

OSK

OSK Holdings Berhad

199001015406 (207075-U)
(Incorporated in Malaysia)

NOTICE OF 36TH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the 36th Annual General Meeting of OSK Holdings Berhad ("OSK" or the "Company") will be held physically at the Grand Ballroom, Level 2, InterContinental Kuala Lumpur, 165, Jalan Ampang, 50450 Kuala Lumpur on Thursday, 23 April 2026 at 10:00 a.m., for the purpose of considering and, if thought fit, passing with or without any modification, the following Ordinary Resolutions:

AGENDA

1. To receive the Audited Financial Statements of the Group and of the Company for the financial year ended 31 December 2025 and the Reports of Directors and Auditors thereon.
2. To sanction the declaration of a single-tier final dividend of 3.5 sen per ordinary share in respect of the financial year ended 31 December 2025.
3. To approve the payment of the following fees to the Non-Executive Directors of the Company for the period from 24 April 2026 until the next Annual General Meeting of the Company:

Ordinary Resolution 1

Ordinary Resolution 2

Description	Annual Fee (RM)	
	Chairman	Members
Board of Directors	-	75,000
Audit Committee	15,000	-
Risk Management and Sustainability Committee	10,000	-
Nomination and Remuneration Committee	10,000	-

4. To approve the payment of Directors' benefits up to an amount of RM157,500.00 to the Non-Executive Directors of the Company for the period from 24 April 2026 until the next Annual General Meeting of the Company.

Ordinary Resolution 3

5. To re-elect the following Directors who retire by rotation in accordance with Clause 99 of the Company's Constitution and being eligible, offers themselves for re-election:

Ordinary Resolution 4

Ordinary Resolution 5

Ordinary Resolution 6

- a) Mr. Ong Ju Yan
- b) Mr. Ong Ju Xing
- c) Puan Farah Deba binti Mohamed Sofian

6. To re-elect the following Director who retires in accordance with Clause 105 of the Company's Constitution and being eligible, offer himself for re-election:

Ordinary Resolution 7

- a) Mr. Siew Chin Kiang @ Seow Chin Kiang

Ordinary Resolution 8

7. To re-appoint Messrs. BDO PLT as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Board of Directors to fix their remuneration.

Notice of 36th Annual General Meeting

AS SPECIAL BUSINESS

To consider and, if thought fit, with or without any modification, to pass the following Ordinary Resolutions:

8. AUTHORITY TO ISSUE SHARES PURSUANT TO THE COMPANIES ACT 2016 AND WAIVER OF PRE-EMPTIVE RIGHTS **Ordinary Resolution 9**

"THAT, subject always to the Companies Act 2016, the Constitution of the Company and the approvals of the relevant governmental/regulatory authorities, if applicable, the Directors be and are hereby empowered, pursuant to the Companies Act 2016, to issue and allot shares in the Company from time to time at such price and upon such terms and conditions and for such purposes and to such person or persons as the Directors may in their absolute discretion deem fit provided that the aggregate number of shares issued pursuant to this Resolution does not exceed 10 percent (10%) of the total number of issued shares of the Company for the time being, AND THAT pursuant to Section 85 of the Companies Act 2016 to be read together with Clause 14 of the Constitution of the Company, approval be and is hereby given to waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares of the Company ranking equally to the existing issued shares arising from any issuance of new shares in the Company pursuant to Sections 75 and 76 of the Companies Act 2016, AND THAT the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Malaysia Securities Berhad, AND FURTHER THAT such authority shall commence immediately upon the passing of this Resolution and continue to be in force until the conclusion of the next Annual General Meeting of the Company."

