JHM CONSOLIDATION BERHAD

[Company No.: 200501009101 (686148-A)]

INTERIM FINANCIAL REPORT
FOR THE FOURTH QUARTER ENDED
31 DECEMBER 2025

Content **Page**

JHM CONSOLIDATION BERHAD
[Company No.: 200501009101 (686148-A)]

UNAUDITED INTERIM FINANCIAL REPORT
FOR FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Individual Quarter		**Cumulative Quarter**	
	(Unaudited)	(Audited)	(Unaudited)	(Audited)
	Current Quarter 31.12.25 RM'000	**Preceding Year Corresponding Quarter 31.12.24 RM'000**	**Current Year To Date 31.12.25 RM'000**	**Preceding Year Corresponding Period 31.12.24 RM'000**
Revenue	105,243	80,444	327,044	221,221
Cost of sales	(98,686)	(75,799)	(305,487)	(217,879)
Gross profit	6,557	4,645	21,557	3,342
Other operating income	1,911	1,783	5,808	6,368
Administrative expenses	(9,337)	(5,413)	(35,806)	(32,706)
Operating (loss)/profit	(869)	1,015	(8,441)	(22,996)
Finance costs	(1,058)	(710)	(3,168)	(2,645)
Finance income	280	57	1,256	1,503
(Loss)/Profit before tax	(1,647)	362	(10,353)	(24,138)
Tax expenses	1,499	2,403	(276)	1,248
Total comprehensive income for the period	(148)	2,765	(10,629)	(22,890)
(Loss)/profit attributable to:				
-Owners of the parent	313	2,988	(9,098)	(22,666)
-Non-controlling interests ("NCI")	(461)	(223)	(1,531)	(224)
	(148)	2,765	(10,629)	(22,890)
(Loss)/Basic Earnings per share attributable to owners of the parent (sen)				
- Basic	0.05	0.49	(1.50)	(3.74)

Notes:

The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Group's audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this report.

JHM CONSOLIDATION BERHAD
[Company No.: 200501009101 (686148-A)]

UNAUDITED INTERIM FINANCIAL REPORT
FOR FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Note	(Unaudited) **At End of Current Year to Date 31.12.25 RM'000**	(Audited) **At End of Preceding Financial Year 31.12.24 RM'000**
ASSETS			
Non-current assets			
Property, plant and equipment		183,819	144,824
Right-of-use assets		2,646	2,961
Goodwill on Consolidation		21,532	21,532
		207,997	169,317
Current assets			
Inventories	16	119,585	101,543
Trade receivables		76,176	64,721
Other receivables, deposits and prepayments		4,336	8,100
Lease receivable		116	-
Contract Assets		9,364	6,867
Other investment		-	3,484
Tax recoverable		2,552	2,420
Cash and cash equivalents		56,482	67,492
		268,611	254,627
TOTAL ASSETS		**476,608**	**423,944**
EQUITY AND LIABILITIES			
Share capital		132,533	132,533
Retained profits		158,747	167,845
Capital reserve		(277)	(277)
		291,003	300,101
Non controlling interests		(3,717)	(2,186)
Total equity		287,286	297,915
Non-current liabilities			
Borrowings	22	60,188	25,624
Lease liabilities		1,738	2,170
Deferred tax liabilities		1,333	3,042
		63,259	30,836
Current liabilities			
Trade payables		68,785	46,879
Other payables and accruals		22,166	18,191
Refund liabilities		549	66
Borrowings	22	24,350	19,192
Lease liabilities		1,104	988
Contract liabilities		8,519	9,877
Tax payables		590	-
		126,063	95,193
Total liabilities		189,322	126,029
TOTAL EQUITY AND LIABILITIES		**476,608**	**423,944**

JHM CONSOLIDATION BERHAD
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UNAUDITED INTERIM FINANCIAL REPORT
FOR FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	(Unaudited) **At End of Current Year to Date 31.12.25 RM'000**	(Audited) **At End of Preceding Financial Year 31.12.24 RM'000**
Net assets per share (RM)	0.47	0.49

Note:

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Group's audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this report.

