

Strauss Group Financial Results

Q3 2024 Earnings Presentation November 25th , 2024



Disclaimer

GAAP to Non-GAAP Reconciliations



This presentation does not constitute an offering to purchase or sell securities of Strauss Group Ltd. (the "Company") or an offer for the receipt of such offerings. The presentation's sole purpose is to provide information. The Information provided in the presentation concerning the analysis of the Company's activity is only an extract, and in order to receive a complete picture of the Company's activity and the risks it faces, one should review the Company's reports to the Israel Securities Authority and the Tel Aviv Stock Exchange.

The presentation may contain forward-looking statements as defined in the Israeli Securities Law, 5728-1968. All forward-looking statements in this presentation are made based on the Company's current expectations, evaluations and forecasts, and actual results may differ materially from those anticipated, in whole or in part, as a result of different factors including, but not limited to, changes in market conditions and in the competitive and business environment, regulatory changes, currency fluctuations or the occurrence of one or more of the Company's risk factors. In addition, forward-looking forecasts and evaluations are based on information in the Company's possession while preparing the presentation. The Company does not undertake any obligation to update forward-looking forecasts and evaluations made herein to reflect events and/or circumstances that may occur after this presentation was prepared.

In addition to reporting financial results in accordance with generally accepted accounting principles (GAAP), the Company provides non-GAAP operating results which include the results of jointly controlled entities as if they were proportionately consolidated. Strauss Group has a number of jointly controlled companies: the Três Corações joint venture (3C) – Brazil (a company jointly held by Strauss Group (50%) and by the São Miguel Group (50%) in Brazil), Sabra Dipping Company (a 50%/50% JV with PepsiCo in the U.S. and Canada), Strauss Frito-Lay Ltd. (a 50%/50% JV with PepsiCo Frito-Lay in Israel) and PepsiCo Strauss Fresh Dips & Spreads International (a 50%/50% JV with PepsiCo outside the U.S. and Canada).

In addition, non-GAAP figures exclude any share-based payments, mark to market of commodity hedging transactions as at end-of-period, other expenses or income and taxes referring to these adjustments.

Company Management believes that these measures provide investors with transparency by helping to illustrate the underlying financial and business trends relating to the Company's results of operations and financial position and comparability between current and prior periods. Management uses these measures to establish and monitor budgets and operational goals and to evaluate the performance of the Company. Please see the GAAP to non-GAAP reconciliation tables in the Company's MD&A Report for a full reconciliation of the Company's GAAP to non-GAAP results.





Shai Babad

Group CEO





CONTINUING OUR COMMITMENT TO SUPPORT THE ISRAELI ECO-SYSTEM SPECIFICALLY IN THE NORTH



Participating in the annual Latet donation day – we gave a leading donation to the event, which has helped raise more than 200k food donations for the holidays. We gave over 30k food packages



Supporting the Israeli who live in the North



Wrapping up the first program of Lapidot for orthodox women



Annual volunteering week



2,200 Food donations for Rosh Hashanah

We have announced selling our holdings in Sabra and Obela, to **PepsiCo for** approximately NIS 900 million.



WE ARE PUSHING OUR CONSUMER CENTRICITY EFFORTS

COMMUNICATION MOVES



MAIN PRODUCTS INNOVATION

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OUR Q3 PERFORMANCE

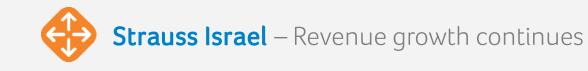
Net Sales		Gross profit		EBIT	Net profi	t
	2,991m Net Sales	911m Gross		223m EBIT	102m Net Profit	
	+15.4% Organic Growth	30.5% Gross Margin		7.4% EBIT Margin	3.4% Net Margin	Err C
	11.8% Sales vs 23'	6.5% Gross vs 23'		4.2% EBIT vs 23'	-15.4% Net vs 23'	



OUR YTD PERFORMANCE

I	Net Sales	Gross profit	EBIT	Net profil	
	8,334m Net Sales	2,626m Gross	578m EBIT	344m Net Profit	
	+6.9% Organic Growth	31.5% Gross Margin	6.9% EBIT Margin	4.1% Net Margin	
	6.1% Sales vs 23'	3.8% Gross vs 23'	-2.3% EBIT vs 23'	1.3% Net vs 23'	





Highlights

- Fun and Indulgence recovery continues with top line growth of 32.6%.
- Coffee Israel sales rise 5.4%
- Health & Wellness sales growth by 2.8% and improvement in margin.

e recovery line growth of ise 5.4%		Health & Wellness	Fun & Indulgence	Coffee Israel	
sales growth by nent in margin.	Sales vs 2023	827m 804m	323m 244m	221m 210m	
	EBIT vs 2023	120m 101m	9m -8m	29m 30m	
	%EBIT Vs 2023	14.5% 12.5%	2.8% -3.1%	12.9% 14.6%	

Performance by division

Values in NIS millions



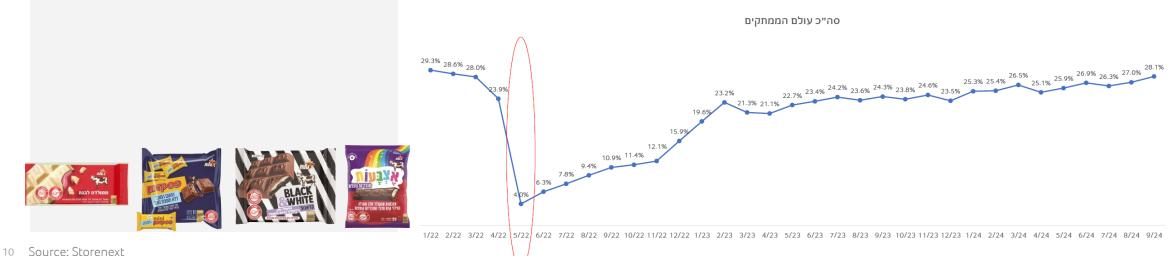
In 2023 between H&W and F&I segments was reclassification of the Energy category. Excluding this change, H&W sales are up 5.2%.



FUN AND INDULEGENCE TURNAROUND PROGRESSING



Market Share Confectionery up to 28.1%



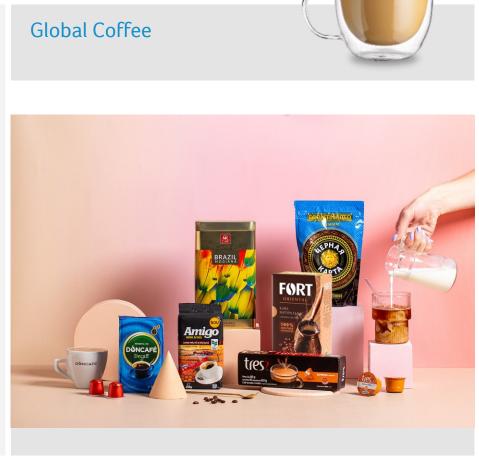
operational excellence.

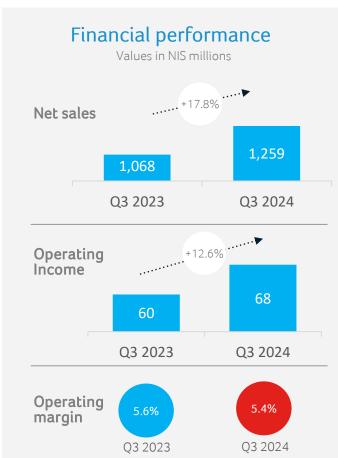




Highlights

- Revenues in Brazil were up 16% during the quarter in local currency.
- EBIT in Brazil up by 87% compared to Q3 2023 in local currency.







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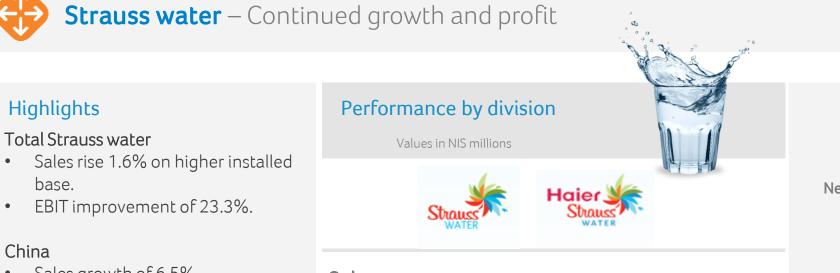
Q3 2024

26

Q3 2024

Q3 2024

Q3 2023



- Sales growth of 6.5%. ٠
- Net income improved by 47.4%. ٠

חשבתי אולי להרים כוס מים	





•

٠

China

- ** Israel including UK and ROW; Israel EBIT includes net income from HSW proportion
- * * * EBIT for Strauss Water: Net for HSW



WHERE WE WANT TO GO

UPDATED STRATEGY – DOUBLE DOWN ON THE CORE



FUTURE READY & RESILIENT



Ariel Chetrit

Group CFO



Q3 Highlights – Strauss Group



Strauss Group

- Strauss Group Net sales growth is 11.8% (+15.4% organic excluding FX effect). Growth is led by Israel
 F&I following the confectionery strong recovery, volumes growth and price increases in Coffee
 international and a solid performance of Strauss Water.
- NIS strengthened against major currencies during the quarter mainly against the BRL and the UAH, negatively impacting sales by NIS -85 million.
- During the quarter Strauss Group continues to face significant input inflation, especially on Cocoa
 +123% and green coffee (both in Robusta +83% and Arabica +58%).



Q3 Highlights

Strauss Israel

- Strauss Israel net sales increased by 9.0% following Confectionery market share recovery and pricing changes.
- H&W segment Sales are 2.8% higher vs LY. In 2023 between H&W and F&I segments was reclassification of the Energy category. Excluding this change, H&W sales are up 5.2%.
- H&W EBIT increased to 14.5% vs Q3'23 level of 12.5% mainly due to price increase and Productivity.
- F&I Sales grew by 32.6% mainly due to Confectionery continuous recovery. EBIT margin is growing up to 2.8% vs Q3'23 level of -3.1%.
- Coffee Israel Sales are 5.4% higher vs PY which is mainly driven by performance and price increase.







Q3 Highlights



- Coffee international sales were up 28.0<mark>% (without FX effect) during the third quarter.</mark>
- Sales in Brazil are up by 43.5% in local currency to 1,336 mm BRL.
- R&G market share in Brazil declined to 32.7% from 33.7% last year.
- Russia posted sales growth of 12.1% in local currency, Ukraine sales grew by 17.2%, Poland sales grew by 10.2%, Romania sales grew by 27%.