9. PROPOSED RENEWAL OF AUTHORITY FOR THE COMPANY TO PURCHASE ITS OWN SHARES ("PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY") **Ordinary Resolution 10**

"THAT, subject always to the Companies Act 2016, the provisions of the Constitution of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and all other applicable laws, guidelines, rules and regulations for the time being in force and the approvals of all relevant governmental and/or regulatory authorities, the Company be and is hereby authorised to purchase such number of ordinary shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Malaysia Securities Berhad as the Directors may deem fit and expedient in the interest of the Company, provided that:

- (a) the aggregate number of ordinary shares to be purchased and/or held by the Company shall not exceed 10 percent (10%) of the total number of issued shares of the Company as quoted on Bursa Malaysia Securities Berhad as at the point of purchase(s);
- (b) the maximum fund to be allocated by the Company for the purpose of purchasing its own ordinary shares shall not exceed the aggregate of the retained profits of the Company based on the latest Audited Financial Statements and/or the latest management accounts of the Company (where applicable) available at the time of the purchase(s); and

Notice of 36th Annual General Meeting

- (c) the authority shall commence upon the passing of this Resolution and shall continue to be in force until:
 - (i) the conclusion of the next Annual General Meeting of the Company following this Annual General Meeting at which this Resolution was passed, at which time it will lapse, unless by an ordinary resolution passed at the next Annual General Meeting, the authority is renewed, either unconditionally or subject to conditions;
 - (ii) the expiration of the period within which the next Annual General Meeting of the Company after that date is required by law to be held; or
 - (iii) revoked or varied by an ordinary resolution passed by the members of the Company in a general meeting;

whichever occurs first;

AND THAT upon completion of the purchase(s) by the Company of its own ordinary shares, the Directors of the Company be authorised to deal with the ordinary shares purchased in their absolute discretion in the following manners:

- (a) to cancel all the ordinary shares so purchased;
- (b) to retain the ordinary shares so purchased in treasury for distribution as dividend to the members and/or resale on the market of Bursa Malaysia Securities Berhad and/or transfer under an employees' share scheme (if any) and/or transfer as purchase consideration;
- (c) to retain part thereof as treasury shares and cancel the remainder; and/or

in any other manner as prescribed by the Companies Act 2016, rules, regulations and orders made pursuant to the Companies Act 2016 and the requirements of Bursa Malaysia Securities Berhad and any other relevant authority for the time being in force.

AND FURTHER THAT the Directors of the Company be authorised to do all acts, deeds and things as they may consider expedient or necessary in the best interest of the Company to give full effect to the Proposed Renewal of Share Buy-Back Authority with full powers to assent to any conditions, modifications, variations and/or amendments as may be imposed by the relevant authorities and to take all such steps, and do all such acts and things as they may deem fit and expedient in the best interest of the Company."

10. To transact any other ordinary business of which due notice shall have been given in accordance with the Company's Constitution and the Companies Act 2016.

NOTICE OF DIVIDEND ENTITLEMENT AND PAYMENT

Notice is hereby given that the single-tier final dividend of 3.5 sen per ordinary share for the financial year ended 31 December 2025, if approved by the shareholders at the 36th Annual General Meeting, will be payable on 11 June 2026 to shareholders whose names appear in the Register of Members and Record of Depositors on 15 May 2026.

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A Depositor shall qualify for entitlement to the dividend only in respect of:

- (a) Shares deposited into the Depositor's securities account before 12:30 p.m. on 13 May 2026 in respect of shares which are exempted from mandatory deposit;
- (b) Shares transferred into the Depositor's securities account before 4:30 p.m. on 15 May 2026 in respect of ordinary transfers; and
- (c) Shares bought on Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of Bursa Malaysia Securities Berhad.

By Order of the Board

CHUA SIEW CHUAN (MAICSA 0777689) (SSM PC NO.: 201908002648)

LIM LIH CHAU (LS0010105) (SSM PC NO.: 201908001454)

Company Secretaries

Kuala Lumpur
25 March 2026

NOTES:

1. General Meeting Records of Depositors and Register of Members

In respect of deposited securities, only members whose names appear in the Register of Members and Record of Depositors on 15 April 2026 shall be eligible to attend, participate, speak and vote at the Meeting.

2. Appointment of Proxy

- (a) A member entitled to attend, participate, speak and vote at the Meeting is entitled to appoint more than one proxy to attend, participate, speak and vote in his stead. Where a member appoints more than one proxy, the appointment shall be invalid unless he specifies the proportion of his shareholding(s) to be represented by each proxy.
- (b) A proxy may, but need not, be a member of the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend, participate, speak and vote at the Meeting shall have the same rights as the member to attend, participate, speak and vote at the Meeting.
- (c) The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing or if the appointor is a corporation, either under the corporation's seal or under the hand of an officer or attorney duly authorised.
- (d) Where a member of the Company is an Authorised Nominee, it may appoint at least one proxy in respect of each securities account it holds with ordinary shares standing in credit of the said securities account. Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each omnibus account it holds.

