# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### F O R M 6-K

REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE SECURITIES EXCHANGE ACT OF 1934

For the month of November 2025

#### TAT TECHNOLOGIES LTD.

(Name of Registrant)

Hamelacha 5, Netanya 4250540, Israel (Address of Principal Executive Office)

mucate by check mark whether the registrant ries of win the annual reports under cover of Porin 40-F.								
Form 20-F <b>⊠</b> Form 40-F □								
Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule $101(b)(1)$ :								
Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):								
Indicate by check mark whether by furnishing the information contained in this Form, the registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.								
Yes □ No ⊠								
If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82								

#### TAT Technologies Ltd.

TAT Technologies Ltd. (the "Company") hereby furnishes the following documents:

Item/Exhibit No.	Description			
<u>99.1</u>	Company presentation.			
		2		
		2		

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TAT TECHNOLOGIES LTD. (Registrant)

By: /s/ Ehud Ben-Yair

Ehud Ben-Yair

Chief Financial Officer

Date: November 12, 2025

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#### DISCLAIMER

**TAT Technologies Ltd.** (together with its subsidiaries, the "Company", "we", "our" or "us") has filed a registration statement (including a preliminary prospectus) with the U.S. Securities and Exchange Commission (the "SEC") for the offering to which this presentation relates. The registration statement has not yet become effective. The securities proposed to be offered pursuant to such registration statement may not be sold, nor may offers to buy be accepted, prior to the time the registration statement becomes effective. Before you invest, you should read such registration statement (including the related prospectus) for more complete information about the Company and the offering. You may get these documents for free by visiting EDGAR on the SEC's website at www.sec.gov. Alternatively, the Company or any underwriter participating in the offering will arrange to send you such registration statement (including the related prospectus) if you request it from: Stifel, Nicolaus & Company, Incorporated, Attention: Syndicate, One Montgomery Street, Suite 3700, San Francisco, California 94104, via telephone at (415) 364-2720 or via email at syndprospectus@stifel.com.

This presentation shall not constitute an offer to sell any securities of the Company nor the solicitation of an offer to buy any securities of the Company, nor shall there be any sale of these securities, in any state or jurisdiction in which such offer, solicitation or sale would not be permitted.

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This presentation includes confidential, sensitive and proprietary information. This presentation and its contents, as well as the content of any related discussions with the Company or its representatives, shall be kept strictly confidential. Any disclosure, copying, reproduction, publication or distribution of such information, directly or indirectly, in whole or in part, is strictly prohibited without the prior written consent of the Company. Each recipient agrees that the foregoing obligations shall apply to all other written or oral communications transmitted to the recipient by or on behalf of the Company.

#### Forward-Looking Statements

This presentation may contain certain forward-looking statements about us and our industry that involve substantial risks and uncertainties. All statements other than statements of historical facts contained in this presentation, including statements regarding our strategy, future financial condition, future operations, projected costs, prospects, plans, objectives of management, and expected market growth (both generally and with respect to our company), are forward-looking statements within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. Generally, the words "expects," "anticipates," "fargets," "groals," "projects," "intends," "believes," "seeks," "estimates," or variations of such words and similar expressions identify forward-looking statements. These forward-looking statements involve certain risks and uncertainties, including those described in the section titled "Risk Factors" and elsewhere in our Annual Report on Form 20-F for the year ended December 31, 2024 and future quarterly reports.

Any forward-looking statements in this presentation are not guarantees of future results, levels of activity, performance or events and circumstances, and actual results, developments and business decisions may differ materially from those contemplated by those forward-looking statements. The forward-looking statements made in this presentation relate only to events as of the date on which the statements are made. We undertake no obligation to update any forward-looking statements made in this presentation to reflect events or circumstances after the date of this presentation or to reflect new information or the occurrence of unanticipated events, except as required by law.



