

CORPORATE GOVERNANCE REPORT

STOCK CODE : 9237
COMPANY NAME : Sarawak Consolidated Industries Berhad
FINANCIAL YEAR : December 31, 2025

OUTLINE:

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PURSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	:	Applied.
Explanation on application of the practice	:	The Board is responsible for formulating and reviewing the Company's strategic plan and key policies, charting the course of the Company's business operations, and providing effective oversight of Management's performance, risk management procedures, and key controls. To ensure the effective discharge of the Board's roles and responsibilities, the Board has in place the Board Charter and has also delegated specific tasks to the Board Committees, namely the Audit Committee, Remuneration and Nomination Committee, Risk Management & Sustainability Committee, Investment Committee and Long Term Incentive Plan Committee. All the Board Committees have their own terms of reference to deal with particular issues and report back to the Board with the necessary recommendations, if any. The ultimate approval still lies with the entire Board. The Board assumes the following key responsibilities, which are to be discharged in the best interest of the Company: • Reviewing and adopting a strategic plan for the Group's business and operations; • Overseeing and monitoring the day-to-day management of the Group's business and the conduct of the Company's business to evaluate whether the business is being properly managed; • Identifying principal risks and ensuring the implementation of appropriate systems to manage these risks; • Developing the Group's succession planning; • Developing and implementing an investor relations program or shareholder communications policy for the Company and encouraging the use of information technology for effective dissemination of information; and • Reviewing adequacy and integrity of the Company's internal control systems and Management information systems, including systems for compliance with applicable laws, regulations, rules, directives, and guidelines. • Reviewing the composition of Board Management taking into account various diversity factors including skills, experiences and gender and ensuring that the composition comprises of one (1) woman on the Board; • reviewing COI issues relating to substantial shareholders or Directors and key senior management;

		• reviewing dividend policy, declaration of dividend and directors' fee for shareholders' approval; and • reviewing corporate governance issues and related policies.		
Explanation for departure	:			
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Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application	:	Applied.
Explanation on application of the practice	:	The role of the Chairman is specified in the Board Charter as follows: • Ensure the integrity and effectiveness of the governance process of the Board as set out in the Malaysian Code of Corporate Governance and for the full discharge of the Board's responsibilities; • Act as liaison between the Board and Management, primarily through the Group Managing Director / Chief Executive Officer / Executive Director ("GMD / CEO / ED"); • Establish and maintain procedures governing the working of the Board, including setting an agenda for each Board Meeting together with the Company Secretary and GMD / CEO / ED; • Lead and facilitate Board meetings and discussions in such a manner that will stimulate debate on the issues before the Board and encourage the most effective contribution from each Director; • Assist the Board in fulfilling its responsibilities and objectives by assigning specific tasks to members of the Board and Committees; • Initiate the establishment of Board Committees, committee structure, including assignments of members and committee chairman and ensuring that the Committees achieve their objectives; • Participate in the activities of the Committees as may be required from time to time, such as during the selection of Board Members and ensuring that the membership is properly balanced and reviewing the remuneration and performance of the GMD / CEO / ED and other Directors; and • Lead the role in presenting SCIB's cause, whether formally or informally, with the authorities, institutional or potential investors and other stakeholders in which SCIB operates YBhg. Dato' Sri Zaini Bin Jass ("Dato' Sri Zaini") was the Independent Non-Executive Chairman of the Board for the period from 11 December 2023 up to his resignation on 11 June 2025. Datuk Chong Loong Men ("Datuk Chong") has been appointed as the Executive Chairman of SCIB on 11 June 2025 in place of Dato' Sri Zaini Bin Jass resigned on on the same day.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3

The positions of Chairman and CEO are held by different individuals.

Application	:	Applied.
Explanation on application of the practice	:	The positions of the Chairman and Managing Director are held by two different individuals. The Chairman, Datuk Chong Loong Men has been appointed as the Executive Chairman with effect from 11 June 2025 in place of Dato' Sri Zaini Bin Jass The Company's Group Managing Director/Chief Executive Officer ("GMD/CEO"), Mr. Ku Chong Hong is responsible for all day-to-day management and for leading the development and execution of the Company's long and short-term plans. The GMD/CEO acts as a direct liaison between the Board and the Management and communicates on behalf of the Company to the Board. The responsibilities of the GMD/CEO/ED are stated in the Board Charter as follows: • Assist the Chairman to ensure that the integrity and effectiveness of the Governance process; • Initiate the Strategic Planning process and develop the overall corporate plan, objectives and budget for the consideration of the Board; • Identify business development opportunities in line with the corporate plan, so that the Group achieves and maintains a satisfactory competitive position within its industry; • Update the Board and present day-to-day business affairs together with the Management team at the quarterly meetings; • Implement, operate and monitor procedures within the Group consistently and monitor and analyse performance and key risk activities against predetermined Key Performance Indicators; • Formulate and oversee the implementation of major corporate policies; and • Foster a corporate culture that promotes ethical practices, integrity, and fulfills social responsibility.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4