Notice of 36th Annual General Meeting

3. Lodgement of Form of Proxy

The instrument appointing a proxy and the power of attorney or other authority (if any), under which it is signed or a duly notarised certified copy of that power or authority, must be deposited not less than 48 hours before the time for holding the Meeting or any adjournment thereof through either one of the following avenues:

- (a) In Hardcopy Form of Proxy
 - The Form of Proxy shall be deposited at the Share Registrar's office, Securities Services (Holdings) Sdn. Bhd. at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur.
- (b) By Electronic Form of Proxy
 - The Form of Proxy shall be submitted via fax at +603 2094 9940 or +603 2095 0292 or emailed to eservices@sshsb.com.my; or
 - The Form of Proxy shall be submitted electronically via Securities Services e-Portal at <https://sshsb.net.my/>. Please refer to the Administrative Notes for further details.

4. Explanatory Notes on Ordinary and Special Business

- (a) Item 1 - Audited Financial Statements for the financial year ended 31 December 2025

This Agenda item is meant for discussion only. The provision of Section 340(1)(a) of the Companies Act 2016 does not require a formal approval of the shareholders for the Audited Financial Statements, hence, this Agenda item is not put forward for voting.

- (b) Ordinary Resolutions 2 and 3 – Directors' Fee and Benefits Payable

Based on the annual review of the Directors' Remuneration conducted by Nomination and Remuneration Committee, the Board of Directors ("Board") had at its meeting held on 24 February 2026, agreed that the proposed Directors' fee and benefits payable to the Non-Executive Directors shall remain unchanged from the previous financial year, as follows:

Annual Directors' Fee

Description	Chairman	Member
Board of Directors	-	RM75,000
Audit Committee	RM15,000	-
Risk Management and Sustainability Committee*	RM10,000	-
Nomination and Remuneration Committee	RM10,000	-

- * The Board approved the merger of the Risk Management Committee and the Sustainability Committee into a single Board Committee, known as Risk Management and Sustainability Committee with effect from 1 March 2026.

Directors' Benefits

The proposed Directors' benefits payable comprises meeting allowance and other benefits.

The total estimated amount of Directors' benefits payable, includes meeting allowance which is calculated based on the number of scheduled Board and Board Committee meetings from 24 April 2026, being the day after the 36th Annual General Meeting until the next Annual General Meeting, and other benefits.

In the event that the proposed Directors' benefits payable during the above period exceeds the estimated amount approved at the 36th Annual General Meeting, approval for the additional Directors' benefits required to meet the shortfall will be sought at the next Annual General Meeting, prior to any such payment being made.

Notice of 36th Annual General Meeting

Abstention from Voting

Any Non-Executive Directors who are shareholders of the Company will abstain from voting on this Resolution concerning their own remuneration at the 36th Annual General Meeting.

(c) Ordinary Resolutions 4, 5, 6 and 7 – Re-election of Directors

The performance, capability, effectiveness, fitness and properness, and independence (as the case may be) of each Director who is recommended for re-election have been assessed through an externally facilitated Board Effectiveness Evaluation undertaken by the Board in 2025. The Nomination and Remuneration Committee ("NRC") has also reviewed the retiring Directors' fit and proper assessment declarations in accordance with the Fit and Proper Policy of the Company. The NRC and the Board are satisfied with the performance, capability, effectiveness, fitness and properness, and independence (as the case may be) of Mr. Ong Ju Yan, Mr. Ong Ju Xing, Puan Farah Deba binti Mohamed Sofian and Mr. Siew Chin Kiang @ Seow Chin Kiang who are due for retirement as Directors, and being eligible, have offered themselves for re-election at the 36th Annual General Meeting.

The retiring Directors have abstained from deliberations and decision on their own eligibility and suitability to stand for re-election at the Board meeting.

The profiles of Directors who are standing for re-election are set out in the Directors' Profile of Integrated Annual Report 2025.

(d) Ordinary Resolution 8 – Re-appointment of Auditors and Authorisation for the Board of Directors to fix their remuneration

The Audit Committee ("AC") at its meeting held on 24 February 2026 undertook an annual assessment of the suitability and independence of the external auditors, Messrs. BDO PLT.

