LienHoe

LIEN HOE CORPORATION BERHAD
(Registration No: 196901000161 (8507-X))
(Incorporated in Malaysia)

NOTICE OF 56TH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the 56th Annual General Meeting of Lien Hoe Corporation Berhad will be held at Key 1, Level 1, St Giles Southkey Johor Bahru, Persiaran Southkey 1, Kota Southkey, 80150 Johor Bahru, Johor on Monday, 29 June 2026 at 10.30 a.m. or at any adjournment thereof for the purpose of transacting the following business:-

AGENDA

AS ORDINARY BUSINESS

1. To lay the audited financial statements of the Company for the financial year ended 31 December 2025 together with the Directors' and Auditors' Reports thereon.
(Please refer to Explanatory Note 1)
2. To approve Directors' fees and benefits of up to RM500,000.00 in respect of the period from 30 June 2026 until the conclusion of the next annual general meeting of the Company. *(Resolution 1)*
3. To re-elect the following Directors retiring pursuant to Clause 109 of the Company's Constitution and being eligible, have offered themselves for re-election:-
   (i) Mr. Lau Shu Yan Julius *(Resolution 2)*
   (ii) Mr. Ong Kim Teck *(Resolution 3)*
4. To re-elect Datin Lin Shou Jen who retires pursuant to Clause 115 of the Company's Constitution and being eligible, has offered herself for re-election. *(Resolution 4)*
5. To re-appoint UHY Malaysia PLT as Auditors of the Company, to hold office until the conclusion of the next annual general meeting of the Company and to authorise the Directors to determine their remuneration. *(Resolution 5)*

AS SPECIAL BUSINESS

To consider and if thought fit, to pass, with or without modification(s), the following resolutions:-

6. **ORDINARY RESOLUTION 1:**
AUTHORITY FOR DIRECTORS TO ISSUE SHARES

"**THAT** subject always to the Companies Act 2016 and the approvals of the relevant authorities, the Directors be and are hereby empowered, pursuant to Sections 75 and 76 of the Companies Act 2016 to allot and issue shares in the Company at any time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion deem fit, provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the total number of issued shares of the Company or such higher percentage as Bursa Malaysia Securities Berhad ("Bursa Securities") allowed for the time being and that the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on the Bursa Securities and that such authority shall continue to be in force until the conclusion of the next annual general meeting of the Company."
(Resolution 6)

7. **ORDINARY RESOLUTION 2:**
PROPOSED RENEWAL OF SHAREHOLDERS' APPROVAL FOR SHARE BUY-BACK

"**THAT** subject to the Companies Act 2016, provisions of the Constitution of the Company and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and approvals of any other relevant authorities, the Directors of the Company be and are hereby authorised to make purchases of ordinary shares of the Company through Bursa Malaysia Securities Berhad ("Proposed Share Buy-Back"), provided that:-

(i) the maximum number of ordinary shares purchased and/or held by the Company shall not exceed 10% of the total number of issued shares of the Company;

(ii) the total maximum amount of funds to be utilised for the Proposed Share Buy-Back shall not exceed the aggregate of retained profits of the Company based on its audited financial statements for the financial year ended 31 December 2025; and

(iii) upon completion of the purchase(s) of its shares by the Company, the shares shall be dealt with in the following manner:-

(a) to cancel the shares so purchased; or

(b) to retain the shares so purchased as treasury shares; or

(c) to retain part of the shares so purchased as treasury shares and cancel the remainder.

AND THAT the authority conferred by this resolution will be effective upon the passing of this resolution and will continue to be in force until:-

(a) the conclusion of the next annual general meeting of the Company at which time it will lapse, unless the authority is renewed by a resolution passed at a general meeting, either unconditionally or subject to conditions;

(b) the expiry of the period within which the next annual general meeting is required by law to be held; or

(c) revoked or varied by ordinary resolution passed by the shareholders in general meeting,

whichever so occurs first, but not to prejudice the completion of the purchase(s) by the Company before the aforesaid expiry date, and in any event, in accordance with the provisions of the guidelines issued by Bursa Malaysia Securities Berhad or any other relevant authorities for the time being in force.

AND THAT the Directors of the Company be and are hereby authorised to do all acts, deeds and things and to execute, sign and deliver all such documents and/or agreements as they may deem necessary or expedient in the best interest of the Company and with full power to assent to any conditions, modifications, variations and/or amendments as may be imposed by the relevant authorities to give effect to and to complete the aforesaid Proposed Share Buy-Back."
(Resolution 7)

8. To transact any other business of the Company for which due notice shall have been given.

BY ORDER OF THE BOARD

LIM SHOOK NYEE	**LEE LE EN (STELLA)**
MAICSA No. 7007640	MAICSA 7069628
SSM PC No. 201908003593	SSM PC No. 202508000165
Company Secretary	Company Secretary

Petaling Jaya
29 April 2026

NOTES:-

1. A member of the Company entitled to attend and vote at this meeting is entitled to appoint a proxy to attend and vote instead of him. A proxy need not be a member of the Company. A proxy appointed to attend and vote at a meeting of the Company shall have the same rights as the member to speak at the meeting. Where a member appoints more than one proxy, such appointment shall be invalid unless the member specifies the proportion of his shareholding to be represented by each proxy.
2. The instrument appointing a proxy shall be in writing under the hand of the appointer or of his attorney duly authorised in writing or if the appointer is a corporation, either under seal or under the hand of an officer or attorney duly authorised.
3. Where a member of the Company is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.

