PANSAR BERHAD [Registration No. 197401002551 (18904-M)]

INTERIM FINANCIAL STATEMENTS
FOR THE 2ND QUARTER AND YEAR TO DATE ENDED 30 SEPTEMBER 2025

CONTENTS

PANSAR BERHAD [Registration No. 197401002551 (18904-M)]

CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE 2ND QUARTER AND YEAR TO DATE ENDED 30 SEPTEMBER 2025

	INDIVIDUAL QUARTER		CUMULATIVE QUARTER	
	Current year quarter 30.09.2025	**Preceding year corresponding quarter 30.09.2024**	**Current year to date 30.09.2025**	**Preceding year corresponding year to date 30.09.2024**
	RM'000	**RM'000**	**RM'000**	**RM'000**
Revenue	341,727	263,434	617,844	507,826
Cost of sales	(309,149)	(232,305)	(554,316)	(449,789)
Gross profit	32,578	31,129	63,528	58,037
Other income	2,098	1,758	5,740	4,705
Selling and distribution expenses	(3,462)	(3,431)	(6,721)	(6,468)
Administrative expenses	(15,610)	(15,007)	(33,598)	(27,956)
Other operating expenses	(1,261)	(74)	(3,667)	(197)
Finance costs	(2,756)	(3,109)	(5,348)	(5,913)
Net impairment losses on financial assets and contract assets	(3,867)	(170)	(1,650)	(2,391)
Share of results in jointly controlled entities	185	3	305	10
Share of results in an associate	20	240	89	589
Profit before taxation	7,925	11,339	18,678	20,416
Income tax expense	(2,416)	(3,086)	(6,219)	(5,281)
Profit after taxation	5,509	8,253	12,459	15,135
Other comprehensive income				
Items that will be reclassified subsequently to profit or loss				
Cash flow hedge	124	204	(110)	(684)
Foreign currency translation	(234)	(1,404)	(193)	(1,602)
Total other comprehensive income	(110)	(1,200)	(303)	(2,286)
Total comprehensive income for the period	5,399	7,053	12,156	12,849
Profit after taxation attributable to owners of the Company	5,509	8,253	12,459	15,135
Total comprehensive income attributable to owners of the Company	5,399	7,053	12,156	12,849
Weighted average number of shares in issue ('000)	512,302	507,069	511,908	500,571
Earnings per ordinary share (sen):-				
-Basic	1.08	1.63	2.43	3.02
-Diluted	0.79	1.19	1.79	2.18

The condensed consolidated statements of profit or loss and other comprehensive income should be read in conjunction with the audited financial statements for the financial year ended 31 March 2025 and the accompanying explanatory notes attached to the interim financial statements.

PANSAR BERHAD [Registration No. 197401002551 (18904-M)]

CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
AT 30 SEPTEMBER 2025

	30.09.2025	31.03.2025
	RM'000	RM'000
	(Unaudited)	(Audited)
ASSETS		
Non-current assets		
Investment in an associate	3.755	5,766
Investment in jointly controlled entities	1,567	293
Property, plant and equipment	47,578	47,044
Investment properties	8,834	8,927
Intangible assets	4,355	7,216
Other investments	6,121	10,630
Deferred tax assets	7,825	6,721
Goodwill	52,743	52,743
Trade receivables	1,490	3,363
	134,268	142,703
Current assets		
Inventories	94,794	88,135
Trade and other receivables	310,612	303,039
Contract assets	253,901	203,163
Short term investments	18,164	16,338
Derivative assets	173	88
Current tax assets	83	48
Deposits, cash and bank balances	28,545	55,158
	706,272	665,969
TOTAL ASSETS	840,540	808,672

PANSAR BERHAD [Registration No. 197401002551 (18904-M)]

CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
AT 30 SEPTEMBER 2025 (CONT'D)