The AC was satisfied with the suitability of Messrs. BDO PLT based on the quality of audit, performance, competency and sufficiency of resources the external audit team provided to the Group. The AC was also satisfied in its review that the provisions of non-audit services by Messrs. BDO PLT to the Company for the financial year ended 31 December 2025 did not in any way impair their objectivity and independence as external auditors of the Company.

The Board at its meeting held on 24 February 2026 approved the AC's recommendation for the shareholders' approval to be sought at the 36th Annual General Meeting on the re-appointment of Messrs. BDO PLT as external auditors of the Company for the financial year ending 31 December 2026 under Ordinary Resolution 8 in accordance with Section 340(1)(c) and Section 271(4) of the Companies Act 2016.

(e) Ordinary Resolution 9 – Authority to Issue Shares pursuant to the Companies Act 2016 and Waiver of Pre-emptive Rights

This is the renewal of the mandate obtained from the members at the last Annual General Meeting held on 14 May 2025 ("the Previous Mandate"). The Previous Mandate was not utilised and accordingly, no proceeds were raised.

The proposed resolution, if passed, will provide flexibility to the Directors to undertake fund raising activities, including but not limited to placement of shares for the funding of the Company's future investments projects, working capital and/or acquisitions, by the issuance of shares in the Company to such persons at any time, as the Directors may deem fit, without having to convene a general meeting. This authority, unless revoked or varied by the Company in a general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.

Pursuant to Section 85(1) of the Companies Act 2016 be read together with Clause 14 of the Company's Constitution, shareholders have pre-emptive rights to be offered any new shares in the Company which rank equally to the existing issued shares in the Company or other convertible securities. Thus, a waiver is required.

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OSK Holdings Berhad

199001015406 (207075-U)

(Incorporated in Malaysia)

The following are excerpted from the Companies Act 2016 and the Company's Constitution:

<u>Section 85(1) of the Companies Act 2016</u>	<u>Clause 14 of the Company's Constitution</u>
Pre-Emptive Rights to New Shares Subject to the constitution, where a company issues shares which rank equally to existing shares as to voting or distribution rights, those shares shall first be offered to the holders of existing shares in a manner which would, if the offer were accepted, maintain the relative voting and distribution rights of those shareholders.	Issuance of New Shares Subject to any direction to the contrary that may be given by the Company in general meeting, all new Shares or Convertible Securities shall, before issue, be offered to such persons as at the date of the offer are entitled to receive notices from the Company of general meetings in proportion as nearly as the circumstances admit, to the amount of the existing Shares or Securities to which they are entitled. The offer shall be made by notice specifying the number of Shares or Securities offered, and limiting a time within which the offer, if not accepted will be deemed to be declined, and, after the expiration of that time, or on the receipt of an intimation from the person to whom the offer is made that he declines to accept the Shares or Securities offered, the Directors may dispose of those Shares or Securities in such manner as they think most beneficial to the Company. The Directors may likewise also dispose of any new Shares or Security which (by reason of the ratio which the new Shares or Securities bear to Shares or Securities held by persons entitled to an offer of new Shares or Securities) cannot, in the opinion of the Directors, be conveniently offered under this Constitution.

(f) Ordinary Resolution 10 – Proposed Renewal of Share Buy-Back Authority

The proposed resolution, if passed, will allow the Company to purchase or hold its own ordinary shares of up to 10% of the total number of issued shares of the Company by utilising the funds allocated which shall not exceed the retained profits of the Company.

Based on the Audited Financial Statements for the year ended 31 December 2025, the Company's retained profits amounted to RM2,047 million.

Please refer to the Share Buy-Back Statement dated 25 March 2026 for further information.