(1) Note: Três Corações joint venture (Brazil): a company jointly held by the Group (50%) and by the São Miguel Group (50%) (3C)

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Strauss Water

- Sales grew 1.4% (w/o FX effect) in the third quarter mainly due to higher install base and appliances sold.
- Haier Strauss Water (HSW) sales grew 2.0% in local currency to reach 407m ¥ (100% share), mainly due to better Mix and Market Share increase.
- Profitability better than LY , 7.8% vs 7% in SW-IL due to mix and productivity.
- On August, the board of directors of HSW approved a dividend distribution to shareholders. In September 2024, an amount of NIS 29 million was received, net of tax. Furthermore, the board approved the prepayment of a shareholders' loan of 53 million NIS to Strauss Water. The shareholders' loan was paid off in November 2024.









Financial Highlights Reported Non GAAP



Q3 2024

Q3'24 Sales: NIS 2,991mm Sales growth: 11.8%, Organic Sales growth: 15.4%

Q3'24 Gross margin 30.5% (-150 bps down vs. Q3'23)

EBIT and EBIT margins: NIS 223mm (up 4.2%); 7.4% (-60 bps down vs. Q3'23)

Net income and Net margins: NIS 102mm (down -15.4%); 3.4% (-110 bps down vs. Q3'23) YTD'24 Sales: NIS 8,334mm

YTD 2024

Sales growth: 6.1%, Organic Sales growth: 6.9%

YTD'24 Gross margin 31.5% (-70 bps down vs. YTD'23)

EBIT and EBIT margins: NIS 578mm (down -2.3%); 6.9% (-60 bps down vs. YTD'23)

Net income and Net margins: NIS 344mm (up 1.3%); 4.1% (-20 bps down vs. YTD'23)

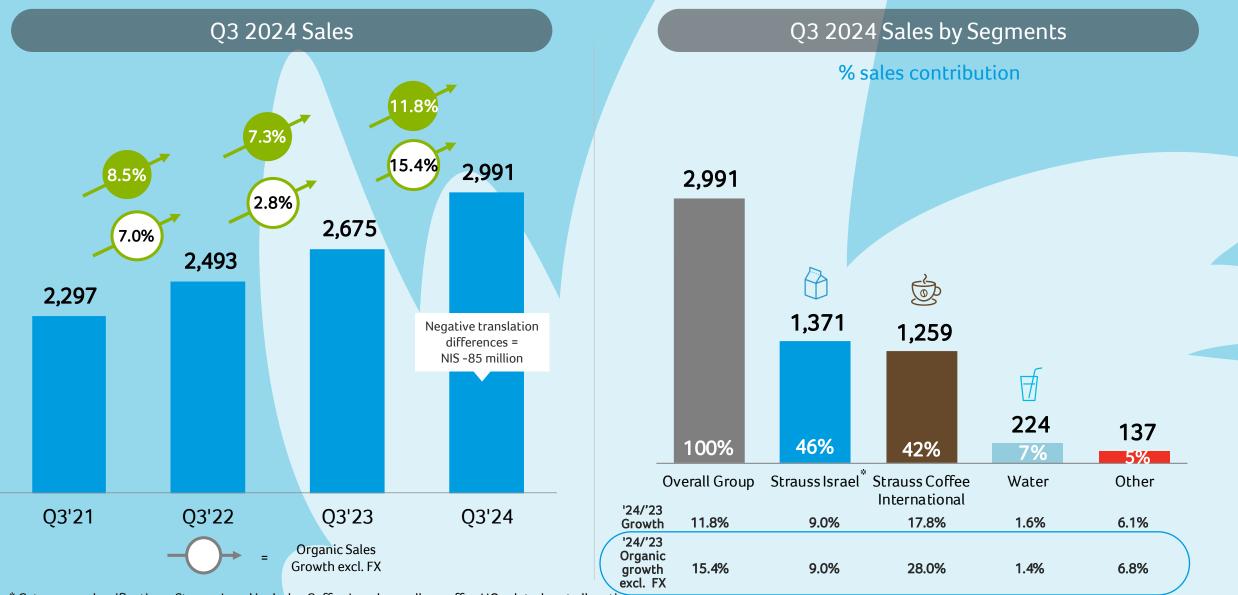


Q3 2024



Sales | NIS mm; Non-GAAP

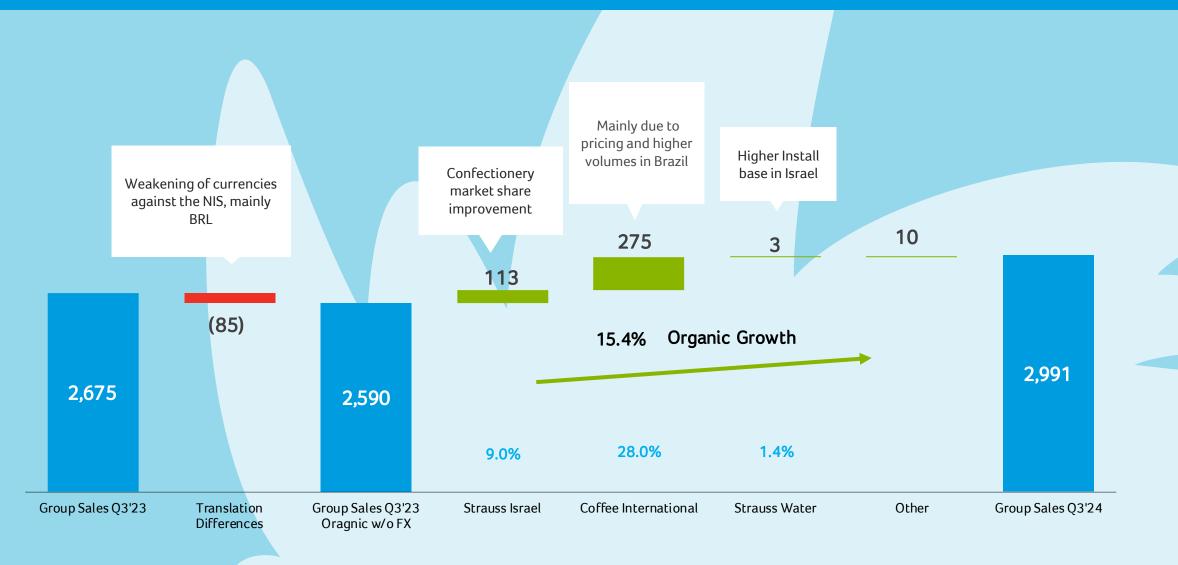




21 * Category reclassification - Strauss Israel includes Coffee Israel as well as coffee HQ related cost allocations

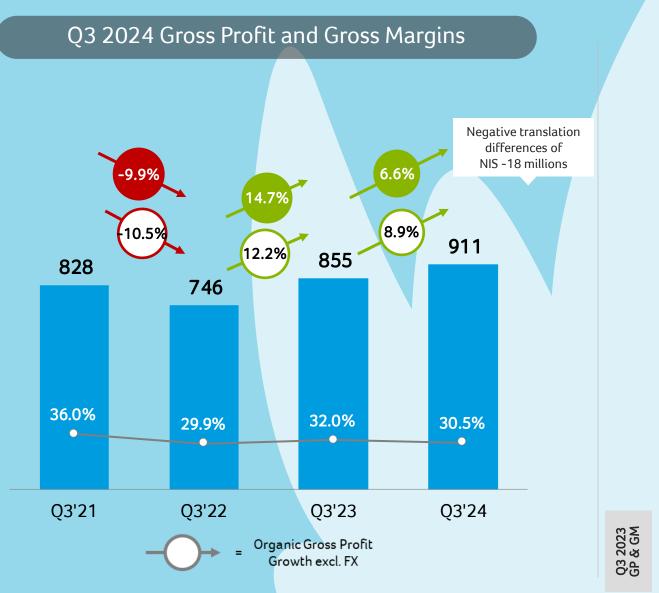
Q3 Sales Bridge NIS mm; Non-GAAP; Q3'23 to Q3'24





