



Investor Presentation

August 2025

Disclaimer

This presentation was prepared by Turpaz Industries Ltd. (the "Company") for the sole purpose of conveying information regarding the Company and its subsidiaries (together with the Company "Turpaz Group"). This presentation does not constitute, or form part of, an offer to sell, or a solicitation of an offer to purchase any securities of the Company and is intended to provide information only. This presentation is not intended to replace the need to review the Company's full reports to the Securities Authority and the Tel Aviv Stock Exchange Ltd. including, inter alia, the Company's periodic and immediate reports (hereinafter: "Company Reports") prior to making a decision regarding investment in the Company's securities.

In addition, this presentation cannot replace investment consulting by a lawfully licensed investment consultant.

This presentation includes statements data, forecasts, goals and Company plans that are "forward-looking statements", as defined in the Securities Law - 1968, whose occurrence is not certain, and which are not solely in the Company's control.

These forward-looking statements are included, inter alia, in discussions of strategy, objectives, goals, plans, events, future intentions or other information relating to future events or issues whose occurrence is not certain.

By their nature, forward-looking statements involve risk and uncertainty. Whether the forward-looking information occurs or not is affected, inter alia, by risk factors characteristic to the Company's operations and developments in the general environment and external factors which impact the Turpaz Group and its area of activities.

Subject to the requirements of applicable law, the Company does not intend to update any industry information or forward-looking statements appearing in this presentation and is not required to publish any additional presentations for its shareholders in future.



H1 2025 Highlights (US\$)

Record Sales

\$123.8M

+44.3%

Run Rate based on Q3

~ \$300M

Strong Double Digit Organic Growth

11.6%

Adj. EBITDA / Margin

\$28.3M / 22.8%

+54.4%

Cash Flow from Operations \$13.1M

Gross Profit / Margin \$48.2M/39.0%

+48.5%

Net Profit / Margin

\$10.6M / 8.6%

+57.7%

Net Profit (Non-GAAP) / Margin

\$15.3M / 12.4%

Q2 2025 Highlights (US\$)