	30.09.2025 RM'000 (Unaudited)	31.03.2025 RM'000 (Audited)
EQUITY AND LIABILITIES		
Equity		
Share capital	181,658	180,677
Treasury shares	(2,313)	(2,313)
Redeemable convertible preference shares	96,264	97,245
Reserves	75,666	69,927
Total equity	351,275	345,536
Non-current liabilities		
Borrowings	13,498	13,351
Deferred tax liabilities	1,855	2,321
	15,353	15,672
Current liabilities		
Trade and other payables	181,081	146,370
Contract liabilities	18,661	3,451
Derivative liabilities	21	33
Borrowings:-		
- bank overdrafts	30,883	21,619
- other borrowings	224,792	262,165
Provision for employee benefits	12,464	9,098
Current tax liabilities	6,010	4,728
	473,912	447,464
Total liabilities	489,265	463,136
TOTAL EQUITY AND LIABILITIES	840,540	808,672
Net assets per ordinary share attributable to owners of the Company (RM)	0.68	0.68

The condensed consolidated statements of financial position should be read in conjunction with the audited financial statements for the financial year ended 31 March 2025 and the accompanying explanatory notes attached to the interim financial statements.

PANSAR BERHAD [Registration No. 197401002551 (18904-M)]

CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
FOR THE YEAR TO DATE ENDED 30 SEPTEMBER 2025

				< -------------- Non-distributable	------------ >		<- Distributable- >	
6-month period ended 30.09.2025	**Share Capital RM'000**	**Treasury Shares RM'000**	**Redeemable Convertible Preference Shares RM'000**	**Reverse acquisition reserve RM'000**	**Foreign exchange translation reserve RM'000**	**Cash flow hedge reserve RM'000**	**Retained profits RM'000**	**Total equity RM'000**
Balance at 1.4.2025	180,677	(2,313)	97,245	(116,732)	6,025	83	180,551	345,536
Profit after taxation for the period	-	-	-	-	-	-	12,459	12,459
Other comprehensive income for the period, net of tax:-								
- Foreign currency translation	-	-	-	-	(193)	-	-	(193)
- Cash flow hedge	-	-	-	-	-	(110)	-	(110)
Total comprehensive income for the period	-	-	-	-	(193)	(110)	12,459	12,156
Contributions by and distributions to owners of the Company:-								
- Dividends	-	-	-	-	-	-	(6,417)	(6,417)
Total transactions with owners	-	-	-	-	-	-	(6,417)	(6,417)
Conversion of redeemable convertible preference shares	981	-	(981)	-	-	-	-	-
Balance at 30.09.2025	181,658	(2,313)	96,264	(116,732)	5,832	(27)	186,593	351,275

PANSAR BERHAD [Registration No. 197401002551 (18904-M)]

CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
FOR THE YEAR TO DATE ENDED 30 SEPTEMBER 2025

				< ------------- Non-distributable	----------- >		<- Distributable- >	
6-month period ended 30.09.2024	**Share Capital RM’000**	**Treasury Shares RM’000**	**Redeemable Convertible Preference Shares RM’000**	**Reverse acquisition reserve RM’000**	**Foreign exchange translation reserve RM’000**	**Cash flow hedge reserve RM’000**	**Retained profits RM’000**	**Total equity RM’000**
Balance at 1.4.2024	156,379	(2,313)	121,543	(116,732)	7,110	(181)	160,492	326,298
Profit after taxation for the period	-	-	-	-	-	-	15,135	15,135
Other comprehensive income for the period, net of tax:-								
- Foreign currency translation	-	-	-	-	(1,602)	-	-	(1,602)
- Cash flow hedge	-	-	-	-	-	(684)	-	(684)
Total comprehensive income for the period	-	-	-	-	(1,602)	(684)	15,135	12,849
Contributions by and distributions to owners of the Company:-								
- Dividends	-	-	-	-	-	-	(6,006)	(6,006)
Total transactions with owners	-	-	-	-	-	-	(6,006)	(6,006)
Conversion of redeemable convertible preference shares	23,723	-	(23,723)	-	-	-	-	-
Balance at 30.09.2024	180,102	(2,313)	97,820	(116,732)	5,508	(865)	169,621	333,141

The condensed consolidated statements of changes in equity should be read in conjunction with the audited financial statements for the financial year ended 31 March 2025 and the accompanying explanatory notes attached to the interim financial statements.

