

## OUR UPDATE & STRATEGY MEETING TODAY

Dr. Dominik Benner CEO

Bjoern Minnier CFO

Nathalie Richert Investor Relations

Christoph Wilhelmy

Frederic von Borries
CPO











## AGENDA

11.00	-	11.15 AM	UPDATE: THE PLATFORM GROUP  DR. DOMINIK BENNER (CEO)
11.30	_	11.45 AM	UPDATE: PHARMA PLATFORMS BJOERN MINNIER (CFO) / DR. DOMINIK BENNER (CEO)
11.45	_	12.15 PM	UPDATE: SEGMENT OPTICS & HEARING BJOERN MINNIER (CFO) / DR. DOMINIK BENNER (CEO)
12.15	-	12.45 PM	STRATEGIC PROJECTS (TPG PAY, M&A PIPELINE) AND OUTLOOK 2026 CHRISTOPH WILHELMY (COO) / FREDERIC VON BORRIES (CPO)





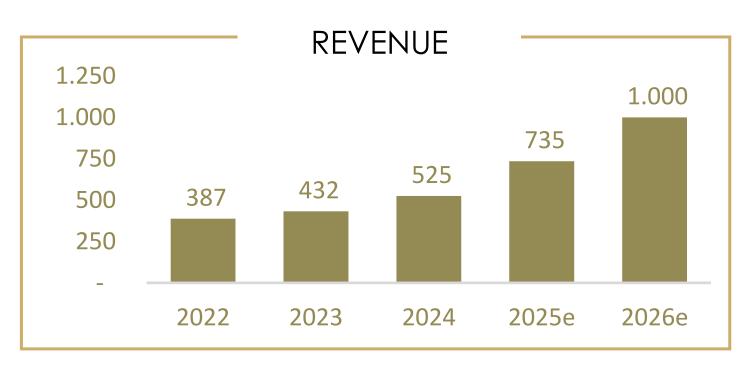
# THE PLATFORM GROUP UPDATE TPG

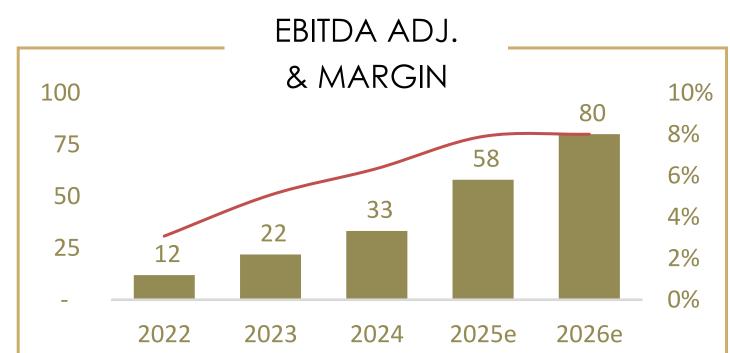


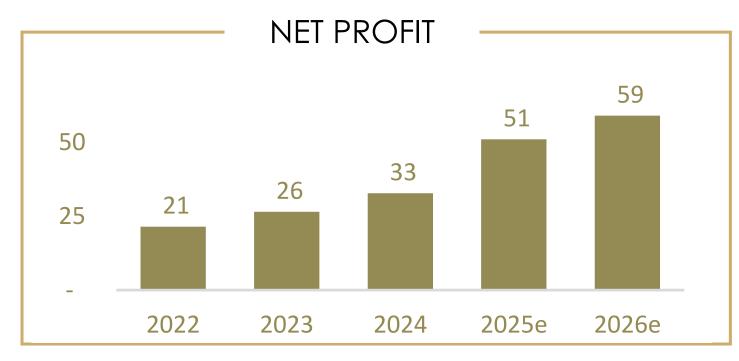
## PROFITABLE GROWTH

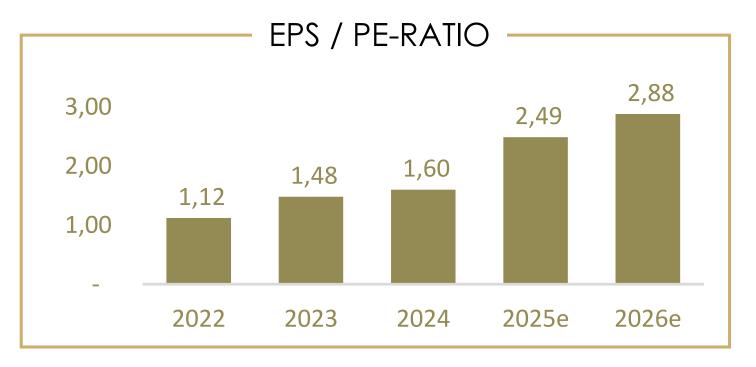
#### SUCCESSFUL GROWTH EVERY YEAR SINCE ESTABLISHING THE PLATFORM MODEL IN 2012

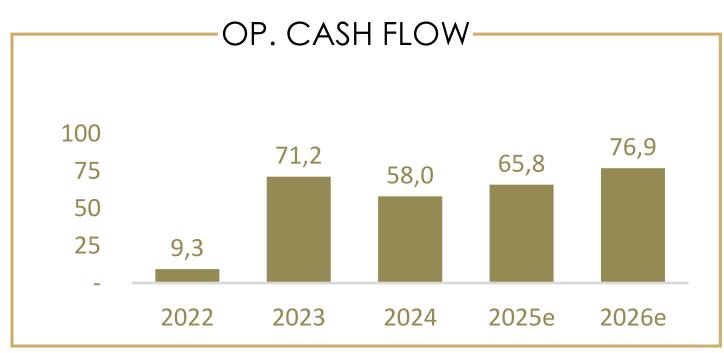












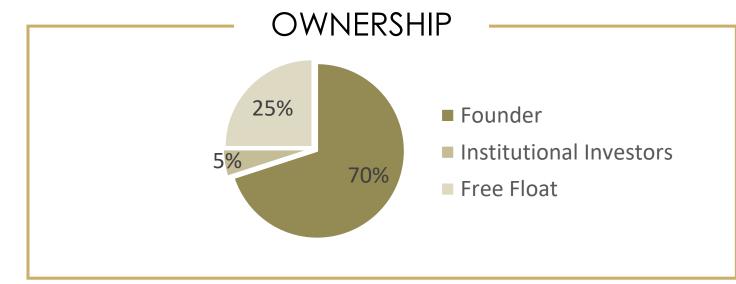
#### **KEY FACTS**

Founded: 1882 Employees: 1,492

Headquarter: Duesseldorf, Germany Sector: eCommmerce, Software

Industries: 28







## OUR MANAGEMENT STRUCTURE

#### BUSINESS RELEVANT RESPONSIBILITIES ARE DISTRIBUTED AMONG 7 EXPERIENCED MANAGERS

#### **Supervisory Board**



Stefan Schütze (Chairman)