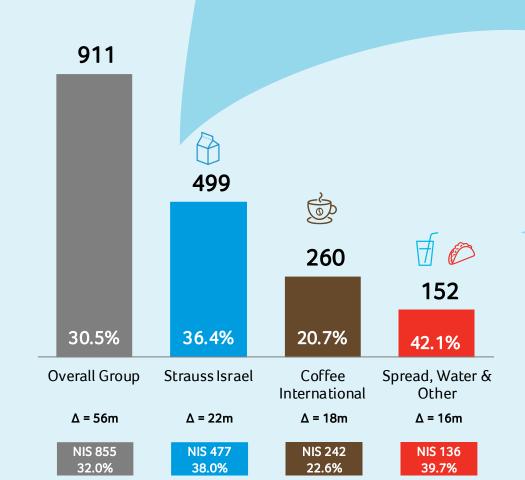
Gross Profit NIS mm; Non-GAAP





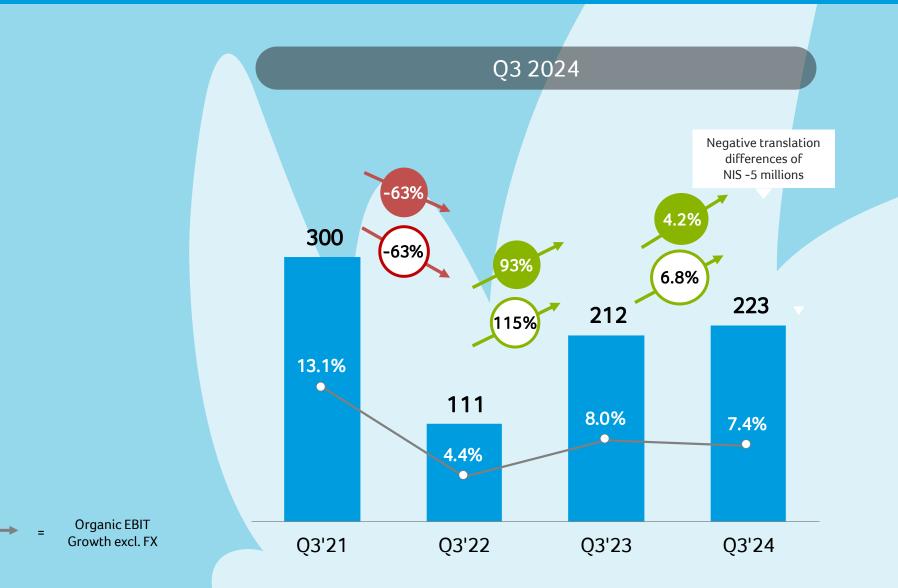
Q3 2024 Gross Profit by Segments

NIS mm; Non-GAAP; % Margin



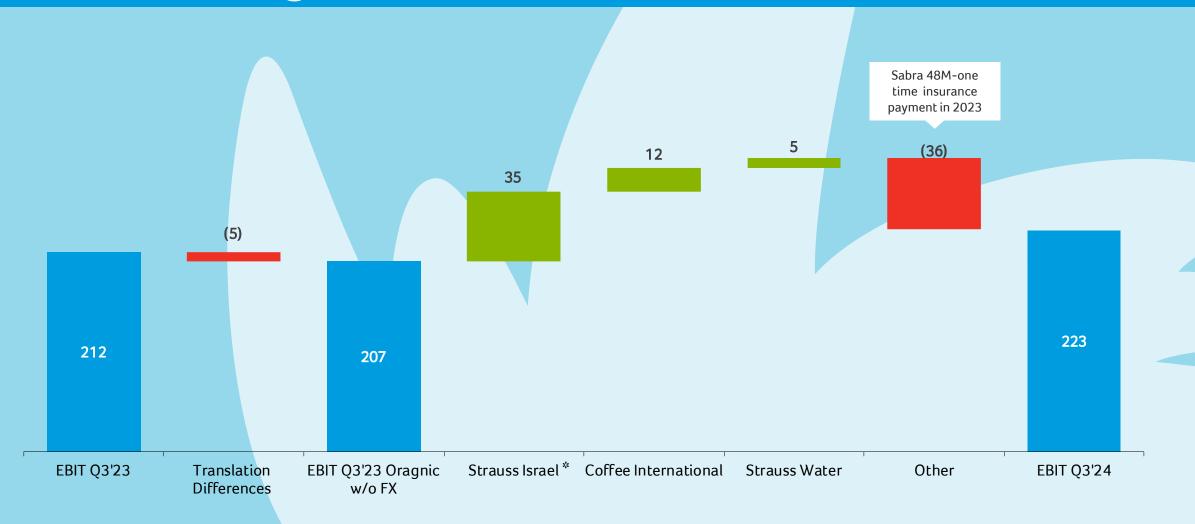
EBIT and EBIT Margins | NIS mm; Non-GAAP





Q3 EBIT Bridge NIS mm; Non-GAAP; Q3'23 to Q3'24



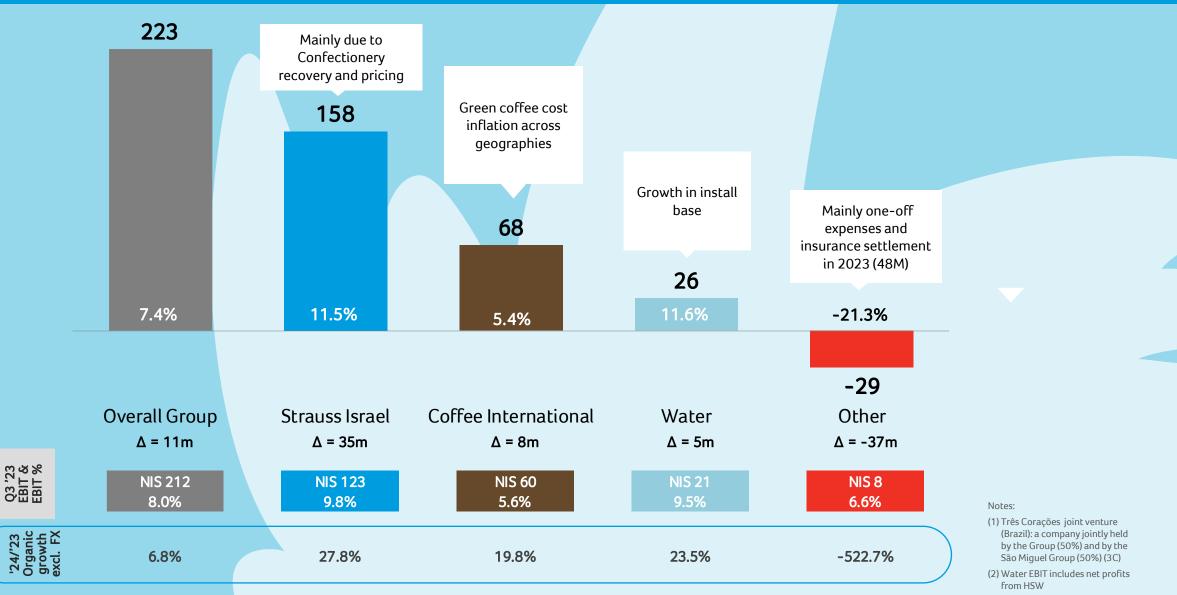


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Q3 2024 EBIT and EBIT Margins

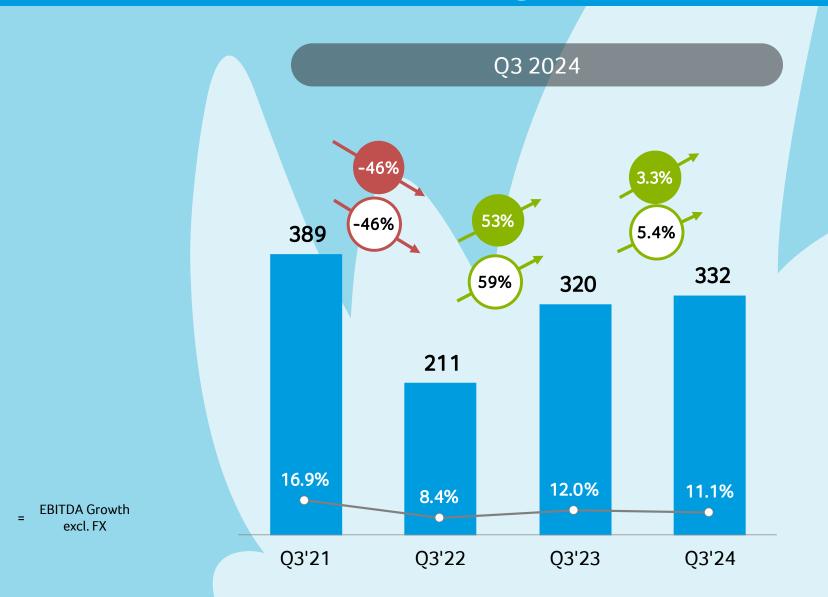
NIS mm; Non-GAAP; % Margin





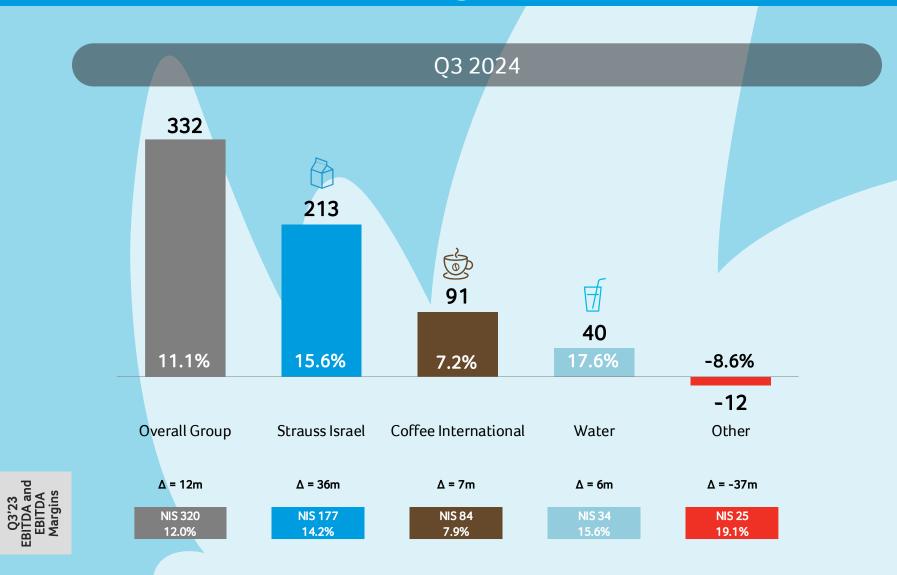
EBITDA and EBITDA margins NIS mm; Non-GAAP





EBITDA and EBITDA margins NIS mm; Non-GAAP





Três Corações Alimentos S.A. (Três Corações J.V.)



3corações



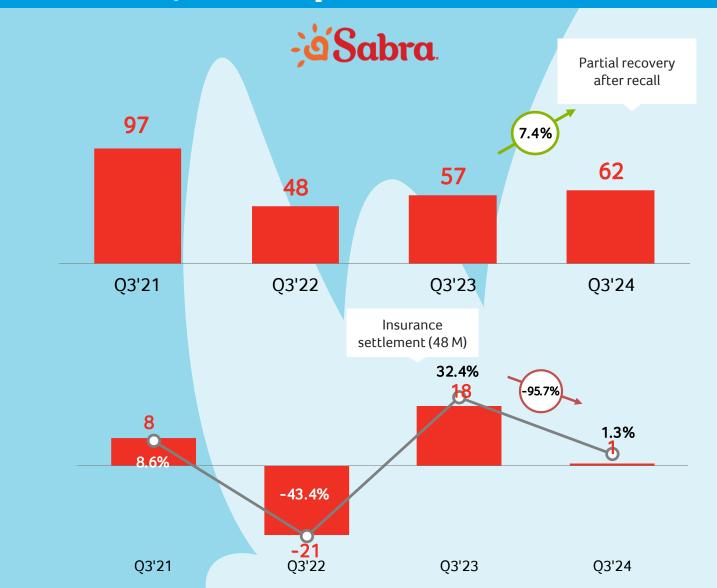


Note: Três Corações joint venture (Brazil): a company jointly held by the Group (50%) and by the São Miguel Group (50%) Source: Três Corações Alimentos S.A. Consolidated Interim Financial Statements as of September 30th, 2024.

29 (*) EBIT before Other Expenses/ Income.