PANSAR BERHAD [Registration No. 197401002551 (18904-M)]

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE YEAR TO DATE ENDED 30 SEPTEMBER 2025

	Current year to date 30.09.2025 RM'000	Preceding year Corresponding year to date 30.09.2024 RM'000
CASH FLOWS FROM/(FOR) OPERATING ACTIVITIES		
Profit before taxation	18,678	20,416
Adjustments for:-		
Allowance for impairment losses on receivables	5,066	3,158
Allowance for impairment losses on receivables no longer required	(3,416)	(767)
Allowance for slow-moving inventories	1,729	197
Allowance for slow-moving inventories no longer required	(786)	(482)
Amortisation of intangible assets	927	1,208
Bad debts written off	-	5
Depreciation of property, plant and equipment	5,884	5,692
Depreciation of investment properties	94	94
Fair value (gain)/loss on derivatives	(65)	85
Fair value loss on other investments	4,508	843
Gain on disposal of intangible asset	(1)	-
(Gain)/loss on disposal of property, plant and equipment	(338)	6
Gain on derecognition of leases	(51)	(9)
Impairment losses on intangible assets	1,938	-
Interest expense	5,348	5,913
Interest income	(158)	(227)
Provision for employee benefits	3,369	4,106
Share of results in jointly controlled entities	(305)	(10)
Share of results in an associate	(89)	(589)
Unrealised gain on foreign exchange	(593)	(80)
Operating profit before working capital changes	41,739	39,559
Increase in inventories	(7,616)	(5,486)
Net increase in contract assets	(35,528)	(3,773)
Increase in trade and other receivables	(8,540)	(14,824)
Increase/(decrease) in trade and other payables	36,260	(8,940)
Employee benefits paid	-	(1,504)
CASH FROM OPERATING ACTIVITIES	26,315	5,032
Interest paid	(4,533)	(4,978)
Interest received	153	224
Income tax paid	(6,643)	(4,183)
Income tax refunded	85	-
NET CASH FROM/(FOR) OPERATING ACTIVITIES	15,377	(3,905)

PANSAR BERHAD [Registration No. 197401002551 (18904-M)]

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE YEAR TO DATE ENDED 30 SEPTEMBER 2025 (CONT'D)

	Current year to date 30.09.2025 RM'000	**Preceding year Corresponding year to date 30.09.2024 RM'000**
CASH FLOWS FROM/(FOR) INVESTING ACTIVITIES		
Dividend received from an associate	2,100	-
Investment in jointly-controlled entities	(969)	-
Proceeds from disposal of intangible assets	3	
Proceeds from disposal of property, plant and equipment	395	122
Purchase of intangible assets	(7)	(37)
Purchase of property, plant and equipment	(1,294)	(3,351)
NET CASH FROM/(FOR) INVESTING ACTIVITIES	228	(3,266)
CASH FLOWS FOR FINANCING ACTIVITIES		
Decrease in pledged deposits with licensed bank	-	282
Dividend paid	(6,417)	(6,006)
Interest paid on long-term borrowings	(815)	(936)
Net of (repayment)/drawdown of bankers' acceptance	(24,121)	8,832
Net of (repayment)/drawdown of invoice financing	(4,788)	1,282
Net of (repayment)/drawdown of revolving credit	(7,100)	(3,000)
Repayment of hire purchase liabilities	(1,255)	(1,291)
Repayment of lease liabilities	(2,091)	(1,580)
Repayment of term loans	(3,000)	(3,000)
NET CASH FOR FINANCING ACTIVITIES	(49,587)	(5,417)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(33,982)	(12,588)
EFFECTS OF FOREIGN EXCHANGE TRANSLATION	(69)	(519)
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL PERIOD	49,877	32,646
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL PERIOD	15,826	19.539
CASH AND CASH EQUIVALENTS COMPRISE:-		
Cash and bank balances	28,545	21,299
Bank overdrafts	(30,883)	(11,420)
Short-term investments	18,164	9,660
	15,826	19,539

The condensed consolidated statements of cash flows should be read in conjunction with the audited financial statements for the financial year ended 31 March 2025 and the accompanying explanatory notes attached to the interim financial statements.

