CORPORATE GOVERNANCE REPORT

STOCK CODE	**:**	0133
COMPANY NAME	**:**	SANICHI TECHNOLOGY BERHAD
FINANCIAL YEAR	**:**	March 31, 2026

OUTLINE:

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE
Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA
Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	:	Applied
Explanation on application of the practice	:	The Board of Directors ("Board") is led by two (2) Independent Directors, two (2) Non-Independent Directors and one (1) Executive Director. The roles and responsibilities in discharging their duties and functions are as follows: i. Oversee the conduct of the Group's business including evaluating whether the business is being properly managed; ii. Review and adopt a strategic business plan for the Group and address the sustainability of the Group's business; iii. Identify principal risks and ensure implementation of an appropriate system to manage these risks; iv. Ensure that the candidates who are appointed to senior management positions have the necessary qualifications, experience and skills, and that there is an orderly succession of senior management positions; v. Review the adequacy and integrity of the management information and internal control systems of the Group; and vi. Oversee the development and implementation of shareholder communication policy for the Group. In discharging its duties, the Board is also assisted by the Board Committees namely the Audit Committee ("AC") and Nomination and Remuneration Committee ("NRC"). Each Committee operates within its respective defined terms of reference and headed by Independent Directors. The Board is also assisted and advised by a competent company secretary, external auditors and internal auditors in carrying out their functions.

	To ensure the effectiveness of the Board, the Board has carried out self and peer evaluation annually to determine the Board members have the necessary skills, experience and competency in carrying out their duties. Annual assessment is also carried out annually to ensure the independent directors continue to bring independence and objective judgement to the Board's decision. The Annual General Meeting which is the principal forum for shareholder dialogues, allows shareholders to review the Group's financial performance and business strategies via the Annual Report. The Group's website and the announcements made to Bursa Malaysia Securities Berhad ("Bursa Securities") also provide the stakeholders and investors with information of the Company. Further details are also set out in the Corporate Governance Overview Statement ("CG Statement") in the Annual Report 2026 and the Board Charter which is available at the Group's website at www.sanichimould.com.
Explanation for departure :	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.	
Measure :	
Timeframe :	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application :	Applied	
Explanation on application of the practice :	The Board is led by the Chairman, Dato' Abd Halim bin Abd Hamid, a Non-Independent Non-Executive Director. The Chairman, Dato' Abd Halim is responsible for leading the Board, instilling good corporate governance and ensuring the Board functions effectively and independently of management. The Chairman also sets the board agenda, ensure the Board members receive complete and accurate information in a timely manner, acts as a facilitator at Board meetings to encourage active participation and ensure that contributions from the directors are forthcoming on matters being deliberated and that no Board member dominates discussions, promote constructive and respectful relations between all Board members and the Management. The Chairman also chairs shareholders meetings and ensures there is an effective communication between the Board and its shareholders and stakeholders.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3
The positions of Chairman and CEO are held by different individuals.

Application :	Applied	
Explanation on application of the practice :	The Company does not have a CEO and the position is assumed by the Group Managing Director. There is a clear division of responsibilities between the Chairman and the Group Managing Director to ensure there is a balance in the power and authority in the Board. The Chairman is responsible for leading the Board, instilling good corporate governance practices, ensuring the Board functions effectively and independently of management, encourage active participation and contributions from the board members and effective communication between the Board and its shareholders. The Group Managing Director is responsible for implementing the Group's strategies, policies and decisions adopted by the Board and overseeing the operations and business development of the Group.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4
The Chairman of the board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee

<table>
<tr><td colspan="3">Note: If the board Chairman is not a member of any of these specified committees, but the board allows the Chairman to participate in any or all of these committees' meetings, by way of invitation, then the status of this practice should be a 'Departure'.</td></tr>
<tr><td>Application :</td><td colspan="2">Applied</td></tr>
<tr><td>Explanation on application of the practice :</td><td colspan="2">As at the date of this CG Report, the Chairman of the Board, Dato' Abd Halim Bin Abd Hamid is not a member of the AC and NRC.