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JHM CONSOLIDATION BERHAD
[Company No.: 200501009101 (686148-A)]

UNAUDITED INTERIM FINANCIAL REPORT FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Attributable to the owners of the parent						
		Non distributable		Distributable			
	Share Capital RM'000	Treasury Shares RM'000	Capital Reserve RM'000	Retained Profits RM'000	Total RM'000	Non-Controlling Interests RM'000	Total Equity RM'000
Balance as at 1 January 2025	132,533	-	(277)	167,845	300,101	(2,186)	297,915
Total comprehensive income for the period	-	-	-	(9,098)	(9,098)	(1,531)	(10,629)
Balance as at 31 December 2025	132,533	-	(277)	158,747	291,003	(3,717)	287,286
Balance as at 1 January 2024	132,533	-	(277)	188,008	320,264	493	320,757
Total comprehensive income for the period	-			(22,666)	(22,666)	(224)	(22,890)
Transaction with owners of the Company:							
Issuance of ordinary shares to non-controlling interest	-	-	-	-	-	48	48
Dilution of equity interest in a subsidiary	-	-	-	2,503	2,503	(2,503)	-
	-	-	-	2,503	2,503	(2,455)	48
Balance as at 31 December 2024	132,533	-	(277)	167,845	300,101	(2,186)	297,915

Note:
The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Group's audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this report.

JHM CONSOLIDATION BERHAD
[Company No.: 200501009101 (686148-A)]

UNAUDITED INTERIM FINANCIAL REPORT
FOR FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

	(Unaudited) Current Year To Date 31.12.25 RM'000	(Audited) Preceding Year Corresponding Period 31.12.24 RM'000
CASH FLOWS FROM OPERATING ACTIVITIES		
(Loss)/Profit before taxation	(10,353)	(24,138)
Adjustments for:		
-Non cash items	20,480	21,840
-Interest expense	3,072	2,514
-Interest income	(1,285)	(1,538)
Operating profit before working capital changes	11,914	(1,322)
(Increase) / Decrease in inventories	(18,852)	(3,614)
(Increase) / Decrease in receivables	(11,500)	36,202
Increase / (Decrease)/Increase in payables	28,310	10,296
Change in contract assets	(2,859)	(1,535)
Change in contract liability	(2,244)	(1,785)
Cash generated from operations	4,769	38,242
Net income tax paid	(1,527)	(3,996)
Interest paid	(3,072)	(2,514)
Net cash generated from operating activities	170	31,732
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest received	1,285	1,316
Additions in other investments	-	(54,910)
Proceeds from disposal of other investment	3,484	58,403
Proceed from disposal of property, plant and equipment	326	3,440
Purchase of property, plant and equipment*	(7,623)	(17,268)
Net cash used in investing activities	(2,528)	(9,019)
CASH FLOWS FROM FINANCING ACTIVITIES		
Drawdown / (Payment) of hire purchase loans	(6,211)	(6,292)
Payment of lease liabilities	(1,054)	(1,097)
Drawdown / (Repayment) of trade financing	5,112	(12,160)
Drawdown / (Repayment) of term loans	(7,573)	(2,546)
Net changes in amount due to director	1,150	(5,525)
Proceeds from issuance of ordinary share to non-controlling interests	-	48
Net cash from financing activities	(8,576)	(27,572)
NET INCREASE IN CASH AND CASH EQUIVALENTS	(10,934)	(4,859)
EFFECT OF FOREIGN EXCHANGE RATE CHANGES	(294)	294
CASH AND CASH EQUIVALENTS AT BEGINNING	58,658	63,223
CASH AND CASH EQUIVALENTS AT END	**47,430**	**58,658**

