



INTERIM FINANCIAL STATEMENTS
FOR THE QUARTER ENDED 31 MARCH 2026

INTERIM FINANCIAL STATEMENTS FOR THE QUARTER ENDED 31 MARCH 2026

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Note	Individual Quarter		Year to Date	
	Current Year	Preceding Year	Current Year to	Preceding Year
	Quarter 31/03/2026 RM'000	Corresponding Quarter 31/03/2025 RM'000	Date 31/03/2026 RM'000	Corresponding Period 31/03/2025 RM'000
Revenue	313,680	260,362	313,680	260,362
Cost of sales	(229,050)	(167,525)	(229,050)	(167,525)
Gross profit	84,630	92,837	84,630	92,837
Other income	21,033	9,394	21,033	9,394
Selling and marketing expenses	(5,412)	(7,475)	(5,412)	(7,475)
Administrative expenses	(58,252)	(53,630)	(58,252)	(53,630)
Other expenses	(16,991)	(7,341)	(16,991)	(7,341)
Operating profit	25,008	33,785	25,008	33,785
Finance income	1,088	3,282	1,088	3,282
Finance costs	(39,131)	(31,493)	(39,131)	(31,493)
Share of results of joint ventures	249	(252)	249	(252)
(Loss)/profit before tax	(12,786)	5,322	(12,786)	5,322
Income tax	(3,312)	6,630	(3,312)	6,630
(Loss)/profit for the period	(16,098)	11,952	(16,098)	11,952
Other comprehensive income/(loss) to be reclassified to profit or loss in subsequent period:				
Foreign currency translation	54	(44)	54	(44)
Total comprehensive (loss)/income	(16,044)	11,908	(16,044)	11,908
(Loss)/profit attributable to:				
Owners of the parent	(23,120)	1,317	(23,120)	1,317
Holders of perpetual bond	8,752	8,703	8,752	8,703
Non-controlling interests	(1,730)	1,932	(1,730)	1,932
	(16,098)	11,952	(16,098)	11,952

INTERIM FINANCIAL STATEMENTS FOR THE QUARTER ENDED 31 MARCH 2026

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Individual Quarter		Year to Date	
	Current Year	Preceding Year	Current Year to	Preceding Year
	Quarter	Corresponding	Date	Corresponding
Note	<u>31/03/2026</u>	<u>31/03/2025</u>	<u>31/03/2026</u>	<u>31/03/2025</u>
	RM'000	RM'000	RM'000	RM'000
Total comprehensive (loss)/income attributable to:				
Owners of the parent	(23,066)	1,273	(23,066)	1,273
Holders of perpetual bond	8,752	8,703	8,752	8,703
Non-controlling interests	(1,730)	1,932	(1,730)	1,932
	<u>(16,044)</u>	<u>11,908</u>	<u>(16,044)</u>	<u>11,908</u>
(Loss)/earnings per share attributable to owners of the parent:				
(sen per share)				
- Basic	B10 (0.96)	0.05	(0.96)	0.05
- Diluted	B10 (0.93)	0.05	(0.93)	0.05

The condensed consolidated statements of comprehensive income should be read in conjunction with the audited financial statements for the financial year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.

INTERIM FINANCIAL STATEMENTS FOR THE QUARTER ENDED 31 MARCH 2026

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	Note	As At 31/03/2026 RM'000	As At 31/12/2025 RM'000
Assets			
Non-current assets			
Property, plant and equipment		365,504	369,402
Biological assets		6,329	5,844
Investment properties		510,337	506,461
Inventories		5,448,592	5,206,345
Right-of-use assets		40,321	41,193
Investments in joint ventures		252,215	251,967
Intangible assets		5,563	5,574
Other investments		887	887
Deferred tax assets		114,522	108,448
Trade and other receivables		6,407	6,356
		6,750,677	6,502,477
Current assets			
Inventories		1,873,983	1,820,391
Trade and other receivables		746,181	815,872
Contract assets		521,863	452,824
Contract cost assets		279,452	297,243
Tax recoverable		7,275	7,960
Other investments		148,226	164,912
Cash and bank balances		679,539	656,586
		4,256,519	4,215,788
Total assets		11,007,196	10,718,265