The AC and NRC are currently chaired by an Independent Non-Executive Director, Mr Yong Ket Inn.</td></tr>
<tr><td rowspan="2">Explanation for departure :</td><td colspan="2"></td></tr>
<tr><td colspan="2"></td></tr>
<tr><td colspan="3">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
<tr><td>Measure :</td><td colspan="2"></td></tr>
<tr><td>Timeframe :</td><td></td><td></td></tr>
</table>

Intended Outcome
Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5
The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application	:	Applied
Explanation on application of the practice	:	The Board is supported by a qualified and competent Company Secretary who is a member of the Malaysian Institute of Chartered Secretaries and Administrators ("MAICSA") and is qualified to act as Company Secretary under Section 235(2) of the Companies Act 2016. She also possessed a valid Practicing Certificate issued by the Companies Commission of Malaysia. As a practicing Company Secretary, she has also attended continuous professional development programmes. The Board has access to the advice and services of the Company Secretary, the Senior Management staff, the External Auditors and other independent professional at all times in discharging its duties and responsibilities. The Company Secretary is responsible for ensuring that all Board and Board Committees' meetings are properly convened in accordance with the Board procedures and terms of reference of the respective Board Committees. The Company Secretary circulates the relevant guidelines on statutory and regulatory requirements from time to time for the Board's reference and brief the Board on these updates, where applicable, at Board Meetings. The Company Secretary organises and attends the Board, Board Committee and general meetings, and ensure that deliberations of the issues discussed and conclusions reached are recorded in the minutes of each meeting. Such minutes of meetings are confirmed by the Board and the respective Board Committees at the subsequent meetings and signed by the Chairman of the meeting and kept in the statutory register maintained at the registered office of the Company.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure :		
Timeframe :		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.6

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application	:	Applied
Explanation on application of the practice	:	The Directors, whether as a full Board or in their individual capacities, have full and timely access to information on the Group's businesses and affairs. The meeting agendas and relevant board papers are distributed in advance of meetings, to enable the Directors to prepare for Board meetings. The Board papers include minutes of previous Board meeting, minutes of meetings of Board Committees and reports on relevant issues of the meetings covering financial, operational and regulatory compliance matters. The minutes of meetings are prepared and circulated to all Directors within reasonable time after the conclusion of each meeting. Matters deliberated and/or resolved by the Board are properly recorded in the minutes of meetings, which would be confirmed by the Board at the subsequent meeting and signed by the Chairperson in the following Board meeting. The minutes of the Board meetings are kept at the registered office of the Company. The Board Meeting agenda was set by the Chairman and assisted by the Company Secretary. The various Committees Meeting agenda were set by the respective Committee Chairman and assisted by the Company Secretary. Notices of meetings and meeting materials are circulated a few days in advance except for the financial report which are circulated at least two (2) days before the meetings. Issues discussed and conclusions reached are recorded in the minutes of each meeting. Such minutes of meetings are confirmed by the Board and the respective Board Committees at the subsequent meetings and signed by the Chairman of the meetings and kept as statutory records of the Company.
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies–

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application	:	Applied	
Explanation on application of the practice	:	The Board is guided by a Board Charter which sets out the respective roles and responsibilities of the Board, Board Committees, individual Director and Management as well as issues and decisions reserved for the Board. The Board Charter is available at the Group's website at www.sanichimould.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1
The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	:	Applied	
Explanation on application of the practice	:	The Board acknowledges the importance of establishing a corporate culture which govern the standards of business conduct and ethical behavior expected from the Directors in the performance and exercise of their duties and responsibilities. All Directors and employees of the Group in exercising and/or discharging their powers or duties shall comply with all applicable laws, rules and regulations including the Constitution of the Group. The Code of Ethics and Conduct provide guidance for Directors regarding ethical and behavioral considerations and/or actions as they address their duties and obligations during their appointment. The Code of Ethics and Conduct is set out in the Board Charter and is available at the Group's website at www.sanichimould.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2
The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application	:	Applied	
Explanation on application of the practice	:	The Board has established a Whistleblowing Policy with the intention of promoting the highest standards of corporate governance and business integrity. This Policy aims to provide an avenue for employees of the Group and members of the public to raise concerns or make good-faith disclosures and report of any improper conduct within the Group and to take appropriate action to resolve them effectively. Full details of the Group's Whistleblowing Policy are available at the Group's website at www.sanichimould.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.1
The board together with management takes responsibility for the governance of sustainability in the company including setting the company's sustainability strategies, priorities and targets.

The board takes into account sustainability considerations when exercising its duties including among others the development and implementation of company strategies, business plans, major plans of action and risk management.

Strategic management of material sustainability matters should be driven by senior management.