The Chairman of the board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee

<i>Note: If the board Chairman is not a member of any of these specified committees, but the board allows the Chairman to participate in any or all of these committees' meetings, by way of invitation, then the status of this practice should be a 'Departure'.</i>		
Application	:	Applied.
Explanation on application of the practice	:	Dato' Sri Zaini Bin Jass, the former Independent Non-Executive Chairman, and Datuk Chong Loong Men, the current Executive Chairman of the Company, both are not the members of the Audit Committee or Remuneration and Nomination Committee.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application	:	Applied.
Explanation on application of the practice	:	The Board is supported by two (2) suitably qualified and competent Company Secretaries under Section 235(2)(a) of the Companies Act 2016. The Company Secretaries have vast knowledge and experience from being in public practice and are supported by a dedicated team of company secretarial personnel. Mr. Tan Tong Lang is a fellow member of the Malaysian Association Institute of Chartered Secretaries and Administrators ("MAICSA") and Ms. Lim Swee Foon, who is also a fellow member of MAICSA were appointed as the Secretary on 23 December 2024 in place of the resigned Company Secretary, Ms. Thien Lee Mee, a Licensed Secretary. The Company Secretaries, or together with their representatives, had during the year: (i) acted as Secretary for all Board Committee meetings and ensure that all meetings are properly convened; (ii) recorded and minute the proceedings of all meetings including pertinent issues, the substance of inquiries and responses, suggestions and proposals; (iii) play supporting and advisory roles to the Board with the assistance of the Management, particularly with regard to the Company's constitution, compliance with statutory and regulatory requirements such as restriction in dealing with the securities of the Company; and (iv) regularly updated and briefed on the latest changes/developments in corporate governance, statutory and regulatory requirements, ensure adherence and compliance to the procedures and regulatory requirements from time to time) managed proceedings pertaining to the annual general meeting held during the year. The Company Secretaries have attended many relevant continuous professional development programs, such as trainings, seminars, workshops, and talks, conducted by the Companies Commission of Malaysia, Bursa Securities, and MAICSA, to keep abreast of relevant updates on statutory and regulatory requirements.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		

Measure	:		
Timeframe	:		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.6

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application	:	Applied.	
Explanation on application of the practice	:	Management is responsible for providing the Board with the required information in an appropriate and timely manner. The CEO, assisted by senior management, the Company Secretary, and Salihin Consulting Group Sdn. Bhd., assesses the type of information required to be provided to the Board. If the information provided by the management is insufficient, the Board will make further inquiries where necessary, to which the persons responsible will respond as fully and promptly as possible. The Directors would receive the structured agenda together with the comprehensive management reports and proposal papers at least five (5) market days before the Board meeting, together with comprehensive management reports and proposal papers. The minutes of meetings are circulated and confirmed by the Board and Board Committees at the following meeting as the correct record.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website.

The board charter clearly identifies–

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application	:	Applied.	
Explanation on application of the practice	:	The Company has a Board Charter in place, which sets out the Company's code of corporate governance and the roles and responsibilities of the Board of Directors and Board committees. The Board Charter is reviewed as and when necessary to keep it up to date with changes in regulations and best practices and ensures its effectiveness and relevance to the Board's objective. Board Charter was reviewed regularly to ensure it is up to date with the relevant regulations. The Board Charter is published on the Company's website.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	:	Applied.	
Explanation on application of the practice	:	The Directors adopted the Code of Ethics for Company Directors as issued by Suruhanjaya Syarikat Malaysia, which was incorporated into the Board Charter and published on the Company’s website. The Company is committed to achieving good corporate governance and a code of conduct with a high level of transparency and ethical integrity in dealing with various stakeholders via various communication channels, such as regular meetings, timely disclosure to Bursa Malaysia Securities Berhad, annual general meeting, and annual report. The Company treats everyone, including employees, customers, and suppliers, with respect and integrity and ensures they protect their employees’ rights at all times, adhering to local regulations and the Employment Act. The Company acknowledges employees’ right to a minimum wage and fair salary and ensures that monthly remuneration is paid on time. Recruitment of employees is conducted through a fair and transparent process based on qualification, experience, merit and attributes. The Company follows fair, unbiased, and consistent business policies and processes. It engages in ethical procurement procedures, good management practices, and internal control systems and promotes transparency, emphasizing corporate accountability.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2

The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application	:	Applied.	
Explanation on application of the practice	:	The Company has established a whistleblowing policy, which is accessible on the Company’s website.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.1

The board together with management takes responsibility for the governance of sustainability in the company including setting the company's sustainability strategies, priorities and targets.

The board takes into account sustainability considerations when exercising its duties including among others the development and implementation of company strategies, business plans, major plans of action and risk management.

Strategic management of material sustainability matters should be driven by senior management.

Application	:	Applied.	
Explanation on application of the practice	:	Recognizing that risk management is correlated to overall sustainability performance, our sustainability agenda is driven within our governance structure by the Board Risk Management and Sustainability Committee (“RMSC”) and Risk & Sustainability Working Group (“RSWGC”) where sustainability issues or sustainability-related risks are identified. The RSWGC is led by the GMD/CEO and comprises a management team from all of the Group’s business units. RSWGC manages the identified sustainability issues and reports to the RMSC at the Board level. The Board of Directors provides oversight for the Group’s sustainability practices and is kept informed on the progress of sustainability-related matters. The Board of Directors is primarily responsible for the implementation and execution of the Group’s sustainability practices and performance, delegating to the RSWGC the task of monitoring and assessing sustainability plans and targets. The RMSC will set direction and focus on facilitating the formulation of strategies for meeting sustainability missions and report to the Board on a half-yearly basis or, whenever necessary, on the status of sustainability-related matters. Details of the Sustainability related matters are set out in the Sustainability Statement in the Annual Report 2025.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.2

The board ensures that the company's sustainability strategies, priorities and targets as well as performance against these targets are communicated to its internal and external stakeholders.