Sabra Q3 Snapshot \$ mm; Non-GAAP; for 100% share







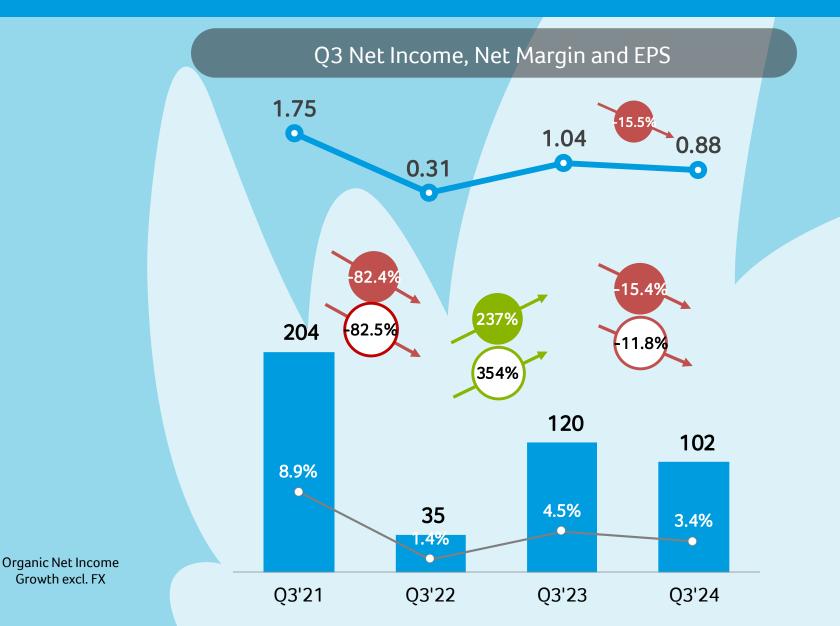
30 Note: Sabra Dipping Company ("Sabra") is a company jointly held by PepsiCo (50%) and Strauss Group (50%)

Sales

EBIT and EBIT Margins

Net Income NIS mm; Non-GAAP (attributed to the Company's shareholders)

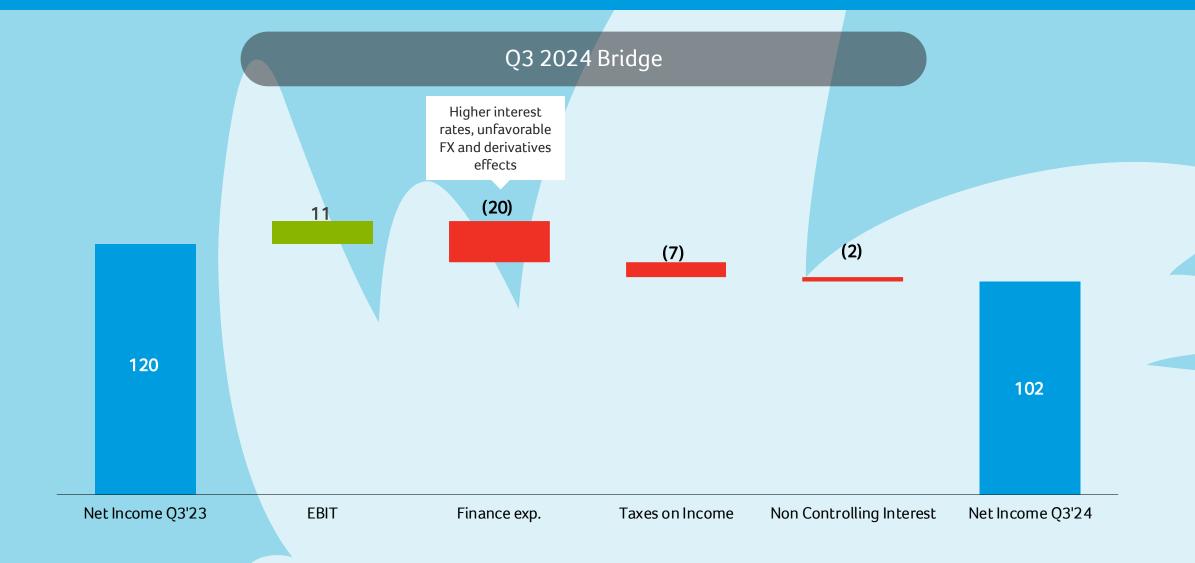




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Net Income NIS mm; Non-GAAP (attributed to the Company's shareholders)

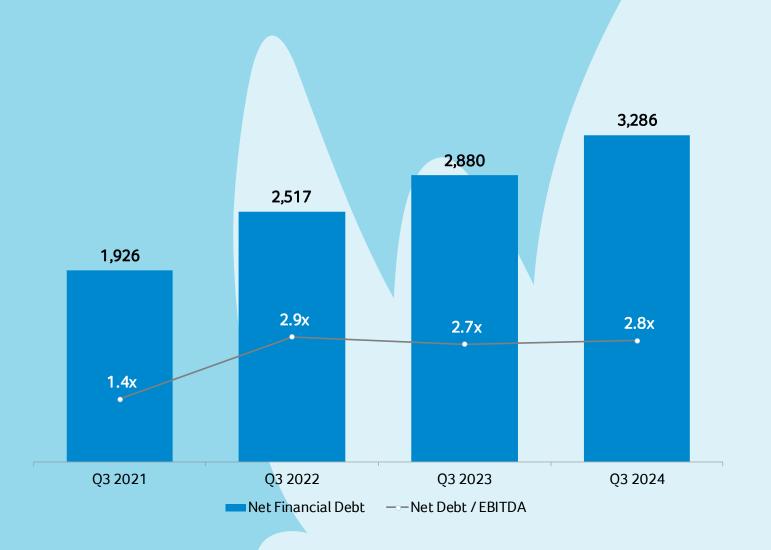




Net Debt and Net Debt / EBITDA (LTM)

Non-GAAP EBITDA, net debt includes partnerships; NIS mm







Sales1,8731,7467.3%2,9912,67511.8%Gross Profit65357912.9%9118556.5%

% Chg.

Q3 2024

Change in WC (CF)	(15)	69		(214)	77	
Net debt	2,551	2,416		3,286	2,880	
Capex ⁽¹⁾	(132)	(134)		(157)	(155)	
Operating Cash Flow	180	211		59	300	
NP Margin	5.3%	4.6%		3.4%	4.5%	
Net Profit (to SH)	99	80	23.7%	102	120	(15.4%)
EBIT Margin	11.6%	8.9%		7.4%	8.0%	
Operating Profit	216	156	39.3%	223	212	4.2%
GP Margin	34.9%	33.1%		30.5%	32.0%	
Gross Profit	653	579	12.9%	911	855	6.5%

Q3 GAAP and Non-GAAP Financial Highlights, NIS mm

Adjusted Non-GAAP

Q3 2023

GAAP

Q3 2023

Q3 2024

34 (1) Capex includes acquisitions of fixed assets and investment in intangible assets (excluding income from sale of fixed assets)





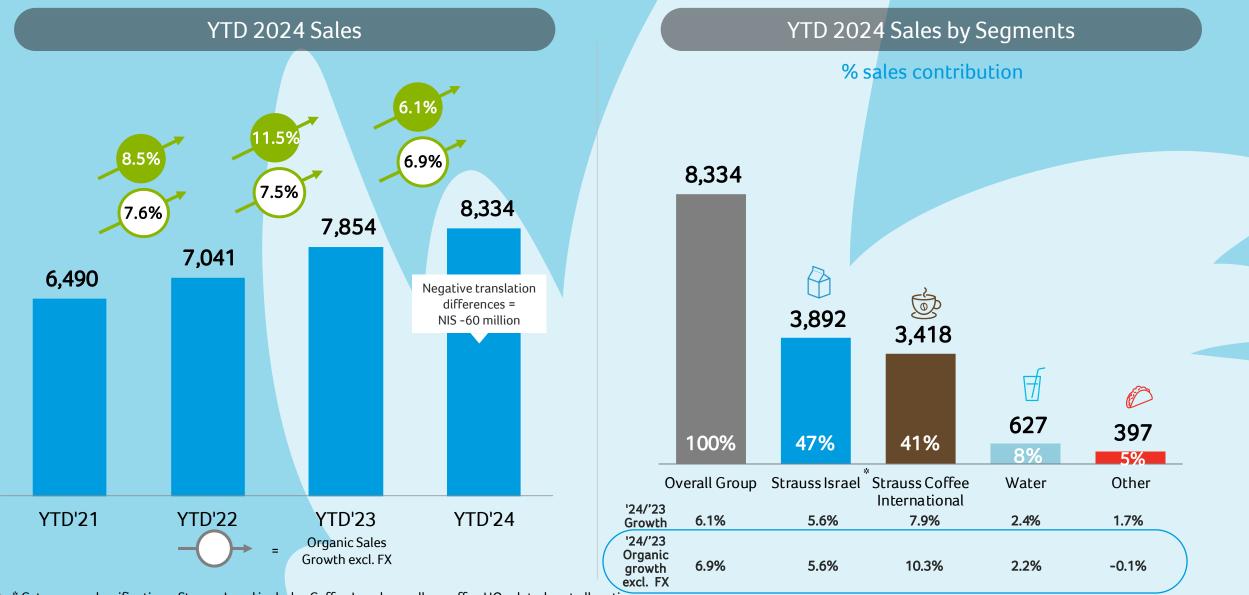


YTD 2024



Sales NIS mm; Non-GAAP

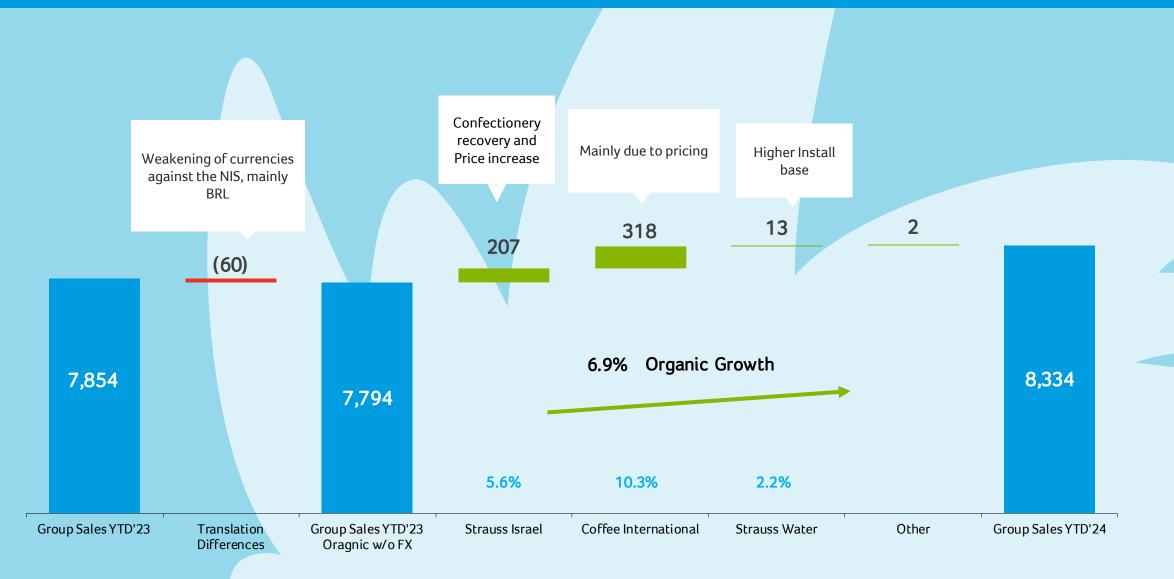




36 * Category reclassification - Strauss Israel includes Coffee Israel as well as coffee HQ related cost allocations