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134

A1 **Basis of preparation**

The unaudited interim financial statements have been prepared in accordance with *MFRS 134: Interim Financial Reporting* issued by Malaysian Accounting Standards Board, *IAS 34: Interim Financial Reporting* issued by International Accounting Standards Board and *paragraph 9.22 of the Main Market Listing Requirements* of Bursa Malaysia Securities Berhad.

The interim financial statements should be read in conjunction with the audited financial statements for the financial year ended 31 March 2025. These explanatory notes attached to the interim financial statements provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the financial year ended 31 March 2025.

The significant accounting policies and methods of computation adopted by the Group in the interim financial statements are consistent with those adopted in the audited financial statements for the financial year ended 31 March 2025, except as follows:

On 1 April 2025, the Group adopted the following Amendments to MFRSs mandatory for annual financial periods beginning on or after 1 January 2025:-

- Amendments to *MFRS 121: Lack of Exchangeability*

The adoption of the abovementioned MFRSs, Amendments to MFRSs and IC Interpretations (including the consequential amendments) did not have any material impact on the financial statements of the Group.

A2 **Comments about seasonality or cyclicality of operations**

The business of the Group is not subject to seasonal or cyclical fluctuations.

A3 **Unusual items due to their nature, size and incidence**

There were no unusual items affecting the assets, liabilities, equity, net income, or cash flows due to their nature, size or incidence during the current quarter under review.

A4 **Changes in estimates**

There were no changes in the estimates that have had a material effect in the current quarter under review.

A5 **Debt and equity securities**

There were no issuances, repurchases and repayments of debt and equity securities for the current quarter under review except as disclosed below:-

During the quarter under review, a total of 1,851,700 RCPS were converted into ordinary shares. As at 30 September 2025, the number of issued ordinary shares stood at 517,384,575. The new ordinary shares issued rank pari passu in all respects with the existing ordinary shares.

A6 **Dividend paid**

During the current quarter under review, the Board of Directors declared the following dividends:

(a) An interim dividend of 0.50 sen per ordinary share in respect of the financial year ended 31 March 2025. The total dividend of RM2,566,807 was paid on 26 September 2025.

(b) An interim dividend of 2.12 sen per Redeemable Convertible Preference Share (RCPS) in respect of the financial year ended 31 March 2025. The total dividend of RM3,850,547 was paid on 26 September 2025.

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134 (Cont'd)

A7 **Segmental information**

The following is an analysis of the Group's revenue and results by reportable segments:-

(a) **Business segments**

	Marine & Industrial RM'000	Building & Construction Materials RM'000	Agro Engineering RM'000	Electrical & Air Conditioning RM'000	Heavy Equipment RM'000	Mechanical & Electrical RM'000	Construction & Infrastructure RM'000	Year to date 30.09.2025 RM'000
Revenue								
External revenue	92,645	79,436	22,872	27,047	14,990	40,130	340,724	617,844
Inter-segment revenue	123	10,316	-	7,006	13,099	2,582	-	33,126
	92,768	89,752	22,872	34,053	28,089	42,712	340,724	650,970
Adjustments and eliminations								(33,126)
Consolidated revenue								617,844
Results								
Segment results	17,978	7,212	697	993	1,842	2,494	9,321	40,537
Adjustments and eliminations	-	-	-	-	370	844	-	1,214
	17,978	7,212	697	993	2,212	3,338	9,321	41,751
Share of results in jointly controlled entities								305
Share of results in an associate								89
Unallocated income								434
Unallocated expenses								(23,901)
Consolidated profit before taxation								18,678

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134 (Cont'd)

A7 **Segmental information (cont'd)**

(a) Business segments (cont'd)