Application	:	Applied.
Explanation on application of the practice	:	The Company sends out Sustainability surveys to its stakeholders on an annual basis to prioritize its key sustainability matters. Besides, we recognize the importance of engaging with stakeholders given their importance to the Group's performance. Hence, we continue to strengthen engagement with them to ensure good corporate governance. This will also enable us to understand their needs, interests and motivations more effectively and help us build positive and mutually beneficial long-term relationships that can improve the Group's brand image, reputation and business outcome. In communicating sustainability matters to our stakeholders, the Company has been practicing the following methods in its Environmental (E), Social (S) and Governance (G) ("ESG") engagement: - • Publishing the sustainability strategies on the Company's corporate website; • Annual/ periodic communication as summarized in the Sustainability Statement disclosed in the Annual Report 2025; • Conducting sustainability survey on an annual basis with our valuable customers, vendors and stakeholders, and thereafter prioritizing the material matters for our Company through the materiality assessment exercise; • Ongoing corporate responsibility ("CSR") initiatives and projects • Conducting relevant programs/ activities in the creation of employees' awareness of the Company's ESG commitments; and • Public Statements, media engagement and marketing. Currently, the Company sets common targets for certain sustainability initiatives and strategies. These targets are disclosed to its external stakeholders in the Sustainability Statement of the Annual Report 2025. Details of the Company's engagement activities are disclosed in the Sustainability Statement of the Annual Report 2025.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.3

The board takes appropriate action to ensure they stay abreast with and understand the sustainability issues relevant to the company and its business, including climate-related risks and opportunities.

Application	:	Applied.	
Explanation on application of the practice	:	The Board of Directors provides oversight for the Group's sustainability practices and is kept informed on the progress of sustainability-related matters. The implementation and execution of the Group's sustainability practices and monitoring and assessment of the performance is delegated to the RSWG, which is led by the GMD/CEO and comprises a management team from all of the Group's business units. The RSWG will set direction and focus on facilitating the formulation of strategies for meeting sustainability missions and report to the Board on a half-yearly basis or, whenever necessary, on the status of sustainability-related matters.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.4

Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.

Application	:	Applied.	
Explanation on application of the practice	:		
Explanation for departure	:	An annual evaluation namely Board Evaluation, Board Committee Evaluation and Peer/ Self Evaluation was conducted to assess the effectiveness, performance, composition and independence of the Board. For the financial period 2025 evaluation, we have added some questions in relation to ESG aspects and also sought the Board of Directors' and stakeholders' opinion on the key macro concerns impacting business and assess their ongoing development and understanding of the sustainability issues when exercising its duties, including, among others, the development and implementation of company strategies, business plans, major plans of action, and risk management in addressing the Company's material sustainability risks and opportunities.	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.5- Step Up

The board identifies a designated person within management, to provide dedicated focus to manage sustainability strategically, including the integration of sustainability considerations in the operations of the company.

Note: The explanation on adoption of this practice should include a brief description of the responsibilities of the designated person and actions or measures undertaken pursuant to the role in the financial year.

Application	:	Applied.
Explanation on adoption of the practice	:	Mr. Ku Chong Hong, the GMD/CEO of SCIB, is dedicated to managing sustainability strategically, including integrating sustainability considerations into the Group's operations. The implementation and execution of the Group's sustainability practices and monitoring and assessment of the performance are delegated to the RSWG, which is led by the GMD/CEO and comprises a management team from all of the Group's business units.

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.1

The Nomination Committee should ensure that the composition of the board is refreshed periodically. The tenure of each director should be reviewed by the Nomination Committee, and the annual re-election of a director should be contingent on satisfactory evaluation of the director's performance and contribution to the board.

Application	:	Applied.	
Explanation on application of the practice	:	The Board, through the Remuneration and Nomination Committee (“RNC”), performs an annual review of its composition to determine whether the composition of the Board or Board Committee consists of the appropriate gender diversity and mix of skill sets, knowledge, experience, and expertise to facilitate the effective function of the Board’s performance. The RNC also ensures that the annual re-election of directors is carried out based on the result of the objective evaluation of the directors. The latest review of the Board composition by the RNC was conducted on 26 February 2026 and re-election were also reviewed and recommended to the Board for approval on the same day.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.2

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

Application	:	Applied.	
Explanation of application of the practice	:	The current composition of the Board consists of half of the independent directors, which is in accordance with Paragraph 15.02 of the Listing Requirements of the Main Market of Bursa Malaysia Securities Berhad and the MCCG 2021. The Board's size is appropriate given the scale of the Group's business and operations and the composition well balanced with the right gender diversity, mix of diverse knowledge, skills and attributes constituting an effective Board able to discharge its duties professionally and efficiently. The Committees comprise the majority of independent non-executive Directors, who are able to provide diverse perspectives and insights, supporting the Board in making objective decisions.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.3

The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should provide justification and seek annual shareholders' approval through a two-tier voting process.