Record Sales

\$63.4M

+35.6%

Strong Double Digit
Organic Growth

14.2%

Adj. EBITDA / Margin

\$14.6M / 23.1%

+47.5%

Cash Flow from Operations

\$5.6M

Gross Profit / Margin

\$24.7M / 39.0%

+36.7%

Net Profit / Margin

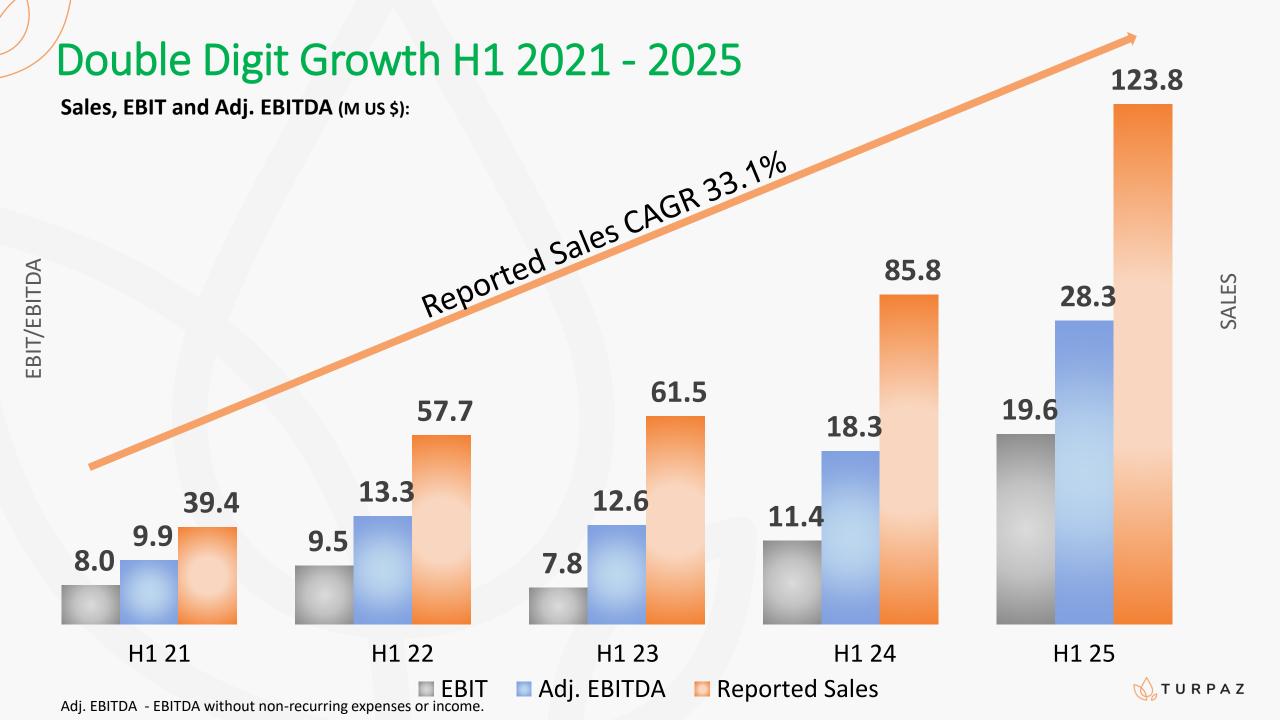
\$5.2M / 8.2%

+52.1%

Net Profit (Non-GAAP) / Margin

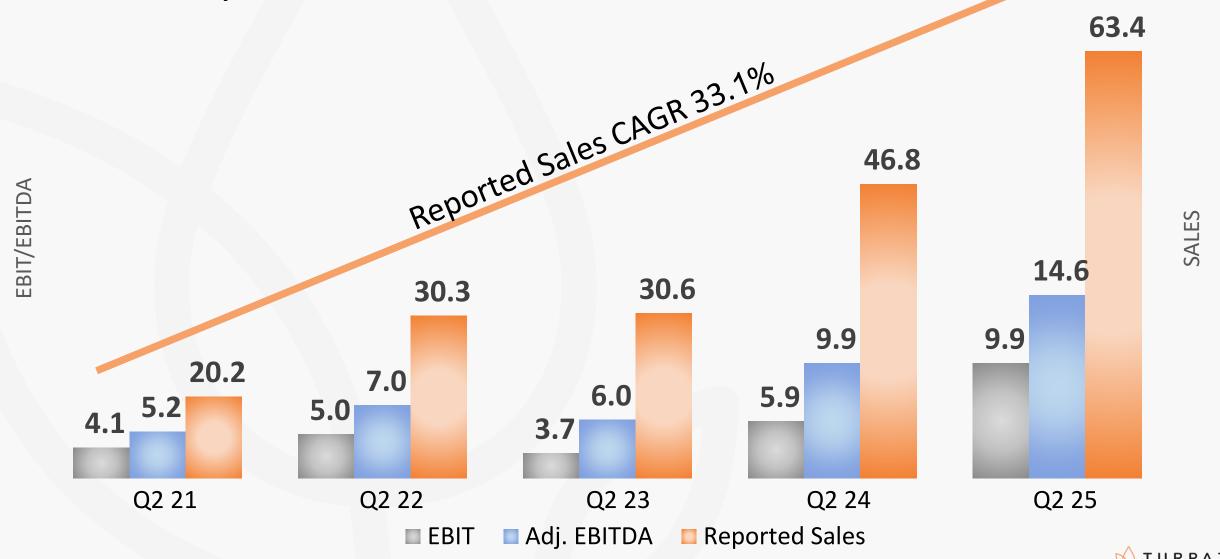
\$7.5M / 11.8%





Double Digit Growth Q2 2021 - 2025

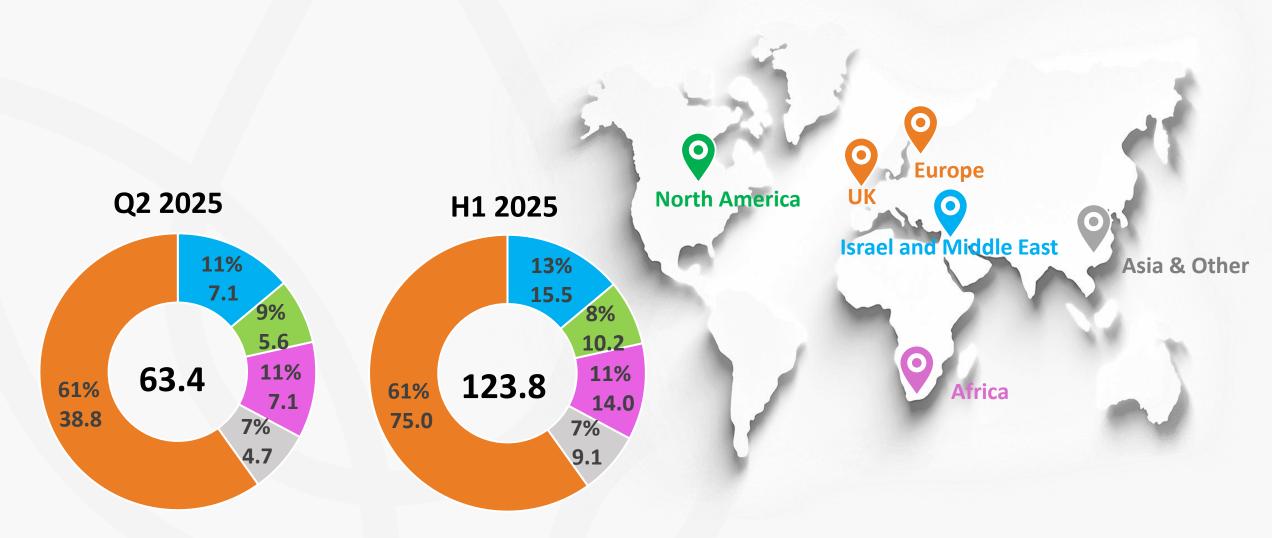
Sales, EBIT and Adj. EBITDA (M US \$):