## **DISCLAIMER** (cont.)

#### Non-U.S.-GAAP Financial Measures

This presentation includes certain financial information that is not presented in accordance with The U.S. GAAP, including Adjusted EBITDA and Adjusted EBITDA Margin. We refer to these measures as "non-U.S. GAAP" financial measures. We present these non-U.S. GAAP measures as we believe that their presentation of these enhances an investor's understanding of our financial performance. Although these non-U.S. GAAP measures are frequently used by investors and securities analysts in their evaluations of companies in industries similar to ours, these non-U.S. GAAP measures have limitations as analytical tools, are not measurements of our performance under U.S. GAAP and should not be considered as alternatives to net income or any other performance measures derived in accordance with U.S. GAAP and should not be used by investors or other users of our financial statements in isolation for formulating decisions, as such non-U.S. GAAP measures exclude a number of important cash and non-cash charges.

You should be aware that our presentation of these and other non-U.S. GAAP financial measures in this presentation may not be comparable to similarly titled measures used by other companies. A reconciliation of each of these non-U.S. GAAP measures to its most directly comparable financial measure calculated in accordance with U.S. GAAP is provided in the Appendix to this presentation.

#### Industry and Market Data

Within this presentation, we reference information and statistics regarding the market for our products and services. We have obtained some of this statistical data, market data and other industry data from public filings, industry publications and studies conducted by third-party sources. Some data and other information contained in this presentation are also based on management's estimates and calculations, which are derived from our review and interpretation of internal surveys and independent sources. Data regarding the industries in which we compete and our market position and market share within these industries are inherently imprecise and are subject to significant business, economic and competitive uncertainties beyond our control, but we believe they generally indicate size, position and market share within this industry. In addition, assumptions and estimates of our and our industries' future performance are necessarily subject to a high degree of uncertainty and risk due to a variety of factors. These and other factors could cause our future performance to differ materially from our assumptions and estimates.

#### Target Market Share Potential

This presentation includes a reference to "Target Market Share Potential," which is not a forecast, but rather TAT's target market share expansion for the engines and platforms indicated over the next two to three years. TAT's potential market expansion is subject to factors outside of TAT's control, such as market growth resulting from new entrants. Additionally, in the case of the 331-20X engine, TAT's target market share is subject to TAT's successful procurement of new contracts expected to be within its pipeline during the period, which may not come up for bid as expected or TAT may not successfully procure.

#### Trademarks, Trade Names, Service Marks and Copyrights

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#### ACRONYM GUIDE

LTA: Long-Term Agreement OEM: Original Equipment Manufacturer

MRO: Maintenance, Repair & Overhaul LG: Landing Gear

APU: Auxiliary Power Unit HX: Heat Exchanger



## KEY STRATEGIC PRODUCT & SERVICE OFFERINGS



Commercial 85%

Europe 12%

North America 66%

North America 66%

OEM

Note: Charts based on % contribution for Q3-25 revenue Other non-strategic product lines represent 13% of the total revenue

## EXPERIENCED AND PROVEN LEADERSHIP

Experienced senior management team with significant depth, longevity and industry experience.

#### AMOS MALKA CHAIRMAN OF THE BOARD Since 2016

IGAL ZAMIR
PRESIDENT & CHIEF EXECUTIVE OFFICER
Since 2016

EHUD BEN YAIR CHIEF FINANCIAL OFFICER Since 2018

JASON LEWANDOWSKI CHIEF OPERATING OFFICER Since 2022



Major General (ret.) Former Head of the Israeli Defense Intelligen oe and Commander of the IDF Ground Forces Command. Retired 2002.

Previous Positions: Chairman of the Board, Logic Industries, Ltd. Chairman of the Boards, Plasan Sasa, Ltd. CEO, Elul Technologies, Ltd.