Application	:	Applied.
Explanation on application of the practice	:	As of the LPD, none of the Independent Non-Executive Directors hold office as independent directors for more than nine (9) years under the reporting period. The RNC and the Board are well aware that the tenure of an independent director should not exceed a cumulative term of nine (9) years as recommended by the MCCG 2021. Upon completion of the nine (9) years, an independent director may continue to serve on the Board subject to the director's re-designation as a non-independent director. Prior to attaining the stipulated number of years, the RNC will consider the following and recommend to the Board accordingly: (a) whether the Independent Director is to continue to serve on the Board, subject to his/her re-designation as a Non-Independent Director; or (b) whether shareholders' approval through a two-tier voting process is to be sought to retain him/her as an Independent Director. The Board may provide justifications and seek shareholders' approval in the event there is an intention to retain a director who has served a cumulative term of nine (9) years as an Independent Director. Pursuant to MCCG 2021, the companies are encouraged to adopt MCCG best practices before the required timeframe. In view of this, the Board has decided to have early adoption of this Practice.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.4 - Step Up

The board has a policy which limits the tenure of its independent directors to nine years without further extension.

<i>Note: To qualify for adoption of this Step Up practice, a listed issuer must have a formal policy which limits the tenure of an independent director to nine years without further extension i.e. shareholders' approval to retain the director as an independent director beyond nine years.</i>	
Application	: Not adopted
Explanation on adoption of the practice	: The Board has not adopted this Step Up practice as it does not impose a strict tenure limit of nine (9) years without extension for Independent Directors. The Board is of the view that long-serving Directors provide valuable experience, insight, and in-depth understanding of the Company's business and operations, which contribute positively to the effectiveness of the Board. Nevertheless, the tenure of an Independent Director is limited to a cumulative term of nine (9) years. Upon completion of the nine (9) years, the Independent Director may continue to serve on the Board as a Non-Independent Director. If the Board intends to retain the Director as an Independent Director beyond nine (9) years, shareholders' approval will be sought through the two-tier voting process in line with the MCGG 2021.

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.5

Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Directors appointed should be able to devote the required time to serve the board effectively. The board should consider the existing board positions held by a director, including on boards of non-listed companies. Any appointment that may cast doubt on the integrity and governance of the company should be avoided.

Application	:	Applied.
Explanation on application of the practice	:	The Company has in place a RNC whose roles include establishing the minimum requirements on the skills, knowledge, expertise, experience, qualifications, and other core competencies of a Director and Senior Management and assessing and recommending suitable candidates to the Board based on their capabilities, professionalism, integrity, expertise, and experience. Further, the Company also adopted the Fit & Proper policy setting out the criteria for the appointment, re-appointment and/ or re-election of Directors of SCIB and its subsidiaries. This policy will provide guidelines and procedures to ensure that each Director has the character, experience, integrity, competence and time to effectively discharge his / her role as a Director of SCIB and its subsidiaries. Some directors also serve as directors of other listed or non-listed companies. Nevertheless, the director will ensure to limit his/her directorship of companies to a number to which he can best devote his / her time and effectiveness.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.6

In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

If the selection of candidates was based on recommendations made by existing directors, management or major shareholders, the Nominating Committee should explain why these source(s) suffice and other sources were not used.

Application	:	Departure
Explanation on application of the practice	:	
Explanation for departure	:	The Board uses various sources for the identification of suitable candidates for the appointment of director. The RNC will assess the Board's composition to ensure a fair mix of knowledge, skills, attributes, and core competencies. The Board will consider the recommendations made by existing board members to meet the skill set requirements of the board which is subject to the assessment of Fit and Proper pursuant to the Company's policy. Nevertheless, the Board is also open to external independent sources, including search firms.
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.7

The board should ensure shareholders have the information they require to make an informed decision on the appointment and reappointment of a director. This includes details of any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the listed company as a whole. The board should also provide a statement as to whether it supports the appointment or reappointment of the candidate and the reasons why.

Application	:	Applied.	
Explanation on application of the practice	:	The performance of retiring Directors who were recommended for re-election at the forthcoming 49th Annual General Meeting (“AGM”) has been assessed through the RNC and the Board via annual evaluation. The profiles of the Directors, including age, nationality, gender, professional qualifications, date of first appointment to the Board, memberships of the Board Committee, work experiences and any conflict of interest and information on their shareholdings in the Company are included in the Directors’ profile report in the Annual Report 2025.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.8

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	:	Applied.	
Explanation on application of the practice	:	The RNC is chaired by Mr. Liaw Way Gian who was the Independent Non-Executive Director from 2 August 2023 to 27 January 2025. Following to the resignation of Mr. Liaw Way Gian from the Board on 27 January 2025, Mr. Ooi Hoot Kuang was appointed as the RNC Chairman from 27 January 2025 to 11 June 2025. Subsequently, Mr. Leow Wey Seng who is the Independent Non-Executive Director of SCIB, was appointed as the Chairman of RNC with effect from 20 June 2025. The Chairman of the RNC does not engage in the day-to-day management of the Company. Further, the RNC comprises all independent directors.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.9

