditions over these periods would not materially impact the impairment calculation of the receivables.

25. FINANCIAL INSTRUMENTS *cont'd*

(b) Financial risk management *cont'd*

(i) Credit risk *cont'd*

Trade receivables and contract assets *cont'd*

The information about the credit risk exposure on the Group's trade receivables and contract assets are as follows:

			Trade receivables						
	Retention sum	Contract assets	Current	1 to 30 days past due	31 to 60 days past due	61 to 90 days past due	91 to 120 days past due	> 120 days past due	Total
	RM	RM	RM	RM	RM	RM	RM	RM	RM
Group									
At 31 December 2025									
Gross carrying amount at default	2,323,626	52,378,232	19,962,814	930,618	746,499	162,284	493,219	397,013	22,692,447
Impairment losses	-	-	-	-	-	-	-	(95,344)	(95,344)
Net balance	2,323,626	52,378,232	19,962,814	930,618	746,499	162,284	493,219	301,669	22,597,103
Group									
At 31 December 2024 (unaudited)									
Gross carrying amount at default	2,142,374	37,534,794	21,289,613	584,630	19,450	612,170	16,250	302,996	22,825,109
Impairment losses	-	-	-	-	-	-	-	(110,094)	(110,094)
Net balance	2,142,374	37,534,794	21,289,613	584,630	19,450	612,170	16,250	192,902	22,715,015

NOTES TO THE FINANCIAL STATEMENTS
cont'd

25. FINANCIAL INSTRUMENTS *cont'd*

(b) Financial risk management *cont'd*

(i) Credit risk *cont'd*

Trade receivables and contract assets *cont'd*

The information about the credit risk exposure on the Group's trade receivables and contract assets are as follows: *cont'd*

	Trade receivables						
	Current	1 to 30 days past due	31 to 60 days past due	61 to 90 days past due	91 to 120 days past due	> 120 days past due	Total
	RM	RM	RM	RM	RM	RM	RM
Company							
At 31 December 2025							
Gross carrying amount at default	1,950,000	-	-	-	-	-	1,950,000
Impairment losses	-	-	-	-	-	-	-
Net balance	1,950,000	-	-	-	-	-	1,950,000

Other receivables and other financial assets

For other receivables and other financial assets (including cash and cash equivalents), the Group and the Company minimise credit risk by dealing exclusively with high credit rating counterparties. At the reporting date, the Group's and the Company's maximum exposure to credit risk arising from other receivables and other financial assets is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

The Group and the Company consider the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group and the Company compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forward-looking information.

Macroeconomic information (such as market interest rates or growth rates) is incorporated as part of the internal rating model.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than the credit term in making a contractual payment.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

25. FINANCIAL INSTRUMENTS *cont'd*

(b) Financial risk management *cont'd*

(i) Credit risk *cont'd*

Other receivables and other financial assets *cont'd*

Some intercompany balances between entities within the Group comprise loans or advances which are repayable on demand. The Company regularly monitors the financial performance and position of these entities on an individual basis. When these entities' financial performance and position deteriorates significantly, the Company assumes that there is a significant increase in credit risk, and thereby a lifetime expected credit loss assessment is necessary. As the Company is able to determine the timing of repayment of the loans or advances, the Company will consider the loans or advances to be in default when these entities are unable to pay based on the expected manner of recovery and recovery period. The Company determines the probability of default for these loans or advances using internally available information. The Company considers the loans or advances to be credit-impaired when the entities are unlikely to repay their debts.

As at the end of the reporting date, the Company considers the other receivables and other financial assets as low credit risk and any loss allowance would be negligible.

Financial guarantee contracts

The Group is exposed to credit risk in relation to financial guarantees given to banks in respect of performance bonds issued to certain customers.

The maximum exposure to credit risks amounts to RM10,770,898 (31.12.2024: RM7,757,123) representing the maximum amount the Group could pay if the guarantees are called on as disclosed in Note 25(b)(ii).

As at the reporting date, there was no loss allowance for impairment as determined by the Group for the financial guarantees.

The financial guarantees have not been recognised since the fair value on initial recognition was not material.

(ii) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations when they fall due. The Group's and the Company's exposure to liquidity risk arise primarily from mismatches of the maturities between financial assets and liabilities. The Group's and the Company's exposure to liquidity risk arise principally from trade and other payables and loans and borrowings.

The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by facilities. The Group and the Company maintain sufficient liquidity and available funds to meet daily cash needs, while maintaining controls and security over cash movements. The Group and the Company use a series of processes to obtain maximum benefits from its flow of funds, such that they are efficiently managed to maximise income from investment and minimise cost on borrowed funds. The Group's and the Company's finance department also ensure that there are sufficient unutilised stand-by facilities, funding and liquid assets available to meet both short-term and long-term funding requirements.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

25. FINANCIAL INSTRUMENTS *cont'd*

(b) Financial risk management *cont'd*

(ii) Liquidity risk *cont'd*

Maturity analysis

The maturity analysis of the Group's and the Company's financial liabilities by their relevant maturity at the reporting date based on contractual undiscounted repayment obligations are as follows:

		Contractual cash flows			
	Carrying amount	**On demand or within 1 year**	**Between 1 and 5 years**	**More than 5 years**	**Total**
	RM	**RM**	**RM**	**RM**	**RM**
Group					
At 31 December 2025					
Trade and other payables	39,900,472	39,900,472	-	-	39,900,472
Term loans	26,780,501	4,423,125	14,827,187	12,555,902	31,806,214
Lease liabilities	689,804	482,034	241,356	-	723,390
Hire purchase payables	18,761,194	7,998,315	12,719,209	-	20,717,524
Bank overdrafts	4,649,283	4,649,283	-	-	4,649,283
Trade financing	7,429,385	7,429,385	-	-	7,429,385
Financial guarantee contracts	-	10,770,898	-	-	10,770,898
	98,210,639	75,653,512	27,787,752	12,555,902	115,997,166
At 31 December 2024 (unaudited)					
Trade and other payables	36,765,866	36,765,866	-	-	36,765,866
Term loans	25,022,508	3,600,538	13,081,863	14,092,274	30,774,675
Lease liabilities	1,107,747	538,000	654,489	-	1,192,489
Hire purchase payables	26,930,978	9,556,933	20,475,971	-	30,032,904
Bank overdrafts	3,541,486	3,541,486	-	-	3,541,486
Trade financing	2,854,760	2,854,760	-	-	2,854,760
Financial guarantee contracts	-	7,757,123	-	-	7,757,123
	96,223,345	64,614,706	34,212,323	14,092,274	112,919,303
Company					
At 31 December 2025					
Other payables	979,842	979,842	-	-	979,842
At 31 December 2024					
Other payables	53,809	53,809	-	-	53,809

NOTES TO THE FINANCIAL STATEMENTS
cont'd

25. FINANCIAL INSTRUMENTS *cont'd*

(b) Financial risk management *cont'd*

(iii) Foreign currency risk

Foreign currency risk is the risk of fluctuation in fair value or future cash flows of a financial instrument as a result of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's operating activities (when purchases that are denominated in a foreign currency).

	Group	
		Unaudited
	31.12.2025	31.12.2024
	RM	RM
Financial liabilities not held in functional currency:		
Trade payables		
United States Dollar ("USD")	-	97,801
Euro ("EUR")	-	90,772

Sensitivity analysis for foreign currency risk

The Group's principal foreign currency exposure relates mainly to USD and EUR.

The following table demonstrates the sensitivity to a reasonably possible change in the USD and EUR with all other variables held constant on the Group's total equity and profit for the financial years.

	Change in rate	Effect on equity and profit for the financial year
	%	RM
Group		
31 December 2024 (unaudited)		
- USD	+10	7,433
	-10	(7,433)
- EUR	+10	6,899
	-10	(6,899)

(iv) Interest rate risk

Interest rate risk is the risk of fluctuation in fair value or future cash flows of the Group's financial instruments as a result of changes in market interest rates. The Group's exposure to interest rate risk arises primarily from their long-term loans and borrowings with floating interest rates.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

25. FINANCIAL INSTRUMENTS *cont'd*

(b) Financial risk management *cont'd*

(iv) Interest rate risk *cont'd*

Sensitivity analysis for interest rate risk

The following table demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant on the Group's total equity and profit for the financial year.