ADMINISTRATIVE NOTES FOR 36TH ANNUAL GENERAL MEETING

1. Date, Time and Venue of Annual General Meeting ("AGM")

The details of the AGM of OSK Holdings Berhad ("OSK" or "the Company") are as set out below:

Date : Thursday, 23 April 2026
Time : 10:00 a.m.
Venue : Grand Ballroom,
Level 2, InterContinental Kuala Lumpur,
165, Jalan Ampang,
50450 Kuala Lumpur

2. Digital Copies of AGM Documents

Please join us in practising environmental sustainability by downloading the following documents from the Company's website at www.oskgroup.com/investor-relations/agm or by scanning the QR Code below:

1. Integrated Annual Report 2025 ("IAR 2025")
2. Corporate Governance Report 2025
3. Share Buy-Back Statement in relation to the Proposed Renewal of Authority for the Company to Purchase its Own Shares ("Share Buy-Back Statement")
4. Sustainability Report 2025
5. Notice of the 36th AGM, Administrative Notes and Form of Proxy

Please scan here



In our commitment to environmental sustainability, we have printed only a limited number of copies of the IAR 2025 and Share Buy-Back Statement. We encourage you to refer to the documents available online. However, if you still wish to receive a printed copy of the IAR 2025 and Share Buy-Back Statement, you may log on to the Share Registrar, Securities Services (Holdings) Sdn. Bhd.'s website according to the steps below:

- Step 1 - Visit <https://www.sshsb.com.my/new/requestarep.aspx>*
Step 2 - Type "OSK Holdings Berhad" in the "Company Name" field and complete the online request form.
Step 3 - Click the "Send" button to submit your request.

The requested documents will be sent to you by ordinary post within four (4) market days from the date of receipt of your request.

3. Entitlement to Attend and Vote

In respect of deposited securities, only members whose names appear in the Register of Members and Record of Depositors as at 15 April 2026 shall be eligible to attend, participate, speak and vote at the AGM.

4. Lodgement of Form of Proxy of AGM

If you are unable to attend the AGM, you may appoint proxy to vote on your behalf. The instrument appointing a proxy and the power of attorney or other authority (if any), under which it is signed or a duly notarised certified copy of that power or authority, must be deposited not less than forty-eight (48) hours before the time for holding the AGM i.e. latest by 10:00 a.m. on Tuesday, 21 April 2026 or any adjournment thereof through either one of the following avenues:

- (a) In Hardcopy Form of Proxy
 - The Form of Proxy shall be deposited at the Share Registrar's office, Securities Services (Holdings) Sdn. Bhd. at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur.
- (b) By Electronic Form of Proxy
 - The Form of Proxy shall be submitted via fax at +603 2094 9940 or +603 2095 0292 or emailed to eservices@sshsb.com.my; or
 - The Form of Proxy shall be submitted electronically via Securities Services e-Portal at <https://sshsb.net.my/>. Please refer to the Guidelines for Lodgement of e-Proxy Form for further details.

A proxy may, but need not be, a member of the Company. There shall be no restriction as to the qualification of the proxy.

If you have submitted your Form of Proxy prior to the meeting and subsequently decided to attend the meeting yourself, please proceed to the registration counter to revoke the appointment of your proxy.

5. Health and Safety Measures

As a precautionary measure, the participants who are feeling unwell should wear a mask while attending the AGM, to ensure the safety and comfort of all attendees.

6. Registration

- a) The registration will commence at 8:00 a.m. and will end at a time as directed by the Chairman of the AGM. At the closure thereof, no person will be allowed to register for the AGM nor enter the meeting venue and no identification tag (as referred to under item (f) hereinafter) will be allocated.
- b) Please read the signage to ascertain the registration counter to register yourself for the AGM and join the queue accordingly.
- c) Please produce your original National Registration Identity Card ("NRIC")/passport to the registration staff for verification. Kindly make sure you collect your NRIC/passport thereafter.
- d) After the verification, you are required to write your name and sign on the Attendance List placed at the registration counter.
- e) No person will be allowed to register on behalf of another person even with the original NRIC/passport of that person.
- f) You will be given an identification tag upon verification and registration. No person will be allowed to enter the meeting hall without the identification tag. There will be no replacement in the event that you lose or misplace the identification tag.
- g) If you are attending the meeting as a member as well as a proxy, you will be registered once and will be given only one identification tag to enter the meeting hall.
- h) The registration counter will only handle verification of identity and registration. If you have any questions, please proceed to the Help Desk Counter.

7. Voting Procedure

- a) Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions as set out in the Notice of the 36th AGM will be put to vote by poll.
- b) The polling process shall be managed by the Company's Share Registrar, Securities Services (Holdings) Sdn. Bhd. who will serve as the Poll Administrator. Independent scrutineers shall be appointed to verify and validate the results of the poll at the AGM.