The cash and Cash equivalents are represented by:		
Cash and cash equivalents	56,482	67,492
Less: Fixed deposits pledged to licensed bank	(9,052)	(8,834)
	47,430	58,658
Less: Bank overdraft	-	-
	47,430	**58,658**

JHM CONSOLIDATION BERHAD
[Company No.: 200501009101 (686148-A)]

UNAUDITED INTERIM FINANCIAL REPORT
FOR FOURTH QUARTER ENDED 31 DECEMBER 2025
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

	(Unaudited) **Current Year To Date** **31.12.25** **RM'000**	(Audited) **Preceding Year Corresponding Period** **31.12.24** **RM'000**
*** Purchase of property, plant and equipment**		
Total acquisition cost	56,016	17,733
Acquired under finance lease	(48,393)	(465)
Total cash acquisition	**7,623**	**17,268**

Note:

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Group's audited financial statements for the financial year ended 31 December 2024 and the accompanying explanatory notes attached to this report.

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1. Basis Of Preparation

The condensed consolidated interim financial statements (“Report”) are unaudited and have been prepared in accordance with Malaysian Financial Reporting Standards (“MFRS”) 134: Interim Financial Reporting and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad.

This condensed report should be read in conjunction with the audited financial statements for the financial year ended 31 December 2024 ("FYE2024"). The explanatory notes attached to this Report provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since FYE2024.

The accounting policies adopted for this Report are consistent with those of the last audited financial statements for FYE2024.

The adoption of the new/amended MFRS and its amendments does not give rise to any adjustment to the opening balances of retained profit of prior and current years or changes in comparatives.

2. Auditors' Report on Preceding Annual Financial Statements

The auditors’ report on the financial statements of the Group for FYE2024 were not subject to any audit qualification.

3. Seasonality or Cyclicality Factors

The Group's operations were not materially affected by any major seasonal or cyclical changes during the financial year and the current quarter under review.

4. Unusual Items

There were no unusual items affecting assets, liabilities, equity, net income or exceptional items for the current quarter to date under review.

5. Material Changes in Estimates of Amounts Reported

There were no material changes in the estimates used for the preparation of this interim financial report.

6. Debt and Equity Securities

There were no issuance, cancellations, repurchases, resale and repayment of debt and equity securities for the current quarter under review.

7. Dividend Paid

No dividend has been paid in respect of the current quarter under review.

8. Segmental Information

Segmental information is presented in respect of the Group's business segments.

Results for the Year-To-Date ended 31 December 2025

Segment Revenue	Automotive RM'000	Industrial RM'000	Investment Holding RM'000	Adjustment RM'000	Total RM'000
Revenue from external customers	173,718	153,271	55	-	327,044
Inter-segment revenue	24,281	2,313	7,464	(34,058)	-
Total revenue	197,999	155,584	7,519	(34,058)	327,044
Segment Results	(1,296)	(4,957)	(2,188)	-	(8,441)
Interest income					1,256
Interest expense					(3,168)
(Loss)/Profit before tax					(10,353)
Tax expenses					(276)
Net (loss)/profit for the period					(10,629)

Results for the Year-To-Date ended 31 December 2024

Segment Revenue	<--- Manufacturing --->		Investment		
	Automotive RM'000	Industrial RM'000	Holding RM'000	Adjustment RM'000	Total RM'000
Revenue from external customers	97,411	123,696	114	-	221,221
Inter-segment revenue	14,416	1,907	3,349	(19,672)	-
Total revenue	111,827	125,603	3,463	(19,672)	221,221
Segment Results	(12,048)	(8,792)	(2,156)	-	(22,996)
Interest income					1,503
Interest expense					(2,645)
(Loss)/Profit before tax					(24,138)
Tax expenses					1,248
Net (loss)/profit for the period					(22,890)

9. Valuation of Property, Plant and Equipment

There has been no revaluation of property, plant and equipment during the quarter ended 31 December 2025.

As at 31 December 2025, all property, plant and equipment were stated at cost less accumulated depreciation.