Previous Positions: President, Mapco Express (subsidiary of Delek US Holdings, Inc) CEO, Metrolight, Ltd. CEO, Rostam, Ltd



Previous Positions: CFO, SHL Telemedicine (SHLTN) CFO & Vice CEO, Opgal Optronics (Subsidiary of Elbit Systems and Rafael) CFO, Orad Hi Tech Systems (OHT)

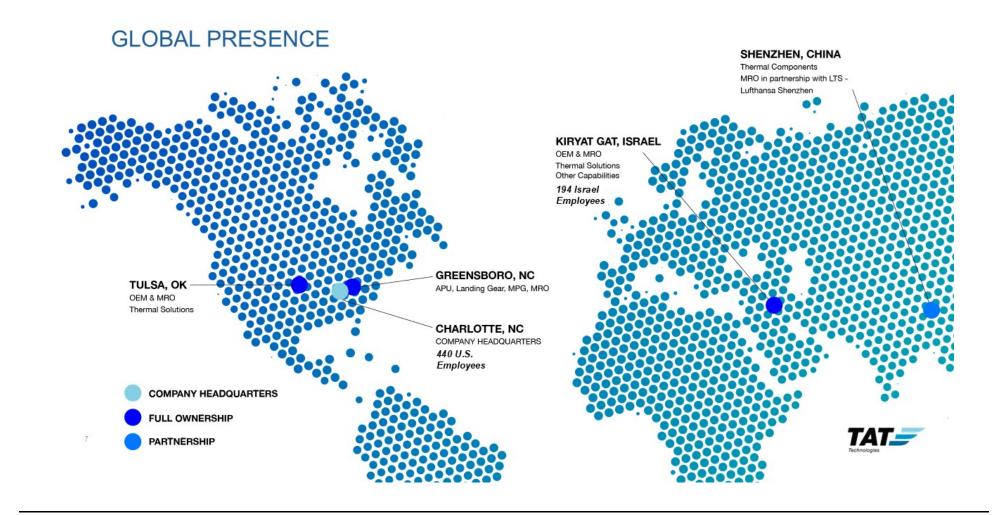


Previous Positions: GM, VP Manufacturing, Proterra Sr. Director Operations, Honeywell Aerospace Surface Warfare Officer, US NAVY

TAT Technologies is dually listed on NASDAQ (TATT) and on the Tel Aviv Stock Exchange (Hebrew)







## VALUE PROPOSITION

- High Growth Rates
- > Strategic Capabilities Supporting Future Growth
- > Strong Demand for Products & Services
- > Proven Leadership Team

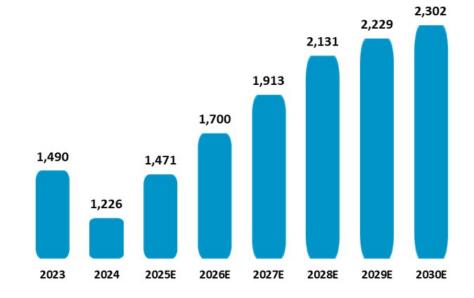
- ON AN UPWARD TREND (\$M) Year-To-Date 6.8 14.6% 43.1 42.1 6.1 41.0 5.7 40.5 9M-24 Q1-25 Q2-25 Q3-25 ADJUSTED EBITDA & MARGIN Adjusted EBITDA ADJUSTED EBITDA MARGIN
- > Trusted Partner with 300+ Customers Including Tier 1 aircraft manufacturers, system integrators and airlines
- **\$520M Backlog** (Q3-25) **& Long-term Agreements**



(1) Adjusted EBITDA is a non-U.S. GAAP measure. Please see the appendix for a reconciliation of Adjusted EBITDA to the most comparable U.S. GAAP measures. Quarterly figures may not sum to annual totals due to rounding