Florian Müller

Dr. Olaf Hoppelshäuser

Marcel Rössner

#### Management Board & C-Level



Dr. Dominik Benner **Christoph Wilhelmy** 

CEO (board)

**Bjoern Minnier** Frederic von Borries

COO

CHO

CFO

CPO

Sven Hülsenbeck CTO

Sarah Millholland

**Sven Schumann** 

CPM

#### Segments

Consumer Goods

Freight Goods Industrial Goods

Pharma & Service Goods

**Opticts &** Hearing

#### Portfolio Management

Operating Divisions 113 people

**Central Divisions** 26 People





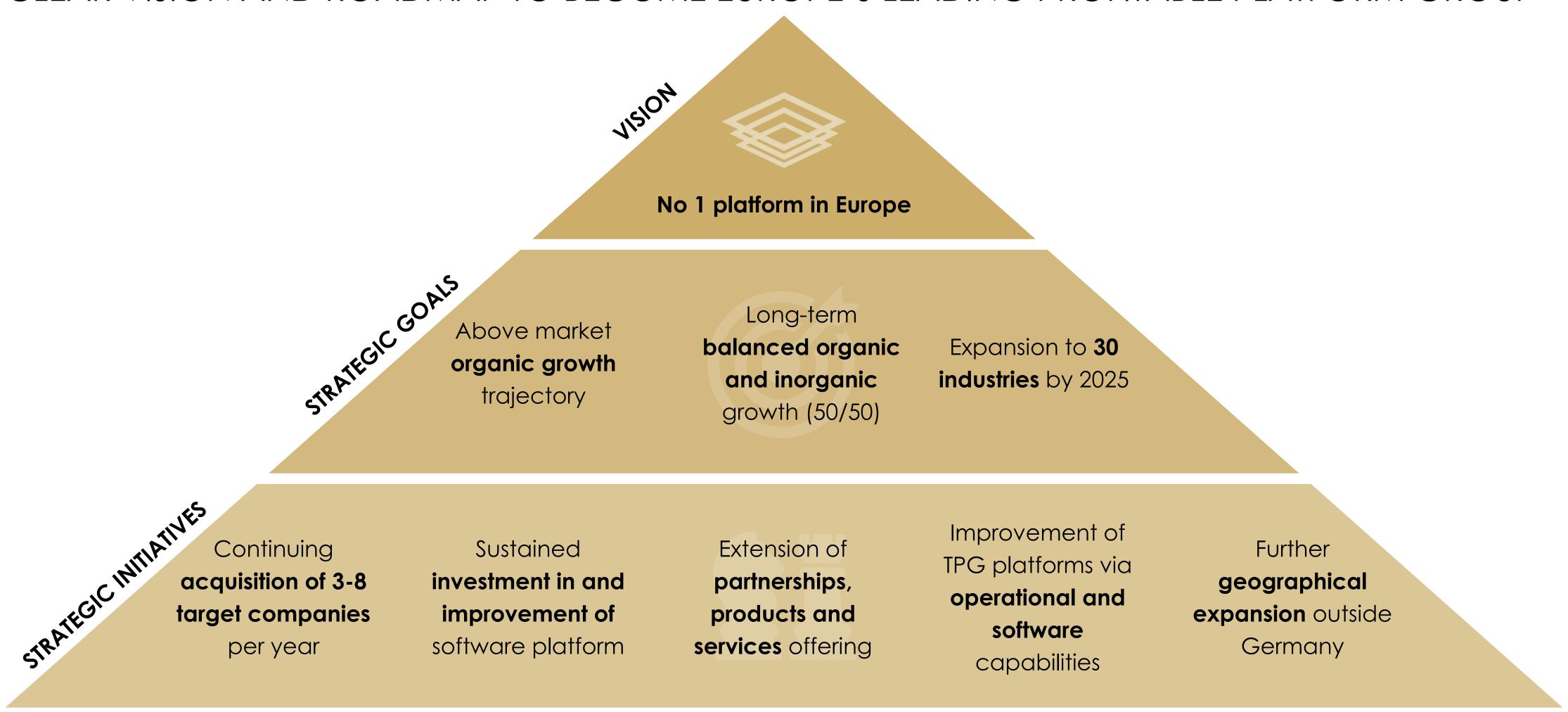
# THE PLATFORM GROUP UPDATE TPG

1. Strategy



## TPG'S STRATEGY

CLEAR VISION AND ROADMAP TO BECOME EUROPE'S LEADING PROFITABLE PLATFORM GROUP



TPG has defined a clear strategy to achieve its long-term goal in becoming Europe's leading technology enabled platform



## VALUE CREATION

#### UNIQUE ECOSYSTEM TO DIGITIZE PARTNERS AND PAVE THE WAY FOR ONLINE COMMERCE





TPG is a software enabled group of e-commerce platforms that connects countless partners and customers in niche segments