8. Sustainable Commuting and Parking Reimbursement

- a) Shareholders are encouraged to utilise public transportation for convenience:
- Light Rail Transit (LRT) - Kelana Jaya Line / Mass Rapid Transit (MRT) - Putrajaya Line: alight at the Ampang Park Station, which is about five (5) minutes walking distance to the venue of the AGM.
 - Bus services.
- b) Parking bays are available at the InterContinental Hotel Kuala Lumpur on a first come first served basis:

For entries before 10.00 a.m.	For entries after 10.00 a.m.
B4 and B5	B2, B3, B4 and B5

- c) The parking charge for the first hour is RM5, and RM4 for each subsequent hour. Shareholders who attend the AGM and provide their vehicle registration number will be reimbursed a flat parking allowance of RM9 per person for the first two (2) hours of parking. Proxies representing multiple shareholders are eligible to claim the parking subsidy only once. Any extra parking charges incurred beyond the first two (2) hours of parking, as well as parking at other buildings or the use of valet parking services at InterContinental Hotel Kuala Lumpur, will not be reimbursed by the Company.
- d) Please note that the hotel operates a cashless parking system and payment can be made via Touch 'n Go, credit card or debit card only.

9. Door Gifts and Refreshments

Kindly be advised that NO door gift will be provided for shareholders and/or proxy(ies) who attend the AGM. However, light refreshments will be provided, available while supplies last.

10. Mobile Devices

- a) Please ensure that all mobile devices, i.e. phones/other sound emitting devices are switched off or put on silent mode during the AGM to ensure smooth and uninterrupted proceedings.
- b) Strictly NO unauthorised recording or photography of the proceedings of the 36th AGM is allowed.

11. Personal Belongings

Please take care of your personal belongings. OSK will not be held responsible for any missing personal belongings.

12. General Enquiry

If you have any enquiries, kindly contact the following persons during office hours, Monday to Friday (excluding public holidays):

Share Registrar

Securities Services (Holdings) Sdn. Bhd.
(from 9:00 a.m. to 5:30 p.m.)

Mr. Wong Piang Yoong / Mr. Jerry Tan Hor Seng
Tel no. : (603) 2084 9168 / (603) 2084 9165
Fax no. : (603) 2094 9940 / (603) 2095 0292
Email : Piang.Yoong.Wong@sshsb.com.my / Hor.Seng.Tan@sshsb.com.my

OSK Holdings Berhad

(from 9:00 a.m. to 5:30 p.m.)

Ms. Jennifer Ho, Group Corporate Communications
Tel no. : (603) 2177 1999 ext 1921
Fax no. : (603) 2026 6331
Email : jennifer.ho@oskgroup.com



GUIDELINES FOR LODGEMENT OF E-PROXY FORM

Securities Services e-Portal is an online platform that will allow both individual shareholders and body corporate shareholders through their appointed representatives, to Submit proxy form electronically – paperless submission.

The usage of the e-Portal is dependent on the engagement of the relevant e-Services by OSK Holdings Berhad and is by no means a guarantee of availability of use, unless we are so engaged to provide. **All users are to read, agree and abide to all the Terms and Conditions of Use and Privacy Policy as required throughout the e-Portal.**

REQUIRE ASSISTANCE?

Please contact our general line (DID: +603 2084 9000) to request for e-Services Assistance during our office hours on Monday to Friday from 9:00 a.m. to 12:15 p.m. and from 1:15 p.m. to 5:30 p.m. Alternatively, you may email us at eservices@sshsb.com.my.

(A) Sign up for a user account at Securities Services e-Portal

Step 1	Visit https://sshsb.net.my/	• This is a ONE-TIME registration. If you already have a user account, you need not register again. • Your email address is your User ID. • Please proceed to (B) below once you are a registered user.
Step 2	Sign up for a user account	
Step 3	Wait for our notification email that will be sent within one (1) working day	
Step 4	Verify your user account within seven (7) days of the notification email and log in	

REGISTER AS A USER BY 17 APRIL 2026 TO SUBMIT E-PROXY FORM

(B) Submit e-Proxy Form

Meeting Date and Time	Proxy Form Submission Closing Date and Time
Thursday, 23 April 2026 at 10:00 a.m.	Tuesday, 21 April 2026 at 10:00 a.m.