	Marine & Industrial RM'000	Building & Construction Materials RM'000	Agro Engineering RM'000	Electrical & Air Conditioning RM'000	Heavy Equipment RM'000	Mechanical & Electrical RM'000	Construction & Infrastructure RM'000	Year to Date 30.09.2025 RM'000
Assets								
Segment assets	96,883	55,317	18,037	33,116	21,071	63,504	405,843	693,771
Investment in an associate								3,755
Investment in jointly controlled entities								1,567
Goodwill								52,743
Unallocated assets								80,879
Deferred tax assets								7,825
Consolidated total assets								840,540

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134 (Cont'd)

A7 **Segmental information**

The following is an analysis of the Group's revenue and results by reportable segments:-

(a) Business segments

	Marine & Industrial RM'000	Building & Construction Materials RM'000	Agro Engineering RM'000	Electrical & Air Conditioning RM'000	Heavy Equipment RM'000	Mechanical & Electrical RM'000	Construction & Infrastructure RM'000	Year to date 30.09.2024 RM'000
Revenue								
External revenue	113,582	83,266	19,536	25,198	15,058	39,748	211,438	507,826
Inter-segment revenue	107	10,873	1	472	7,926	575	-	19,954
	113,689	94,139	19,537	25,670	22,984	40,323	211,438	527,780
Adjustments and eliminations								(19,954)
Consolidated revenue								507,826
Results								
Segment results	17,438	4,383	1,363	1,706	1,551	2,890	5,827	35,158
Adjustments and eliminations	-	-	-	-	373	673	-	1,046
	17,438	4,383	1,363	1,706	1,924	3,563	5,827	36,204
Share of results in jointly controlled entities								10
Share of results in an associate								589
Unallocated income								1,115
Unallocated expenses								(17,502)
Consolidated profit before taxation								20,416

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134 (Cont'd)

A7 **Segmental information (cont'd)**

(a) Business segments (cont'd)

	Marine & Industrial RM'000	Building & Construction Materials RM'000	Agro Engineering RM'000	Electrical & Air Conditioning RM'000	Heavy Equipment RM'000	Mechanical & Electrical RM'000	Construction & Infrastructure RM'000	Year to date 30.09.2024 RM'000
Assets								
Segment assets	86,184	63,831	18,122	27,105	20,162	63,966	354,291	633,661
Investment in an associate								6,056
Investment in jointly controlled entities								1,338
Goodwill								52,743
Unallocated assets								67,200
Deferred tax assets								5,200
Consolidated total assets								766,198

(b) Geographical segments

	Year to date 30.09.2025 RM'000	Year to date 30.09.2024 RM'000
Total revenue from external customers		
- Malaysia	612,588	500,852
- Singapore	5,256	6,974
	617,844	507,826

PART A – EXPLANATORY NOTES PURSUANT TO MFRS 134 (Cont'd)

A8 **Property, plant and equipment**

(a) Acquisition and disposal of property, plant and equipment

There was no material acquisition or disposal of property, plant and equipment since the end of last financial year.

(b) Impairment losses

Neither loss from impairment of property, plant and equipment nor reversal of such impairment losses was recognised since the end of last financial year.

(c) Valuation

As at 30 September 2025, the Group did not have any revalued assets.

A9 **Subsequent events**

There were no material subsequent events as at 18 November 2025.

A10 **Changes in the composition of the Group**

There were no changes in the composition of the Group for the period ended 30 September 2025.

A11 **Contingent liabilities**

As at 18 November 2025, there were no material contingent liabilities or contingent assets which, upon being enforceable, might have a material impact on the financial position or business of the Group.

A12 **Capital commitment**

The capital commitments of the Group as at 30 September 2025 were as follows:

	RM'000
Purchase of property, plant and equipment	356

A13 **Significant related party transactions**

	Quarterly ended		**Year to date**	
	30.09.2025	**30.09.2024**	**30.09.2025**	**30.09.2024**
	RM'000	**RM'000**	**RM'000**	**RM'000**
Transactions with holding company	889	561	1,736	1,096
Transactions with other related parties	10,850	10,262	20,847	19,151

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF THE LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD

B1 **Review of performance**

For the period ended 30 September 2025, the Group registered revenue of RM617.8 million, an increase of 21.7% or RM110.0 million compared to RM507.8 million reported in the previous corresponding period. The revenue growth was mainly driven by higher revenue contribution from Construction & Infrastructure segment.