## AEROSPACE MARKET OUTLOOK

# New Aircraft Deliveries on an Upward Trend



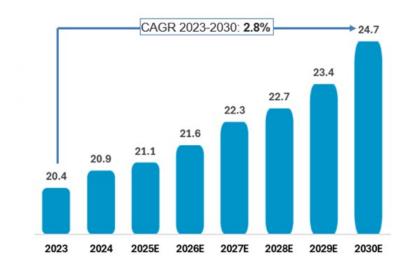
TAT

INVESTOR PRESENTATION - November 2025

Sources: Oliver Wyman

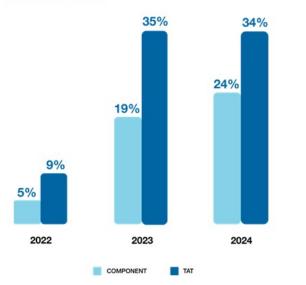
## AEROSPACE MARKET OUTLOOK

## High Demand for Component MRO (\$B)



## TAT Growth Vs. Component MRO Growth





TAT

INVESTOR PRESENTATION - November 2025

Sources: Oliver Wyman

## KEY GROWTH ENGINES DRIVE NEAR-TERM AND FUTURE GROWTH

SEVERAL PILLARS
WILL SUPPORT
THE COMPANY'S
CONTINUED
STRONG
GROWTH

**APU** – Entered a +\$2B market through new OEM certifications. The Company is well-positioned against competition and supply chain challenges.

**Landing Gear MRO Cycle** – Entering the major MRO cycles with two key strategic agreements in place.

**Thermal Solutions MRO** – Well-known, leading player leveraging cost-effectiveness to support a growth rate above the industry.

**Thermal Solutions OEM** – Demand for newly built aircraft, fleet conversions, and future EVTOL aviation driving future expansion.

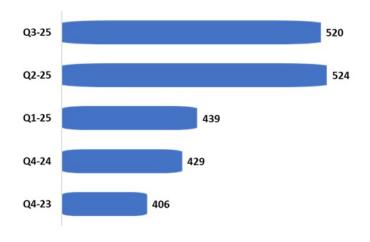
**Trading & Leasing** – Enable clients to overcome supply chain challenges and benefit from TAT's in-house MRO capabilities across all products.



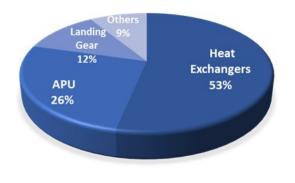
## **BACKLOG**

## Value of Long-Term Agreements (LTAs) and Backlog

## LTAs and Backlog (\$M)(1)



#### Q3-2025 LTAs & BACKLOG





INVESTOR PRESENTATION - November 2025

(1) Value of LTAs calculated by taking the average annual order quantity for OEM components and MRO services for each customer and multiplying by prior year average revenue per order and remaining years in the agreement, adjusting for any forward guidance from customers

# Q3 2025 RESULTS

**Key Indicators** 

## **Solid First Nine Months of 2025**

TAT (\$M)	Q3-25	Q3-24	Δ	Q3-25 YOY	9M-25	9M-24	Δ	9M-25 YC
Revenue	46.2	40.5	1	14%	131.5	111.1	1	18%
Gross Profit	11.6	8.5	1	37%	32.4	23.5	1	38%
Gross Margin	25.1%	21.0%	1	410bp	24.6%	21.2%	1	340bp
Operating Income	5.3	3.4	1	53%	13.9	8.4	1	65%
Operating Margin	11.4%	8.5%	1	290bp	10.5%	7.6%	Τ	290bp
Net Income	4.8	2.9	1	69%	12.1	7.6	1	59%
Net Margin	10.5%	7.1%	1	340bp	9.2%	6.8%	Τ	240bp
EPS (diluted, \$)	0.37	0.26	1	40%	1.02	0.69	1	48%
Adjusted EBITDA(1)	6.8	5.0	1	34%	18.6	13.1	1	42%
Adjusted EBITDA Margin (1)	14.6%	12.4%	1	220bp	14.1%	11.8%	1	230bp

