



# Investor Presentation

March 2024

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# A Fast Growing Leading Global F&F Company



Founded in 2011



16 Production sites globally



730 employees 66 in R&D (20 PhD)



Multinational fragrance, flavor & specialty ingredients house



Continuous growth via M&A and organic growth



Talent Appointments Q1 2024: Global Master Perfumer Global Senior Flavorist Global Procurement Manager



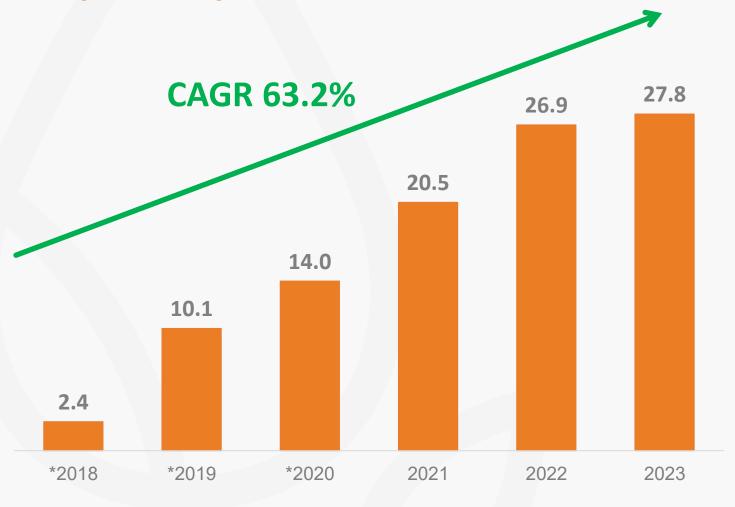
Fragrance, taste, specialty fine ingredients (including citrus products & aroma chemical ingredients)



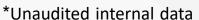
### A Fast Growing Leading Global F&F Company



### Growth 2020 - 2023 Adj. EBITDA (M US \$)









# 2023 Highlights (US\$)

**Record Sales Result** 

\$ 127.4M

+ 7.4% (2.9%) Organic

**Gross Profit** 

\$49.6M

+ 4.1%

Adj. EBITDA / Margin

\$ 27.8M / 21.8%

+3.3%

**Cash Flow from Operations** 

\$ 14.7M

**Positive Cash Balance** 

\$ 23.8M

**Net Profit** 

\$ 12.9M

Destocking trend among the Taste segment customers ended during Q4 2023 - back to growth



# Global F&F Company



TURPAZ

# Turpaz "Golden Triangle"



We develop tailored-maid solutions combining fragrances, flavors and Specialty fine Ingredients under one roof