The Group posted a net profit of RM12.5 million for the financial period ended 30 September 2025 compared with RM15.1 million a year earlier.

Marine & Industrial Segment

Quarterly results

Compared to the corresponding quarter of previous year, Marine and Industrial segment posted a 34.1% decrease in revenue to RM38.2 million in 2QFY26 on lower sales of marine engines.

With the decrease in revenue, operating profit for the quarter declined 29.7% to RM6.0 million from RM8.6 million a year earlier.

Financial year-to-date

For YTD 2QFY26, Marine & Industrial segment’s operating profit rose 3.1% year-on-year to RM18.0 million, although revenue declined 18.4% year-on-year to RM92.6 million. This was supported by a more favourable sales mix, foreign exchange gains, and the reversal of impairment losses on inventories.

Building & Construction Materials Segment

Quarterly results

For the quarter under review, Building & Construction Materials segment’s revenue increased by 2% to RM39.9 million, compared with RM39.1 million in the corresponding quarter last year. However, operating profit declined by 38.0% year-on-year to RM2.0 million, weighed down by impairment losses on trade receivables.

Financial year-to-date

For YTD 2QFY26, the segment’s revenue declined by 4.6% to RM79.4 million from RM83.3 million a year ago, mainly due to lower sales of infrastructure construction materials. Nevertheless, operating profit rose by 64.5% year-on-year to RM7.2 million, supported by higher write-back of impairment losses on trade receivables.

Agro Engineering Segment

Quarterly results

On a quarter-on-quarter basis, Agro Engineering segment’s operating profit for 2QFY26 increased 17.4% to RM0.6 million, while revenue rose 13.4% to RM11.7 million from RM10.3 million a year earlier, driven by higher sales of fertilizers.

Financial year-to-date

For YTD 2QFY26, the segment recorded revenue of RM22.9 million, up 17.1% year-on-year. Operating profit declined 48.9% to RM0.7 million, primarily due to provisions for slow-moving inventories.

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF THE LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD (Cont'd)

B1 **Review of performance (Cont'd)**

Electrical & Air Conditioning Segment

Quarterly results

Compared to the previous corresponding quarter, the segment's revenue for 2QFY26 rose 13.9% to RM15.2 million, while operating profit remained steady at RM0.6 million amid a competitive market environment.

Financial year-to-date

For the current financial period, the segment's revenue increased 7.3% year-on-year to RM27.0 million, driven primarily by higher sales of air conditioners and lighting products. However, operating profit declined 41.8% to RM1.0 million, mainly due to increased provisions for slow-moving inventories.

Heavy Equipment Segment

Quarterly results

The segment achieved revenue and operating profit for the current financial period of RM8.2 million and RM1.1 million respectively. This represents a 12.8% and 15.3% decrease in revenue and operating profit respectively as compared to the same quarter last year.

Financial year-to-date

For YTD 2QFY26, Heavy Equipment segment posted a 15.0% year-on-year increase in operating profit to RM2.2 million, notwithstanding a flat revenue performance of RM15.0 million, driven by a more favourable sales mix.

Mechanical & Electrical Segment

Quarterly results

Revenue for Mechanical & Electrical segment increased by 13.1% from RM24.0 million in 2QFY25 to RM27.2 million in 2QFY26, due to higher work progress on projects. Operating profit for the quarter, however, decreased by 19.6% year-on-year to RM1.9 million, due to the prudent recognition of an impairment loss on a project receivable.

Financial year-to-date

Revenue on a year-on-year basis inched up 1.0% to RM40.1 million. Operating profit, however, was down 6.3% to RM3.3 million, due to the prudent recognition of an impairment loss on a project receivable.