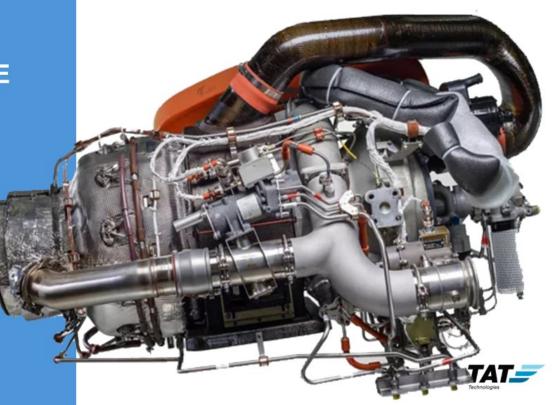
(1) Adjusted EBITDA and Adjusted EBITDA Margin are non-U.S. GAAP measures. Please see the appendix for a reconciliation of Adjusted EBITDA and Adjusted EBITDA Margin to the



most comparable U.S. GAAP measures

# **APPENDIX** 12672.09

PRODUCT AND SERVICE OFFERINGS



## THERMAL SOLUTIONS OVERVIEW

**OEM Solutions & MRO Services** 



Delivers end-to-end thermal solutions:

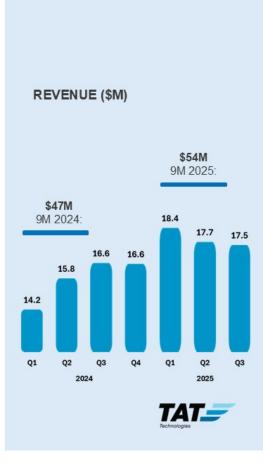
- Design and manufacturing of high-performance OEM-certified systems and products for tier 1 aircraft and system manufacturers
- Specialized MRO services for both U.S. and international airlines and the majority of government aerospace & defense contractors in the U.S.

KEY CUSTOMERS









## THERMAL SOLUTIONS

Addressable Market

#### **Short Term:**

- The "After COVID" effect increased demand for flights, and a constrained supply of new aircraft is creating strong demand for Aviation MRO services
- Close and long-lasting relationships with clients and our multiproduct offering as an OEM and MRO service provider enables us to gain market share by increasing our value proposition to customers
- R&D capabilities as an OEM enable us to participate in bids for new types of engines, aircraft platforms and technologies

#### Long Term:

- Intellectual capital from decades of experience in providing thermal components and solutions for integrators enables us to offer a holistic solution as a Thermal System OEM and MRO service provider
- Market leading R&D capabilities in thermal solutions puts us on the front line for future aviation designs such as electrification of aircraft and eVTOL





## APU SERVICES OVERVIEW

Maintenance, Repair & Overhaul (MRO)

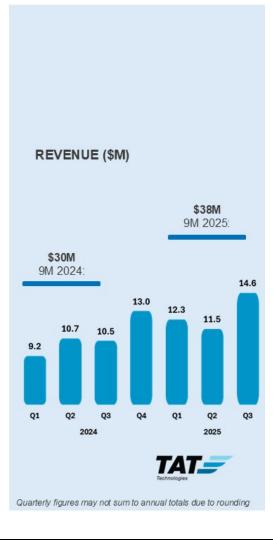


OEM and licensed MRO service provider for multiple APU platforms representing over 25,000 aircraft still in production

As a Honeywell authorized service partner, the Company is one of a few licensed providers, creating a significant commercial advantage and competitive position in the market







## **APU SERVICES**

Addressable Market

#### STRATEGIC AGREEMENTS

MRO FOR B757/767, C17 APU	1,500 AIRCRAFT 10 year agreement	Estimated annual market size \$85M(1)	SIGNED 09/2020
MRO FOR B777 APU	CURRENTLY 1,600 AIRCRAFT PRODUCTION ONGOING 10 year agreement	Estimated market size <b>\$290M</b> annually <sup>(1)</sup>	SIGNED 12/2020
MRO FOR B737 & A 320 SERIES APU	CURRENTLY 22,000 AIRCRAFT PRODUCTION ONGOING 10 year agreement	Estimated market size >\$2,200M annually (1) Production readiness First customer launched Q1-24	SIGNED 06/2021



ENGINE	PLATFORM	CURRENT ANNUAL MARKET SIZE	CURRENT ANNUAL MARKET SHARE	TARGET MARKET SHARE POTENTIAL®
331-20X	B767,B757, C17	\$85M	29%	50%+
331-500	B777	\$290M	<1%	10%+
131	B737, A319-21	\$2,200M	<1%	5%+