	Carrying amount RM	Change in basis point	Effect on profit for the financial year/equity RM
Group			
At 31 December 2025			
Term loans	26,780,501	+ 50	(101,766)
		- 50	101,766
At 31 December 2024 (unaudited)			
Term loans	25,022,508	+ 50	(95,086)
		- 50	95,086

(c) Fair value measurement

The carrying amounts of cash and short-term deposits, receivables and payables and short-term borrowings reasonably approximate to their fair values due to the relatively short-term nature of these financial instruments.

The fair value of long-term financial liabilities is determined by the present value of future cash flows estimated and discounted using the current interest rates for similar instruments at the end of the reporting year. The fair value of liability component of long-term financial liabilities are calculated based on the present value of future principal and interest cash flows, discounted at the market interest rate of similar liabilities.

There have been no material transfers between Level 1, Level 2 and Level 3 during the financial year (31.12.2024: no transfer in either directions).

Fair value of financial instruments not carried at fair value

The following table provides the fair value measurement hierarchy of the Group's financial instruments:

	Carrying amount	Fair value of financial instruments not carried at fair value			
		Level 1	Level 2	Level 3	Total
	RM	RM	RM	RM	RM
Group					
At 31 December 2025					
Financial liabilities					
Term loans	26,780,501	-	-	26,780,501	26,780,501
Hire purchase payables	18,761,194	-	-	18,761,194	18,761,194

NOTES TO THE FINANCIAL STATEMENTS
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25. FINANCIAL INSTRUMENTS *cont'd*

(c) Fair value measurement *cont'd*

Fair value of financial instruments not carried at fair value *cont'd*

The following table provides the fair value measurement hierarchy of the Group's financial instruments: *cont'd*

	Carrying amount RM	Fair value of financial instruments not carried at fair value: Level 1 RM	Level 2 RM	Level 3 RM	Total RM
Group					
At 31 December 2024 (unaudited)					
Financial liabilities					
Term loans	25,022,508	-	-	25,022,508	25,022,508
Hire purchase payables	26,930,978	-	-	26,930,978	26,930,978

Level 3 fair value

Fair value of financial instruments not carried at fair value

Term loans and hire purchase payables
The fair value of term loans and hire purchase payables are estimated based on the discounted cash flows method based on discount rates that reflects the issuer's borrowing rate as at the end of the reporting period.

26. CAPITAL COMMITMENTS

	Group 31.12.2025 RM	Group Unaudited 31.12.2024 RM
Capital expenditures contracted but not provided for		
- Purchase of property, plant and equipment	7,833,839	3,154,814

27. RELATED PARTIES

(a) Identification of related parties

Parties are considered to be related to the Group and the Company if the Group and the Company have the ability, directly or indirectly, to control the party or exercise significant influence over the party in making financial and operational decisions, or vice versa, or where the Group and the Company and the party are subject to common control. Related parties may be individuals or other entities.

Related parties of the Group and of the Company include:

(i) Subsidiaries;
(ii) Entities in which a director has substantial financial interests; and
(iii) Key management personnel of the Group, comprising persons (including directors) having the authority and responsibility for planning, directing and controlling the activities directly or indirectly.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

27. RELATED PARTIES *cont'd*

(b) Significant related party transactions

Significant related party transactions other than disclosed elsewhere in the financial statements are as follows:

	Group		Company	
		Unaudited		
	1.1.2025 to 31.12.2025	1.1.2024 to 31.12.2024	1.1.2025 to 31.12.2025	16.8.2024 (Date of incorporation) to 31.12.2024
	RM	RM	RM	RM
Management fee				
- Subsidiaries	-	-	1,950,000	-
Rendering of services				
- Entities in which a director has substantial financial interests	3,200	459,794	-	-
Purchases of services				
- Entities in which a director has substantial financial interests	72,728	1,415,197	-	-
Rental expense paid to				
- Entities in which a director has substantial financial interests	522,400	1,403,928	-	-
Disposal of right-of-use asset to				
- Entities in which a director has substantial financial interests	-	210,000	-	-

Significant outstanding balances with related parties at the end of the reporting year are as disclosed in Notes 8 and 16.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

27. RELATED PARTIES *cont'd*

(c) Compensation of key management personnel

	Group		Company	
		Unaudited		
	1.1.2025 to 31.12.2025	**1.1.2024 to 31.12.2024**	**1.1.2025 to 31.12.2025**	**16.8.2024 (Date of incorporation) to 31.12.2024**
	RM	**RM**	**RM**	**RM**
		(Note 32)		**(Note 32)**
- Fees	360,000	15,000	300,000	15,000
- Salaries, allowances and bonuses	2,934,204	1,940,000	1,006,625	-
- Defined contribution plans	351,244	129,600	120,784	-
- Other staff related benefits	10,445	2,432	2,672	-
	3,655,893	2,087,032	1,430,081	15,000

28. CAPITAL MANAGEMENT

The primary objective of the Group's and the Company's capital management is to ensure that they maintain a strong credit rating and healthy capital ratio in order to support their business and maximise shareholder value. The Group and the Company manage their capital structure and make adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group and the Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies and processes during the financial year ended 31 December 2025 and 31 December 2024.

The Group and the Company monitor capital using gearing ratio. The gearing ratio is calculated as total interest bearing debts divided by total equity. The gearing ratio as at 31 December 2025 and 31 December 2024 are as follows:

		Group		Company	
			Unaudited		
		31.12.2025	**31.12.2024**	**31.12.2025**	**31.12.2024**
	Note	**RM**	**RM**	**RM**	**RM**
Loans and borrowings, less lease liabilities	13	57,620,363	58,349,732	-	-
Total equity attributable to owners of the Company		112,328,511	57,820,692	105,400,552	(53,709)
Gearing ratio (times)		0.51	1.01	*	*

** Not meaningful as the Company does not have loans and borrowings.*

There were no changes in the Group's and the Company's approach to capital management during the financial year under review.

The subsidiaries are externally imposed capital requirements. The subsidiaries have complied with such requirements during the financial year.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

29. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

(a) Acquisition of freehold building

On 23 March 2025, the Group entered into a sale and purchase agreement to purchase a factory held under title GM 6692, Lot 30969, Mukim Sungai Karang, Kuantan, Pahang for a total purchase consideration of RM4,500,000. The Group recognised the factory in the financial year ended 31 December 2025 as control had been obtained. The transfer of title was completed on 6 January 2026.

(b) Acquisition of subsidiaries

(i) Acquisition of EMSB

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the entire issued share capital of EMSB of RM10,000,000 comprising 10,000,000 ordinary shares in EMSB for a total purchase consideration of RM54,187,993. The acquisition of EMSB is to be wholly satisfied by the issuance of 786,473,050 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the wholly-owned subsidiary of the Company.

(ii) Acquisition of EHSB

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the 60% of share capital of EHSB of RM300,000 comprising 300,000 ordinary shares in EHSB for a total purchase consideration of RM1,404,000. The acquisition of EHSB is to be wholly satisfied by the issuance of 20,377,358 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the subsidiary of the Company.

(iii) Acquisition of RBPS

On 5 November 2024, the Company entered into a conditional share sale agreement (as varied by a supplemental share sale agreement dated 4 March 2025) with Azman Bin Yusof to acquire the entire issued share capital of RBPS of RM2,500,000 comprising 2,500,000 ordinary shares in RBPS for a total purchase consideration of RM2,284,000. The acquisition of RBPS is to be wholly satisfied by the issuance of 33,149,492 new ordinary shares at an issue price of RM0.0689 per share. The acquisition was completed on 7 April 2025 and effectively became the wholly-owned subsidiary of the Company.

(c) Listing on the ACE Market of Bursa Malaysia Securities Berhad

On 26 June 2025, the Company issued its prospectus for its IPO entailing the public issue of 210,000,000 new ordinary shares, representing approximately 20% of the Company's enlarged number of shares, at an issue price of RM0.24 each to be allocated in the following manner:

(i) 52,500,000 new ordinary shares available for application by the Malaysian Public;
(ii) 18,316,000 new ordinary shares available for application by the eligible Directors, employees and persons who have contributed to the success of the Group; and
(iii) 139,184,000 new ordinary shares available by way of private placement to selected investors.