Construction & Infrastructure Segment

Quarterly results

Construction & Infrastructure segment achieved revenue of RM201.4 million in 2QFY26, up 84.3% year-on-year on the back of stronger execution of ongoing projects, while operating profit grew 73.1% to RM5.4 million.

Financial year-to-date

The segment reported a 60.0% increase in operating profit to RM9.3 million for YTD 2QFY26, compared with RM5.8 million a year ago, as revenue increased 61.2% to RM340.7 million due to higher work completed on ongoing projects.

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF THE LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD (Cont'd)

B2 **Material changes in profit before tax for the quarter**

For the current quarter under review, the Group recorded profit before tax of RM7.9 million on the back of revenue of RM341.7 million, compared to profit before tax of RM10.8 million and revenue of RM276.1 million in the immediate preceding quarter. The lower profit was mainly due to higher doubtful debt provisions which were partially mitigated by a lower fair value loss on quoted equity investment.

B3 **Commentary on prospects**

The Malaysian economy grew by 4.7% in the first nine months of 2025, toward the upper range of initial estimates. Private and public infrastructure investments expanded, which led to growth in construction and infrastructure segments. The Ringgit continued appreciating against our major suppliers, which is a positive for us. However global growth has begun to moderate, while SST has impacted margins which would take some time to mitigate, and led to delay in sales.

B4 **Profit forecast and profit guarantee**

Not applicable as no profit forecast was announced.

B5 **Income tax expense**

	Quarter ended		Year to date	
	30.09.2025	30.09.2024	30.09.2025	30.09.2024
	RM'000	RM'000	RM'000	RM'000
Income tax:-				
- Malaysian tax	4,394	3,922	7,808	6,530
- Foreign tax	-	1	-	2
	4,394	3,923	7,808	6,532
Over provision in the previous financial year:-				
- Foreign tax	-	-	(3)	-
	4,394	3,923	7,805	6,532
Deferred tax:-				
- Origination and reversal of temporary differences	(2,099)	(837)	(1,896)	(1,251)
- Under provision in the previous financial year	121	-	310	-
	(1,978)	(837)	(1,586)	(1,251)
	2,416	3,086	6,219	5,281

B6 **Corporate proposals**

As at 18 November 2025, there were no corporate proposals announced.

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF THE LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD (Cont'd)

B7 **Borrowings**

The Group's borrowings as at 30 September 2025 were as follows:-

	Total RM'000
Long-term borrowings:-	
Hire purchase liabilities, secured	2,199
Lease liabilities	11,299
	13,498
Short-term borrowings:-	
Bank overdrafts, secured	30,880
Bank overdrafts, unsecured	3
Bankers' acceptance, secured	21,500
Bankers' acceptance, unsecured	6,342
Hire purchase liabilities, secured	2,128
Invoice financing, unsecured	64,271
Lease liabilities	4,151
Revolving credit, secured	10,000
Revolving credit, unsecured	112,400
Term loans, secured	4,000
	255,675
Total borrowings	**269,173**

B8 **Derivative financial instruments**

The outstanding foreign currency forward contracts as at 30 September 2025 were as follows:-

	Contract / notional amount RM'000	Assets RM'000	Liabilities RM'000
Derivative not designated as hedging instruments:-			
Forward foreign currency contracts			
- Less than 1 year	3,191	65	-
Derivative designated as hedging instruments:-			
Forward foreign currency contracts			
- Less than 1 year	18,022	108	(21)
	21,213	173	(21)

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF THE LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD (Cont'd)

B8 **Derivative financial instruments (Cont'd)**

The Group enters into foreign currency forward contracts to hedge against the Group's exposure to foreign currency risks as a result of purchases denominated in currencies other than its functional currency for which firm commitments existed at the end of the reporting period.

There were no cash requirements for these derivatives and they are not subject to significant credit risk, market risk and liquidity risk.

In line with the Group's foreign currency hedging policy, hedging is only considered for firm commitments. These derivatives and their underlying exposures will be monitored on an on-going basis.

With respect to derivatives not designated as hedging instruments, they are stated at fair value, with any gains/losses arising on remeasurement recognised in profit or loss. These fair value changes are attributable to changes in foreign exchange spot and forward rates.