Global F&F Company



Turpaz Global Market Presence (M US \$)





Global Expansion throughout the years

Strong global acquisitions pipeline



H1 2025 – Segments performance

	Net Sales % Growth		Operating % of sa	
	H1 2024	H1 2025	H1 2024	H1 2025
Taste	58,741 52.79 7. 6% org	/	10,288 17.5%	17,838 19.9%
Fragrance	17,758 5.2% 3.1% org	_0,0.0	4,873 27.4%	4,993 26.7%
Specialty fine ingredients	9,285 65.89 65.3% o r		(25) (0.3%)	1,154 7.5%



Q2 2025

Turpaz – Consolidated

1	In K US \$ / %	Q2 2024	Q2 2025	
	Sales	+3 5 46,765	5.6% 63,418	
	Gross Profit	18,086 38.7%	24,715 39.0%	
	Operating Profit	5,911 12.6%	9,922 15.6%	
	Adjusted EBITDA	9,925 21.2%	14,638 23.1%	
	Net-Profit	3,433 7.3%	5,223 8.2%	
11	Net-Profit Non-GAAP	5,196 11.1%	7,463 11.8%	(6) ₂ 7



Q2 2025 Taste

In K US \$ / %

Q2 2024

Q2 2025

Sales % of group sales

Operating profit

Organic

Acquisitions

Highlights

34,171 73.1%	+35.3%	46,224 72.9%
5,919 17.3%		9,680 20.9%

+8.8%

F&E, Schumann, AFS, Doucy, Carotex

Increase in sales and profitability stems from acquisitions, organic growth & synergies



Q2 2025 Fragrance

In K US \$ / %

Sales
8,950
9,557
% of group sales

19.1%

2,292
25.6%

2,327
24.3%



Organic

Acquisitions

Highlights

Carotex

+2.2%

Increase in sales stems from organic growth



Q2 2025

Specialty Fine Ingredients

In K US \$ / %	Q2 2024 Q2 2025
Sales % of group sales	3,644 +110.2% 7,658 7.8% 12.1%
Operating Profit	(235) 140 (6.4)% 1.8%
Organic	+106.1%



Highlights

Increase in sales and profitability stems from successful actions to streamline the product portfolio, with a focus on citrus and aroma chemicals for the F&F industry, alongside a positive trend of customers returning to purchase from Chemada, after temporarily switching to alternative suppliers during the Iron Swords war



P&L – Significant Growth

K US \$	2024	Q2 2024	Q2 2025	H1 2024	H1 2025
Revenues	188,948	46,765	63,418	85,781	123,777
Gross Profit	73,659	18,086	24,715	32,482	48,234
Gross Profit %	39.0%	38.7%	39.0%	37.9%	39.0%
R&D Expenses	7,034	1,898	2,311	3,305	4,481
Sales & Marketing Expenses	16,273	4,037	5,667	6,950	11,230
Management & General Expenses	22,124	5,897	6,885	10,227	13,406
Equity (Gain) Loss	(36)	-	(230)	-	(599)
Other Expenses (Income)	532	343	160	636	160
Operating Profit	27,732	5,911	9,922	11,364	19,556
Operating Profit %	14.7%	12.6%	15.6%	13.2%	15.8%
Net Profit	15,745	3,433	5,223	6,741	10,633
Profit from discontinued operations	165	-	-	-	-
Total Net Profit	15,910	3,433	5,223	6,741	10,633
Net Profit –Non GAAP	23,317	5,196	7,463	10,054	15,340
EBITDA	41,599	9,540	14,289	17,605	27,904
Adjusted EBITDA (*)	42,975	9,925	14,638	18,296	28,253
Adjusted EBITDA %	22.7%	21.2%	23.1%	21.3%	22.8%
Cash flow from operations	21,116	7,704	5,570	11,254	13,134

^(*) Adj. EBITDA -Adjusted to reflect EBITDA without nonrecurring expenses or income.



Balance Sheet

K US \$	31.12.2024	30.6.2024	30.6.2025
Assets			
Current Assets	123,719	90,351	134,227
Non-Current Assets	267,031	252,014	380,939
Total Assets	390,750	342,365	515,166
Liabilities & Equity			
Current Liabilities	70,136	50,896	109,712
Non-Current Liabilities	176,368	172,268	237,611
Equity	144,246	119,201	167,843
Total Liabilities and Equity	390,750	342,365	515,166
Ratios			
Working Capital to Sales	27.2%	25.7%	27.6%
Cash and Cash Equivalent	25,926	18,693	31,003
Net Debts(*)	75,992	42,293	121,273
Equity to total balance sheet	36.9%	34.8%	32.6%
Net Debt to EBITDA(**)	1.6	1.1	2.0

^(*) Debts = Short and long-term loans from banks and other. (**) on Proforma basis.