## WE ARE A "3-IN-ONE" E-COM PLATFORM SPECIALIST

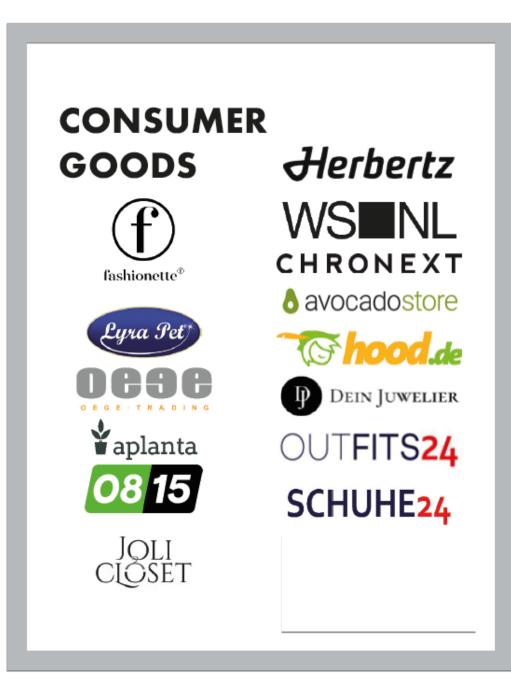
WE DEVELOP, BUILD AND OPERATE PLATFORMS IN VARIOUS INDUSTRIES

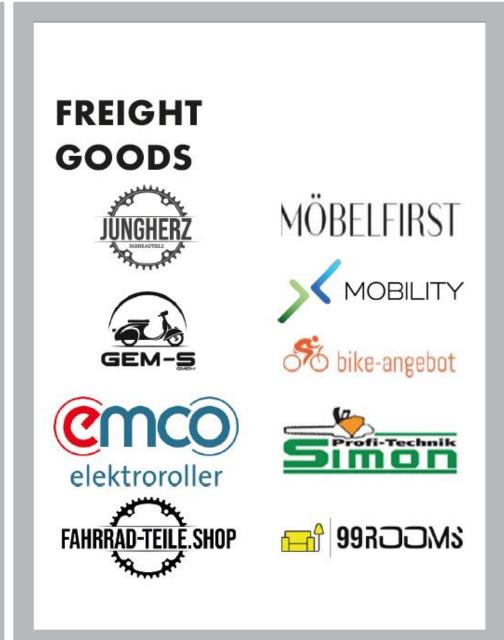
	FOCUS	STRATEGY			
1	E-commerce Specialist	<ul> <li>35 Platforms in 28 different industries - Vast industries range from shoes to heavy machinery</li> <li>&gt; 15k local partners with &gt; 6m customers</li> <li>45 marketing experts at our headquarter ensure efficient and effective performance marketing</li> </ul>			
2	Platform Pioneer	<ul> <li>We entry 3 - 6 new industries with our software approach each year</li> <li>M&amp;A as most efficient way to acquire industry expertise &amp; entry as a platform model in each industry</li> <li>Asset light-model with high profitability and high return on equity (RoE)</li> </ul>			
3	Software Company	<ul> <li>Proprietary, flexibly and capable tech stack</li> <li>Proprietary connectors to most relevant systems (ERP/WMS/MP) in 28 industries</li> <li>55 software-experts support upscaling and transformation via TPG technology / TPG ONE</li> </ul>			