INVESTOR PRESENTATION - November 2025

- (1) From publicly available data provided by Boeing and Airbus, accessed as of April 2025, and Company management estimates
- (2) As stated in the disclaimer slides, market share potential may not be realized
- (3) See "Disclaimer Target Market Share Potential" for further discussion of our target market share growth

331-20X



331-500



131





19

## LANDING GEAR OVERVIEW

MRO Services

Provider of landing gear MRO services for systems across multiple platforms utilized in commercial airline, business jet and military markets

Maintain strategic agreements with and certifications from OEMs that ensure access to the landing gear market and ongoing opportunities within the following fleets of aircraft:

#### **AUTHORIZED**

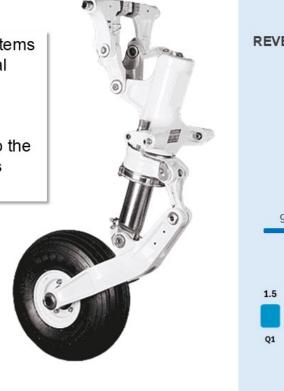
Embraer - E170/175 aircraft

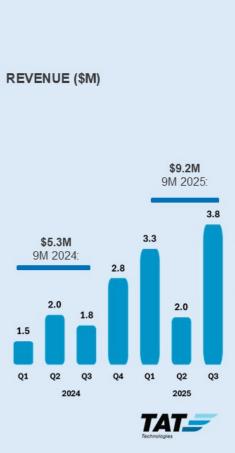
OEM authorized U.S. provider

Gulfstream - G400 and G500

Exclusive provider to Gulfstream

ATR - 42/72 aircraft





## LANDING GEAR

Addressable Market

Growing demand for MRO services in landing gear

- Full in-house capabilities in MRO
  - Machining services
  - Plating services
- Resulting in lower cost





## **TRADING & LEASING**

#### Leasing:

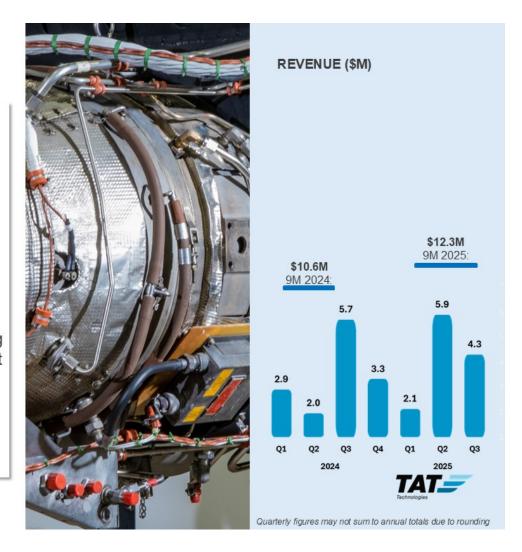
Lease inventory of +20 APU engines, including 331-500 utilized on the Boeing 777 aircraft

This service enables the Company to meet growing demand of our customers by helping them overcome the market shortage for APUs and related parts

## **Trading:**

Trade APU parts, heat exchangers, landing gear and other parts across all TAT product lines and service offerings

Allows the Company to manage inventory efficiently as well as maintain an ongoing supply of the most in-demand parts



## TRADING & LEASING

#### Addressable Market

- Leasing Leverage in-house MRO capabilities for APUs, enabling the Company to refurbish a variety of APUs until "as good as new" and increase the fleet of APUs on-hand for leasing
- Trading As the industry suffers from supply chain challenges, the Company's variety of solutions and inhouse engineering capabilities, from small components such as valves and pumps through heat exchangers (OEM/MRO) to APU and landing gear MRO services, gives TAT a wide market reach to parts to meet industry needs