For those derivatives designated as hedging instruments (cash flow hedge), the effective portion of changes in fair value of those derivatives is recognised in other comprehensive income. The gain or loss in relation to ineffective portion is recognised immediately in profit or loss.

B9 **Gain / (loss) arising from fair value changes in financial liabilities**

	Current quarter gain/(loss) RM'000	**Year to date gain/(loss) RM'000**
Foreign currency forward contracts	(24)	12

B10 **Changes in material litigation**

As at 18 November 2025, our Group is not engaged in any material litigation, claims or arbitration, either as plaintiff or defendant, and our Board is not aware and has no knowledge of any proceedings pending or threatened against our Group, or of any facts likely to give rise to any proceedings, which might materially or adversely affect the financial position or business of our Group.

B11 **Dividend payable**

No interim dividend has been declared for the financial period ended 30 September 2025.

B12 **Earnings per share**

(a) Basic earnings per share

	Quarter ended		**Year to date**	
	30.09.2025 RM'000	**30.09.2024 RM'000**	**30.09.2025 RM'000**	**30.09.2024 RM'000**
Profit for the period attributable to the owners of the Company (RM'000)	5,509	8,253	12,459	15,135
Weighted average number of ordinary shares in issue ('000)	512,302	507,069	511,908	500,571
Basic earnings per share (sen)	1.08	1.63	2.43	3.02

PART B – EXPLANATORY NOTES PURSUANT TO APPENDIX 9B OF THE LISTING REQUIREMENTS OF BURSA MALAYSIA SECURITIES BERHAD (Cont'd)

B12 **Earnings per share (Cont'd)**

(b) Diluted earnings per share

	Quarter ended		Year to date	
	30.09.2025	**30.09.2024**	**30.09.2025**	**30.09.2024**
	RM'000	**RM'000**	**RM'000**	**RM'000**
Profit for the period attributable to the owners of the Company (RM'000)	5,509	8,253	12,459	15,135
Weighted average number of ordinary shares adjusted for the effect of dilution ('000)	694,991	694,991	694,991	694,991
Diluted earnings per share (sen)	0.79	1.19	1.79	2.18

B13 **Auditors' report on preceding annual financial statements**

The auditors' report on the financial statements for the Company and its subsidiaries for the financial year ended 31 March 2025 was not subject to any qualification.

B14 **Profit for the year**

	Quarter ended		Year to date	
	30.09.2025	**30.09.2024**	**30.09.2025**	**30.09.2024**
	RM'000	**RM'000**	**RM'000**	**RM'000**
Allowance for slow-moving inventories	383	74	1,729	197
Allowance for slow-moving inventories no longer required	79	25	(786)	(482)
Bad debts written off	-	-	-	5
Collective impairment losses on receivables	916	(38)	2,198	2,354
Collective impairment losses on receivables no longer required	466	(25)	(2,760)	(215)
Depreciation and amortisation	3,318	3,568	6,905	6,994
Fair value loss on other investments	586	990	4,508	843
Fair value gain on short-term investments	(163)	(81)	(302)	(154)
Impairment losses on intangible assets	878	-	1,938	-
Individual impairment losses on receivables	2,603	455	2,868	804
Individual impairment losses on receivables no longer required	(118)	(222)	(656)	(552)
Interest expense	2,756	3,108	5,348	5,913
Interest income	(91)	(106)	(158)	(227)
Loss on forward foreign currency contracts	-	102	6	102
Gain on derecognition of leases	(2)	-	(51)	(9)
Gain on disposal of intangible assets	(1)	-	(1)	-
(Gain)/loss on disposal of property, plant and equipment	(212)	269	(338)	6
Realised gain on foreign exchange	(951)	(1,438)	(1,844)	(1,790)
Realised loss on derivatives	-	-	1	12
Unrealised (gain)/loss on foreign exchange	(403)	161	(593)	(80)
Unrealised (gain)/loss on derivatives	(39)	85	(65)	85