Application	:	Applied
Explanation on application of the practice	:	**Board Oversight & Responsibility** The Board of Sanichi Technology Berhad ("Sanichi") recognises its overall responsibility for the governance of sustainability across the Group's operations. The Board acknowledges that integrating Economic, Environmental, and Social ("EES") considerations into corporate strategy is essential for managing long-term risks and creating sustained value for stakeholders. Together with Management, the Board oversees the overarching sustainability direction and works toward establishing clear sustainability strategies, priorities, and targets aligned with the Group's business objectives. **Management Execution & Integration** • **Senior Management Role:** Senior Management is tasked with driving the operational management of material sustainability matters. This includes identifying relevant EES risks and opportunities, implementing sustainable practices within day-to-day operations, and supporting the Board in monitoring sustainability performance. • **Strategic & Risk Management:** Sustainability considerations are progressively incorporated into the Group's decision-making processes, annual business planning, operational strategies, and enterprise risk management frameworks.

	Way Forward & Continuous Improvement As Sanichi continues to build and refine its sustainability framework, the Board and Management remain committed to progressively enhancing sustainability governance, setting measurable key performance indicators (KPIs), and strengthening internal reporting mechanisms in line with Bursa Malaysia's Sustainability Reporting Guidelines.
Explanation for departure :	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.	
Measure :	
Timeframe :	

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.2
The board ensures that the company's sustainability strategies, priorities and targets as well as performance against these targets are communicated to its internal and external stakeholders.

Application	:	Applied
Explanation on application of the practice	:	**Overview & Governance Commitment** The Board of Sanichi recognises that effective communication with internal and external stakeholders is crucial for driving the Group's sustainability agenda. The Board ensures that relevant sustainability strategies, priorities, targets, and performance are progressively communicated across appropriate corporate channels. **External Stakeholder Engagement** Sanichi engages with external stakeholders including shareholders, investors, regulators, customers, and suppliers to maintain transparency regarding its sustainability journey through the following primary touchpoints: • **Annual Sustainability Statement:** Published within the Annual Report, serving as the main platform to communicate the Group's EES management, material matters, and progress. • **Bursa Malaysia Announcements & Corporate Website:** Timely updates regarding corporate actions, governance practices, and major business updates are made accessible to the public via Bursa Malaysia and the Group's corporate website. • **General Meetings:** The Annual General Meeting ("AGM") provides an interactive platform for shareholders to seek clarification on the Group's operational strategies and sustainability practices. **Internal Stakeholder Engagement** To foster a culture of sustainability internally, the Board and Senior Management engage employees and key operational teams by: • **Operational & Management Briefings:** Disseminating corporate priorities and operational expectations during regular management and departmental meetings. • **Internal Alignment:** Aligning operational objectives with sound EES practices, risk management guidelines, and regulatory compliance expectations.

	Way Forward As Sanichi continues to formalise its long-term sustainability framework, the Group remains committed to refining its key performance indicators (KPIs) and expanding its communication channels to provide more comprehensive reporting on targets and performance to all stakeholders over time.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.3
The board takes appropriate action to ensure they stay abreast with and understand the sustainability issues relevant to the company and its business, including climate-related risks and opportunities.

Application	:	Applied
Explanation on application of the practice	:	**Board Awareness & Continuous Learning** The Board of Sanichi recognises the critical importance of remaining informed about evolving sustainability trends, regulatory requirements, and material Environmental, Social, and Governance ("ESG") matters, including climate-related risks and opportunities relevant to the Group's business operations. **Mechanisms for Staying Informed** To ensure the Board maintains a standard understanding of sustainability issues, the Group utilises the following approaches: • **Training & Professional Development:** Directors are encouraged to participate in external training programs, webinars, and seminars covering sustainability governance, climate risk management, and ESG disclosure frameworks organised by Bursa Malaysia, professional bodies, or accredited providers. • **Regulatory & Industry Briefings:** The Board receives periodic updates from the Company Secretary, management, and external auditors regarding updates to Bursa Malaysia's Sustainability Reporting Guidelines, climate reporting developments, and relevant legal and regulatory changes. • **Management & Operational Briefings:** Senior Management provides operational context during board meetings regarding ESG developments, health and safety matters, and enterprise risk considerations affecting the Group's operations. **Way Forward** As sustainability and climate disclosure standards continue to evolve, the Board remains committed to identifying specific, targeted training programs on ESG governance and climate-related risks to further strengthen its oversight capability in driving long-term business resilience.

<table>
<tr><td rowspan="2">Explanation for departure :</td><td colspan="2"></td></tr>
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<tr><td colspan="3">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
<tr><td>Measure :</td><td colspan="2"></td></tr>
<tr><td>Timeframe :</td><td></td><td></td></tr>
</table>

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.4
Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.