### **Growing Core Business**



### Fragrances



Taste



### **Specialty Ingredients**



House-hold



**Scented Candles** 



**Odor Neutralizers** 



Confectionery



**Soft Drinks** 



Bakery



Pharma intermediates



Hair Care



Wet Wipes



Fine Fragrances



Coffee



Ice Cream



Herbs & Spices



**Dietary Supplements** 



Cosmetics



Fabric Care



Detergents



Oral Care



Fruits



**Energy Bars** 

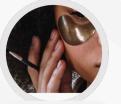


Citrus

Aroma-Chemical



**Home Fragrances** 



Makeup



**Body Care** & Toiletries



**CBD Products** 

**Animal Feed** 

Dairy





## Goals & Strategy





Above-industry Growth Continue Margin Expansion



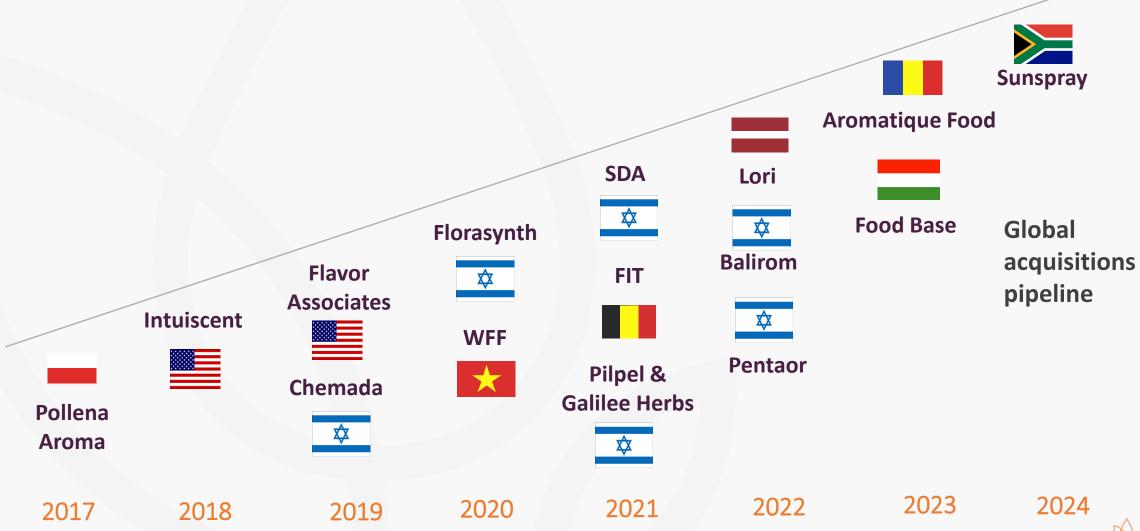
Continue Acquisitions Strategy





### Global Expansion throughout the years

2018-2023 Sales CGAR of 54.9%



### Organic Growth Strategy



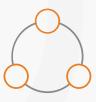
Strengthening research, development & innovation systems



Fast response to customer needs based on experience



Improving supply chain and production processes



Enhance synergies among the group



Expanding global marketing & sales network deployment



Cross-selling within the group



### Resource Optimization - Leverage our synergies



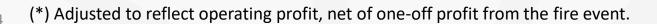


### 2023

# Turpaz – Consolidated

In K US \$ / %	2022	2023	
Sales	118,556	127,355	
Gross Profit	47,659 40.2%	<b>49,613</b> 39.0%	
Operating Profit*	<b>18,536</b> 15.6%	18,180 14.3%	
Adjusted EBITDA	26,865 22.7%	27,761 21.8%	







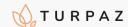
# Fragrance

In K US \$ / %	2022 2023
Sales	<b>+19.2%</b> 27,490 32,768
Operating Profit	7,390 8,025 26.9% 24.5%
Organic	+3.3%
Acquisitions	Klabin
Highlights	The increase in sales stems from organic growth and the acquisition of Klabin in Q4 2022.



# 2023 **Taste**

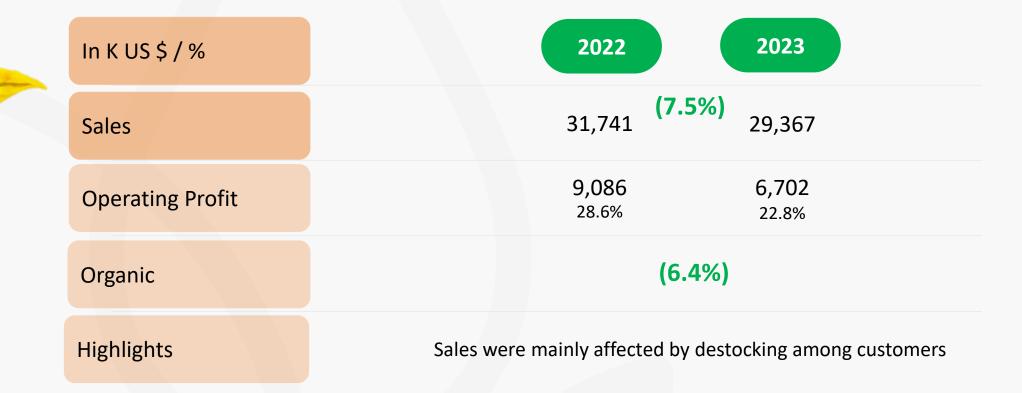
In K US \$ / %	2022 2023
Sales	59,325 <b>+10.2%</b> 65,361
Operating profit*	8,873 9,449 15.0% 14.5%
Organic	(3.9%)
Acquisitions	Aromatique, Food Base
Highlights	Sales were mainly affected by destocking among customers, which ended by the end of Q4 2023



<sup>(\*)</sup> Adjusted to reflect operating profit, net of one-off profit from the fire event.

### 

### **Specialty Fine Ingredients**





# Q4 2023 Segments Performance

	Net S	ales	Operating	g Profit
In K US \$ / %	3M 2022	3M 2023	3M 2022	3M 2023
Fragrance	+5. 7,737	<b>1%</b> 8,133	<b>1,326</b>	<b>1,638</b> 20.1%
				2,562
Taste	14,791	16,758	15.6%	15.3%
Specialty Fine Ingredients	7,972 <sup>+6</sup> .	<b>2</b> % 8,465	<b>2,563</b> 32.2%	<b>2,389</b> 28.2%
	Fragrance Taste Specialty Fine	In K US \$ / %  Fragrance  7,737  +5.  7,737  +13  Taste  14,791  Specialty Fine  7,972  +6.	Fragrance 7,737 +5.1% 8,133  Taste 14,791 +13.3% 16,758  Specialty Fine 7,972 +6.2% 8,465	In K US \$ / %  Specialty Fine  3M 2022  3M 2023  3M 2022  3M 2023  3M 2022  3M 2022  45.1%  8,133  1,326  17.1%  16,758  2,309*  15.6%  2,563