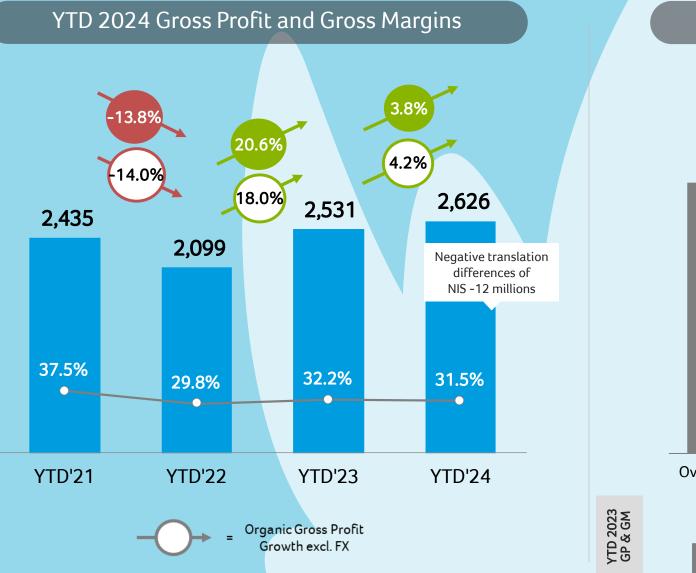
YTD Sales Bridge NIS mm; Non-GAAP; YTD'23 to YTD' 24





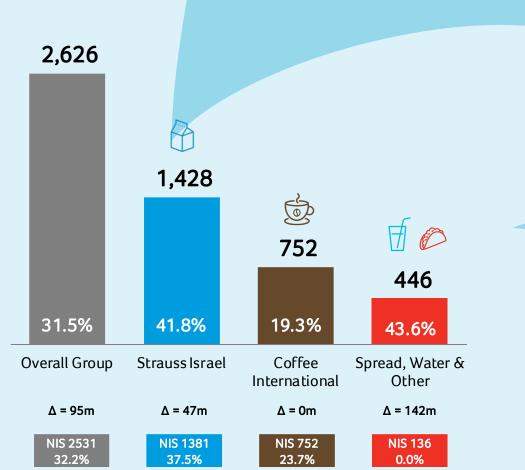
Gross Profit NIS mm; Non-GAAP





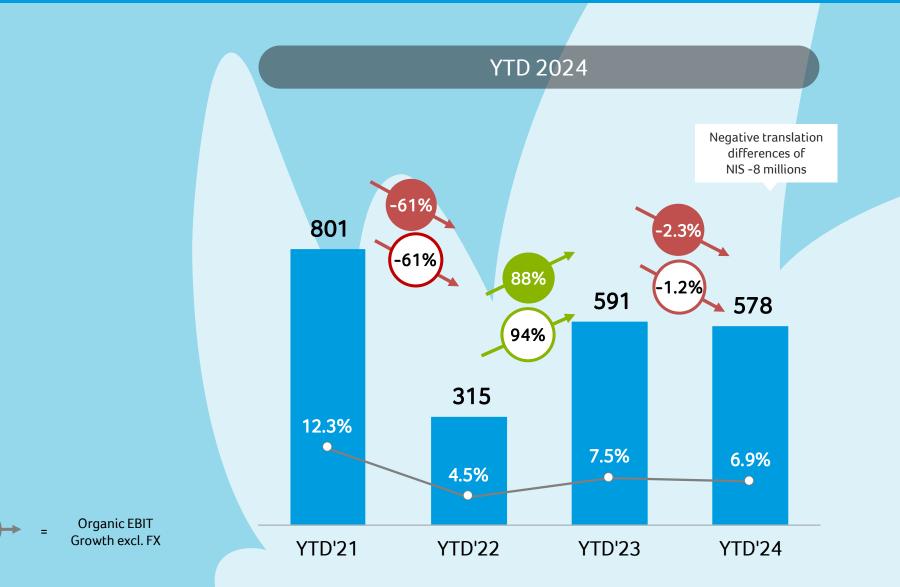
YTD 2024 Gross Profit by Segments

NIS mm; Non-GAAP; % Margin



EBIT and EBIT Margins | NIS mm; Non-GAAP





YTD EBIT Bridge NIS mm; Non-GAAP; YTD'23 to YTD'24 Sabra 48M-one time insurance payment in 2023 (23) 9 46 (37) (8) 591 583 578 Strauss Israel* EBIT YTD'23 Translation EBIT YTD'23 Coffee **Strauss Water** Other EBIT YTD'24

International

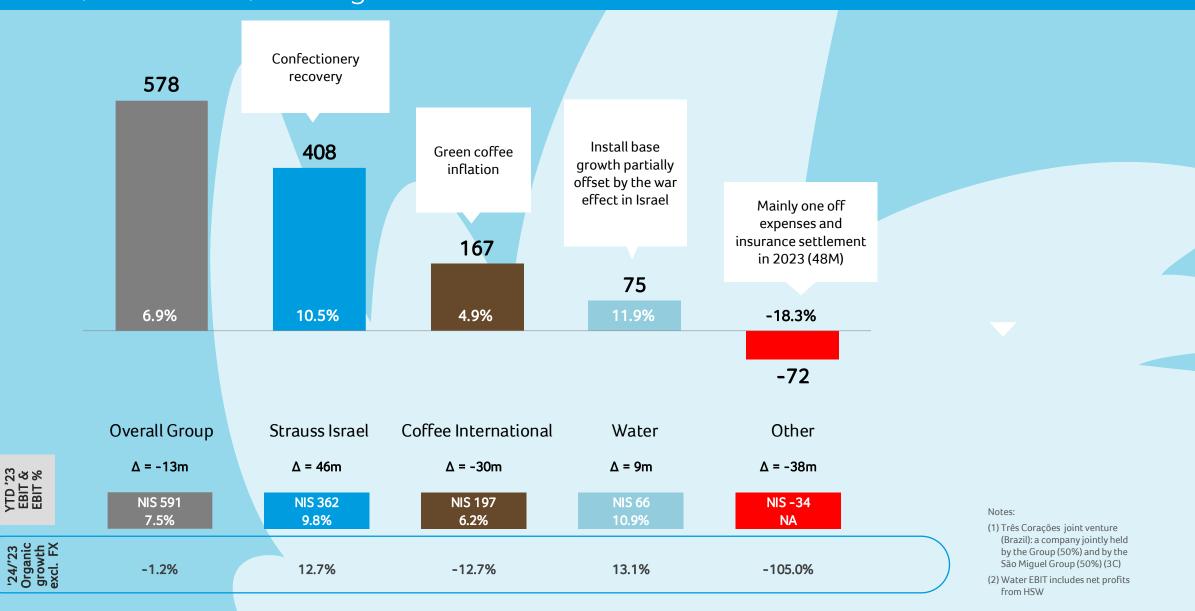
* Strauss Israel includes all results of Coffee Israel including HQ costs allocations

Oragnic w/o FX

Differences

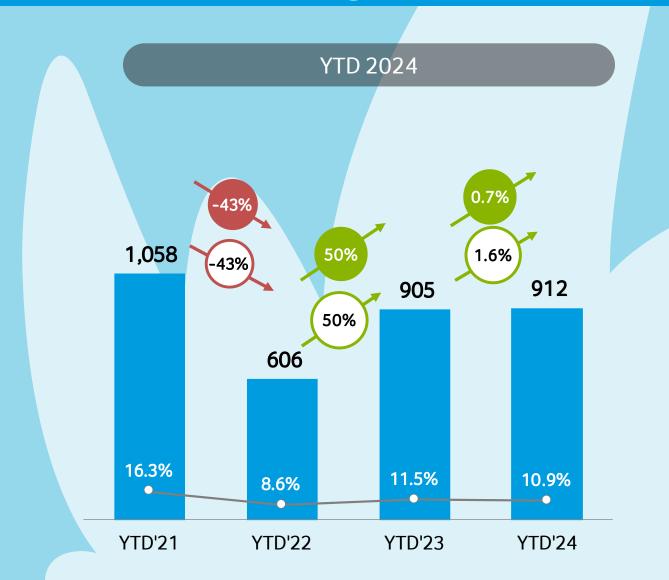
YTD 2024 EBIT and EBIT Margins NIS mm; Non-GAAP; % Margin





EBITDA and EBITDA margins NIS mm; Non-GAAP

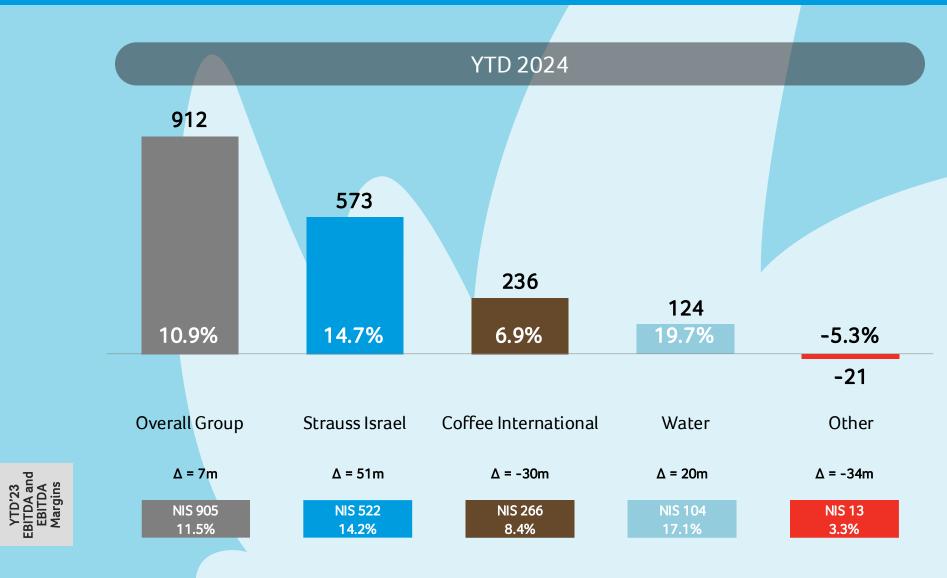




= EBITDA Growth excl. FX

EBITDA and EBITDA margins NIS mm; Non-GAAP





Três Corações Alimentos S.A. (Três Corações J.V.)