We are an enabler of e-commerce and a driver of profitable growth

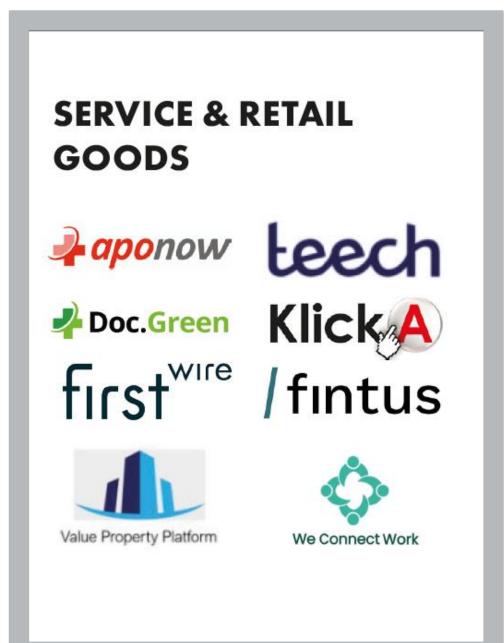


## 28 INDUSTRIES COVERED – 5 SEGMENTS











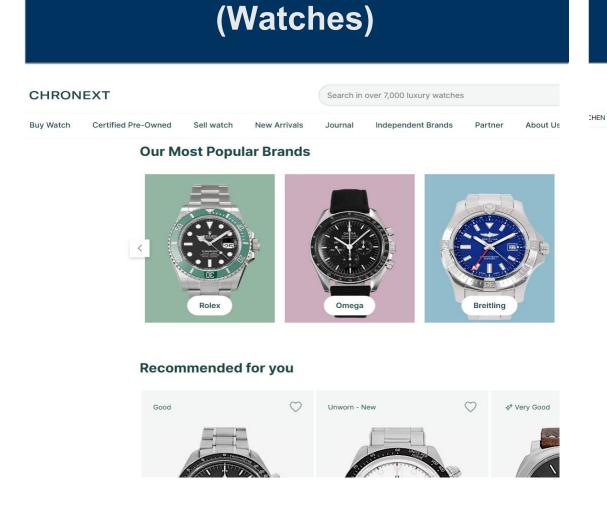
CHANGE: Pharma & Service Goods





## OUR PORTFOLIO MANAGEMENT

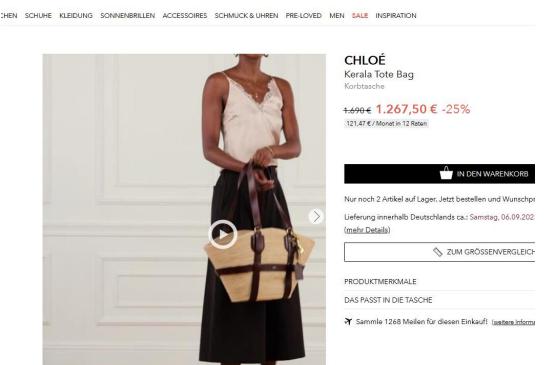
#### **TPG's Luxury Portfolio**



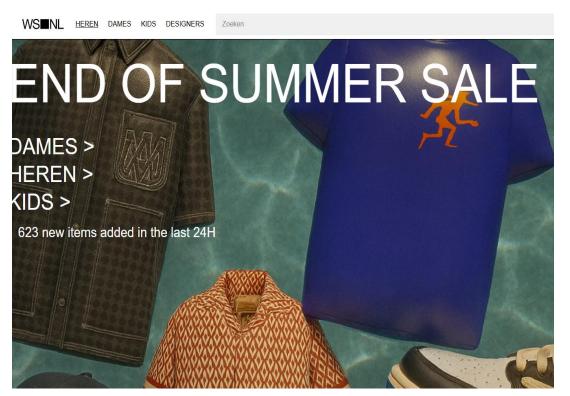
**CHRONEXT** 

## FASHIONETTE (Fashion)

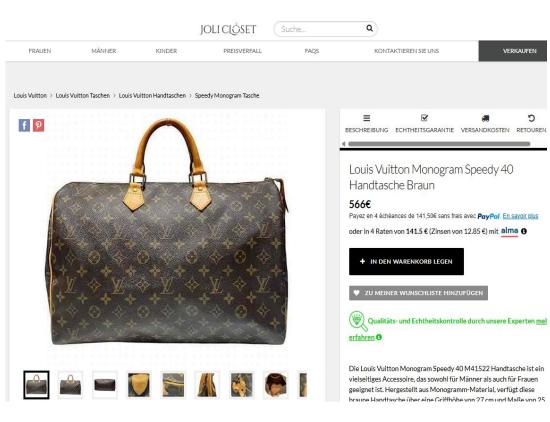
fashionette



# WINKELSTRAAT & Brandfield (Fashion & Jewelry)

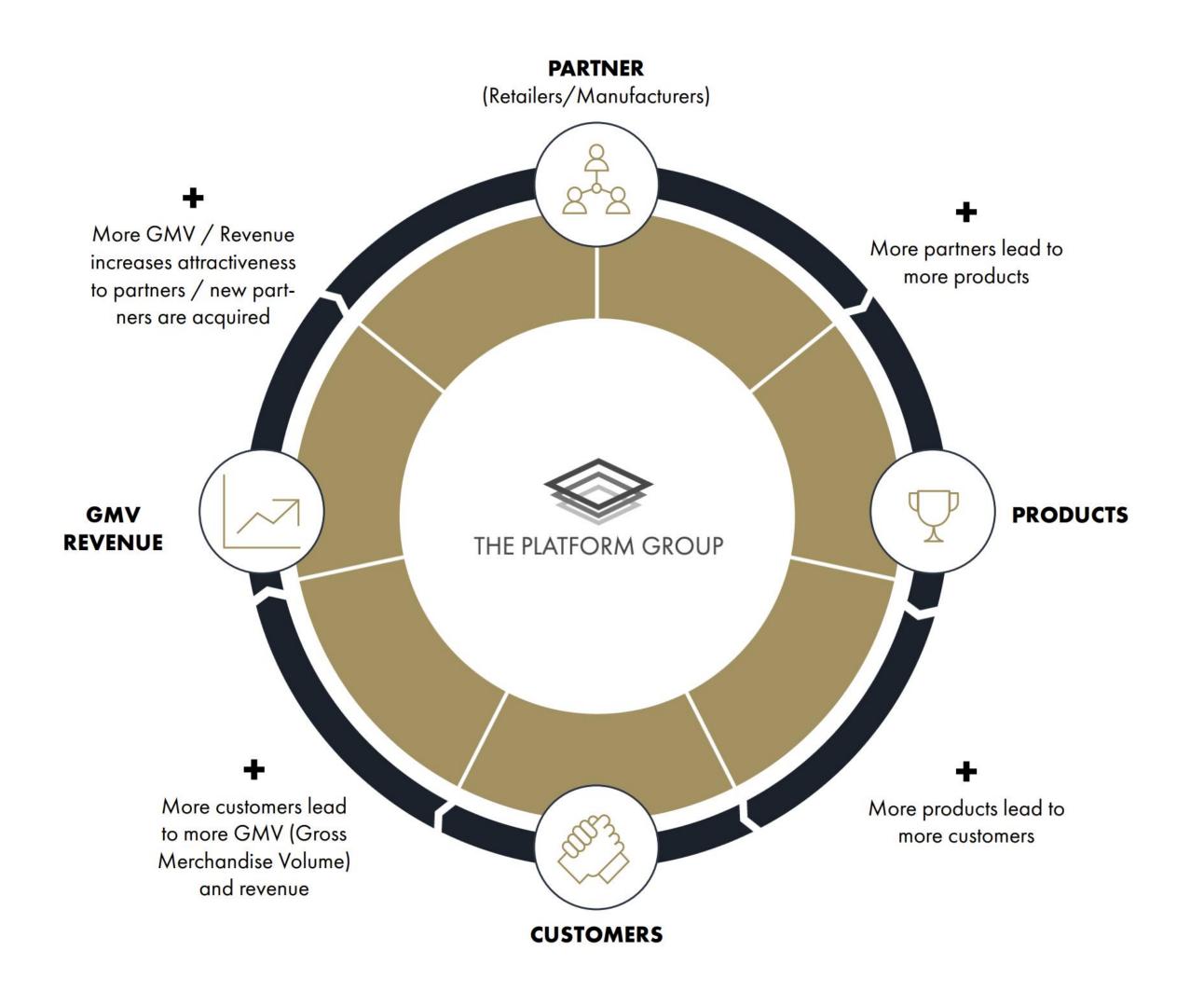


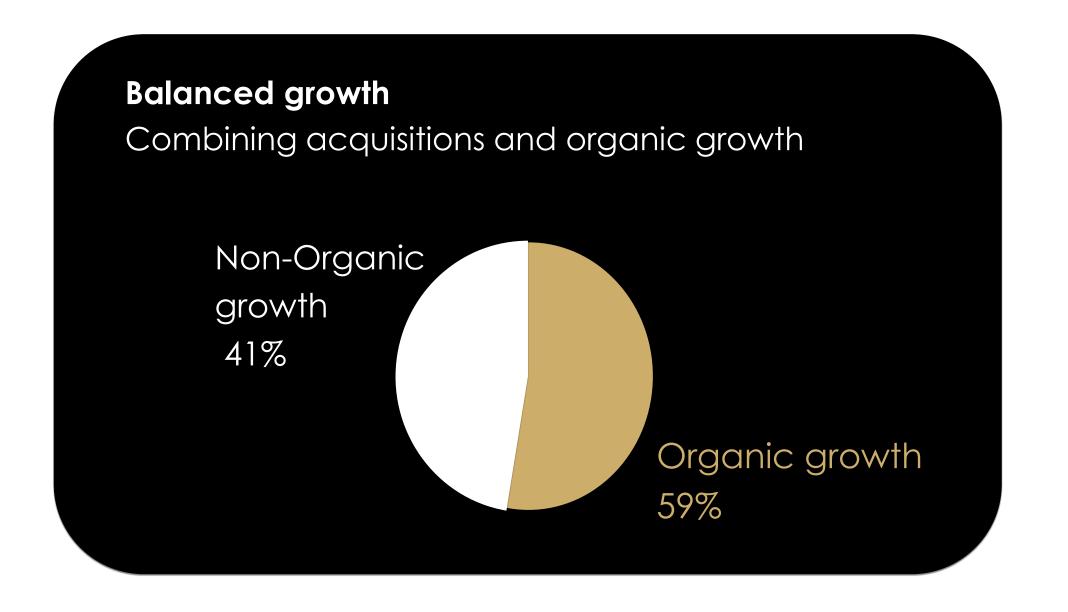
## JOLI CLOSET (Vintage Luxury)