The board comprises at least 30% women directors.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	As at 31 December 2025, the Board comprises one (1) woman Director, which is below the 30% threshold as recommended under the Malaysian Code on Corporate Governance. The Board acknowledges the importance of gender diversity in enhancing Board effectiveness and decision-making. While the Board’s priority remains on selecting candidates based on merit, skills, experience, competencies and other relevant attributes, it is committed to improving gender diversity at the Board level. The RNC will continue to actively identify and consider suitably qualified female candidates as part of the Board renewal process. The Board will endeavour to achieve at least 30% women representation on the Board as and when suitable opportunities arise.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.10

The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

Application	:	Applied	
Explanation on application of the practice	:	The Board recognizes the importance of gender diversity and the benefits it can bring. Therefore, the Board charter has been amended to include in the policy that the Board endeavors to have at least one (1) woman Director and strives to select the best candidate available for any new appointments. The participation of women in senior management has also been practiced in the Group. Nevertheless, the Board strongly believes that any appointment of a director should be made based on objective criteria, merit and consideration of diversity in skills, experience and other relevant qualities. The Board is committed to providing fair and equal opportunities and treatment within the Group.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 6.1

The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out its outcome, actions taken and how it has or will influence board composition.

For Large Companies, the board engages an independent expert at least every three years, to facilitate objective and candid board evaluation.

<i>Note: For a Large Company to qualify for adoption of this practice, it must undertake annual board evaluation and engage an independent expert at least every three years to facilitate the evaluation.</i>		
Application	:	Applied.
Explanation on application of the practice	:	An annual evaluation namely Board Evaluation, Board Committee Evaluation and Peer/ Self Evaluation was conducted to assess the effectiveness, performance, composition and independence of the Board. For the year 2025, the assessment of individual directors was conducted on 26 February 2026 and to assess the effectiveness of the board, its committees and each individual director. The evaluation is especially important in deciding whether a director who is subject to re-election can be recommended accordingly at the next AGM. The re-election of directors was recommended to the Board for approval on 26 February 2026. Based on the results of the assessment made, the Board was satisfied with the Board's effectiveness, the performance of the Board Committees and individual Directors.
Explanation for departure	:	
	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.1

The board has remuneration policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The remuneration policies and practices should appropriately reflect the different roles and responsibilities of non-executive directors, executive directors and senior management. The policies and procedures are periodically reviewed and made available on the company's website.

Application	:	Applied.	
Explanation on application of the practice	:	The Board, upon recommendation by the RNC, will recommend fees and other director benefits for shareholders' approval at the annual general meeting. The information about the RNC's roles and responsibilities is in the Terms of Reference of the RNC available on the Company's website. The Company also put in the Human Resources Policy as a guideline for setting the remuneration. The Board, upon recommendation by the RNC, also reviews and approves the remuneration package of the senior management based on the performance and market practice.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.2

The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application	:	Applied.
Explanation on application of the practice	:	The Terms of Reference of the RNC are published on the Company's website. The Terms of Reference of the RNC are reviewed prior to recommendation to the Board for approval. The RNC carries out the annual review of the overall remuneration for Directors and key Senior Management Officers whereupon recommendations are submitted to the Board for approval. The RNC and the Board ensure that the Company's remuneration policy remains supportive of its corporate objectives and aligned with shareholders' interests. They also ensure that the remuneration packages of Directors and key Senior Management Officers are sufficiently attractive to attract and retain high-caliber personnel. The RNC reviews the Executive Directors' performance annually and submits recommendations to the Board on specific adjustments in remuneration and/or reward payments that reflect their respective contributions for the year, to ensure they are competitive, and align with the Company's corporate objectives, culture, and strategy. The Board as a whole determines the remuneration of Non-Executive Directors, and each individual Director abstains from the Board's decision on his own remuneration. The RNC also reviewed the Board Members' directorships in companies other than SCIB; the number of directorships held is well within the restriction of not more than five (5) directorships in public listed companies as stated in the Main Market Listing Requirements of BMSB.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		

Measure	:		
Timeframe	:		

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application	:	Applied.
Explanation on application of the practice	:	The remuneration of the Individual directors of the Company, which comprises fees and meeting allowances, for the financial period ended 31 December 2025 was disclosed on the named basis in the Company's Annual Report 2025 under the Corporate Governance Overview Statement.

No	Name	Directorate	Company ('000)							Group ('000)						
			Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total	Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total
EXECUTIVE DIRECTOR																
1	Datuk Chong Loong Men	Executive Chairman	47	-	-	-	-	-	47	47	-	-	-	-	-	47
2	Mr. Ku Chong Hong	Managing Director/Chief Executive Officer	66	9	900	50	36	21	1,082	66	9	900	50	36	21	1,082
3	Mr. Chiew Jong Wei	Executive Director/Chief Financial Officer	66	9	786	70	36	21	988	66	9	786	70	36	21	988
NON-EXECUTIVE DIRECTOR																
4	Mr. Leow Wey Seng	Independent Director	27	-	-	-	-	11	38	27	-	-	-	-	11	38
5	Ms. Tan Li Peng	Independent Director	27	-	-	-	-	6	33	27	-	-	-	-	6	33
6	Mr. Ling Chi Hoong	Independent Director	17	-	-	-	-	3	20	17	-	-	-	-	3	20
RESIGNED DIRECTORS																
7	YBhg. Dato' Sri Zaini Bin Jass	Independent Non-Executive Chairman	74	-	-	-	-	-	74	74	-	-	-	-	-	74
8	Mr. Liaw Way Gian	Independent Director	21	-	-	-	-	4	25	21	-	-	-	-	4	25