3corações

YTD Snapshot | BRL mm for 100% ownership and including inter-company sales



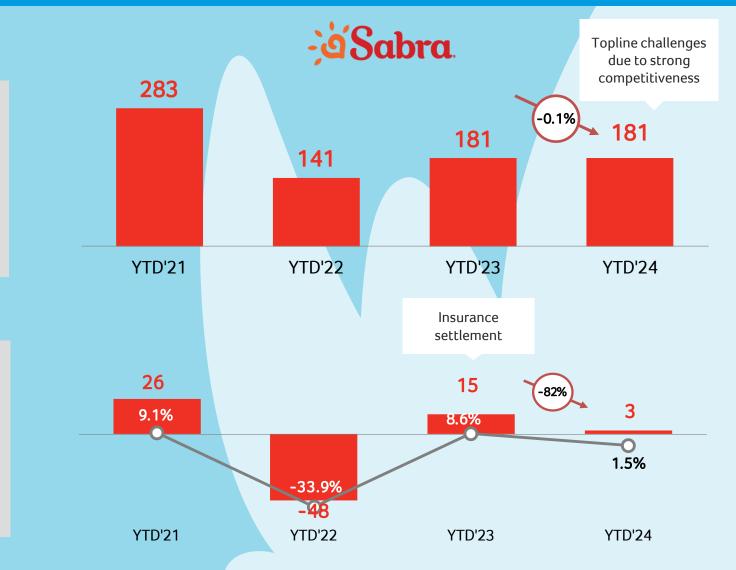
Note: Três Corações joint venture (Brazil): a company jointly held by the Group (50%) and by the São Miguel Group (50%) (3C). Source: Três Corações Alimentos S.A. Consolidated Interim Financial Statements as of September 30st, 2024.

(*) EBIT before Other Expenses/ Income.

44

Sabra YTD Snapshot \$ mm; Non-GAAP; for 100% share





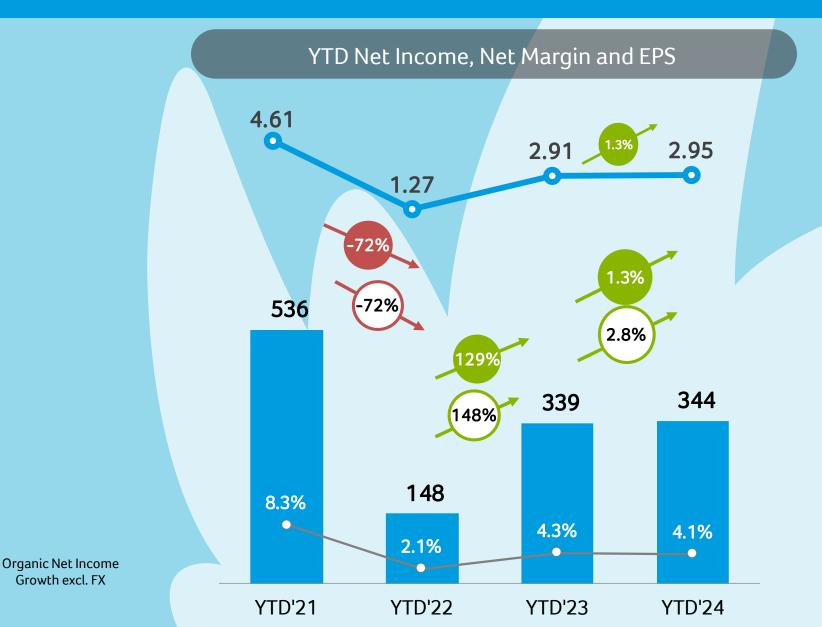


Sales

EBIT and EBIT Margins

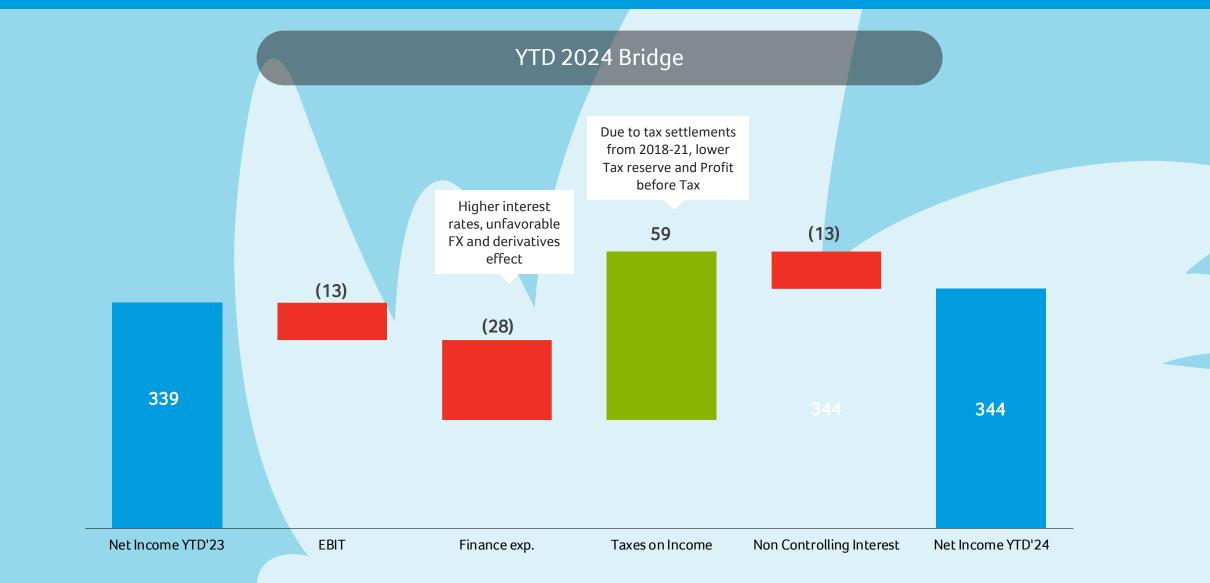
Net Income NIS mm; Non-GAAP (attributed to the Company's shareholders)





Net Income NIS mm; Non-GAAP (attributed to the Company's shareholders)





GAAPAdjusted Non-GAAPYTD 2024YTD 2023% Chg.YTD 2024YTD 2023% Chg.

Sales	5,300	5,090	4.1%	8,334	7,854	6.1%
Gross Profit	1,801	1,826	(1.3%)	2,626	2,531	3.8%
GP Margin	34.0%	35.9%		31.5%	32.2%	
Operating Profit	484	561	(13.7%)	578	591	(2.3%)
EBIT Margin	9.1%	11.0%		6.9%	7.5%	
Net Profit (to SH)	232	384	(39.5%)	344	339	1.3%
NP Margin	4.4%	7.5%		4.1%	4.3%	
Operating Cash Flow	339	215		(41)	135	
Capex ⁽¹⁾	(378)	(341)		(461)	(407)	
Net debt	2,551	2,416		3,286	2,880	
Change in WC (CF)	(113)	(281)		(677)	(541)	

YTD GAAP and Non-GAAP Financial Highlights, NIS mm

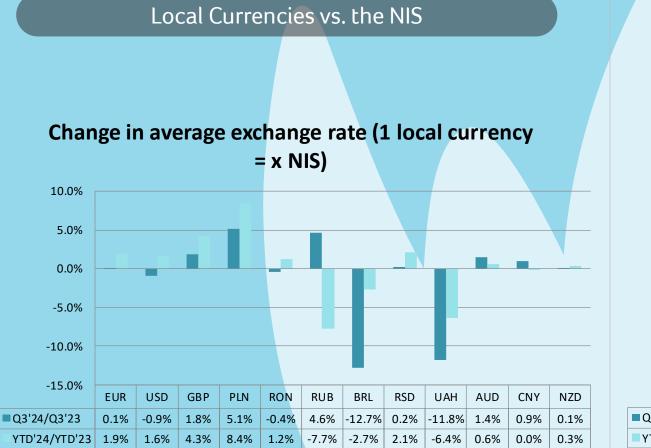


% Chg.



Currencies

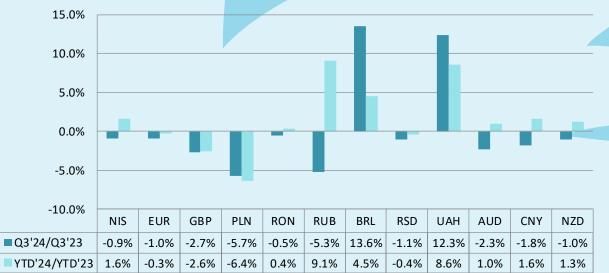




Local Currencies vs. the USD

Change in average exchange rate (1 local currency

= x USD)



Strauss Israel Non-GAAP Financial Highlights Q3 and YTD 2024 NIS mm



Strauss Israel (Non GAAP)									
	Q3 2024	Q3 2023	% Chg.	YTD 2024	YTD 2023	% Chg.			
Revenue:									
H&W	827	804	2.8%	2,312	2,301	0.5%			
F&I	323	244	32.6%	955	767	24.6%			
Coffee Israel	221	210	5.4%	625	617	1.4%			
Total Revenue	1,371	1,258	9.0%	3,892	3,685	5.6%			
Total Gross Profit	499	477	4.6%	1,428	1,381	3.4%			
Gross Margins	36.4%	38.0%	(1.5%)	36.7%	37.5%	(0.8%)			
EBIT:									
H&W	120	101	19.5%	286	263	8.9%			
Margins	14.5%	12.5%	2.0%	12.4%	11.4%	1.0%			
F&I	9	(8)	219.5%	39	16	146.7%			
Margins	2.8%	(3.1%)	6.0%	4.1%	2.1%	2.0%			
Coffee Israel	29	30	(6.8%)	83	83	(0.6%)			
Margins	12.9%	14.6%	(1.7%)	13.2%	13.5%	(0.3%)			
Total EBIT	158	123	27.8%	408	362	12.8%			
Margins	11.5%	9.8%	1.7%	10.5%	9.8%	0.7%			
EBITDA:									
H&W	145	126	15.9%	361	336	7.6%			
Margins	17.6%	15.6%	2.0%	15.6%	14.6%	1.0%			
F&I	29	10	172.2%	98	70	39.9%			
Margins	9.0%	4.4%	4.6%	10.2%	9.1%	1.1%			
Coffee Israel	39	41	(7.5%)	114	116	(2.0%)			
Margins	17.4%	19.8%	(2.4%)	18.2%	18.9%	(0.6%)			