Application	:	Applied	
Explanation on application of the practice	:	During the financial period under review, the performance evaluation of sustainability criteria has been adopted in the Directors' Evaluation Form.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.5- Step Up
The board identifies a designated person within management, to provide dedicated focus to manage sustainability strategically, including the integration of sustainability considerations in the operations of the company.

Note: The explanation on adoption of this practice should include a brief description of the responsibilities of the designated person and actions or measures undertaken pursuant to the role in the financial year.		
Application	:	Adopted
Explanation on adoption of the practice	:	A Sustainability Committee has been established. The Group Managing Director serves as the Chairman of the Sustainability Committee and assisted by the Sustainability Working Group. The Sustainability Committee and Sustainability Working Group support the coordination of sustainability matters across relevant functions. Finance, Operations and Human Resource provide the necessary data, records and departmental input to support the preparation of the Sustainability Statement.

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.1
The Nomination Committee should ensure that the composition of the board is refreshed periodically. The tenure of each director should be reviewed by the Nomination Committee and annual re-election of a director should be contingent on satisfactory evaluation of the director's performance and contribution to the board.

Application :	Applied	
Explanation on application of the practice :	The NRC is guided by the Board Charter, Directors' Fit and Proper Policy and its Terms of Reference in reviewing the composition of Board and Board Committees. The NRC meets at least once a year to review, evaluate and assess the Board structure, size, composition, tenure and independence of the Independent Directors, and re-election of directors to retire or retire by rotation in accordance with the Constitution of the Company before recommending them for re-election at the AGM. Yong Ket Inn and Datin Erdawaty Binti Mohamed are subject to retire in accordance with the Constitution of the Company at the forthcoming AGM to be held on 28 August 2026. After taking into account the satisfactory performance and contribution of Yong Ket Inn and Datin Erdawaty Binti Mohamed, the Board had via the NRC of the Company recommended their re-appointment to the Board for shareholders' approval at the forthcoming AGM.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.2
At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

<table>
<tr><td>Application :</td><td colspan="2">Departure</td></tr>
<tr><td>Explanation on application of the practice :</td><td colspan="2"></td></tr>
<tr><td rowspan="2">Explanation for departure :</td><td colspan="2">During the year under review, the Board comprises five (5) members i.e. a Non-Independent Non-Executive Chairman, one (1) Executive Director, two (2) INED and one (1) NINED.</td></tr>
<tr><td colspan="2">The Board affirm that the present number of independent directors provide unbiased, objective judgement, contributing to balanced leadership within the Group and ensuring effective checks and balances to protect the interests of minority shareholders and other stakeholders.

The Board however ensures that its composition complies with Rule 15.02(1)(a) of the AMLR which requires that at least two (2) Directors or one-third (1/3) of the Board, whichever is higher, are independent directors.</td></tr>
<tr><td colspan="3">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
<tr><td>Measure :</td><td colspan="2"></td></tr>
<tr><td>Timeframe :</td><td></td><td></td></tr>
</table>

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.3
The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should provide justification and seek annual shareholders' approval through a two-tier voting process.

Application	:	Applied
Explanation on application of the practice	:	Practice 5.3 of the MCCG stipulates that the tenure of an independent director should not exceed a cumulative term of nine (9) years. However, such an independent director may continue to serve on the Board if re-designated as a Non-Independent Non-Executive Director. In the event the Board intends to retain the Director as Independent Director after the latter has served a cumulative term of nine (9) years, justifications from the Board and approval from shareholders through a two-tier voting process at a general meeting are required. Our Board adheres to an open policy regarding the tenure of Independent Directors. We believe that the duration of an Independent Director's tenure does not compromise his/her objectivity or independent business judgment, always acting in the Company's best interests. In the event of proposing to retain an independent director for more than nine (9) years, the Board will provide justifications and seek shareholders' approval, following a prior review and recommendation from the NRC. As of the date of this CG Statement, none of our Independent Directors has served beyond nine (9) years on the Board. The Board, in conjunction with the NRC, has conducted the annual assessment on the Board's effectiveness, Board Committees, and individual Directors for the FYE 2026. The assessments outcome, including self-assessment, peer evaluation, and overall Board effectiveness evaluation, indicate that our Independent Directors continue to demonstrate a high level of independence and are capable of acting in the Company's best interests. All the Independent Directors have declared and affirmed their independence from management and any affiliations. The Board affirms that our Independent Directors provide unbiased, objective judgement, contributing to balanced leadership within the Group and ensuring effective checks and balances to protect the interests of minority shareholders and other stakeholders.
Explanation for departure	:	

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<tr><td colspan="3">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
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</table>

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.4 - Step Up
The board has a policy which limits the tenure of its independent directors to nine years without further extension.