9	Mr. Yak Boon Tiong	Independent Director	21	-	-	-	-	5	26	21	-	-	-	-	5	26
10	Sr. Mohd Nazri Bin Mat Noor	Independent Director	38	-	-	-	-	-	38	38	-	-	-	-	-	38
11	YBhg. Dato' Tan Bok Koon	Independent Director	38	-	-	-	-	-	38	38	-	-	-	-	-	38
12	Dr. Dang Nguk Ling	Independent Director	38	-	-	-	-	11	49	38	-	-	-	-	11	49
13	Mr. Kang Wei Luen	Independent Director	39	-	-	-	-	21	60	39	-	-	-	-	21	60
14	Mr. Ng Cheng Shin	Independent Director	23	-	-	-	-	4	27	23	-	-	-	-	4	27
15	Mr. Ooi Hoot Kuang	Independent Director	23	-	-	-	-	1	24	23	-	-	-		1	24
Total			565	18	1,686	120	72	108	2,569	565	18	1,686	120	72	108	2,569

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Company opts not to disclose the top five Senior Management's remuneration, which comprises salary, bonus, benefit in kind and other emoluments as it is not in the best interest of the company and the senior management. In addition, the Company opts not to disclose the components of the remuneration of the top five Senior Management, by virtue of the fact that the information is subject to the Personal Data Protection Act ("PDPA"), 2010, which requires written consent from the respective Senior Management personnel for disclosure of their personal data to the public at large. The Board is of the view that the disclosure of senior management remuneration in the Audited Financial Statements is sufficient. The Company intends to hire the best talent in Malaysia and must ensure its remunerations remain competitive and aligned with employees' performance and attributes. Disclosing senior management's salary on a named basis will affect the company's competitiveness.	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

No	Name	Position	Company					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Applied.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
2	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
3	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
4	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
5	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

No	Name	Position	Company ('000)					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
2	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
3	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
4	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here
5	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here	Input info here

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.1

The Chairman of the Audit Committee is not the Chairman of the board.

Application	:	Applied.
Explanation on application of the practice	:	Mr. Leow Wey Seng was appointed as the Chairman of AC with effect from 20 June 2025 in place of Mr Kang Wei Luen who was resigned on 11 June 2025. Mr Leow is not the Chairman of the Board. All the AC members are independent non-executive directors. The Audit Committee comprises at least one member of the Malaysian Institute of Accountants ("MIA"). Mr. Leow Wey Seng is a member of the Malaysian Institute of Accountants ("MIA") and was appointed as the AC Chairman with effect from 20 June 2025. The AC is governed by the AC Terms of Reference which state the roles and responsibilities of the AC. Roles of the AC include reviewing the quarterly and annual financial statements of the Company and the Group for recommendation to the Board of Directors for approval, focusing particularly on: i) Changes in or implementation of new accounting policies and practices; ii) Significant and unusual events; iii) The going concern assumption; and iv) Compliance with the applicable approved accounting standards and other legal and regulatory requirements. The other roles of the AC were as follows: i) To review the audit plan and audit reports with the external auditors; ii) To review the adequacy of the scope, functions and resources of the Internal Audit Function; iii) To review the adequacy and effectiveness of risk management, internal control and government systems instituted in SCIB and the Group; and iv) To review the propriety of any related party transaction and conflict of interest situation that arose, persists or may arise within the Company or the Group The details of the roles and responsibilities and activities of the AC are stipulated in the statement of Risk Management and Internal Control and the AC Report respectively in the Annual Report 2025.
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.

Measure	:		
Timeframe	:		

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.2

The Audit Committee has a policy that requires a former partner of the external audit firm of the listed company to observe a cooling-off period of at least three years before being appointed as a member of the Audit Committee.

Application	:	Applied.	
Explanation on application of the practice	:	None of the AC members were former audit partners. As guided by the TOR of the AC, a former key audit partner to observe a cooling-off period of at least three (3) years before being appointed as a member of the AC are stated in the Terms of Reference of the RNC.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.3

The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor to safeguard the quality and reliability of audited financial statements.

Application	:	Applied.	
Explanation on application of the practice	:	The AC has in place policies and procedures to review and assess the appointment or re-appointment of external auditors with respect to their suitability, objectivity, and independence. In relation to this, the AC noted the assurance provided by the external auditors confirming their independence throughout the financial period under review. The Audit Committee is satisfied with the performance of the external auditors and has recommended to the Board to put forth the proposal for shareholders' approval at the forthcoming 49th AGM for their re-appointment.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.4 - Step Up

The Audit Committee should comprise solely of Independent Directors.

Application	:	Applied.
Explanation on adoption of the practice	:	The AC comprises three (3) Non-Executive Directors, all of whom are independent.