## TPG'S GROWTH MODEL POSITIVE DEVELOPMENT ACROSS ALL KPIS





#### **PARTNERS**

More partners bring more products

15,781

+26% vs. 12,547 in H1 2024

#### **ACTIVE CUSTOMERS**

More products attract more customers

6.2 mn

+29% vs. 4.8 m in H1 2024

#### NUMBER OF ORDERS

More customers generate more orders

5.3 mn

+39% vs. 3.8 m in H1 2024

#### AVERAGE ORDER VALUE

ore per order, more for growth

124 €

+5% vs. 118€ in H1 2024

#### **EMPLOYEES**

New subsidiaries & Al/software expansion

1,287

+62% vs. 794in H1 2024

#### TOTAL REVENUE GROWTH

Strong increase in H1 2025

+111.5 mn

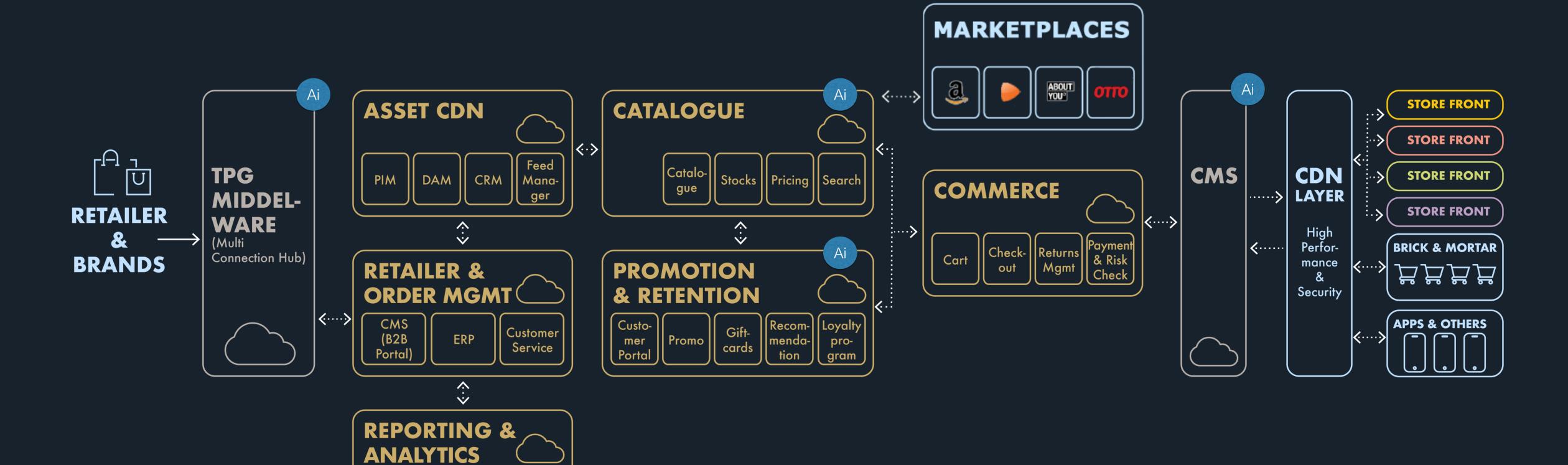
to €342.6m (+48% vs. H1 2024: €231.1m)



## TPG ONE OUR TPG **SOFTWARE** ARCHITECTUR SETUP

Analytics

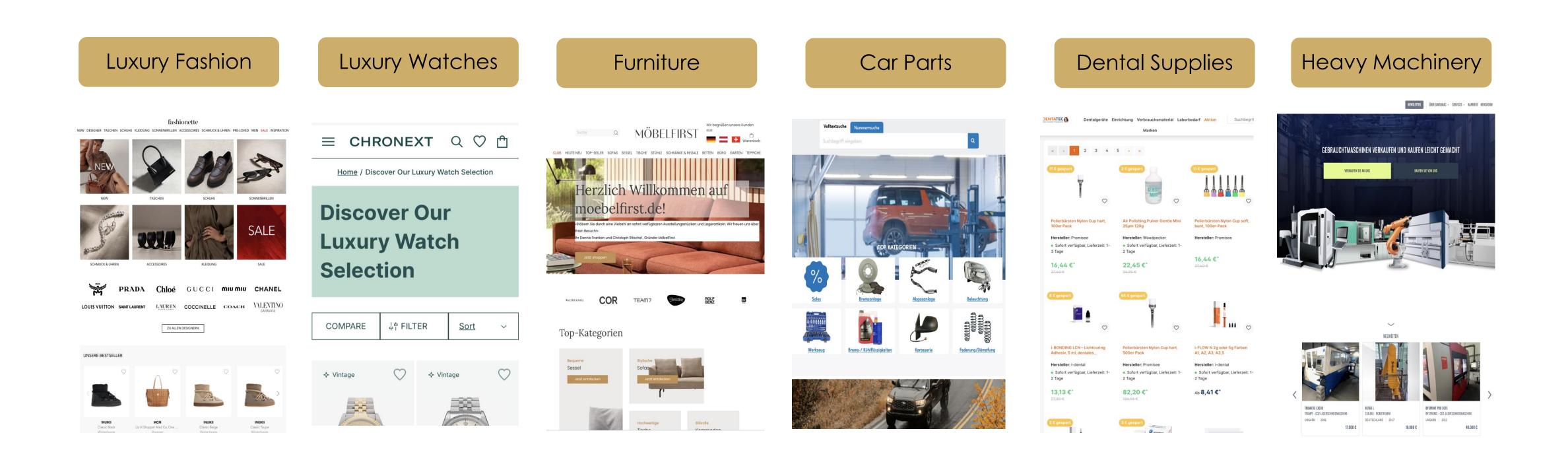
Business





## ONE SOFTWARE SOLUTION FOR VARIOUS INDUSTRIES

OUR FLEXIBLE TPG ONE SOFTWARE MEETS THE REQUIREMENTS OF VARIOUS INDUSTRIES



Our proprietary Platform Software enables stationary and online retailers to "plug'n grow"



## M&A PIPELINE Q3 2025





- 3 different platforms with B2B focus (90%)
- Located in EU
- 3 different niche-segments