177

14.6%

19.8%

(1.7%)

573

13.2%

522

13.5%

9.8%

(0.3%)

50 (1) Energy snacks were reclassified in Q1 24 to F&I, previously part of H&W

213

12.9%

Total EBITDA

Margins



Strauss Israel | Sales; NIS mm; Non-GAAP

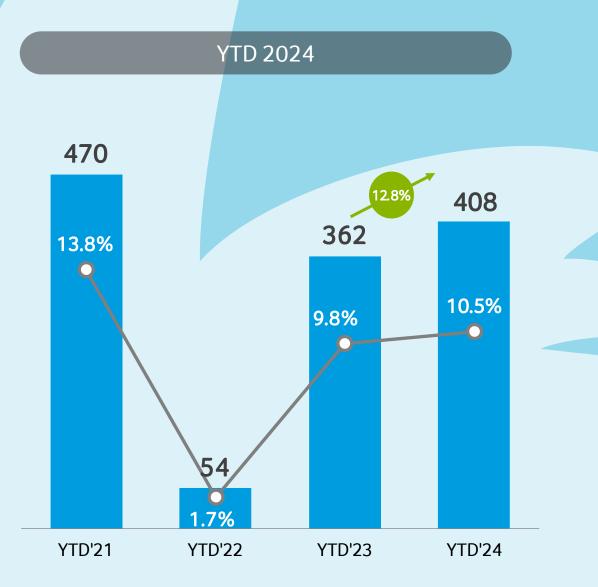




Strauss Israel EBIT and EBIT Margins; NIS mm; Non-GAAP

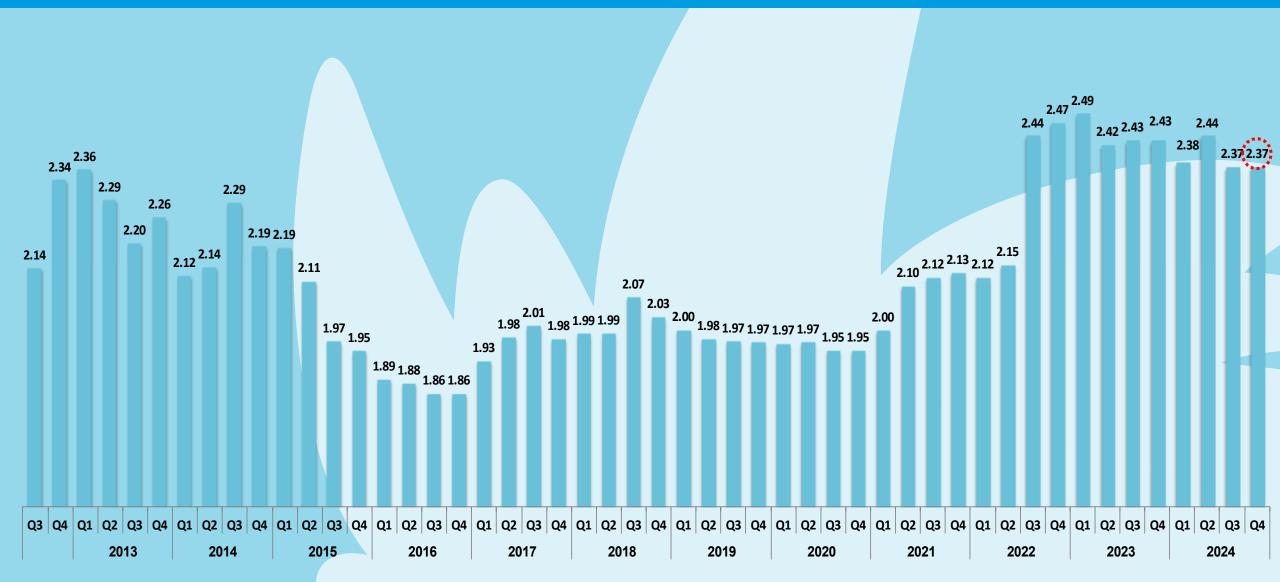






Target Milk Prices | 2012-2024 (ILS per Liter)

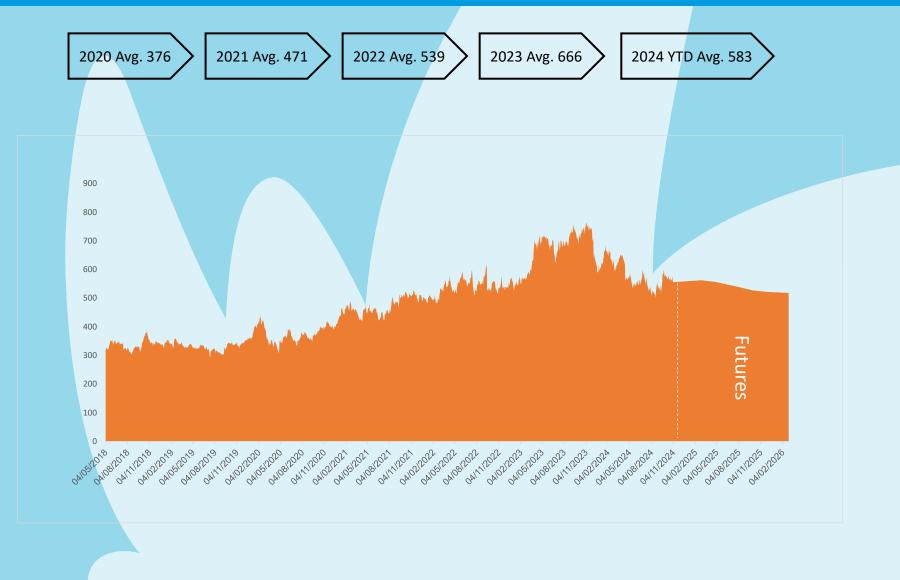




Source: Israeli Dairy Board (Production and Marketing) website

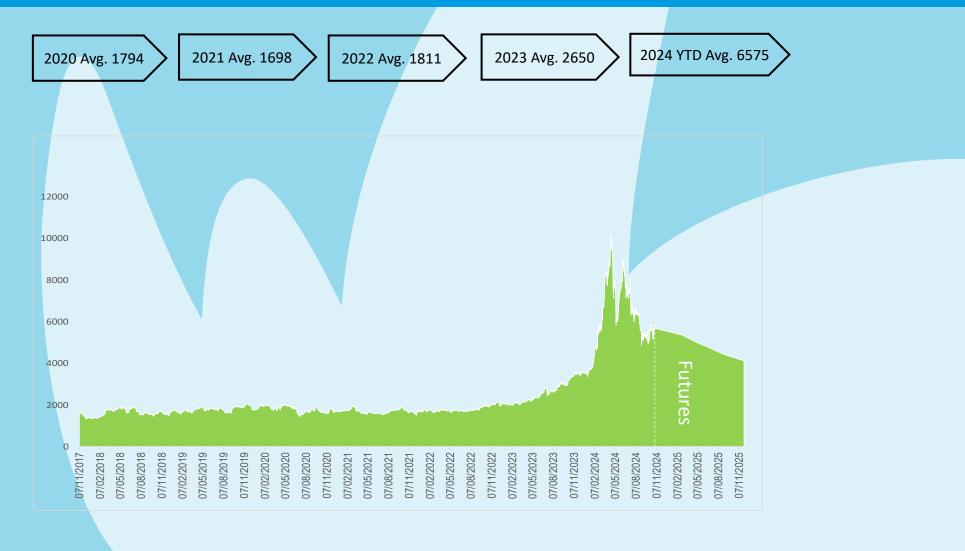
London Sugar Historical & Futures Prices | 2017-2024 (\$\T)





London Cocoa Historical & Futures Prices | 2017-2024 (GBP\T)





Strauss Coffee Intl. | Non-GAAP Financial Highlights Q3 and YTD 2024 NIS mm



Strauss Coffee International (Non GAAP)									
	Q3 2024	Q3 2023	% Chg.	YTD 2024	YTD 2023	% Chg.			
Total Revenue	1,259	1,068	17.8%	3,418	3,167	7.9%			
Total Gross Profit	260	242	7.8%	752	752	0.1%			
Gross Margins	20.7%	22.6%	(1.9%)	22.0%	23.7%	(1.7%)			
EBIT:									
Total EBIT	68	60	12.6%	167	197	(15.2%)			
Margins	5.4%	5.6%	(0.2%)	4.9%	6.2%	(1.3%)			
EBITDA:									
Total EBITDA	91	84	7.6%	236	266	(11.3%)			
Margins	7.2%	9.9%	(2.7%)	6.9%	8.4%	(1.5%)			



Strauss Coffee Intl. Non-GAAP Sales by Geography Q3 and YTD 2024 NIS mm



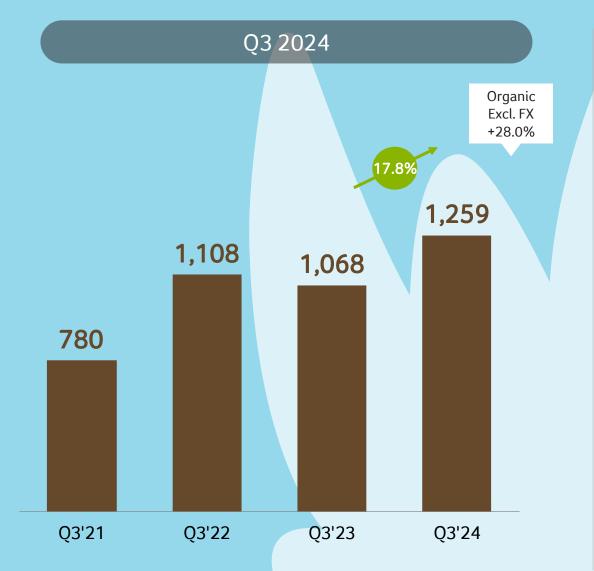
Coffee International Sales										
	Q3 2024	Q3 2023	% Change				% Change			
			NIS	Local Currency	YTD 2024	YTD 2023	NIS	Local Currency		
Três Corações Joint Venture (Brazil) (1)	894	713	25.3%	43.5%	2,381	2,117	12.5%	16.6%		
Russia	148	126	16.9%	12.1%	386	395	(2.4%)	4.4%		
Ukraine	40	39	3.3%	17.2%	114	106	7.6%	15.4%		
Poland	104	90	15.9%	10.2%	309	259	19.2%	10.2%		
Romania	73	58	26.7%	27.0%	178	169	5.2%	3.7%		
Serbia		42	(100.0%)	(100.0%)	21	121	(82.8%)	(82.9%)		
Other					29					
Total International	1,259	1,068	17.8%	28.0%	3,418	3,167	7.9%	10.3%		

Note: (1) Três Corações joint venture (Brazil): a company jointly held by the Group (50%) and by the São Miguel Group (50%) (3C).