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.5

Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate, competent and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application	:	Applied.	
Explanation on application of the practice	:	During the financial period from 1 July 2024 to 31 December 2025, all AC members have attended at least one (1) training/ seminar. The members of the AC are financially literate i.e. have the ability to read and understand fundamental financial statements, including a Group's balance sheet, income statement, statement of cash flow and key performance indicators. The qualifications and experience of the individual AC members are disclosed in the Director's Profile in the Annual Report 2025.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.1

The board should establish an effective risk management and internal control framework.

Application	:	Applied.	
Explanation on application of the practice	:	The Board established an effective RMSC, which meets at least four (4) times a year and is governed by the Terms of Reference of the RMSC. The primary roles and responsibilities of the RMSC are as follows: 1) To identify, analyze, assess, treat and monitor the principal risks of SCIB Group; 2) To continuously review the risk management practices of SCIB Group; 3) To advise the management on the resources and internal controls required to manage risk; 4) To review any related party transaction and conflict of interest situation that may arise within SCIB Group including any transaction, procedure, or course that raises questions of Management integrity; 5) Obtaining the Board of Directors' approval for the SCIB Group risk management reviews and plans; and 6) The AC will also review the adequacy and effectiveness of risk management, internal control and governance systems instituted in the Company and the Group. The RNC will assess the effectiveness and performance of the RMSC annually.	
Explanation for departure⁴	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.2

The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application	:	Applied.	
Explanation on application of the practice	:	Further information on the risk management framework and internal control is disclosed in the Statement of Risk Management and Internal Control of the Annual Report 2025.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.3 - Step Up

The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application	:	Applied.
Explanation on adoption of the practice	:	The Board established an effective RMSC, which meets at least four (4) times a year and is governed by the Terms of Reference of the RMSC. The RMSC comprises all independent directors who will oversee the Company's risk management framework and policies.

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application	:	Applied.	
Explanation on application of the practice	:	The Company has outsourced its internal audit function to Salihin Consulting Group, an independent professional firm, to provide objective and independent assurance on the adequacy and effectiveness of the Group’s system of internal controls and risk management. The internal auditors report directly to the Audit Committee, thereby ensuring their independence in the discharge of their duties. The Audit Committee reviews and approves the internal audit plan, scope of work, and resources to ensure the effectiveness of the internal audit function. Further details on the internal audit function are disclosed in the Audit Committee Report in the Annual Report 2025.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.2

The board should disclose–

- whether internal audit personnel are free from any relationships or conflicts of interest, which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application	:	Applied.
Explanation on application of the practice	:	The Company has outsourced its internal audit function to SALIHIN Consulting Group Sdn. Bhd. ("SALIHIN"), an independent professional firm, which reports directly to the Audit Committee. SALIHIN is free from any relationships or conflicts of interest that could impair its objectivity and independence in conducting the internal audit function. The internal audit function is supported by a team of suitably qualified personnel with an appropriate mix of experience, technical expertise, and industry knowledge to effectively discharge its responsibilities. The internal audit team is headed by Encik Ahmad Izwan Adnan, an advisory partner and a member of the Malaysian Institute of Accountants ("MIA"), the Institute of Internal Auditors Malaysia ("IIAM"), and the Malaysian Institute of Corporate Governance ("MICG"). The internal audit function adopts a risk-based approach and conducts its activities in accordance with a recognised framework, namely the Committee of Sponsoring Organizations of the Treadway Commission ("COSO") framework, to assess the adequacy, effectiveness, and efficiency of the Group's internal control system.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application	:	Applied.
Explanation on application of the practice	:	The Company has put in place an electronic facility to enable communication with shareholders via its website, www.scib.com.my. Shareholders can access to and obtain all information (operational, financial, corporate governance and investor relations aspects) on SCIB Group by accessing this website. All announcements made by the Company and information that are relevant to the shareholders and investors are available in this website. As of the Latest Practicable Date ("LPD"), Mr. Leow Wey Seng, the Independent Director, was the AC Chairman to whom concerns may be conveyed. He can be reached at scib@scib.com.my. We organise market briefings on a quarterly basis or when required, allowing us to share our business profile, products, recent developments, and future prospects with research analysts, fund managers, and their sales teams. We also actively engage and update social media platforms on the latest news and developments to drive visibility with our connections via LinkedIn. Media releases relating to receiving Letter of Awards ("LOA") and Corporate Social Responsibility ("CSR") activities are made available to the media whenever necessary for public awareness. Besides, the I general meeting is our principal forum for dialogue with shareholders who are encouraged and given sufficient opportunity to enquire about the Group's activities and prospects as well as communicate their expectations and concerns. Members of the Board, the external auditors, senior management and/or advisers of the Company are present to answer queries raised at the general meetings.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application	:	Not applicable – Not a Large Company	
Explanation on application of the practice	:		
Explanation for departure	:	The Company is not deemed a Large Company and has yet to adopt an integrated reporting	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.1

Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	:	Applied.	
Explanation on application of the practice	:	The Notice of AGM will be announced to Bursa Malaysia Securities Berhad and issued to shareholders at least 28 days prior to the AGM to give shareholders ample time to peruse the agenda items in the Notice of AGM before attending the AGM. Each item of special business included in the Notice of AGM will be accompanied by an explanatory statement for the proposed resolution to facilitate evaluation of the proposed resolution. The Notice of AGM was published in one (1) nationally circulated newspaper, for wider dissemination, to encourage shareholders' participation. In addition, the Notice of AGM and Proxy Form which were contained in the Annual Report, was posted on the Company's website at https://scib.com.my/live/annual_general_meeting.html For the forthcoming 49th AGM scheduled on 24 June 2026, the Notice of AGM will be issued to the shareholders of the Company on 30 April 2026, i.e. at least 28 days prior to the AGM.	
Explanation for departure	:		
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.			
Measure	:		
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