On 18 July 2025, the Company was listed on the ACE Market of Bursa Malaysia Securities Berhad comprising public issue of 210,000,000 new ordinary shares.

(d) Additional investment in wholly-owned subsidiaries

On 1 September 2025, the Company subscribed for additional 30,000,000 and 3,000,000 ordinary shares in EMSB and RBPS, respectively, at an issue price of RM1 per share, for a total cash consideration of RM30,000,000 and RM3,000,000, respectively. The capital contributions were made to fund the subsidiaries' working capital and operational requirements.

There is no change in the Company's equity interest in EMSB and RBPS, which remains at 100%, and EMSB and RBPS continue to be wholly-owned subsidiaries of the Company.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

30. SIGNIFICANT EVENTS SUBSEQUENT TO THE END OF THE FINANCIAL YEAR

Subscription of shares in wholly-owned subsidiaries

On 1 April 2026, the Company incorporated two wholly-owned subsidiaries, Craneco Heavylift & Equipment Sdn. Bhd. and Enpro Applied Intelligence Sdn. Bhd.. Both subsidiaries were incorporated with an issued and paid-up share capital of RM1.00 each, comprising one ordinary share.

31. SEGMENT INFORMATION

The Group prepared the following segment information in accordance with MFRS 8 *Operating Segments* based on the internal reports of the Group's strategic business units which are regularly reviewed by the Directors for the purpose of making decision about resource allocation and performance assessment.

The four reportable segments are as follows:

Segments	Services
Maintenance and repair services	Providing maintenances and repair services of static equipment and structures covering comprehensive maintenance and plant turnaround. Maintenance includes routine preventive maintenance and corrective maintenance including emergency shutdown for static equipment and structures such as fired and unfired pressure vessels, heat exchangers, columns, separators, storage tanks, piping systems, valves and steel structures, as well as civil and structural maintenance for the built environment of industrial plants and/or facilities.
EPCC	Focused on major upgrades and replacement of existing plant facilities, as well as the construction of new amenities and facilities
Facilities management services	Providing maintenance and management of the built environment such as buildings, civil structures, infrastructures, and surrounding amenities and facilities to ensure safe and smooth operation, the overall well-being of the built environment, as well as the safety and comfort of occupants and visitors.
Other related activities (including the rental of equipment and vehicles, and supply of manpower)	Provide rental of equipment and vehicles, as well as manpower supply, to support our plant maintenance and turnaround and EPCC services, or as standalone solutions. Rental fleet includes heavy lifting equipment such as cranes, sky lifts and forklifts, together with vehicles including lorries, low loaders and trailers.

Inter-segment pricing is determined on negotiated basis.

<u>Factors used to identify reportable segments</u>
The Group is organised into business units based on its business segment purposes.

<u>Segment profit</u>
Segment performance is used to measure performance as the Directors believe that such information is the most relevant in evaluating the results of certain segments relative to other entities that operate within these industries. Performance is evaluated based on operating profit or loss which is measured differently from operating profit or loss in the consolidated financial statements.

NOTES TO THE FINANCIAL STATEMENTS
cont'd

31. SEGMENT INFORMATION *cont'd*

Segment assets
Segment assets are not included in the internal reports that are reviewed by the Directors, hence no disclosures are made on segment assets.

Segment liabilities
Segment liabilities are not included in the internal reports that are reviewed by the Directors, hence no disclosures are made on segment liabilities.

	Maintenance and repair services RM	EPCC RM	Facilities Management services RM	Other related activities RM	Total RM
31 December 2025					
Revenue:					
Revenue from external customers	121,486,837	23,725,806	10,556,378	14,548,722	170,317,743
Results:					
Included in the measure of segment profit are:					
Depreciation of property, plant and equipment					(7,033,522)
Depreciation of right-of-use assets					(852,146)
Gain on lease modification					120,495
Interest income					188,190
Reversal of impairment losses on trade and other receivables					314,750
Deposit written off					(46,000)
Employee benefits expense					(53,246,985)
Finance costs					(3,671,941)
Segment profit					10,144,251
Income tax expense					(3,203,302)
Profit for the financial year					6,940,949

NOTES TO THE FINANCIAL STATEMENTS
cont'd

31. SEGMENT INFORMATION *cont'd*

	Maintenance and repair services RM	EPCC RM	Facilities Management services RM	Other related activities RM	Total RM
31 December 2024 (unaudited)					
Revenue:					
Revenue from external customers	164,849,805	10,981,856	11,077,521	11,500,156	198,409,338
Results:					
Included in the measure of segment profit are:					
Depreciation of property, plant and equipment					(3,497,694)
Depreciation of right-of-use assets					(959,352)
Loss on disposal of property, plant and equipment					(87,271)
Property, plant and equipment written off					(93,681)
Gain on disposal of right-of-use assets					205,344
Gain on lease modification					18,862
Reversal of impairment losses on trade and other receivables					6,600
Impairment loss on trade and other receivables					(61,581)
Deposit written off					(5,300)
Employee benefits expense					(50,966,186)
Finance costs					(2,205,468)
Interest income					272,240
Segment profit					28,738,739
Income tax expense					(7,613,428)
Profit for the financial year					21,125,311

NOTES TO THE FINANCIAL STATEMENTS

cont'd

32. COMPARATIVE FIGURES

(a) Group

The acquisition of the entire issued and paid-up capital of EMSB, EHSB and RBPS by the Company was a business combination involving entity under common control and did not result in any change in economic substance. Accordingly, the Group is a continuation of the acquired entity and accounted for as follows:

(i) the assets and liabilities of the acquired entity are recognised and measured in the consolidated financial statements at the pre-combination carrying amounts, without restatement to fair value;
(ii) the retained earnings and other equity balances of acquired entity immediately before the business combination are those of the Group; and
(iii) the equity structure, however, reflects the equity structure of the Company and the difference arising from the change in equity structure of the Group will be accounted for in reorganisation reserve.

The comparative figures are not audited as the Group was not in existence in the previous financial year.

(b) Company

The comparative figures of the Company are stated for the financial period from 18 August 2024 (date of incorporation) to 31 December 2024. Accordingly, the statements of comprehensive income, statements of changes in equity, statements of cash flows and the related notes are not comparable to that for the current twelve (12) months financial year ended 31 December 2025.

STATEMENT BY DIRECTORS

(Pursuant to Section 251(2) of the Companies Act 2016)

We, **AZMAN BIN YUSOF** and **DATUK HASHIM BIN MAJID**, being two of the directors of ENPROSERVE GROUP BERHAD, do hereby state that in the opinion of the directors, the accompanying financial statements set out on pages 77 to 132 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2025 and of their financial performance and cash flows for the financial year then ended.

Signed on behalf of the Board of Directors in accordance with a resolution of the directors.

AZMAN BIN YUSOF
Director

DATUK HASHIM BIN MAJID
Director

Kuala Lumpur

Date: 14 April 2026

STATUTORY DECLARATION

(Pursuant to Section 251(1) of the Companies Act 2016)

I, **AHMAD BIN ISMAIL**, being the officer primarily responsible for the financial management of ENPROSERVE GROUP BERHAD, do solemnly and sincerely declare that to the best of my knowledge and belief, the accompanying financial statements set out on pages 77 to 132 are correct, and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

AHMAD BIN ISMAIL
(MIA Membership No: 9025)

Subscribed and solemnly declared by the abovenamed at Kuala Lumpur in the Federal Territory on 14 April 2026.

Before me,

Commissioner for Oaths

INDEPENDENT AUDITORS' REPORT

To the members of Enproserve Group Berhad
(Incorporated in Malaysia)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Opinion

We have audited the financial statements of Enproserve Group Berhad, which comprise the statements of financial position as at 31 December 2025 of the Group and of the Company, and the statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 77 to 132.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 31 December 2025, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for Opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and Other Ethical Responsibilities

We are independent of the Group and of the Company in accordance with the *By-Laws (on Professional Ethics, Conduct and Practice)* of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)* ("IESBA Code") as applicable to audits of financial statements of public interest entities, and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Group

Revenue recognition (Note 4 and 17 to the financial statements)

The Group's accounting policy is to recognise the revenue from maintenance and repair services, and engineering, procurement, construction and commissioning over the period of contract by reference to the progress towards complete satisfaction of the performance obligation. The progress towards complete satisfaction of performance obligation is to be determined by reference to proportion of costs incurred for works performed to date bear to the estimated total costs for each project.