#### STRATEGIC AGREEMENTS (1,2)

18 ENGINES PURCHASED AS HONEYWELL EXCLUSIVE ENGINE BANK FOR B777 APU CURRENTLY 1,600 AIRCRAFT PRODUCTION ONGOING 10 year agreement

Annual estimated lease income \$4.5M SIGNED 12/2020



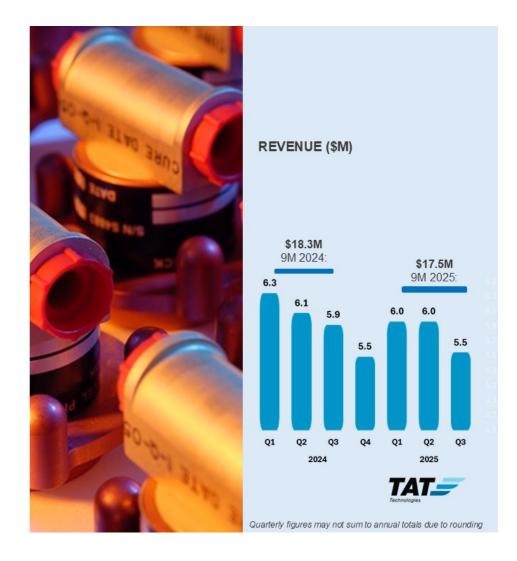
INVESTOR PRESENTATION - November 2025

(1) From publicly available data provided by Boeing and Airbus, accessed as of April 2025 and Company management estimates

(2) As stated in the disclaimer slides, targets may not be realized

## OTHER CAPABILITIES

- Nearly 50 years of experience developing fluid controls and accessories for defense and commercial platforms
- Provides highly qualified, durable and affordable Environmental Control Systems (ECS) for defense applications
- Utilizes advanced technologies to repair and recondition turbine components for both commercial and military applications as well as ground turbines
- One-stop-shop offering a multitude of specialized services for repair, refurbishment or remanufacturing of components

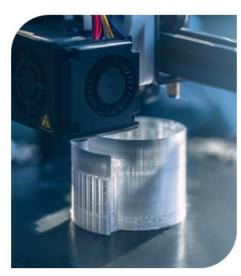


# **NEW TECHNOLOGIES**

## Future Drivers



THERMAL SYSTEMS FOR ELECTRIC AIRCRAFT & AUTONOMOUS AIRCRAFT



ADDITIVE MANUFACTURING & 3D PRINTING



FULL THERMAL SOLUTIONS TO ENGINE HEADS





# **Financial**

## Q3 2025 RESULTS

## **Key Indicators**

# **Growth Across All Key Performance Metrics**

\$M	Q3-25	Q2-25	Q1-25	Q4-24	Q3-24	Δ	Q3-25 YOY	9M-25	9M-24	Δ	9M-25 YOY
Revenue	46.2	43.1	42.1	41.0	40.5	1	14%	131.5	111.1	1	18%
Gross Profit	11.6	10.8	10.0	9.5	8.5	1	37%	32.4	23.5	1	38%
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EPS (diluted, \$)	0.37	0.30	0.34	0.32	0.26	1	40%	1.02	0.69	1	48%
Adjusted EBITDA (1)	6.8	6.1	5.7	5.4	5.0	1	34%	18.6	13.1	1	42%
Adjusted EBITDA Margin <sup>(1)</sup>	14.6%	14.0%	13.6%	13.2%	12.4%	1	220bp	14.1%	11.8%	1	230bp

(1) Adjusted EBITDA and Adjusted EBITDA Margin are non-U.S. GAAP measures. Please see the appendix for a reconciliation of Adjusted EBITDA and Adjusted EBITDA Margin to the



most comparable U.S. GAAP measures

## **REVENUE BY PRODUCT**

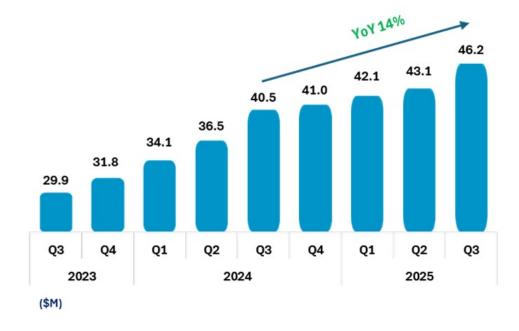
# **Strategic Growth Engines Have Diversified Revenue Streams**