INTERIM FINANCIAL STATEMENTS FOR THE QUARTER ENDED 31 MARCH 2026

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	Note	As At 31/03/2026 RM'000	As At 31/12/2025 RM'000
Equity and liabilities			
Equity attributable to owners of the parent			
Share capital		3,309,330	3,309,330
Irredeemable convertible preference shares		81,554	81,554
Treasury shares		(108,332)	(108,227)
Other reserves		627,634	650,700
		<u>3,910,186</u>	<u>3,933,357</u>
Perpetual bond		405,300	499,201
Non-controlling interests		724,860	726,590
Total equity		<u>5,040,346</u>	<u>5,159,148</u>
Non-current liabilities			
Deferred tax liabilities		438,903	443,080
Borrowings	B7	1,976,419	1,667,572
Trade and other payables		348,141	335,925
Irredeemable convertible preference shares		6,631	7,192
Contract liabilities		119,727	117,300
Lease liabilities		1,799	2,050
		<u>2,891,620</u>	<u>2,573,119</u>
Current liabilities			
Borrowings	B7	1,003,983	1,086,543
Trade and other payables		1,891,949	1,728,912
Irredeemable convertible preference shares		2,167	2,126
Contract liabilities		160,347	144,442
Tax payable		14,893	21,726
Lease liabilities		1,891	2,249
		<u>3,075,230</u>	<u>2,985,998</u>
Total liabilities		<u>5,966,850</u>	<u>5,559,117</u>
Total equity and liabilities		<u>11,007,196</u>	<u>10,718,265</u>
Net assets per share (RM)		<u>1.62</u>	<u>1.63</u>

The condensed consolidated statements of financial position should be read in conjunction with the audited financial statements for the financial year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.

INTERIM FINANCIAL STATEMENTS FOR THE QUARTER ENDED 31 MARCH 2026

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

	Attributable to owners of the parent									
	Non-distributable					Distributable				
	Share Capital RM'000	Irredeemable Convertible Preference Shares RM'000	Treasury Shares RM'000	Foreign Currency Translation Reserve RM'000	Retained Earnings RM'000	Total Reserves RM'000	Total RM'000	Perpetual Bond RM'000	Non-controlling Interests RM'000	Total Equity RM'000
As at 1 January 2025	3,309,330	81,554	(47,257)	(452)	770,306	769,854	4,113,481	498,961	769,489	5,381,931
Total comprehensive (loss)/income	-	-	-	(44)	1,317	1,273	1,273	-	1,932	3,205
Distribution for the financial year	-	-	-	-	-	-	-	8,703	-	8,703
Distribution paid for the financial year	-	-	-	-	-	-	-	(12,828)	-	(12,828)
Transaction with owners:										
Purchase of treasury shares	-	-	(24,307)	-	-	-	(24,307)	-	-	(24,307)
Total transaction with owners	-	-	(24,307)	-	-	-	(24,307)	-	-	(24,307)
As at 31 March 2025	3,309,330	81,554	(71,564)	(496)	771,623	771,127	4,090,447	494,836	771,421	5,356,704
As at 1 January 2026	3,309,330	81,554	(108,227)	(781)	651,481	650,700	3,933,357	499,201	726,590	5,159,148
Total comprehensive income/(loss)	-	-	-	54	(23,120)	(23,066)	(23,066)	-	(1,730)	(24,796)
Distribution for the financial year	-	-	-	-	-	-	-	8,752	-	8,752
Distribution paid for the financial year	-	-	-	-	-	-	-	(13,223)	-	(13,223)
Redemption of perpetual bond	-	-	-	-	-	-	-	(89,430)	-	(89,430)
Transaction with owners:										
Purchase of treasury shares	-	-	(105)	-	-	-	(105)	-	-	(105)
Total transaction with owners	-	-	(105)	-	-	-	(105)	-	-	(105)
As at 31 March 2026	3,309,330	81,554	(108,332)	(727)	628,361	627,634	3,910,186	405,300	724,860	5,040,346