We focused on this area because the Group's revenue recognition requires the exercise of significant judgement to be made by the directors, particularly in determining the progress towards satisfaction of a performance obligation, the extent of the costs incurred, the estimated total contracts revenue and costs, as well as the recoverability of the projects. The estimated total revenue and costs are affected by a variety of uncertainties that depend on the outcome of future events.

INDEPENDENT AUDITORS' REPORT

To the members of Enproserve Group Berhad
(Incorporated in Malaysia)
cont'd

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS *cont'd*

Key Audit Matters *cont'd*

Group *cont'd*

Our audit response:

Our audit procedures included, among others:

- reading the terms and conditions of agreements with selected customers;
- understanding the Group's process in preparing or updating project budget and the calculation of the progress towards anticipated satisfaction of performance obligations;
- checking the mathematical computation of recognised revenue for selected projects during the financial year; and
- comparing the directors' assessment on the potential deduction to revenue arising from liquidated ascertained damages against the contractual delivery dates, estimated delivery dates and progress reports for selected projects.

Trade receivables and contract assets (Note 8 and 9 to the financial statements)

The Group has significant trade receivables and contract assets as at 31 December 2025 which include certain amounts which are long outstanding.

We focused on this area because the Group's expected credit losses assessment requires the exercise of significant judgement to be made by the directors, especially in determining the risk of default and expected credit loss rate, which are based on the Group's past history, existing market conditions as well as forward looking estimates at the end of the reporting period. These judgements and assumptions are inherently uncertain.

Our audit response:

Our audit procedures included, among others:

- understanding the design and implementation of controls associated with monitoring of outstanding receivables and contract assets and expected credit losses calculation;
- understanding the significant credit exposures which were significantly overdue or deemed to be in default through analysis of ageing reports and other collection or legal reports prepared by the Group;
- obtaining confirmation of balances from selected receivables;
- checking subsequent receipts, customer correspondence, and considering level of activity with the customer and the directors' explanation on recoverability with significantly past due balances; and
- testing the mathematical computation of expected credit losses as at the end of the reporting period.

Company

We have determined that there are no key audit matters to communicate in our report which arose from the audit of the financial statements of the Company.

INDEPENDENT AUDITORS' REPORT

To the members of Enproserve Group Berhad
(Incorporated in Malaysia)
cont'd

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS *cont'd*

Information Other than the Financial Statements and Auditors' Report Thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.

- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

INDEPENDENT AUDITORS' REPORT

To the members of Enproserve Group Berhad
(Incorporated in Malaysia)
cont'd

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS *cont'd*

Auditors' Responsibilities for the Audit of the Financial Statements *cont'd*

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: *cont'd*

- conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

- evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

- plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for the purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

1. We draw attention to the Note 32 to the financial statements which states that the Group's comparative figures disclosed in the financial statements have not been audited.

2. This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the contents of this report.

Baker Tilly Monteiro Heng PLT
201906000600 (LLP0019411-LCA) & AF 0117
Chartered Accountants

Paul Tan Hong
No. 03459/11/2027 J
Chartered Accountant

Kuala Lumpur

Date: 14 April 2026

DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Paragraph 9.25A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad, below are the financial data that are relevant for the purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

(i) Group Total Income and Total Assets

Total Income	Remarks	2025 RM	2024 RM
Revenue		170,317,743	198,409,338
Other income		915,085	891,898
- Interest income		188,190	272,240
- Others		726,895	619,658
Total Income		**171,232,828**	**199,301,236**
Total Assets		**219,160,320**	**160,916,989**

(ii) Business Activities

Shariah Non-Compliant Activities	Remarks	2025 RM	2024 RM
Interest income from conventional deposits		-	-
Other non-compliant income		-	-
Total		**-**	**-**

(iii) Component of Financial Position

(a) Cash and Cash Equivalents

Islamic Account/Instruments	Remarks	2025 RM	2024 RM
Cash at bank		28,430,520	6,784,178
Cash in hand		86,389	44,493
Short-term deposits		9,084,376	7,322,752
Total		**37,601,285**	**14,151,423**

Conventional Account/Instruments	Remarks	2025 RM	2024 RM
Cash at bank		1,861,856	1,849,220
Total		**1,861,856**	**1,849,220**

DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

cont'd

(iii) Component of Financial Position *cont'd*

(b) Debt components

Islamic Financing	Remarks	2025 RM	2024 RM
Current			
Bank overdrafts		4,649,283	3,541,486
Trade financing		7,429,385	2,854,760
Term loans		3,289,158	2,515,249
Islamic Hire purchase payables		6,871,920	7,949,004
Non-current			
Term loans		23,491,343	22,507,259
Islamic Hire purchase payables		11,279,044	18,287,346
Total		**57,010,133**	**57,655,104**

Conventional Borrowings	Remarks	2025 RM	2024 RM
Current			
Hire purchase payables		153,579	153,285
Non-current			
Hire purchase payables		456,651	541,343
Total		**610,230**	**694,628**

LIST OF PROPERTIES
As at 31 December 2025

Entity / Location & Address	Existing Use/ Description	Tenure	Date of Acquisition	Approximate Age of Building	Land Area/ Built-Up Area (Sq. Ft.)	Net Book Value RM'000
EMSB **Corporate Office** Units B13-G-01, B13-01-01, B13-02-01 , B13-03-01, B13-04-01, B13-06-01. B13-07-01 , B13-04-02, B13-06-02, B13-07-02 Star Central @ Cyberjaya, Lingkaran Cyber Point Timur, Cyber 12, 63000 Cyberjaya, Selangor	Office (10 units)	Freehold	13 December 2024	10 years	***Land:*** - ***Built-Up:*** 21,560	10,897
EMSB (i) PT 17659 Taman Perindustrian Paka, 23100 Dungun, Terengganu (ii) PT 17660 Taman Perindustrian Paka, 23100 Dungun, Terengganu	Office and workshop	Leasehold 60 years expiring August 2070	8 August 2010	9 Years	***Land:*** (i) 44,239 (ii) 44,907 ***Built-Up:*** (i) 26,673 (ii) 20,559	5,631
EMSB Lot 3686, Jalan PBR1, Kawasan Perindustrian Bukit Rambai, 75250, Melaka Tengah, Melaka	Workshop and office	Leasehold 99 years expiring January 2079	21 February 2017	14 Years	***Land:*** 171,362 ***Built-Up:*** 45,015	3,649
RBPS PT 17681, Taman Perindustrian Paka, 23100 Paka, Terengganu	Workshop and warehouse	Leasehold 60 years expiring August 2070	01 December 2010	15 Years	***Land:*** 123,894 ***Built-Up:*** 9,300	5,544
EMSB No 02 Jalan MJ 13, Taman Perindustrian, Meranti Jaya, 47120 Puchong, Selangor	3-storey office building (Vacant)	Leasehold 99 years expiring September 2109	01 November 2011	11 Years	***Land:*** 21,603 ***Built-Up:*** 10,797	3,412

LIST OF PROPERTIES

As at 31 December 2025
cont'd

Entity / Location & Address	Existing Use/ Description	Tenure	Date of Acquisition	Approximate Age of Building	Land Area/ Built-Up Area (Sq. Ft.)	Net Book Value RM'000
EMSB HS (D) 12728 – 1, PTB, 1215, Mukim Tanjung, Surat, Persimpangan, Bandar Penawar, 81930, Kota Tinggi, Johor	Workshops and offices (Vacant)	Leasehold 60 years expiring June 2080	09 January 2020	5 Years	***Land:*** 144,948 ***Built-Up:*** 50,892	6,223
EMSB PN 14804, Lot 61108, Mukim Teluk Kalung, Kemaman, Terengganu	Vacant land	Leasehold 60 years expiring August 2077	16 July 2017	N/A	***Land:*** 215,278 ***Built-Up:*** -	739
EMSB PN10956 , Lot 71698, Mukim Kuala Paka, Dungun Terengganu	Vacant land	Leasehold 60 years expiring August 2070	13 June 2022	N/A	***Land:*** 44,250 ***Built-Up:*** -	734
EMSB No. A-1, Jalan Gebeng 3/2, Kawasan Perindustrian Gebeng, 26080 Kuantan, Pahang Darul Makmur	Workshops and offices (Vacant)	Freehold	23 March 2025	25 Years	***Land:*** 47,813 ***Built-Up:*** 24,000	4,480
EMSB K-7196 Kawasan Perindustrian Jakar 2 No Lot 12445	Workshops and offices (Vacant)	Leasehold 60 years expiring January 2056	8 June 1999	27 Years	***Land:*** 4,607 ***Built-Up:*** 3,120	0
TOTAL						**41,309**