#### Acquisition:

- 50,1% Acquisition
- Management remains
- Call-/put options 2028

#### Status:

DD: done

SPA/Signing: Sept. 2025 / open



#### **B2C** furniture platform

- Located in Germany
- Focus on B2C customers
- Niche-segment, AOV >800€

#### Acquisition:

- 50,1% Acquisition
- Management remains
- Call-/put options 2028



#### B2B bike platform / SaaS

- Located in Germany
- Focus on B2B customers
- >700 bike stores as client

#### Acquisition:

- 50,1% Acquisition
- Management remains
- Call-/put options 2027

#### Status:

DD: done

SPA/Signing: Sept. 2025

#### Status:

DD: done SPA/Signing: open





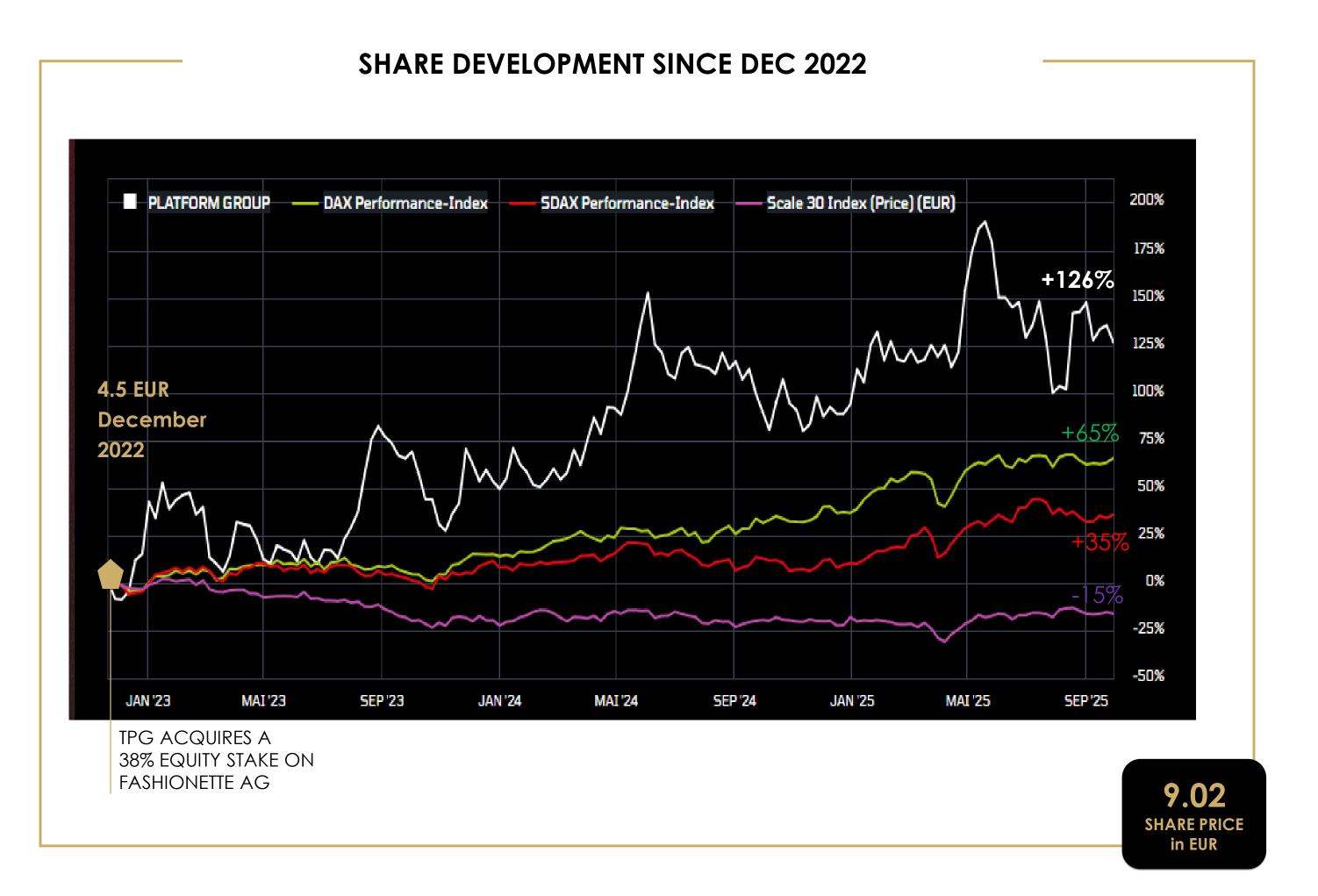
# THE PLATFORM GROUP UPDATE TPG

2. Stock & Financial



## TPG SHARE DEVELOPMENT

#### +126% SINCE DECEMBER 2022



#### **MARKET SNAPSHOT**

Share ISIN/ Ticker: DE000A2QEFA1 / TPG

No. of shares (m): 20.5

Market cap EUR m: 185

Freefloat MC EUR m: 54

Ø daily Trad. Vol.: 814,179

Trading venue: XETRA, XFRA, Tradegate, gettex

Index: Scale All Share, Scale 30

Segment: Scale, Frankfurt Stock Exchange

#### RESEARCH COVERAGE

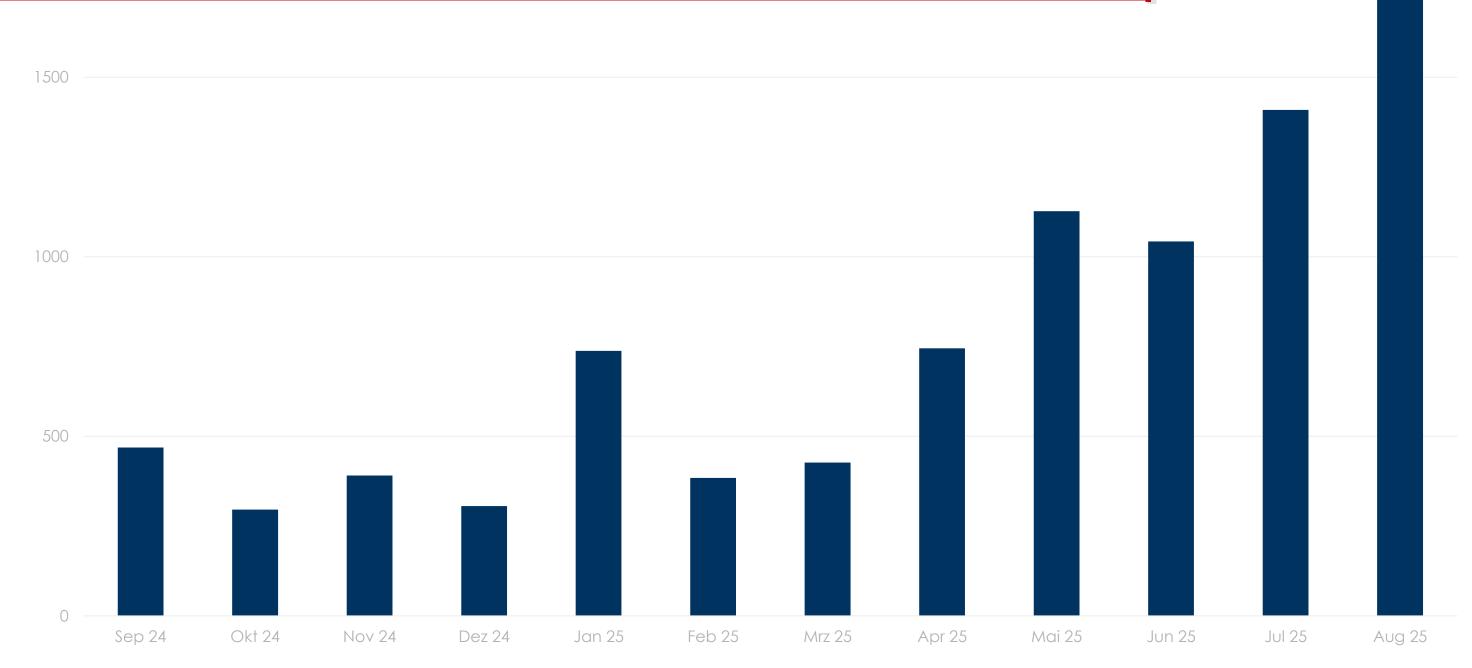
Latest Update , Institution / Price Target (EUR) **AUG 29** 19.00 (BUY) nuways AUG 29 First Berlin 19.00 (BUY) AUG 25 ODDO BHF 16.00 (OUTPERFORM) AUG 25 17.50 (BUY) Warburg AUG 25 P. BNP Paribas 21.00 (STROG BUY)