Source: Três Corações Alimentos S.A. Consolidated Interim Financial Statements as of September 30th, 2024

Strauss Coffee Intl. | Sales; NIS mm; Non-GAAP



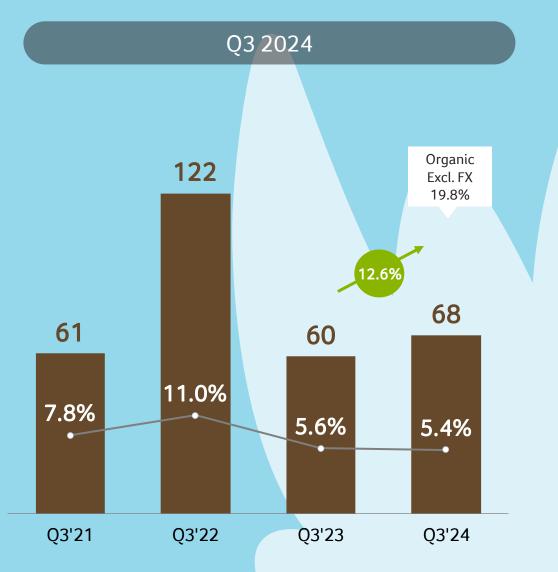


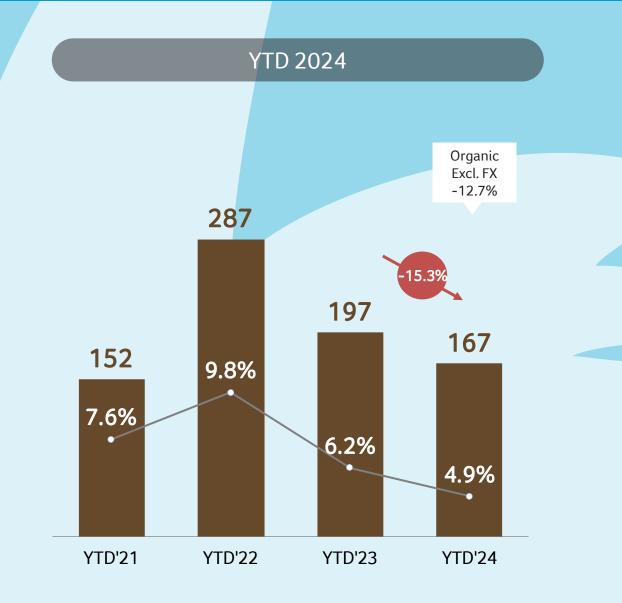


58 Note: Três Corações joint venture (Brazil): a company jointly held by the Group (50%) and by the São Miguel Group (50%) (3C)

Strauss Coffee Intl. EBIT & EBIT Margins; NIS mm; Non-GAAP



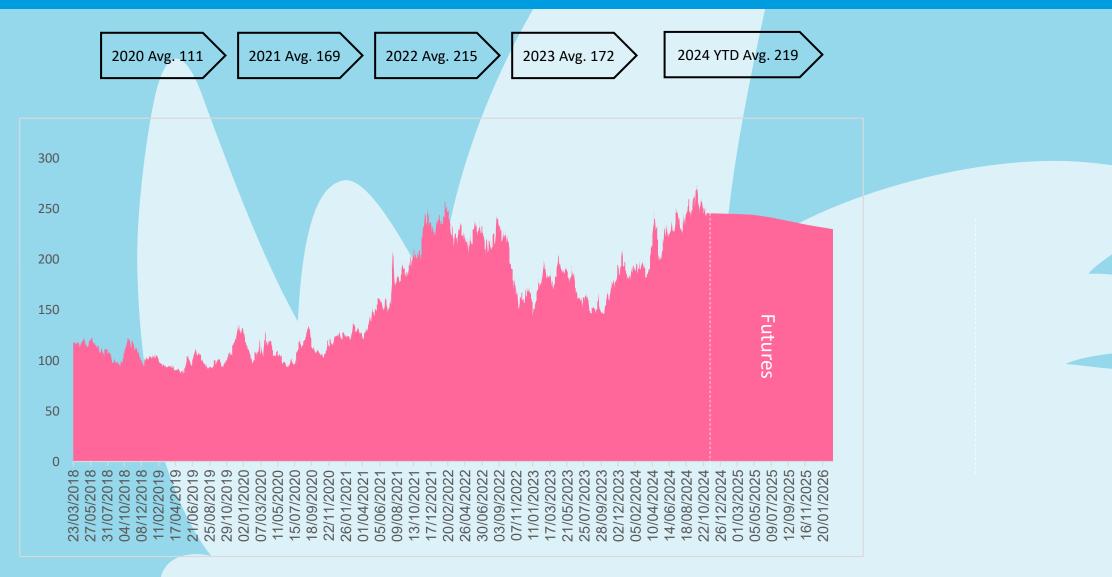




59 Note: Três Corações joint venture (Brazil): a company jointly held by the Group (50%) and by the São Miguel Group (50%) (3C)

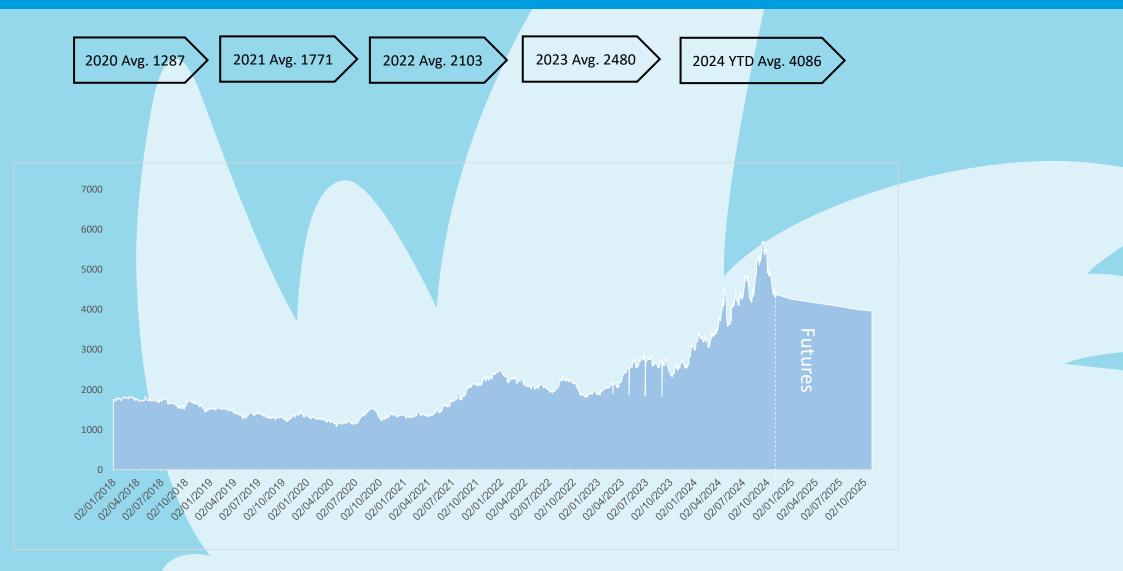
Arabica Historical & Futures Prices | 2017-2024 (C\Lbs.)





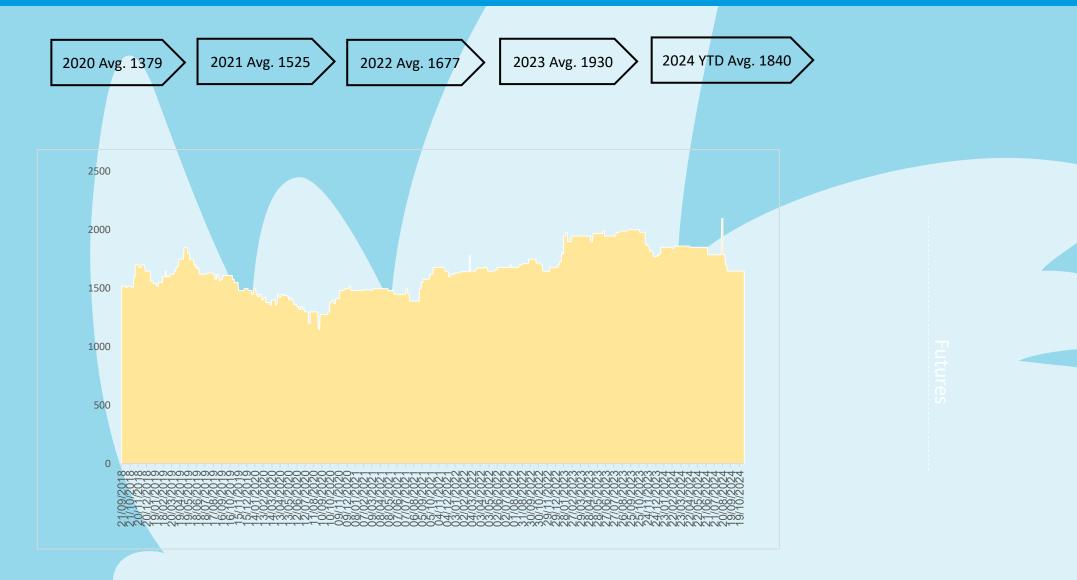
Robusta Historical & Futures Prices | 2017-2024 (\$\T)





Sesame Humera Historical Prices | 2017-2024





Strauss Water | Sales; NIS mm; Non-GAAP





Strauss Water | EBIT; NIS mm; Non-GAAP







Haier Strauss Water Q3 Snapshot ¥mm; Non-GAAP; for 100% share







Note: (1) Haier Strauss Water (HSW) is a company jointly held by Haier (51%) and Strauss Group (49%)

Haier Strauss Water YTD Snapshot ¥mm; Non-GAAP; for 100% share





Note: (1) Haier Strauss Water (HSW) is a company jointly held by Haier (51%) and Strauss Group (49%)



Thank You

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