ANALYSIS OF SHAREHOLDINGS
As at 31 March 2026

Class of Equity Securities	:	Ordinary Shares
Number of Issued Shares	:	1,050,000,000
Voting Rights	:	One (1) vote per Ordinary Share

ANALYSIS BY SIZE OF SHAREHOLDINGS

Size of Shareholdings	No. of Shareholders	Percentage (%)	No. of Shares	Percentage (%)
Less than 100	-	-	-	-
100 - 1,000	284	32.20	109,400	0.01
1,001 – 10,000	272	30.84	1,419,800	0.14
10,001 – 100,000	219	24.83	7,893,800	0.75
100,001 – Less than 5% of issued Shares	105	11.90	325,577,000	31.01
5% and above of issued Shares	2	0.23	715,000,000	68.09
Total	**882**	**100.000**	**1,050,000,000**	**100.000**

DIRECTORS' SHAREHOLDINGS

	Direct Interest		Indirect Interest	
Name	**No. of Shares**	**%**	**No. of Shares**	**%**
Datuk Hashim Bin Majid	875,000	0.08	-	-
Azman Bin Yusof	107,300,000	10.22	645,350,000[(1)(2)]	61.46
Dato' Wan Asmadi Bin Wan Ahmad	875,000	0.08	-	-
Karwinda Nurini Binti Kassim	875,000	0.08	-	-
Rozainah Binti Baharuddin	875,000	0.08	-	-

SUBSTANTIAL SHAREHOLDERS SHAREHOLDINGS

	Direct Interest		Indirect Interest	
Name	**No. of Shares**	**%**	**No. of Shares**	**%**
Azman Bin Yusof	107,300,000	10.22	636,350,000[(1)]	60.61
299 Global Sdn Bhd	636,350,000	60.61	-	-

Notes:

[(1)] *Deemed interest by virtue of his shareholdings in 299 Global Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.*

[(2)] *Deemed interested by virtue of his child shareholdings, pursuant to Section 59(11)(c) of the Companies Act 2016.*

GROUP CHIEF EXECUTIVE OFFICER'S SHAREHOLDINGS

	Direct Interest		Indirect Interest	
Name	**No. of Shares**	**%**	**No. of Shares**	**%**
Mohd Nizam Bin Yaakub	2,084,000	0.20	-	-

ANALYSIS OF SHAREHOLDINGS

As at 31 March 2026
cont'd

LIST OF TOP 30 SHAREHOLDERS AS AT 31 MARCH 2026
(Without aggregating securities from different Securities Account(s) belonging to the same Registered Holder)

No.	Name	No. of Shares	%
1.	299 GLOBAL SDN BHD	610,000,000	58.095
2.	AZMAN BIN YUSOF	105,000,000	10.000
3.	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR 299 GLOBAL SDN BHD (MI0082)	26,350,000	2.509
4.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR NORHASLINA BINTI MOHD HANAFI	15,020,000	1.430
5.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR AHMAD FAEEZ BIN MOHD SOFFI	14,699,800	1.399
6.	CREATIVE WORLD INDUSTRIES SDN BHD	12,500,400	1.190
7.	MERCSEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR MUHAMMAD AZIM BIN AB RAHIM	12,200,000	1.161
8.	CIMB ISLAMIC NOMINEES (TEMPATAN) SDN BHD PMB INVESTMENT BERHAD FOR MAJLIS AMANAH RAKYAT	12,000,000	1.142
9.	MAYBANK NOMINEES (TEMPATAN) SDN BHD MAYBANK TRUSTEES BERHAD FOR ARECA EQUITYTRUST FUND (211882)	11,826,000	1.126
10.	MERCSEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR FARAHANA BINTI AZMIN	10,134,000	0.965
11.	PELABURAN MARA BERHAD	10,000,000	0.952
12.	MERCSEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR AHMAD FAEEZ BIN MOHD SOFFI	9,850,000	0.938
13.	AFFIN HWANG NOMINEES (TEMPATAN) SDN. BHD. PLEDGED SECURITIES ACCOUNT FOR MOHAMAD DAUD BIN MOHD YUSOFF (M07)	9,484,000	0.903
14.	MERCSEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR MEGAT AFIF FARABI BIN MEGAT MUHAIYADIN	9,300,000	0.885
15.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR ABD RAHIM BIN JAAFAR	8,846,600	0.842
16.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR MEGAT AFIF FARABI BIN MEGAT MUHAIYADIN	8,270,000	0.787
17.	AMANAHRAYA TRUSTEES BERHAD PMB DANA BESTARI	8,000,000	0.761
18.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR AZMAN BIN KAMARUDDIN	7,196,800	0.685
19.	RHB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR AHMAD KHAIRUL AZHAR BIN AHMAD RADZI	7,150,000	0.680
20.	AMANAHRAYA TRUSTEES BERHAD PMB DANA AL-AIMAN	7,000,000	0.666
21.	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR NORHASLINA BINTI MOHD HANAFI (ML00331)	6,900,000	0.657
22.	CITIGROUP NOMINEES (TEMPATAN) SDN BHD URUSHARTA JAMAAH SB. (SC MNA)	6,750,000	0.642

ANALYSIS OF SHAREHOLDINGS

As at 31 March 2026
cont'd

LIST OF TOP 30 SHAREHOLDERS AS AT 31 MARCH 2026 *cont'd*
(Without aggregating securities from different Securities Account(s) belonging to the same Registered Holder) *cont'd*

No.	Name	No. of Shares	%
23.	CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR NORHASLINA BINTI MOHD HANAFI (MF00872)	6,500,000	0.619
24.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR NURUL EZZAH DIANA BINTI AZMAN	5,300,000	0.504
25.	JENDELA PUJIAN SDN BHD	5,000,000	0.476
26.	RHB NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR FARAHANA BINTI AZMIN	4,691,300	0.446
27.	MAYBANK NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT FOR MUHAMMAD AZIM BIN AB RAHIM	4,579,000	0.436
28.	NORHASLINA BINTI MOHD HANAFI	4,500,000	0.428
29.	AMSEC NOMINEES (TEMPATAN) SDN BHD PLEDGED SECURITIES ACCOUNT - AMBANK (M) BERHAD FOR NORHASLINA BINTI MOHD HANAFI (SMART)	4,452,600	0.424
30.	QUEK TIONG CHAN	4,167,000	0.396
	Total	**967,667,500**	**92.158**

NOTICE OF SECOND ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Second Annual General Meeting of the Company will be held at Grand Ballroom Foyer (Level 1), Renaissance Kuala Lumpur Hotel & Convention Centre, Corner of Jalan Sultan Ismail and Jalan Ampang, 50450 Kuala Lumpur, on Thursday, 18 June 2026 at 10.00 a.m., for the following purposes:

AGENDA

As Ordinary Business:

1. To receive the Audited Financial Statements for the financial year ended 31 December 2025 together with the Directors' and the Auditors' Reports thereon. — **Please refer to Explanatory Note 1**

2. To approve the payment of Directors' fees and benefits of up to RM364,000 for the period from this Annual General Meeting until the next Annual General Meeting of the Company in 2027. — **Ordinary Resolution 1**

3. To re-elect the following Directors, who retire pursuant to Clause 76(3) of the Company's Constitution as Directors of the Company:-

   (i) Azman Bin Yusof; and — **Ordinary Resolution 2**

   (ii) Datuk Hashim Bin Majid. — **Ordinary Resolution 3**

4. To re-appoint Messrs. Baker Tilly Monteiro Heng PLT as the External Auditors of the Company, and to hold office until the conclusion of the next Annual General Meeting in 2027. — **Ordinary Resolution 4**

As Special Business:

To consider and if thought fit, to pass the following resolution with or without modifications:

5. Authority to issue new ordinary shares pursuant to Sections 75 and 76 of the Companies Act 2016 — **Ordinary Resolution 5**

   "THAT pursuant to Sections 75 and 76 of the Companies Act 2016 ("the Act"), the Constitution of the Company, ACE Market Listing Requirement of Bursa Malaysia Securities Berhad ("Bursa Securities") and approval from Bursa Securities and any other relevant governmental and/or regulatory authorities, where such approval is required, the Directors of the Company be and are hereby authorised and empowered to issue and allot shares ("New Shares") in the capital of the Company from time to time, at such price, and upon such terms and conditions, for such purposes, and to such person or persons as the Directors may in their absolute discretion deem fit, provided always that the aggregate number of such New Shares to be issued and allotted, pursuant to this resolution, aggregated with the total number of any such shares issued during the preceding twelve (12) months does not exceed ten percent (10%) of the total number of issued shares (excluding treasury shares, if any) of the Company for the time being as stipulated under Rule 6.04(1) of ACE Market Listing Requirements of Bursa Securities ("Proposed General Mandate"); AND THAT the Directors be and are hereby also empowered to obtain the approval from Bursa Securities for the listing of and quotation for such New Shares on the ACE Market of Bursa Securities.