10. Significant Events After the Reporting Period

There were no unusual items affecting assets, liabilities, equity, net income or exceptional items for the current quarter to date under review.

11. Changes in the Composition of the Group

There were no changes in the composition of the Group for the current quarter under review.

12. Contingent Liabilities and Contingent Assets

There were no material changes in contingent liabilities or contingent assets since the last annual balance sheet as at 31 December 2024.

13. Capital Commitments

Authorised and contracted but not provided for :	**RM'000**
Purchase of property, plant and equipment	4,064

14. Review of Results for the Quarter and Year to Date

	INDIVIDUAL PERIOD				CUMULATIVE PERIOD			
	Current Year Quarter 31.12.25	Preceding Year Corresponding Quarter 31.12.24	Changes		Current Year To-Date 31.12.25	Preceding Year Corresponding Period 31.12.24	Changes	
	RM'000	RM'000	RM'000	%	RM'000	RM'000	RM'000	%
Revenue	105,243	80,444	24,799	30.83%	327,044	221,221	105,823	47.84%
Operating (loss)/profit	(869)	1,015	(1,884)	185.62%	(8,441)	(22,996)	14,555	63.29%
Loss before tax ("LBT") / Profit before tax ("PBT")	(1,647)	362	(2,009)	554.97%	(10,353)	(24,138)	13,785	57.11%
Loss after tax ("LAT") / Profit after tax ("PAT")	(148)	2,765	(2,913)	105.35%	(10,629)	(22,890)	12,261	53.56%
(Loss)/Profit attributable to ordinary equity holders of the parent	313	2,988	(2,675)	89.52%	(9,098)	(22,666)	13,568	59.86%

For the current quarter ended 31 December 2025, the Group recorded revenue of RM105.24 million, representing an increase of 30.83% compared to RM80.44 million in the corresponding quarter of the preceding year. The higher revenue was mainly attributable to increased sales volume from automotive segment.

Despite the stronger revenue performance, the Group recorded an operating loss of RM0.87 million compared to an operating profit of RM1.02 million in the corresponding quarter last year. Loss before tax stood at RM1.65 million as compared to a profit before tax of RM0.36 million previously.

The weaker profitability in the current quarter was mainly attributable to the impact of foreign exchange movement. In the corresponding quarter of the preceding year, the Group recorded a foreign exchange gain of RM2.64 million, whereas in the current quarter, the Group recorded a foreign exchange loss of RM1.17 million, largely arising from the strengthening of Ringgit Malaysia against the US Dollar.

For the financial year ended 31 December 2025, the Group recorded revenue of RM327.04 million, an increase of 47.84% compared to RM221.22 million in the preceding year. The strong revenue growth was mainly driven by higher sales contribution from new automotive programs.

The Group's operating loss narrowed significantly to RM8.44 million, compared to RM23.00 million in the previous year, representing an improvement of 63.29%. Loss before tax improved to RM10.35 million from RM24.14 million previously, while loss after tax reduced to RM10.63 million, a 53.56% improvement year-on-year.

15. Comparison With Immediate Preceding Quarter's Results

	INDIVIDUAL QUARTER			
	31.12.25	30.9.25	Changes	
	RM'000	RM'000	RM'000	%
Revenue	105,243	82,595	22,648	27.42%
Operating (loss)/profit	(869)	6,155	(7,024)	-114.12%
Loss before tax ("LBT") / Profit before tax ("PBT")	(1,647)	5,594	(7,241)	-129.44%
Loss after tax ("LAT") / Profit after tax ("PAT")	(148)	4,423	(4,571)	-103.35%
(Loss)/Profit attributable to ordinary equity of the parent	313	4,792	(4,479)	-93.47%

Revenue for the current quarter increased by 27.42% to RM105.24 million compared to RM82.60 million in the immediate preceding quarter. The increase was mainly attributable to higher sales volume from ongoing automotive programs.