Note: To qualify for adoption of this Step Up practice, a listed issuer must have a formal policy which limits the tenure of an independent director to nine years without further extension i.e. shareholders' approval to retain the director as an independent director beyond nine years.		
Application	:	Not Adopted
Explanation on adoption of the practice	:	

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.5
Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Directors appointed should be able to devote the required time to serve the board effectively. The board should consider the existing board positions held by a director, including on boards of non-listed companies. Any appointment that may cast doubt on the integrity and governance of the company should be avoided.

Application	:	Applied
Explanation on application of the practice	:	The Board is well balanced with a good mix of skills and experience, knowledge, different backgrounds and specialisation. Each year, the Board through the NRC reviews and evaluates the performance of each director and arranges suitable training where appropriate. To ensure the effectiveness of the Board, the Board had carried out an annual Self and Peer Evaluation to determine the Board Members have the necessary skills, experience and competency in carrying out their tasks. The Board is satisfied with the level of time commitment given by the Directors towards fulfilling their roles and responsibilities as Directors of the Company. This is evidenced by the attendance record of the Directors at Board meetings. The appointment of senior management is also based on experience, skills and leadership qualities, driven by their respective job descriptions. To ensure that the Directors have the time to focus and fulfil their roles and responsibilities effectively, none of the Directors hold more than five (5) directorships in public listed companies.
Explanation for departure	:	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure	:	

Timeframe :		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.6
In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

If the selection of candidates was based on recommendations made by existing directors, management or major shareholders, the Nominating Committee should explain why these source(s) suffice and other sources were not used.

<table>
<tr><td>Application</td><td>:</td><td colspan="2">Applied</td></tr>
<tr><td>Explanation on application of the practice</td><td>:</td><td colspan="2">Appointments of new Directors are undertaken by the Board as a whole after considering the recommendations of the NRC. Potential candidates may be proposed by any current Board member, shareholder or management personnel or by utilising independent sources such as recruitment firms or through industry associations. In considering potential candidates for appointment, the NRC undertakes a thorough review of the candidate’s criteria, amongst others, qualifications, skills, knowledge, expertise, experience, personal attributes and the capability to devote the necessary time and commitment to the role.</td></tr>
<tr><td rowspan="2">Explanation for departure</td><td rowspan="2">:</td><td colspan="2"></td></tr>
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<tr><td colspan="4">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
<tr><td>Measure</td><td>:</td><td colspan="2">Please explain the measure(s) the company has taken or intend to take to adopt the practice.</td></tr>
<tr><td>Timeframe</td><td>:</td><td>Choose an item.</td><td></td></tr>
</table>

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.7
The board should ensure shareholders have the information they require to make an informed decision on the appointment and reappointment of a director. This includes details of any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the listed company as a whole. The board should also provide a statement as to whether it supports the appointment or reappointment of the candidate and the reasons why.

Application	:	Applied	
Explanation on application of the practice	:	The information on the Directors standing for re-election as well as the reason from the Board in support of their re-election have been disclosed in the Annual Report 2026 and Explanatory Notes to the Notice of AGM.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.8
The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	:	Applied	
Explanation on application of the practice	:	As at the date of the CG Statement, the NRC is chaired by Mr Yong Ket Inn who is an INED.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.9
The board comprises at least 30% women directors.

Application :	Departure	
Explanation on application of the practice :		
Explanation for departure :	As at the date of the CG Statement, the Board has one (1) woman director, Datin Erdawaty Binti Mohamed, which represents 20% of the total number of Board members. The Board acknowledges the call by the Government and MCCG for boards to comprise at least 30% woman on the Board. The Board is mindful that any gender representation should be in the best interest of the Company.	
	The Board ensures that its composition complies with Rule 15.02(1)(b) of the AMLR which requires that at least one (1) Director is a woman. The Board through the NRC will continue to identify suitable female candidates for appointment to the Board as well as the Senior Management in the event that vacancies for Directors and Senior Management arise or when a decision is made to further increase the size of the Board.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.10
The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board, notwithstanding the view that diversity should be in tandem with expertise, experience and skills and not gender alone acknowledges the importance of the establishment of a gender diversity policy. The Board has yet to establish a diversity policy and would consider establishing one in due course.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:	Please explain the measure(s) the company has taken or intend to take to adopt the practice.	
Timeframe	:	Choose an item.	

Intended Outcome
Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 6.1
The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out its outcome, actions taken and how it has or will influence board composition.