   An exempt authorised nominee refers to an authorised nominee defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which is exempted from compliance with the provisions of subsection 25A(1) of SICDA.
4. Pursuant to paragraph 8.29A (1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions set out in this notice of annual general meeting will be put to vote by poll.
5. For the purpose of determining who shall be entitled to attend this meeting, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd to make available to the Company, a Record of Depositors as at 22 June 2026 ("Record of Depositors") and only a depositor whose name appears on the Record of Depositors shall be entitled to attend at this meeting.
6. To be valid, the instrument appointing a proxy may be made in a hard copy form or by an electronic form in the following manner and must be received by the Company not less than twenty-four (24) hours before the time appointed for holding the 56th AGM or any adjournment thereof:-

   i. In hard copy form
   In the case of an appointment made in hard copy form, the form of proxy must be deposited at the Share Registrar of the Company at Tricor Investor & Issuing House Services Sdn. Bhd. at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur or the designated drop box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan Kuala Lumpur.

   ii. By electronic form
   The form of proxy can be electronically lodged via Vistra Share Registry and IPO (MY) portal ("The Portal") at https://srmy.vistra.com.
7. The Personal Data Protection Act 2010, which regulates the processing of personal data in commercial transactions, applies to the Company. By providing to us or our agents your personal data which may include your name, contact details and mailing address, you hereby consent, agree and authorise the processing and/or disclosure of any personal data of or relating to you for the purposes of issuing the notice of this meeting and convening the meeting, including but not limited to preparation and compilation of documents and other matters, whether or not supplied by you. You further confirm to have obtained the consent, agreement and/or authorisation of all persons whose personal data you have disclosed and/or processed, in connection with the foregoing.

EXPLANATORY NOTES:-

1. AUDITED FINANCIAL STATEMENTS

This agenda item is meant for discussion only as the provisions of Section 340 (1)(a) of the Companies Act 2016 does not require the shareholders' approval for the audited financial statements. As such, this item is not put forward for voting.

2. RESOLUTION 1 - DIRECTORS' FEES AND BENEFITS

Pursuant to Section 230(1) of the Companies Act 2016, the fees of the directors and any benefits payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting. This resolution is proposed for the purpose of payment of Directors' fees and benefits from the date immediately after this annual general meeting until the conclusion of the next annual general meeting of the Company.

3. RESOLUTIONS 2 AND 3 - RE-ELECTION OF DIRECTORS (CLAUSE 109 OF THE COMPANY'S CONSTITUTION)

The profiles of the Directors seeking for re-election are set out in the Profile of Directors section of the Company's Annual Report 2025. In accordance with Clause 109 of the Company's Constitution, an election of Directors shall take place every year. One-third (1/3) of the Directors for the time being, or, if their number is not three (3) or a multiple of three (3), then the number nearest to one-third (1/3) shall retire from office and be eligible for re-election provided always that all the Directors shall retire from office once at least in each three (3) years but shall be eligible for re-election. Both Mr. Lau Shu Yan Julius (Independent Non-Executive Director) ("Mr. Lau") and Mr. Ong Kim Teck (Independent Non-Executive Director) ("Mr. Ong"), being eligible, have offered themselves for re-election.

The Nomination Committee and the Board had considered and were satisfied with the management and contribution of Mr. Lau and Mr. Ong. The Board recommends the re-election of both Mr. Lau and Mr. Ong.

4. RESOLUTION 4 - RE-ELECTION OF DIRECTOR (CLAUSE 115 OF THE COMPANY'S CONSTITUTION)

The profile of Datin Lin Shou Jen ("Datin Lin") is set out in the Profile of Directors section of the Company's Annual Report 2025. In accordance with Clause 115 of the Company's Constitution, the Directors shall have power at any time and from time to time to appoint any person to be a Director, either to fill a casual vacancy or as an addition to the existing Directors. Any Director so appointed shall hold office only until the next annual general meeting and shall then be eligible for re-election. Datin Lin who was appointed on 27 February 2026, being eligible, has offered herself for re-election. The Board recommends the re-election of Datin Lin.

5. RESOLUTION 6 - AUTHORITY FOR DIRECTORS TO ISSUE SHARES

Please refer to Statement Accompanying Notice of Annual General Meeting for the explanatory notes on this resolution.

6. RESOLUTION 7 - PROPOSED RENEWAL OF SHAREHOLDERS' APPROVAL FOR SHARE BUY-BACK

This resolution is proposed for the purpose of empowering the Company to purchase its own shares of a number which, when aggregated with the existing treasury shares, does not exceed 10% of its total number of issued shares. This authority, unless revoked or varied at a general meeting, will expire at the conclusion of the next annual general meeting of the Company. For further information on the Proposed Share Buy-Back, please refer to the Statement to Shareholders dated 29 April 2026.

STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

Resolution 6 is a renewed general mandate for issue of shares and empowering the Directors of the Company to issue new shares in the Company up to an aggregate amount of not exceeding 10% of the total number of issued shares of the Company or such higher percentage as Bursa Malaysia Securities Berhad allowed for the time being for such purpose as they consider would be in the interest of the Company ("General Mandate").

With this General Mandate, the Company will be able to raise funds expeditiously for the purpose of funding future investments, working capital and/or acquisitions. This will avoid any delay and cost involved in convening a general meeting to approve such issue of shares. The General Mandate, unless revoked or varied by the Company in general meeting, will expire at the conclusion of the next annual general meeting of the Company.

As at the date of this notice, no new shares in the Company were issued pursuant to the mandate granted to the Directors at the last annual general meeting held on 26 June 2025.