## TPG STOCK

Zeitraum	Xetra	Frankfurt	Stuttgart	Tradegate	Hamburg	Düsseldorf	Berlin	Deutschland
	Stück	Stück	Stück	Stück	Stück	Stück	Stück	Gesamt
September 24	268.992	1.091	5.027	193.918	0	0	0	469.028
Oktober 24	197.003	2.200	2.792	91.804	3	1.975	15	295.792
November 24	235.540	2.075	1.790	151.677	5	0	0	391.087
Dezember 24	212.661	768	5.812	85.094	100	700	625	305.760
Januar 25	497.873	3.580	10.515	226.572	0	0	0	738.540
Februar 25	260.837	902	18.062	104.033	147	185	0	384.166
März 25	322.105	1.318	3.410	99.939	0	0	0	426.772
April 25	509.841	9.697	11.632	208.804	240	420	4.000	744.634
Mai 25	845.150	5.922	10.225	265.186	725	180	0	1.127.388
Juni 25	728.899	7.526	17.262	286.655	301	130	1.850	1.042.623
Juli 25	1.156.891	1.038	21.771	229.610	0	0	0	1.409.310
August 25	1.881.514	1.002	13.697	287.994	300	0	400	2.184.907
onatsdurchschnitt	593.109	3.093	10.166	185.941	152	299		793.334
ımme	7.117.306	37.119	121.995	2.231.286	1.821	3.590	6.890	9.520.007





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## OVERVIEW H1 REPORT 2025 (VS. H1 2024)

#### CONTINUING OPERATIONS

	H1 2025	H1 2024
GMV	€ 652.1m	€ 442.5m
Net revenue (EUR m)	€ 343.0m	€ 231.5m
Other revenues (EUR m)	€ 13.0m	€ 16.4m
Gross Margin	34.1%	28.5%
Marketing Cost Ratio	6.0%	6.3%
Distribution Cost Ratio	7.8%	7.7%
HR Cost Ration	4.7%	5.4%
Adj. EBITDA (EUR m) (% margin)	€ <b>33.3m</b> (9.7%)	€ 17.6m (7.6%)
Reported EBITDA (EUR m) (% margin)	<b>€ 43.7m</b> (12.7%)	€ <b>30.0m</b> (13.0%)
Net profit (EUR m) continuing operation (% margin)	s <b>€ 33.3m</b> (9.7%)	<b>€ 21.7m</b> (9.4%)

#### Takeaways

H1 2025 with better results than internally calculated

GMV Growth +47.4% / Revenue Growth +48.2%: both higher increase compared to internal forecast

Distribution cost ratio with 7.8% inline with our internal cost target-line  $\rightarrow$  implemented actions show effects

EBITDA adj. +89.6% / EBITDA reported +45.4% shows high effectiveness of cost program and profitable niche strategy of our ecommerce activities

Net profit +54%: above internal forecast – increasing margins.



## OVERVIEW H1 REPORT 2025 (VS. H1 2024)

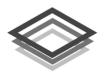
#### CONTINUING OPERATIONS

	H1 2025	H1 2024
Net profit (EUR m), continuing operations	€ 33.3m	€ 21.7m
Net profit (EUR m), not-continuing operations	€0	€-2.8m
Net profit (EUR m), total	€ 33.3m	€ 18.8m
thereof minorities	€ 1.6m	€0.9m
Earnings per share (EUR), total	€ 1.55	€ 0.90
Earnings per share (EUR), continuing operations	€ 1.55	€ 1.09

#### Takeaways

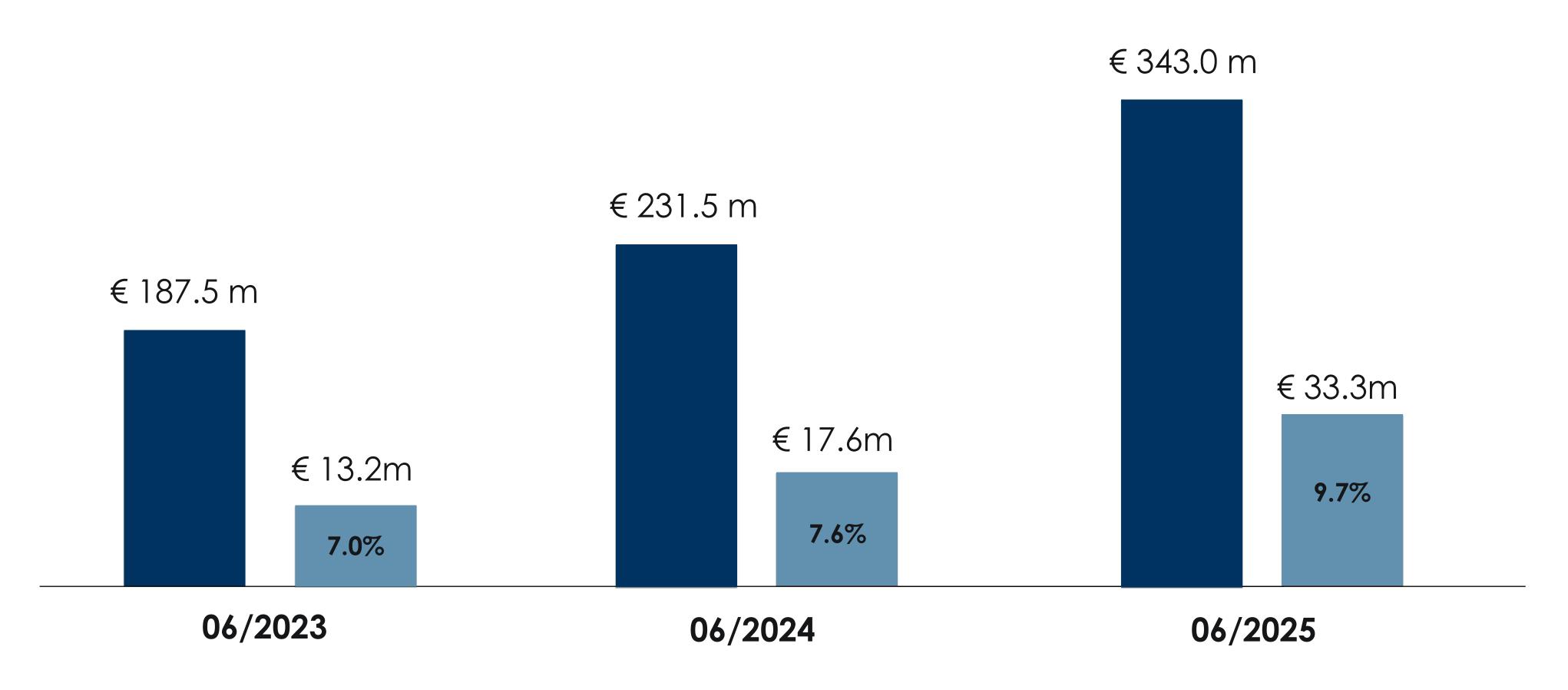
Earnings per share with € 1.55 and growth of +77.2%: above internal forecast

Increase of minority results (€1.6m) due to new companies in 2024 (OEGE, 0815...)