Revenue By Product (\$M)	Q3-25	Q2-25	Q1-25	Q4-24	Q3-24	Q3-25 YOY %	9M-25	9M-24	9M-25 YOY %
Heat Exchange	17.5	17.7	18.4	16.6	16.6	6%	53.7	46.6	15%
APU	14.6	11.5	12.3	13.0	10.5	39%	38.3	30.3	26%
Trading & Leasing	4.3	5.9	2.1	3.3	5.7	-25%	12.3	10.6	17%
Landing Gears	3.8	2.0	3.3	2.8	1.8	114%	9.2	5.3	73%
Others	6.0	6.0	6.0	5.5	5.9	2%	17.9	18.3	-2%
Total Revenue	46.2	43.0	42.1	41.1	40.5	14%	131.3	111.1	18%



# UPWARD TRENDING REVENUE

# **Double-Digit Revenue Growth**





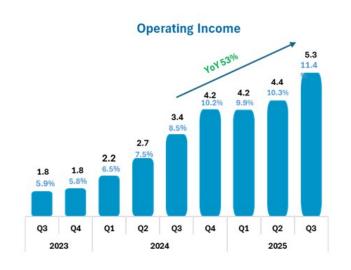
# IMPROVING GROSS PROFIT AND GROSS PROFIT MARGIN

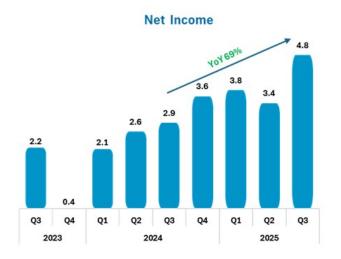




# OPERATING INCOME, NET INCOME

# **Expanding Margins And Profitability**







# **BALANCE SHEET HIGHLIGHTS**

## Strong balance allows future leverage

Leverage Metrics (\$ in millions)	Q3-25	Q2-25	2024 FY
Shareholder's Equity	170.7	165.8	112.0
Total Assets	224.1	213.6	163.4
Equity-to-Assets Ratio	0.76	0.78	0.69
Operating Working Capital	Q3-25	Q2-25	2024 FY
Current Assets			
Accounts Receivable	33.3	32.3	29.7
Inventory	78.2	76.4	68.5
Current Liabilities			
Accounts Payable	16.9	15.6	12.2
Operating Working Capital	94.6	93.1	86.1



# RECONCILIATION OF NET INCOME TO ADJUSTED EBITDA (NON-GAAP) (UNAUDITED)

\$M	Q3-25	Q2-25	Q1-25	Q4-24	Q3-24	Q2-24	Q1-24	Q4-23
Net Income	4.84	3.44	3.81	3.58	2.87	2.62	2.11	0.39
Adjustments:								
<b>Affiliated Companies</b>	(0.37)	(0.32)	(0.29)	(0.21)	(0.17)	(0.23)	(0.20)	(0.16)
Taxes on Income	0.82	0.21	0.59	0.29	0.02	0.04	(0.15)	1.06
Financial Expense net	(0.03)	1.10	0.06	0.46	0.74	0.31	0.45	0.55
D&A	1.33	1.33	1.35	1.26	1.57	1.47	1.43	1.62
share base compensation	0.17	0.29	0.22	0.09	0.21	0.15	0.04	0.03
an street in the first to the contract of				VI. 6.7			270,000	
Adjusted EBITDA	6.8	6.1	5.7	5.4	5.0	4.3	3.7	3.5
Adjusted EBITDA Margin	14.6%	14.0%	13.6%	13.2%	12.6%	11.9%	10.8%	10.7%