For Large Companies, the board engages an independent expert at least every three years, to facilitate objective and candid board evaluation.

Note: For a Large Company to qualify for adoption of this practice, it must undertake annual board evaluation and engage an independent expert at least every three years to facilitate the evaluation.		
Application :	Applied	
Explanation on application of the practice :	The Board has carried out an annual Self and Peer Evaluation to determine the Board members have the necessary skills, experience and competency in carrying out their tasks. Interested director has abstained from discussion.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.1
The board has remuneration policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The remuneration policies and practices should appropriately reflect the different roles and responsibilities of non-executive directors, executive directors and senior management. The policies and procedures are periodically reviewed and made available on the company's website.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board through the NRC has identified that a formal remuneration framework and policy should be established on the remuneration of Directors and Senior Management but the Company has yet to put in place a written and formal policy. However, the Company has set up informal procedures to determine their remuneration. The NRC takes into consideration the Directors' roles and level of responsibilities and then compare against the peer's practices, demands and performance of the Company. The fees for Directors are determined by the Board with approval from the shareholders at the AGM.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:	Please explain the measure(s) the company has taken or intend to take to adopt the practice.	
Timeframe	:	Choose an item.	

Intended Outcome
The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.2
The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application	:	Applied	
Explanation on application of the practice	:	The NRC comprise a majority of Independent Non-Executive Directors and a Non-Independent Director. The Terms of Reference of the NRC is available at the Group's website at www.sanichimould.com.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application	:	Applied
Explanation on application of the practice	:	The disclosure on named basis for the remuneration of individual directors for the financial year ended 31 March 2026 is as per the table below.

No	Name	Directorate	Company ('000)							Group ('000)						
			Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total	Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total
1	Dato' Sri Dr Pang Chow Huat	Executive Director	-	-	-	-	-	-	-	-	-	298,960	-	-	-	298,960
2	Datin Sri Chen Choon Lee	Executive Director	-	-	-	-	-	-	-	-	-	278,800	-	-	-	278,800
3	Dato' Abd Halim Bin Abd Hamid	Non-Independent Director	66,000	5,000	-	-	-	-	71,000	-	-	-	-	-	-	-
4	Yong Ket Inn	Independent Director	54,000	6,000	-	-	-	-	60,000	-	-	-	-	-	-	-
5	Ong Tee Kein	Non-Independent Director	60,000	6,000	-	-	-	-	66,000	-	-	-	-	-	-	-
6	Datin Erdawaty Binti Mohamed	Independent Director	60,000	6,000	-	-	-	-	66,000	-	-	-	-	-	-	-

Intended Outcome
Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.2
The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board is of the opinion that disclosure of senior management's remuneration on named basis is not encouraged as a precautionary measure of confidentiality, security and retainability of the senior management. The Company has however disclosed the range of remuneration of the Senior Management personnel in the Annual Report 2026.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:	Please explain the measure(s) the company has taken or intend to take to adopt the practice.	
Timeframe	:	Choose an item.	

No	Name	Position	Company					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
2	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
3	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
4	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
5	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

No	Name	Position	Company ('000)					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
2	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
3	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
4	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
5	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.1
The Chairman of the Audit Committee is not the Chairman of the board.

Application :	Applied	
Explanation on application of the practice :	The Chairman of the AC is Mr Yong Ket Inn whilst the Chairman of the Board is Dato' Abd Halim Bin Abd Hamid.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.2
The Audit Committee has a policy that requires a former partner of the external audit firm of the listed company to observe a cooling-off period of at least three years before being appointed as a member of the Audit Committee.

Application	:	Applied	
Explanation on application of the practice	:	The AC has adopted a policy that requires a former key audit partner to observe a cooling-off period of at least three (3) years before being appointed as a member of the AC and the said policy has been incorporated into the terms of reference of the AC. Currently, there are no members of the AC who are a former key audit partner.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.3
The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor to safeguard the quality and reliability of audited financial statements.