   THAT authority be and is hereby given to the Directors of the Company, to give effect to the Proposed General Mandate with full powers to assent to any conditions, modifications, variations and/or amendments as they may deem fit in the best interest of the Company and/or as may be imposed by the relevant authorities.

NOTICE OF SECOND ANNUAL GENERAL MEETING
cont'd

THAT the Directors of the Company, be and are hereby authorised to implement, finalise, complete and take all necessary steps and to do all acts (including execute such documents as may be required), deeds and things in relation to the Proposed General Mandate.

THAT such authority shall commence immediately upon the passing of this resolution and continue to be in force until the conclusion of the next Annual General Meeting of the Company.

THAT pursuant to Section 85 of the Act read together with Clause 12(2) of the Company's Constitution, approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company and to offer New Shares arising from the issuance and allotment of the New Shares pursuant to Sections 75 and 76 of the Act, the Constitution of the Company and the approvals from Bursa Securities and any other relevant governmental and/or regulatory authorities, where such approval is required; AND THAT such New Shares when allotted shall rank pari passu in all respects with the existing class of ordinary shares.

FURTHER THAT the Board of Directors of the Company is exempted from the obligation to offer such New Shares to the existing shareholders of the Company."

6. To transact any other business of which due notice shall have been given in accordance with the Act and the Constitution of the Company.

By Order of the Board

TAN LAI HONG (MAICSA 7057707)
(SSM PC No.: 202008002309)
NG SENG HOO (MAICSA 7068810)
(SSM PC No.: 202008004089)
Company Secretaries

Kuala Lumpur
Dated: 30 April 2026

Notes:

1. *A Member of the Company entitled to attend and vote at the meeting is entitled to appoint proxy(ies) or in the case of a corporation, to appoint representative(s) to attend and vote in his/her/its place. A proxy may but need not be a Member of the Company.*

2. *A Member shall appoint not more than two (2) proxies to attend and vote at the meeting.*

3. *Where a Member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, it may appoint not more than two (2) proxies in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.*

4. *Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("**omnibus account**"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.*

5. *Where a Member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportions of his/her/its holdings to be represented by each proxy. A proxy appointed shall exercise all or any of his/her/its rights to attend, participate, speak and vote at a meeting of the Company.*

NOTICE OF SECOND ANNUAL GENERAL MEETING

cont'd

6. *The Proxy Form must be signed by the appointor or his/her attorney duly authorised in writing or if the appointor is a corporation either under common seal or under the hand of an attorney or an officer duly authorised.*

7. *The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the Annual General Meeting or adjourned general meeting at which the person named in the appointment proposes to vote:*

   (i) In the case of an appointment made in hard copy form, the Proxy Form duly completed must be deposited at the Share Registrar's office situated at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia or deposit into the Drop-in Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia.

   (ii) By electronic means, the Proxy Form duly completed can be electronically lodged via Vistra Share Registry and IPO (MY) portal at https://srmy.vistra.com. Please refer to the Administrative Guide for the Annual General Meeting on the procedures for electronic lodgement of Proxy Form.

8. *Last date and time for lodging the proxy form is on Tuesday, 16 June 2026 at 10.00 a.m.*

9. *By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms pursuant to the Personal Data Protection Act 2010 set out below:*

   By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agent) for the purpose of the processing and administration of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agent) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agent), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agent) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company (or its agent) in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

10. *In respect of deposited securities, only members whose names appear on the Record of Depositors on 29 May 2026, shall be eligible to attend, participate and vote at the Annual General Meeting or appoint proxy(ies)/corporate representative(s)/attorney(s) to attend, participate and vote on his/her/its behalf.*

11. *Please bring an ORIGINAL of the following identification papers (where applicable) and present it to the registration staff for verification:*

    (a) Identity card (NRIC) (Malaysian); or
    (b) Police report (for loss of NRIC)/ Temporary NRIC (Malaysian); or
    (c) Passport (Foreigner).

12. *For a corporate member who has appointed a representative instead of a proxy to attend this Meeting, please bring the ORIGINAL certificate of appointment executed in the manner as stated in the proxy form if it has not been lodged at the Company's registered office earlier.*

13. *Pursuant to Rule 8.31A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions set out in the Notice of 2nd Annual General Meeting will be put to vote by way of poll.*

NOTICE OF SECOND ANNUAL GENERAL MEETING
cont'd

Explanatory Notes on Agenda Items:

1. *Audited Financial Statements for the financial year ended 31 December 2025*

   The Audited Financial Statements for the financial year ended 31 December 2025 in Agenda 1 is meant for discussion only as the approval of shareholders is not required pursuant to the provision of Section 340(1)(a) of the Companies Act 2016. Hence, this Agenda item will not be put forward for voting by shareholders of the Company.

2. *Ordinary Resolution 1 – Directors' Fees and Benefits*

   Pursuant to Section 230(1) of the Companies Act 2016, the fees of the directors and any benefits payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting.

   The Directors' benefits payable comprises of meeting attendance allowances and other claimable benefits. In determining the estimated total amount of Directors' benefits, the Board has considered various factors, among others, the estimated claimable benefits and estimated number of meetings for the Board and Board Committees held for the period from this Annual General Meeting until the next Annual General Meeting of the Company in 2027. In the event the amount proposed is insufficient (i.e., due to enlarged Board size etc.), approval will be sought at the next Annual General Meeting for the additional amount to meet the shortfall.

3. *Ordinary Resolutions 2 to 3 – Re-election of Directors*

   The following Directors are standing for re-election as Directors of the Company and being eligible, have offered themselves for re-election at the 2nd Annual General Meeting:-

   (a) Azman Bin Yusof; and
   (b) Datuk Hashim Bin Majid
   (collectively, "the Retiring Directors").

   The Board through the Nomination Committee ("NC") has assessed the individual Directors for financial year ended 31 December 2025 based on their self and peer assessments. Furthermore, the NC has evaluated the retiring Directors in terms of their character, integrity, competence, commitment, and ability to act in the best interests of the Company based on the criteria outlined in the Directors' Fit and Proper Policy ("Fit and Proper Criteria"). The Board and the NC are satisfied that the retiring Directors meet the Fit and Proper Criteria for re-election to the Board and able to continue to diligently discharge their duties as Directors. The Board recommends that shareholders approve the re-election of the retiring Directors, who have offered themselves for re-election at the forthcoming 2nd Annual General Meeting. The retiring Directors have abstained from deliberations and decision on their re-election at the relevant meetings of the Board and the NC. The profile of each Retiring Director is set out in the Profile of the Board of Directors in the Annual Report 2025 of the Company.

4. *Ordinary Resolution 4 – Re-appointment of Messrs. Baker Tilly Monteiro Heng PLT*

   The Board had through the Audit and Risk Management Committee ("ARMC"), assessed the suitability and independence of the External Auditors, Messrs. Baker Tilly Monteiro Heng PLT and considered the re-appointment of Messrs. Baker Tilly Monteiro Heng PLT as Auditors of the Company. The Board and the ARMC collectively agreed and was satisfied that Messrs. Baker Tilly Monteiro Heng PLT has the relevant criteria prescribed by Rule 15.21 of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad. The Board approved the ARMC's recommendation to seek the shareholders' approval for the re-appointment of Messrs. Baker Tilly Monteiro Heng PLT as auditors of the Company.