Application	:	Applied.	
Explanation on application of the practice	:	All Directors of the Company attended the 48th AGM and Extraordinary General Meeting (“EGM”) held on 19 December 2024 and 15 January 2026, respectively demonstrating their commitment to engage directly with shareholders. Shareholders are encouraged to participate actively at general meetings by raising questions on the Company’s performance, strategy, and proposed resolutions. The Board, including the Chair of the respective Board Committees, together with the external auditors and senior management, are present at general meetings to provide meaningful and appropriate responses to questions raised by shareholders.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.3

Listed companies should leverage technology to facilitate–

- voting including voting in absentia; and
- remote shareholders' participation at general meetings.

Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats.

Application	:	Applied.
Explanation on application of the practice	:	The Company's 48th AGM and EGM held on 19 December 2024 and 15 January 2026, were conducted virtually and physically, respectively. The Company had leveraged technology to facilitate the voting process and remote shareholder participation at general meetings. In view of the precautions, the 48th AGM was held virtually. Shareholders registered their attendance at the 48th AGM remotely by using the Remote Participation and Voting ("RPV") Facilities provided by Aldpro Corporate Services Sdn Bhd. A shareholder who has appointed a proxy or authorized representative to attend, participate (including posing questions to the Board via real-time submission of typed texts) and vote at this AGM via RPV must request his/her proxy to register himself/herself for RPV at https://scib-agm.digerati.com.my (Digerati Technologies Sdn. Bhd. in Malaysia) in accordance with the procedures as set out in the Administrative Guide which is made available on our corporate website. The poll administrator will brief the shareholders on the voting procedures, and an Independent scrutineer will verify the poll results. The EGM was conducted on a fully physical basis, with all resolutions put to a vote by way of poll, in accordance with the MMLR of Bursa Securities. The Company appointed Aldpro Corporate Services Sdn Bhd as the Poll Administrators for the polling process and CSC Securities Services Sdn Bhd as the Scrutineer to verify the poll results. The Company did not facilitate remote shareholders' participation or electronic voting at the EGM, as the Board was of the view that a physical meeting was appropriate, taking into consideration the Company's current size, shareholder base and cost considerations. Nevertheless, shareholders were encouraged to appoint proxies to attend, participate, speak and vote on their behalf in accordance with the Company's Constitution and the Listing Requirements.
Explanation for departure	:	

<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure :		
Timeframe :		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.4

The Chairman of the board should ensure that general meetings support meaningful engagement between the board, senior management and shareholders. The engagement should be interactive and include robust discussion on among others the company's financial and non-financial performance as well as the company's long-term strategies. Shareholders should also be provided with sufficient opportunity to pose questions during the general meeting and all the questions should receive a meaningful response.

<i>Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to.</i>		
Application	:	Applied.
Explanation on application of the practice	:	The general meeting is the principal forum for dialogue with shareholders who are encouraged and given sufficient opportunity to enquire about the Company's activities and prospects as well as communicate their expectations and concerns. Each item of special business included in the Notice of AGM will be accompanied by an explanatory statement for the proposed resolution to facilitate evaluation of the proposed resolution. Shareholders are encouraged to put forward their questions on the proposed resolutions tabled at the general meetings. The Board provides an avenue for a question-and-answer session between shareholders and the Board. Members of the Board, the external auditors, Messrs. Kreston John & Gan, senior management and/or advisers of the Company will be present to answer queries raised at the upcoming general meetings.
Explanation for departure	:	
	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.5

The board must ensure that the conduct of a virtual general meeting (fully virtual or hybrid) support meaningful engagement between the board, senior management and shareholders. This includes having in place the required infrastructure and tools to support among others, a smooth broadcast of the general meeting and interactive participation by shareholders. Questions posed by shareholders should be made visible to all meeting participants during the meeting itself.

<i>Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to. Further, a listed issuer should also provide brief reasons on the choice of the meeting platform.</i>		
Application	:	Applied.
Explanation on application of the practice	:	The Board had engaged Aldpro Corporate Services Sdn. Bhd. to provide Remote Participation and Voting ("RPV") Facilities to support meaningful engagement between the board, senior management, and shareholders at the 48th AGM. Shareholders posed questions to the Board via real-time submission of typed texts and vote at the 48th AGM via RPV, where the voting procedures briefed by the Poll Administrator at the 48th AGM.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.6

Minutes of the general meeting should be circulated to shareholders no later than 30 business days after the general meeting.

<i>Note: The publication of Key Matters Discussed is not a substitute for the circulation of minutes of general meeting.</i>		
Application	:	Applied.
Explanation on application of the practice	:	Minutes of the 48 th AGM and the EGM held on 19 December 2024 and 15 January 2026, respectively of the Company were published on the Company's website at https://scib.com.my/live/annual_general_meeting.html within 30 business days from the date of each meeting.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PURSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

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