- Log in to <https://sshsb.net.my/> with your registered email and password.
- Look for **OSK Holdings Berhad** under Company Name and **36th AGM on 23 April 2026 at 10:00 a.m. – Submission of Proxy Form** under Event and click ">" to submit your proxy forms online for the meeting by the submission closing date and time above.

Step 1	Check if you are submitting the proxy form as: • Individual shareholder • Corporate or authorised representative of a body corporate <i>For body corporates, the appointed corporate/authorised representative is to upload the evidence of authority (e.g. Certificate of Appointment of Corporate Representative, Power of Attorney, letter of authority or other documents proving authority). All documents that are not in English or Bahasa Malaysia have to be accompanied by a certified translation in English in 1 file. The <u>original</u> evidence of authority and translation thereof, if required, have to be submitted to the Company's Share Registrar at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur for verification before the proxy form submission closing date and time above or handover the said document to the registrar at the registration counter.</i>
Step 2	Enter your CDS account number or the body corporate's CDS account number and corresponding number of securities. Then enter the information of your proxy(ies) and the securities to be represented by your proxy(ies). You may appoint the Chairman of the meeting as your proxy where you are not able to participate.
Step 3	Proceed to indicate how your votes are to be casted against each resolution.
Step 4	Review and confirm your proxy form details before submission.
• A copy of your submitted e-Proxy Form can be accessed via My Records (refer to the left navigation panel). • You need to submit your e-Proxy Form for every CDS account(s) you have or represent.	

No. of Ordinary Shares held	
CDS Account No.	
Telephone No.	
Email Address	

FORM OF PROXY

OSK HOLDINGS BERHAD
199001015406 (207075-U)
(Incorporated in Malaysia)

*I/We (Full Name), _____
bearing *NRIC No./Passport No./Registration No. _____
of (Full Address) _____

being *a member/members of OSK Holdings Berhad [Registration No. 199001015406 (207075-U)] (the "Company") hereby appoint:

First Proxy "A"

Full Name (in Block Capital)	NRIC No./Passport No.	Proportion of Shareholdings Represented	
		No. of Shares	%
Full Address			

*and

Second Proxy "B"

Full Name (in Block Capital)	NRIC No./Passport No.	Proportion of Shareholdings Represented	
		No. of Shares	%
Full Address			

100%

or failing him/her, *THE CHAIRMAN OF THE MEETING as *my/ our proxy(ies) to attend, participate, speak and vote for *me/us and on *my/our behalf at the 36th Annual General Meeting of the Company to be held at the Grand Ballroom, Level 2, InterContinental Kuala Lumpur, 165, Jalan Ampang, 50450 Kuala Lumpur on Thursday, 23 April 2026 at 10:00 a.m. or at any adjournment thereof.

(Please indicate with an "X" in the space below how you wish for your vote. If no specific discretion as to how a vote is given, the proxy will vote or abstain at his/her discretion.)

* Strike out whichever is inapplicable

No.	Resolutions	For	Against
Ordinary Resolution 1	To sanction the declaration of a single-tier final dividend of 3.5 sen per ordinary share in respect of the financial year ended 31 December 2025.		
Ordinary Resolution 2	To approve the payment of Directors' fees to the Non-Executive Directors for the period from 24 April 2026 until the next Annual General Meeting of the Company.		
Ordinary Resolution 3	To approve the payment of Directors' benefits up to an amount of RM157,500.00 to the Non-Executive Directors of the Company for the period from 24 April 2026 until the next Annual General Meeting of the Company.		
Ordinary Resolution 4	To re-elect Mr. Ong Ju Yan who retires by rotation in accordance with Clause 99 of the Company's Constitution and being eligible, offers himself for re-election.		
Ordinary Resolution 5	To re-elect Mr. Ong Ju Xing who retires by rotation in accordance with Clause 99 of the Company's Constitution and being eligible, offers himself for re-election.		
Ordinary Resolution 6	To re-elect Puan Farah Deba binti Mohamed Sofian who retires by rotation in accordance with Clause 99 of the Company's Constitution and being eligible, offers herself for re-election.		
Ordinary Resolution 7	To re-elect Mr. Siew Chin Kiang @ Seow Chin Kiang who retires in accordance with Clause 105 of the Company's Constitution and being eligible, offers himself for re-election.		
Ordinary Resolution 8	To re-appoint Messrs. BDO PLT as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Board of Directors to fix their remuneration.		
Ordinary Resolution 9	Authority to Issue Shares pursuant to the Companies Act 2016 and Waiver of Pre-Emptive Rights.		
Ordinary Resolution 10	Proposed Renewal of Share Buy-Back Authority.		