NOTICE OF SECOND ANNUAL GENERAL MEETING
cont'd

5. *Ordinary Resolution 5 – Authority to Allot and Issue Shares pursuant to Sections 75 and 76 of the Companies Act 2016*

   The Proposed Ordinary Resolution 5 is for the purpose of seeking a general mandate to empower the Directors of the Company to issue new shares or convertible securities in the Company pursuant to Sections 75 and 76 of the Companies Act 2016 under the Proposed General Mandate and subject to Rule 6.04(1) of ACE Market Listing Requirements of Bursa Malaysia Securities Berhad for such purposes as the Directors of the Company consider would be in the best interest of the Company. This authority, unless revoked or varied by the Company at a general meeting, will expire at the next Annual General Meeting of the Company or during the expiration of period within which the next Annual General Meeting of the Company is required to be held after the approval was given, whichever is the earlier.

   The mandate will provide flexibility to the Company to issue new shares or convertible securities for any possible fund raising activities, including but not limited to further placement of shares, for the purpose of funding current or future investment project(s), working capital, acquisition(s), repayment of bank borrowings, issuance of shares or convertible securities as settlement of purchase consideration or such other applications that the Directors of the Company may in their absolute discretion deemed fit.

   The approval of the issuance and allotment of the new shares under Sections 75 and 76 of the Companies Act 2016 shall have the effect of the shareholders having agreed to irrevocably waive their statutory pre-emptive rights pursuant to Section 85 of the Companies Act 2016 and Clause 12(3) of the Constitution of the Company, pertaining to the issuance and allotment of new shares under Sections 75 and 76 of the Companies Act 2016, which will result in a dilution to their shareholding percentage in the Company.

ADMINISTRATIVE GUIDE FOR SECOND ANNUAL GENERAL MEETING ("2ND AGM")

Date	:	Thursday, 18 June 2026
Time	:	10.00 a.m.
Venue	:	Grand Ballroom Foyer (Level 1), Renaissance Kuala Lumpur Hotel & Convention Centre Corner of Jalan Sultan Ismail and Jalan Ampang, 50450 Kuala Lumpur

1. REGISTRATION ON THE DAY OF 2ND AGM

The registration counter will open at 8.00 a.m. at the Venue on Thursday, 18 June 2026. Members, proxies, attorneys, and corporate representatives are requested to present their original identification papers such as identity card (NRIC) (Malaysian), or police report (for loss of NRIC) or Temporary NRIC (Malaysian), or passport (Foreigner) during registration for verification purpose.

Please take note that no person will be allowed to register on behalf of another person, even with the original identification papers of that person. Upon verification, members, proxies, attorneys, and corporate representatives are required to write their names and sign on the Attendance List placed on the registration table.

Whether you are attending the 2nd AGM as a shareholder, proxy(ies), attorney(s) and/or corporate representative(s), you will be registered once and given only one wristband for voting purpose. Please take note that no person will be allowed to enter the Venue without wearing the identification wristband. There will be no replacement in the event that you lose or misplace the identification wristband.

2. ENTITLEMENT TO PARTICIPATE AND APPOINTMENT OF PROXY

Only members whose names appear on the Record of Depositors on 29 May 2026 shall be eligible to attend, participate and vote at the 2nd AGM or appoint proxy(ies)/corporate representative(s)/attorney(s) to attend, participate and vote on his/her/its behalf. A member can appoint the Chairman of the Meeting as his/her proxy and indicate the voting instruction in the Proxy Form. A Member shall appoint not more than two (2) proxies to attend and vote at the 2nd AGM.

If you wish to participate in the 2nd AGM yourself, please do not submit any Proxy Form as you will not be allowed to participate in the 2nd AGM together with a proxy appointed by you. Accordingly, Proxy Forms and/or documents relating to the appointment of proxy(ies) or corporate representative(s) or attorney(s) for the 2nd AGM whether in hard copy or by electronic means must be deposited or submitted in the following manner not later than **Tuesday, 16 June 2026 at 10.00 a.m.**:

(i) In the case of an appointment made in hard copy form, the Proxy Form duly completed must be deposited at the Share Registrar's office situated at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia or alternatively, deposit into the Drop-in Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia.

ADMINISTRATIVE GUIDE FOR SECOND ANNUAL GENERAL MEETING ("2ND AGM")

cont'd

2. ENTITLEMENT TO PARTICIPATE AND APPOINTMENT OF PROXY *cont'd*

(ii) By electronic means, the Proxy Form duly completed can be electronically lodged via Vistra Share Registry and IPO (MY) Portal ("The Portal"). The procedures for electronic lodgement of Proxy Form are as follows:-

PROCEDURE		ACTION
i.	**STEPS FOR INDIVIDUAL SHAREHOLDERS**	
(a)	Register as a user at The Portal	1. Visit the website at https://srmy.vistra.com. 2. Click "Register" and select "Individual Holder" and complete the New User Registration Form. 3. For guidance, you may refer to the tutorial guide available on the homepage. 4. Once registration is completed, you will receive an email notification to verify your registered email address. 5. After verification, your registration will be reviewed and approved within one (1) working day. 6. A confirmation email will be sent once approved. *If you are an existing user with The Portal or our TIIH Online portal previously, you are not required to register again.*
(b)	Proceed with submission of Proxy Form	1. After the release of the Notice of 2nd AGM by the Company, login with your email address and password. 2. Select the corporate event: "**ENPROSERVE GROUP BERHAD 2ND AGM**" 3. Navigate to the 3 dots at the end of the corporate event and choose "**SUBMISSION OF PROXY FORM**". 4. Read and agree to the Terms and Conditions and confirm the Declaration. 5. Indicate the total number of shares assigned to your proxy(s) to vote on your behalf. 6. Appoint your proxy(ies) and insert the required details of your proxy(ies) or appoint the Chairman as your proxy. 7. Indicate your voting instructions – FOR or AGAINST or ABSTAIN. 8. Print the proxy form for your record.
ii.	**STEPS FOR CORPORATION OR INSTITUTIONAL SHAREHOLDERS**	
(a)	Register as a User at The Portal	1. Visit the website at https://srmy.vistra.com. 2. Click "Register" and select "Representative of Corporate Holder" and complete the New User Registration Form. 3. Complete the registration form with your personal details. 4. Once registration is completed, you will receive an email notification to verify your registered email address. 5. After verification, your registration will be reviewed and approval within two (2) working days. A confirmation email will be sent once approved. 6. Once you receive the confirmation, activate your account by creating your password. *Note: The representative of a corporation or institutional member must register as a user in accordance with the above steps before he or she can subscribe to this corporate holder electronic proxy submission. Please contact Tricor if you need clarifications on the user registration.*

ADMINISTRATIVE GUIDE FOR SECOND ANNUAL GENERAL MEETING (“2ND AGM”)

cont’d

2. ENTITLEMENT TO PARTICIPATE AND APPOINTMENT OF PROXY *cont’d*

(ii) By electronic means, the Proxy Form duly completed can be electronically lodged via Vistra Share Registry and IPO (MY) Portal (“The Portal”). The procedures for electronic lodgement of Proxy Form are as follows:- *cont’d*

PROCEDURE		ACTION
ii.	**STEPS FOR CORPORATION OR INSTITUTIONAL SHAREHOLDERS**	
(b)	Proceed with submission of Proxy Form	1. Login to https://srmy.vistra.com with your email address and password. 2. Select the corporate event: “**ENPROSERVE GROUP BERHAD 2ND AGM**” 3. Navigate to the icon “>” at the end of the corporate event. 4. Read and agree to the Terms and Conditions and confirm the Declaration. 5. Select the corporate holder’s name. 6. Proceed to download the submission file. 7. the file for the appointment of proxy(ies) by inserting the required data. 8. Proceed to upload the duly completed proxy appointment file. 9. “**Confirm**” to complete your submission. 10. Print the confirmation report of your submission for your record.

3. ADVANCE SUBMISSION OF QUESTIONS RELATING TO THE AGM AGENDA ITEMS

Shareholders of the Company may submit questions in advance relating to the agenda items of the 2nd AGM via The Portal at https://srmy.vistra.com, commencing from 30 April 2026, and no later than **10.00 a.m. on Tuesday, 18 June 2026**. The Board will endeavour to answer at the 2nd AGM the questions received.