Application	:	Applied	
Explanation on application of the practice	:	The AC is responsible for the annual assessment of the competency and independence of the External Auditors. Having assessed their performance, the AC would recommend their re-appointment, which is subject to the approval of shareholders at the forthcoming AGM. The AC has policies and procedures for the assessment of External Auditors and the areas of assessment cover independence, objectivity and professionalism, adequacy of services and competency of the audit team, audit strategy and reporting and audit fees. The AC had a private session with the External Auditors without the presence of the Executive Directors and management to discuss their audit findings and the level of co-operation and assistance rendered by the management during their audit. The External Auditors had declared to the AC that they were in compliance with the independent requirements set out in the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants. In maintaining their audit independence and objectivity, they had developed policies and important safeguards and procedures to address threats to their independence and objectivity. Based on the outcome of the annual assessment, the AC had recommended the External Auditors' re-appointment to the Board to be proposed for shareholders' approval at the forthcoming AGM.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.4 - Step Up
The Audit Committee should comprise solely of Independent Directors.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

Intended Outcome
There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.5
Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate, competent and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application	:	Applied	
Explanation on application of the practice	:	The Chairman of the AC is Mr Yong Ket Inn. He is a fellow member of the Institute of Chartered Accountants in England and Wales and Malaysian Institute of Taxation, and a member of the Malaysian Institute of Accountants since 1987. Mr Yong holds an honours degree in Bachelor of Science in Management and Administrative Studies from University of Aston in Birmingham, England. The members of the AC possess the necessary skills to discharge their duties and they undertake continuous professional development to keep themselves abreast of relevant documents in accounting and auditing standards, practices and rules.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.1
The board should establish an effective risk management and internal control framework.

Application	:	Applied	
Explanation on application of the practice	:	The Board acknowledges its overall responsibility for the Group's system of risk management and internal controls and the need to review its adequacy and effectiveness so as to safeguard all its stakeholders' interests. Further details are set out in the Statement on Risk Management and Internal Control in the Annual Report 2026.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.2
The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application :	Applied	
Explanation on application of the practice :	The details are set out in the Statement on Risk Management and Internal Control in the Annual Report 2026.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.3 - Step Up
The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

Intended Outcome
Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.1
The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application	:	Applied	
Explanation on application of the practice	:	The Group's independent internal audit function was outsourced and performed by an external independent consulting firm, Kloo Point Risk Management Services Sdn Bhd ("Internal Auditors"). The Internal Auditors reports directly to the AC on all matters of internal control and audit. The AC reviews the internal audit programme, the reviewing process and the results of the internal audit programme. The Internal Auditors were given sufficient resources and access to confidential information necessary to enable them to carry out their audits effectively and efficiently. The internal audit reports were presented to the AC at the AC meeting. The Internal Auditors would review the audit findings and action plans taken by the Management to address the issues raised in the internal audit reports. The AC also updated the Board on the outcome of the above internal audit reports. Details of the Internal Audit Functions are set out in the Audit Committee Report and the Statement on Risk Management and Internal Control in the Annual Report 2026.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.2
The board should disclose–
- whether internal audit personnel are free from any relationships or conflicts of interest, which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

<table>
<tr><td>Application :</td><td colspan="2">Applied</td></tr>
<tr><td>Explanation on application of the practice :</td><td colspan="2">The Group has outsourced its internal audit function to an external independent consulting firm, Kloo Point Risk Management Services Sdn Bhd (“Kloo Point”), to assist the AC in discharging its responsibilities and duties. None of the internal audit personnel has any relationship or conflict of interest that could impair their objectivity and independence in conducting their internal audit functions.

Kloo Point is headed by Mr Khor Ben Jin, who is a Chartered Accountant. He is a member of the Institute of Internal Auditors Malaysia and also a Fellow Member of the Association of Chartered Certified Accountants. The internal audit team consists of two (2) professional internal auditors.

All the internal audit functions were carried out in accordance with International Professional Practices Framework issued by The Institute of Internal Auditors Malaysia.

The internal audit plan was reviewed and approved by the AC. The AC reviews the audit findings and action plans taken by the Management to address the audit findings and issues, before reporting to the Board. The internal auditors also follow up on the implementation of its recommendations and areas of improvement by the Management.</td></tr>
<tr><td rowspan="2">Explanation for departure :</td><td colspan="2"></td></tr>
<tr><td colspan="2"></td></tr>
<tr><td colspan="3">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
<tr><td>Measure :</td><td colspan="2"></td></tr>
<tr><td>Timeframe :</td><td></td><td></td></tr>
</table>

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application	:	Applied	
Explanation on application of the practice	:	Information is made available to the shareholders and investors through the Annual Report, quarterly announcements of financial results to Bursa Securities, relevant announcements and circular to shareholders when necessary and Company's corporate website. The AGM and EGM also provide the platform for dialogue and interaction with shareholders.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.2
Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application :	Not applicable – Not a Large Company	
Explanation on application of the practice :		
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.1
Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	:	Applied	
Explanation on application of the practice	:	The notice of 20th AGM of the Company was issued on 31 July 2025 for the AGM held on 29 August 2025, giving shareholders 28 days' notice prior to the date of AGM. The Notice of AGM was also published in a major local newspaper, including the detailed explanatory notes and background information on the proposed resolutions, where applicable, to enable shareholders to make informed decisions regarding the business agenda of the AGM. For the forthcoming AGM of the Company to be held on 28 August 2026, the Company has also given at least 28 days' notice to the shareholders prior to the AGM.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.2
All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