Notwithstanding the higher revenue, the Group recorded a loss before tax of RM1.65 million compared to a profit before tax of RM5.59 million in the preceding quarter.

The decline in profitability was primarily due to the strengthening of Ringgit Malaysia against the US Dollar, which led to a lower valuation of USD-denominated finished goods and a higher foreign exchange loss of RM1.17 million in the current quarter (preceding quarter: RM0.12 million), thereby impacting the Group's margins. In addition, a provision for impairment of fixed assets of RM0.86 million, together with higher depreciation and finance costs, further contributed to the decline in profitability for the quarter

16. Statement of Financial Position review

	As at 31.12.25	As at 31.12.24	Changes	
	RM'000	RM'000	RM'000	RM'000
Property, plant and equipment	183,819	144,824	38,995	26.93%
Inventories	119,585	101,543	18,042	17.77%
Borrowings	84,538	44,816	39,722	88.63%

Property, plant and equipment ("PPE")
PPE increased by 26.93% to RM183.82 million as at 31 December 2025, compared to RM144.82 million as at 31 December 2024. The increase was mainly attributable to acquisition of a new factory building amounting to RM20.90 million and a piece of freehold land amounting to RM9.90 million, both located in Sungai Petani. In addition, the Group incurred further capital expenditure on machinery to support new automotive projects.

Inventories
The increase was primarily due to stock-up activities to meet the requirements of a new customer, which included inventory held at the Group's US warehouse, and inventory in transit via sea shipment from the factory to the US warehouse.

Borrowings
Total borrowings increased by 88.63% to RM84.54 million as at 31 December 2025, compared to RM44.82 million as at 31 December 2024. The increase was mainly due to drawdowns of the following facilities:
- RM27.71 million revolving credit to finance the factory building and freehold land in Sungai Petani;
- RM7.13 million hire purchase for machinery purchases for the automotive segment; and
- RM13.15 million revolving credit for additional machinery purchases for the automotive segment.

17. Statement of Cash Flow review

	As at 31.12.25 RM'000	As at 31.12.24 RM'000	Changes RM'000	Changes %
Net cash generated from operating activities	170	31,732	(31,562)	-99.46%
Net cash used in investing activities	(2,528)	(9,019)	6,491	-71.97%
Net cash used in financing activities	(8,576)	(27,572)	18,996	-68.90%

Operating activities
Net cash generated from operating activities decreased to RM0.17 million for the financial year ended 31 December 2025 (2024: RM32.03 million), mainly due to higher working capital requirements, particularly increased inventory levels, including inventories held at the Group's U.S. warehouse and in-transit shipments.

Investing activities
Net cash used in investing activities decreased to RM2.53 million in 2025 (2024: RM9.02 million), mainly due to the timing of financing arrangements, whereby a substantial portion of the 2025 capital expenditure of RM56.01 million was financed (RM48.39 million) during the year, resulting in lower cash outflow from investing activities.

Financing activities
Net cash used in financing activities decreased to RM8.58 mil in 2025 (2024: RM27.57 mil), as additional drawdowns of trade financing facilities and advances from a Director partially offset scheduled repayments of existing borrowings, compared to higher outflows in 2024 for settlement of trade facilities and Director's repayment.

18. Commentary on Prospects

The Group remains cautiously optimistic for 2026. While global automotive markets are gradually recovering, ongoing U.S. trade policy uncertainty continues to create volatility in supply chains and pricing. In response, the Group has diverted its focus towards the domestic market, capitalising on strong demand for national brands. The official launch of the new Proton model and the commencement of mass production of related lighting components by JHM Dekai Auto Lighting since mid-December 2025 are expected to support higher production volumes and strengthen contributions in the coming quarters. Barring unforeseen circumstances, the Group anticipates continued improvement in financial performance.

19. Profit Forecast or Profit Guarantee

Not applicable as no profit forecast or profit guarantee was announced or published.