4. VOTING BY POLL

The voting at the 2nd AGM will be conducted by poll in accordance with Rule 8.31A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad (“Bursa Securities”). The Company will conduct the poll by way of electronic voting (e-voting) provided by Tricor Investor & Issuing House Services Sdn. Bhd..

Members, proxies, attorneys and corporate representatives can proceed to vote on the resolutions upon the announcement by the Chairman of the Meeting.

Steps to Vote:

(1) Proceed to the designated polling kiosk.
(2) Scan the QR code on your identification wristband.
(3) Follow the on-screen instructions to cast your vote.

5. ANNUAL REPORT 2025

The Company’s Annual Report 2025 is available on the Company’s corporate website at https://www.enproservegroup.com/ and Bursa Securities’s website at www.bursamalaysia.com under the Company’s announcements.

You may request for a printed copy of the Company’s Annual Report 2025 at https://srmy.vistra.com by selecting “Request for Annual Report” under the “Investor Services” or alternatively, request through telephone or e-mail to the Share Registrar via the contact details as set out in Note 9 below.

ADMINISTRATIVE GUIDE FOR SECOND ANNUAL GENERAL MEETING ("2ND AGM")

cont'd

6. NO RECORDING OR PHOTOGRAPHY

Unauthorised recording and photography are strictly prohibited at the Company's 2nd AGM.

7. ENQUIRY

If you have any enquiries on the above, please contact the Company's Share Registrar, Tricor Investor & Issuing House Services Sdn. Bhd. during office hours on Mondays to Fridays from 8.30 a.m. to 5.30 p.m. (except on public holidays):

Tricor Investor & Issuing House Services Sdn. Bhd.

General Line	:	+603-2783 9299
Fax Number	:	+603-2783 9222
Email	:	is.enquiry@vistra.com

Personal Data Policy

By registering for the remote participation and electronic voting meeting and/or submitting the instrument appointing a proxy(ies) and/or representative(s), the member of the Company has consented to the use of such data for purposes of processing and administration by the Company (or its agents); and to comply with any laws, listing rules, regulations and/or guidelines. The member agrees that he or she will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the shareholder's breach of warranty.

ENPROSERVE GROUP BERHAD

202401034237 (1580085H)
(Incorporated in Malaysia)

PROXY FORM

CDS Account no.	No. of Share held

I/We ______________________________________ Tel: ______________

[Full name in block, NRIC/Passport/Company No.]

of ______________________________________

being member(s) of **ENPROSERVE GROUP BERHAD**, hereby appoint:

Full Name (in Block)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

and/or* (*delete as appropriate)

Full Name (in Block)	NRIC/Passport No.	Proportion of Shareholdings	
		No. of Shares	%
Address			

or failing him/her, the Chairman of the Meeting, as my/our proxy to vote for me/us and on my/our behalf at the Second Annual General Meeting of the Company to be held Grand Ballroom Foyer (Level 1), Renaissance Kuala Lumpur Hotel & Convention Centre Corner of Jalan Sultan Ismail and Jalan Ampang, 50450 Kuala Lumpur, on Thursday, 18 June 2026 at 10.00 a.m. or any adjournment thereof, and to vote as indicated below:-

Ordinary Business	Resolution	For	Against
To approve the payment of Directors' fees and benefits of up to RM364,000 from this Annual General Meeting until the next Annual General Meeting of the Company in 2027.	Ordinary Resolution 1		
To re-elect Azman Bin Yusof, who retires pursuant to Clause 76(3) of the Company's Constitution as the Director of the Company.	Ordinary Resolution 2		
To re-elect Datuk Hashim Bin Majid, who retires pursuant to Clause 76(3) of the Company's Constitution as the Director of the Company.	Ordinary Resolution 3		
To re-appoint Messrs. Baker Tilly Monteiro Heng PLT as the External Auditors of the Company, and to hold office until the conclusion of the next Annual General Meeting in 2027.	Ordinary Resolution 4		
Special Business			
Authority to issue new ordinary shares pursuant to Sections 75 and 76 of the Companies Act 2016	Ordinary Resolution 5		

*Please indicate with an "**X**" in the space provided whether you wish your votes to be cast for or against the resolutions. In the absence of specific direction, your proxy will vote or abstain as he thinks fit.*

Signed this __________ day of ___________, 2026.

____
Signature*
Member

** Manner of execution:*

(a) If you are an individual member, please sign where indicated.
(b) If you are a corporate member which has a common seal, this proxy form should be executed under seal in accordance with the constitution of your corporation.
(c) If you are a corporate member which does not have a common seal, this proxy form should be affixed with the rubber stamp of your company (if any) and executed by:
(i) at least two (2) authorised officers, of whom one shall be a director; or
(ii) any director and/or authorised officers in accordance with the laws of the country under which your corporation is incorporated.

Notes:

1. A Member of the Company entitled to attend and vote at the meeting is entitled to appoint proxy(ies) or in the case of a corporation, to appoint representative(s) to attend and vote in his/her/its place. A proxy may but need not be a Member of the Company.
2. A Member shall appoint not more than two (2) proxies to attend and vote at the meeting.
3. Where a Member is an authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991, it may appoint not more than two (2) proxies in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
4. Where a Member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
5. Where a Member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportions of his/her/its holdings to be represented by each proxy. A proxy appointed shall exercise all or any of his/her/its rights to attend, participate, speak and vote at a meeting of the Company.

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6. The Proxy Form must be signed by the appointor or his/her attorney duly authorised in writing or if the appointor is a corporation either under common seal or under the hand of an attorney or an officer duly authorised.
7. The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (48) hours before the time appointed for holding the Annual General Meeting or adjourned general meeting at which the person named in the appointment proposes to vote:
   (i) In the case of an appointment made in hard copy form, the Proxy Form duly completed must be deposited at the Share Registrar's office situated at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia or alternatively, into the Drop-in Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, WP Kuala Lumpur, Malaysia.
   (ii) By electronic means, the Proxy Form duly completed can be electronically lodged via Vistra Share Registry and IPO (MY) portal at https://srmy.vistra.com. Please refer to the Administrative Guide for the Annual General Meeting on the procedures for electronic lodgement of Proxy Form.
8. Last date and time for lodging the proxy form is on Tuesday, 16 June 2026 at 10.00 a.m.
9. By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms pursuant to the Personal Data Protection Act 2010 set out below:

   By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agent) for the purpose of the processing and administration of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agent) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agent), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the collection, use and disclosure by the Company (or its agent) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, and (iii) agrees that the member will indemnify the Company (or its agent) in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

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AFFIX STAMP

The Share Registrar

TRICOR INVESTOR & ISSUING HOUSE SERVICES SDN. BHD.
Registration No.: 197101000970 (11324-H)

Unit 32-01, Level 32, Tower A, Vertical Business Suite
Avenue 3, Bangsar South, No. 8, Jalan Kerinchi
59200 Kuala Lumpur

1st fold here

10. In respect of deposited securities, only members whose names appear on the Record of Depositors on 29 May 2026, shall be eligible to attend, participate and vote at the Annual General Meeting or appoint proxy(ies)/corporate representative(s)/attorney(s) to attend, participate and vote on his/her/its behalf.
11. Please bring an ORIGINAL of the following identification papers (where applicable) and present it to the registration staff for verification:
    (a) Identity card (NRIC) (Malaysian); or
    (b) Police report (for loss of NRIC)/ Temporary NRIC (Malaysian); or
    (c) Passport (Foreigner).
12. For a corporate member who has appointed a representative instead of a proxy to attend this Meeting, please bring the ORIGINAL certificate of appointment executed in the manner as stated in the proxy form if it has not been lodged at the Company's registered office earlier.
13. Pursuant to Rule 8.31A of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions set out in the Notice of 2nd Annual General Meeting will be put to vote by way of poll.

www.enproservegroup.com

ENPROSERVE GROUP BERHAD
[Registration No. 202401034237 (1580085-H)]
(Incorporated in Malaysia under the Companies Act 2016)

13-G-01, Tower 13, Star Central @ Cyberjaya
Lingkaran Cyber Point Timur, Cyber 12
63000 Cyberjaya, Selangor
Tel : 03 8322 3636