Record Sales Result in Q4 2023 Amounted to 33.3M

# P&L – Significant Growth

K US \$	2020	2021	2022	2023
Revenues	52,730	85,334	118,556	127,355
Gross Profit	21,824	34,728	47,659	49,613
GP%	41.4%	40.7%	40.2%	39.0%
R&D Expenses	862	1,949	3,607	4,923
Sales & Marketing Expenses	3,848	6,274	10,016	10,358
Management & General Expenses	6,625	10,257	15,055	15,695
Other Expenses (Income)	304	208	(8,349)	457
Operating Profit	10,185	16,040	27,330	18,180
Operating Profit %	19.3%	18.8%	23.1%	14.3%
Adj. Operating profit (*)	10,185	16,040	18,536	18,180
% Adj. Operating Profit (*)	19.3%	18.8%	15.6%	14.3%
Net Profit	8,131	12,812	21,331	12,894
EBIDTA	13,523	20,021	35,039	27,277
Adjusted EBITDA (**)	14,025	20,475	26,865	27,761
Adjusted EBITDA %	26.6%	24.0%	22.7%	21.8%
Cash flow from operation	11,151	12,283	31,938	14,709



The change is mainly due to receipts received from the insurance for the fire event in Dec 2022.

<sup>(\*)</sup> Adjusted to reflect operating profit, net of one-off profit from the fire event.

<sup>(\*\*)</sup> Adj. EBITDA - Adjusted to reflect EBITDA without non-recurring expenses or income.

### Balance Sheet

K US \$	31.12.2022	31.12.2023
Assets		
Current Assets	89,913	79,782
Non-Current Assets	123,493	142,246
Total Assets	213,406	222,028
Liabilities & Equity		
Current Liabilities	46,674	41,463
Non-Current Liabilities	63,207	63,238
Equity	103,525	117,327
Total Liabilities and Equity	213,406	222,028
Ratio		
Working Capital to Sales	26.1%	28.6%
Cash and Cash Equivalent	35,675	23,817
Net Cash (Net Debts)(*)	19,107	9,165
Equity to total balance sheet	48.5%	52.8%



Turpaz's strong equity structure, low leverage, cash flow from operations, funding availability and the strengthening of management and managerial infrastructures enable the implementation of the group's combined growth strategy.

(\*) Debts = Short and long-term loans from banks and other.



Flavors & Fragrances Market



### F&F Market

### Projected to reach USD 43.6 billion by 2032\*

**Competition Landscape** 

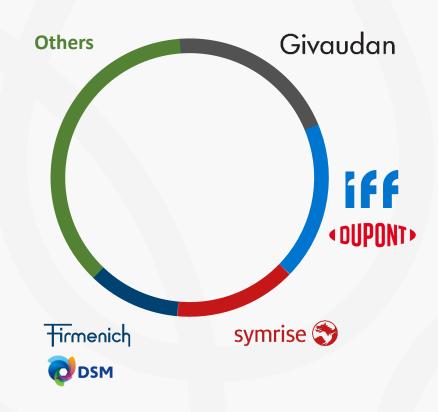
Selected Others

MANE

SENSIENT

KERRY

TAKASAGO



Customers

~40% Large CPGs

~60% Mid-Sized, Small, Private Label CPGs 4 Main F&F players focus mainly on large multinational customers

3 types of customers: large multinational, mid level and small local businesses

# Trends Driving Growth

**Trend** 

Consumer base is growing

Living longer and more consciously

Sustainability is of high concern E-commerce, Hybrid work, self-care and localization gain importance









**Impact** 

- More opportunities in high-growth markets
- Fully leverage expanded offering

Demand for naturals, wellbeing, transparency and clean label products

- Innovation (eg. Biotech and upcycling) Operations (eg. low carbon
- footprint factories)
- Accelerated digital enablement
- Increased demand for immunity & wellbeing
  - Local and agile supply chain
  - Investing in home comfort



# F&F Industry Trends





## Summary



Global F&F company with high profitability



Dividend distribution for 2023 - US\$ 4M



Double digit growth based on organic growth and M&A



Supplying to all customers (SMB) - ONE-STOP SHOP solutions, via customer intimacy





Operating in a growing industry that benefits from positive drivers that support continued growth



Cash and banks fund growth and acquisitions strategy



Management with extensive experience

# Thank You

TURPAZ