20. Tax expenses

	Current Year Quarter 31.12.25 RM'000	Current Year To Date 31.12.25 RM'000
Tax expenses comprise the following :		
Based on results for the period		
- Current tax	(1,499)	276

21. Corporate Proposals

There was no corporate proposal announced but not completed as at the date of this report.

22. Group Borrowings And Debt Securities

Particulars of the Group's borrowings are as follow:-

	As at 31 December 2025					
	Short term		Long term		Total	
	Foreign Loan	MYR Loan	Foreign Loan	MYR Loan	Foreign Loan	MYR Loan
	RM '000	RM '000	RM '000	RM '000	RM '000	RM '000
Secured:						
Hire purchase loans	-	5,935	-	11,125	-	17,060
Banker acceptance	-	12,112	-	-	-	12,112
Term Loan	1,772 *	2,965	840 *	18,081	2,612 *	21,046
Revolving credit	626 *	940	12,525	17,617	13,151	18,557
Unsecured:						
Bank overdraft	-	-	-	-	-	-
	2,398	**21,952**	**13,365**	**46,823**	**15,763**	**68,775**

* Foreign loan in USD @ RM4.061/USD — **Total Borrowing** **84,538**

	As at 31 December 2024					
	Short term		Long term		Total	
	Foreign Loan	MYR Loan	Foreign Loan	MYR Loan	Foreign Loan	MYR Loan
	RM '000	RM '000	RM '000	RM '000	RM '000	RM '000
Secured:						
Hire purchase loans	-	5,104	-	10,636	-	15,740
Banker acceptance	-	7,000	-	-	-	7,000
Term Loan	3,775 ^	3,296	2,895 ^	12,111	6,670 ^	15,407
Revolving credit		-	-	-	-	-
Unsecured:						
Bank overdraft	-	-	-	-	-	-
	3,775	**15,400**	**2,895**	**22,747**	**6,670**	**38,147**

^ Foreign loan in USD @ RM4.4755 /USD — **Total Borrowing** **44,817**

23. Dividend Payable

No dividend has been recommended for the current quarter under review.

24. (Loss)/Profit before tax

(Loss)/Profit before tax is derived from after charging/(crediting)	Current Quarter 31.12.25 RM'000	Year To Date 31.12.25 RM'000	Year To Date 31.12.24 RM'000
Depreciation of property, plant and equipment	4,743	17,970	17,703
Depreciation of right-of-use assets	183	820	905
Loss/(gain) on disposal of property, plant and equipment	173	(270)	(368)
Interest expense	1,026	3,072	2,514
Interest expense on lease liabilities	32	96	131
Interest income	(280)	(1,256)	(1,503)
Interest income on lease receivable	7	(29)	(35)
Property, plant and equipment written off	-	211	431
Realised loss/(gain) on foreign exchange	827	1,195	1,297
Unrealised loss/(gain) on foreign exchange	343	1,266	(731)

Other than the above items, there were no impairment of assets, gain or loss on disposal of quoted or unquoted investments, gain or loss on derivatives and exceptional items for the current quarter and financial period ended 31 December 2025.

25. (Loss)/Earnings Per Share

The basic earnings per share for the quarter and cumulative year to date are computed as follow:

	INDIVIDUAL QUARTER		CUMULATIVE QUARTER	
	Current Year Quarter 31.12.25	Preceding Year Corresponding Quarter 31.12.24	Current Year To Date 31.12.25	Preceding Year Corresponding Period 31.12.24
Net (loss)/profit attributable to owners the parent (RM'000)	313	2,988	(9,098)	(22,666)
Weighted average number of ordinary shares issued ('000)	606,000	606,000	606,000	606,000
Basic (loss)/Earnings Per Share based on weighted average number of ordinary shares issued (sen)	0.05	0.49	(1.50)	(3.74)

There is no diluted earnings per share as the Company does not have any convertible financial instruments as at the current year quarter and current year to date.

-- END OF UNAUDITED FOURTH QUARTER INTERIM FINANCIAL REPORT --