<table>
<tr><td>Application :</td><td colspan="2">Applied</td></tr>
<tr><td>Explanation on application of the practice :</td><td colspan="2">All directors attended last year’s AGM held on 29 August 2025.</td></tr>
<tr><td rowspan="2">Explanation for departure :</td><td colspan="2"></td></tr>
<tr><td colspan="2"></td></tr>
<tr><td colspan="3">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
<tr><td>Measure :</td><td colspan="2"></td></tr>
<tr><td>Timeframe :</td><td></td><td></td></tr>
</table>

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.3
Listed companies should leverage technology to facilitate–
- voting including voting in absentia; and
- remote shareholders' participation at general meetings.

Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats.

Application	:	Departure
Explanation on application of the practice	:	
Explanation for departure	:	The Company's 20th AGM held on 29 August 2025 was conducted physically at a location in the city area and accessible via public transport. The Board is committed to ensuring proper and adequate protection of personal data on all its shareholders within its control in compliance with the Personal Data Protection Act, 2010. The forthcoming 21st AGM scheduled for 28 August 2026 will be conducted physically where the venue is easily accessible, to encourage shareholders to participate in the meeting. All resolutions set out in the Notice of AGM would be voted by way of poll. The Board believes that physical meetings provide a better avenue and unique opportunity for direct interaction and engagement between the Board, management and shareholders. By organizing physical general meetings, shareholders have the opportunity to personally express their concerns, raise questions, and engage directly with the Directors and senior management. This level of engagement fosters transparency, trust, spontaneous and a sense of involvement among shareholders compare to virtual mode. If a shareholder is unable to attend the meeting, he/she may appoint a proxy or the Chairman of the meeting as his/her proxy to attend, participate and vote on his/her behalf.
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		

Measure :		
Timeframe :		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.4
The Chairman of the board should ensure that general meetings support meaningful engagement between the board, senior management and shareholders. The engagement should be interactive and include robust discussion on among others the company's financial and non-financial performance as well as the company's long-term strategies. Shareholders should also be provided with sufficient opportunity to pose questions during the general meeting and all the questions should receive a meaningful response.

Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to.			
Application	:	Applied	
Explanation on application of the practice	:	The Chairman encourages a culture of openness, allowing for descriptive questions from the shareholders to be addressed appropriately by the Board and/or Management as the Board is cognisant that shareholders have the right to have their questions appropriately addressed. The Chairman provided sufficient time to shareholders to raise questions and had assigned the external auditors, directors or senior management of the Company to answer the questions raised by shareholders and/or proxies. All questions and answers were recorded in the minutes of the 20th AGM which is accessible in the Group's website.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome
Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.5
The board must ensure that the conduct of a virtual general meeting (fully virtual or hybrid) support meaningful engagement between the board, senior management and shareholders. This includes having in place the required infrastructure and tools to support among others, a smooth broadcast of the general meeting and interactive participation by shareholders. Questions posed by shareholders should be made visible to all meeting participants during the meeting itself.

<table>
<tr><td colspan="3">Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to. Further, a listed issuer should also provide brief reasons on the choice of the meeting platform.</td></tr>
<tr><td>Application :</td><td colspan="2">Not applicable – only physical general meetings were conducted in the financial year</td></tr>
<tr><td>Explanation on application of the practice :</td><td colspan="2"></td></tr>
<tr><td rowspan="2">Explanation for departure :</td><td colspan="2"></td></tr>
<tr><td colspan="2"></td></tr>
<tr><td colspan="3">Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</td></tr>
<tr><td>Measure :</td><td colspan="2"></td></tr>
<tr><td>Timeframe :</td><td></td><td></td></tr>
</table>

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.6

Minutes of the general meeting should be circulated to shareholders no later than 30 business days after the general meeting.

Note: The publication of Key Matters Discussed is not a substitute for the circulation of minutes of general meeting.		
Application :	Applied	
Explanation on application of the practice :	The outcome of the 20th AGM held on 29 August 2025 on all resolutions proposed were announced to Bursa Securities after the general meeting on the same meeting day. The minutes of the 20th AGM was made available on the Company's website no later than 30 business days after the general meeting.	
Explanation for departure :		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :		
Timeframe :		

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

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