INTERIM FINANCIAL STATEMENTS FOR THE QUARTER ENDED 31 MARCH 2026

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	31/03/2026 RM'000	31/03/2025 RM'000
Cash flows from operating activities		
(Loss)/profit before tax	(12,786)	5,322
Adjustments for:		
Depreciation of property, plant and equipment	5,704	5,727
Depreciation of right-of-use assets	1,146	4,946
Amortisation of intangible assets	11	11
Finance income	(1,088)	(3,282)
Finance costs	39,131	31,493
Fair value gain on investment properties	(1,905)	(20)
Fair value gain on other investments	(19)	(10,053)
Fair value loss on quoted shares	16,693	11,258
Share of results of joint ventures	(249)	252
Reversal of impairment loss on trade and other receivables	-	(1)
Net gain on disposal of:		
- property, plant and equipment	-	(62)
- right-of-use assets	(18)	-
- assets classified as held for sale	-	(3,000)
Net loss on disposal of quoted shares	2	46
Property, plant and equipment written off	34	-
Amortisation of deferred license fees	(1,374)	(1,329)
Amortisation of security retainers accumulation fund	3	3
Bad debt written off	37	-
Dividend income from other investments	(31)	(21)
(Reversal of)/inventories written down	(5,126)	4,629
Unrealised foreign exchange gain	(244)	(715)
Unrealised returns on security retainers accumulation fund	(54)	(54)
Operating profit before working capital changes	39,867	45,150
Changes in working capital:		
Trade and other receivables	69,554	(133,062)
Contract assets	(69,039)	(68,130)
Inventories	(247,903)	(3,107)
Contract cost assets	(23,537)	(6,832)
Contract liabilities	(537)	(237)
Biological assets	(485)	(177)
Trade and other payables	195,060	93,907
Cash used in operations	(37,020)	(72,488)
Finance costs paid	(38,738)	(32,643)
Net taxes paid	(19,708)	(13,944)
Net cash used in operating activities	(95,466)	(119,075)

INTERIM FINANCIAL STATEMENTS FOR THE QUARTER ENDED 31 MARCH 2026

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	31/03/2026 RM'000	31/03/2025 RM'000
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,964)	(1,543)
Purchase of investment properties	(1,883)	(12,797)
Proceeds from disposal of property, plant and equipment	-	86
Proceeds from disposal of assets classified as held for sale	-	29,750
Proceeds from disposal of quoted shares	10	6,297
Proceeds from disposal of right-of-use assets	92	-
Redemption of preference shares from joint venture	-	13,005
Acquisition of quoted shares	-	(4,066)
Addition of right-of-use assets	(129)	(1,107)
Dividend income received	31	21
Finance income received	1,088	3,282
Net cash (used in)/generated from investing activities	(2,755)	32,928
Cash flows from financing activities		
Payment of borrowing costs	(1,541)	(2,063)
Drawdown from borrowings	358,165	234,396
Repayment of borrowings	(331,936)	(317,530)
Repayment of principal portion of lease liabilities	(810)	(687)
(Placement)/uplift of debt service reserve, escrow accounts and deposits with licensed banks not available for use	(6,162)	11,833
Redemption of perpetual bond	(89,430)	-
Proceeds from issuance of Islamic Medium Term Notes	200,000	-
Purchase of treasury shares	(105)	(24,307)
Perpetual bond distribution paid	(13,223)	(12,828)
Net cash generated from/(used in) financing activities	114,958	(111,186)
Net increase/(decrease) in cash and cash equivalents	16,737	(197,333)
Effects of foreign exchange rate changes	54	(44)
Cash and cash equivalents at beginning of financial period	525,574	451,860
Cash and cash equivalents at end of financial period*	542,365	254,483
 * Cash and cash equivalents at end of financial period comprise the following:		
Cash and bank balances	679,539	494,513
Less: Cash and cash equivalents not available for use	(137,174)	(220,078)
Less: Bank overdrafts	-	(19,952)
Total cash and cash equivalents at end of financial period	542,365	254,483

The condensed consolidated statements of cash flows should be read in conjunction with the audited financial statements for the financial year ended 31 December 2025 and the accompanying explanatory notes attached to the interim financial statements.