Signed this _____ day of _____, 2026

Signature of Shareholder(s)^

^ Manner of execution:

(a) If you are an individual shareholder, please sign where indicated.

(b) If you are a corporate shareholder which has a common seal, this Form of Proxy should be executed under seal in accordance with the constitution of your corporation.

(c) If you are a corporate shareholder which does not have a common seal, this Form of Proxy should be affixed with the rubber stamp of your corporation (if any) and executed by:

(i) at least two authorised officers, of whom one shall be a director; or

(ii) any director and/or authorised officers in accordance with the laws of the country under which your corporation is incorporated.

NOTES:

1. General Meeting Records of Depositors and Register of Members

In respect of deposited securities, only members whose names appear in the Register of Members and Record of Depositors on 15 April 2026 shall be eligible to attend, participate, speak and vote at the Meeting.

2. Appointment of Proxy

- (a) A member entitled to attend, participate, speak and vote at the Meeting is entitled to appoint more than one proxy to attend, participate, speak and vote in his stead. Where a member appoints more than one proxy, the appointment shall be invalid unless he specifies the proportion of his holding(s) to be represented by each proxy.
- (b) A proxy may, but need not, be a member of the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend, participate, speak and vote at the Meeting shall have the same rights as the member to attend, participate, speak and vote at the Meeting.
- (c) The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing, or if the appointor is a corporation, either under the corporation's seal or under the hand of an officer or attorney duly authorised.
- (d) Where a member of the Company is an Authorised Nominee, it may appoint at least one proxy in respect of each securities account it holds with ordinary shares standing in credit of the said securities account. Where a member of the Company is an Exempt Authorised Nominee which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each omnibus account it holds.

3. Lodgement of Form of Proxy

The instrument appointing a proxy and the power of attorney or other authority (if any), under which it is signed or a duly notarised certified copy of that power or authority, must be deposited not less than 48 hours before the time for holding the Meeting or any adjournment thereof through either one of the following avenues:

- (a) In Hardcopy Form of Proxy
- The Form of Proxy shall be deposited at the Share Registrar's office, Securities Services (Holdings) Sdn. Bhd. at Level 7, Menara Milenium, Jalan Damanlela, Pusat Bandar Damansara, Damansara Heights, 50490 Kuala Lumpur.
- (b) By Electronic Form of Proxy
- The Form of Proxy shall be submitted via fax at +603 2094 9940 or +603 2095 0292 or emailed to eservices@sshsb.com.my; or
 - The Form of Proxy shall be submitted electronically via Securities Services e-Portal at <https://sshsb.net.my/>. Please refer to the Administrative Notes for further details.

PERSONAL DATA PROTECTION POLICY

By submitting this Form of Proxy herein, the member of the Company gives his/her consent to the Company and its service providers to collect, record, store/hold and/or process his/her personal data described above solely for the purposes of preparation and compilation of documents relating to the Annual General Meeting (including any adjournment thereof) ("the Purpose") and confirm that he/she has obtained the consent of the proxy for the Company and its service providers to collect, record, store/hold and/or process his/her personal data described above solely for the Purpose. (For more information on the full Personal Data Protection Policy, please visit the Company's webpage at www.oskgroup.com/personal-data-protection-policy)

AFFIX
STAMP

The Share Registrar of OSK Holdings Berhad
Securities Services (Holdings) Sdn. Bhd.
197701005827 (36869-T)
Level 7, Menara Milenium,
Jalan Damanlela,
Pusat Bandar Damansara,
Damansara Heights,
50490 Kuala Lumpur.

Fold this
flap for
sealing

Then
fold
here

1st fold
here