## PROFITABILITY AS A KEY FOR SUSTAINABLE GROWTH

Revenue & EBITDA adj. 6M – 3 years





## OUR GUIDANCE 2025

#### Developments 2025

10 successful acquisitions in 2025. Strong Post-Merger-Management team (PMI)

Higher profitability due to cost efficiency program (2024-2025) and scalable cost structure

After 8 quarters with increasing distribution costs: Change in development, stable cost ratio – taken actions work

Excellent conditions for new M&A acquisitions in 2025-2026 with fair values

Increased scalability of our TPG One Software allows us to connect partners faster and enter new industries within <4 month

Our 4 segments grow. Industrial good segment with positive margin development. New segment "Optics & Hearing" since 07/2025 with high potential and 25% EBITDA-Margin.

2<sup>nd</sup> INCREASE OF GUIDANCE 2025 by 31th July 2025 ("Guidance 07/2024")

INCREASE of 2026 Guidance with EUR 1.0bn revenue + €70-80m EBITDA



## BALANCE SHEET

(in m€)

ASSETS	30.06.2025	31.12.2024
Non-current assets	181.1	164.5
Current assets	167.5	158.7
Total Assets	348.6	323.2

EQUITY/LIAB.	30.06.2025	31.12.2024
Equity	168.4	135.1
Non-current liabilities	109.2	102.8
Current liabilities	71.0	85.3
Total equity and liabilities	348.6	323.2

### Takeaways

Increase of inventories (+6.6m) due to consolidation of new companies

Strong reduction of accounts payable in H1 2025 (-10.8m)

Constant level of bank liabilities (€64.7m)

Equity ratio with positive development (H1: 48%)



## DEBT SITUATION

(€m)

	30.06.2025
Cash + Cash equivalents	€ 14.5m
Long term Debt (bank loans)	€ 35.4m
Short term Debt (bank loans)	€ 29.3m
Bond	€ 50.0m
Net Debt	€ 100.2m
LTM EBITDA	€ 48.8m
Leverage	2.05 x



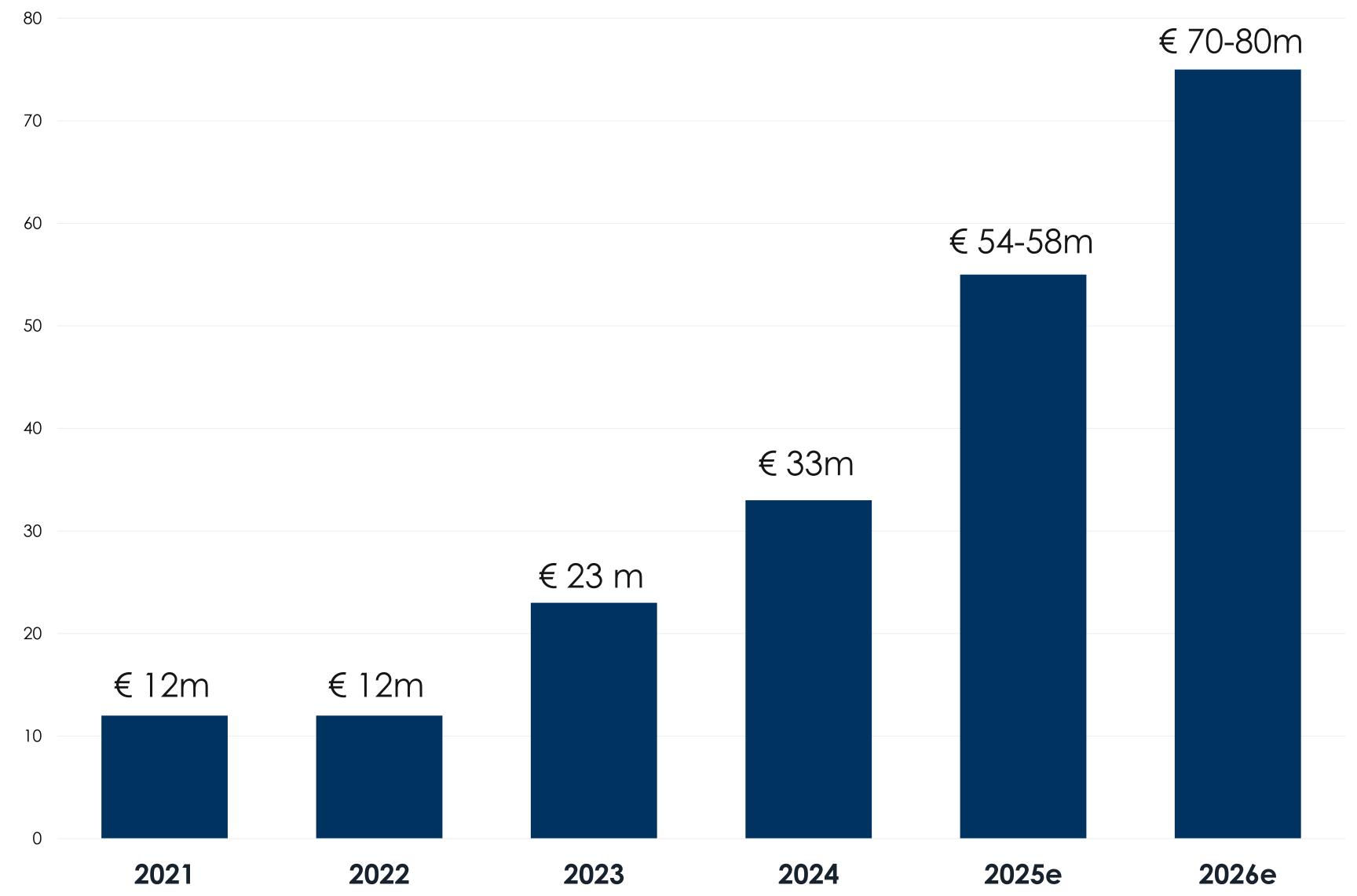


## THE PLATFORM GROUP: REVENUE DEVELOPMENT





## THE PLATFORM GROUP: EBITDA ADJ. DEVELOPMENT





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# THE PLATFORM GROUP UPDATE PHARMA



#### ApoNow (since 2021 with TPG)

- 41.500 pharmacies connected
- 300 pharma manufacturers
- 4 countries: Germany, Italy, Austria, Switzerland

16.800

Apotheken in Deutschland

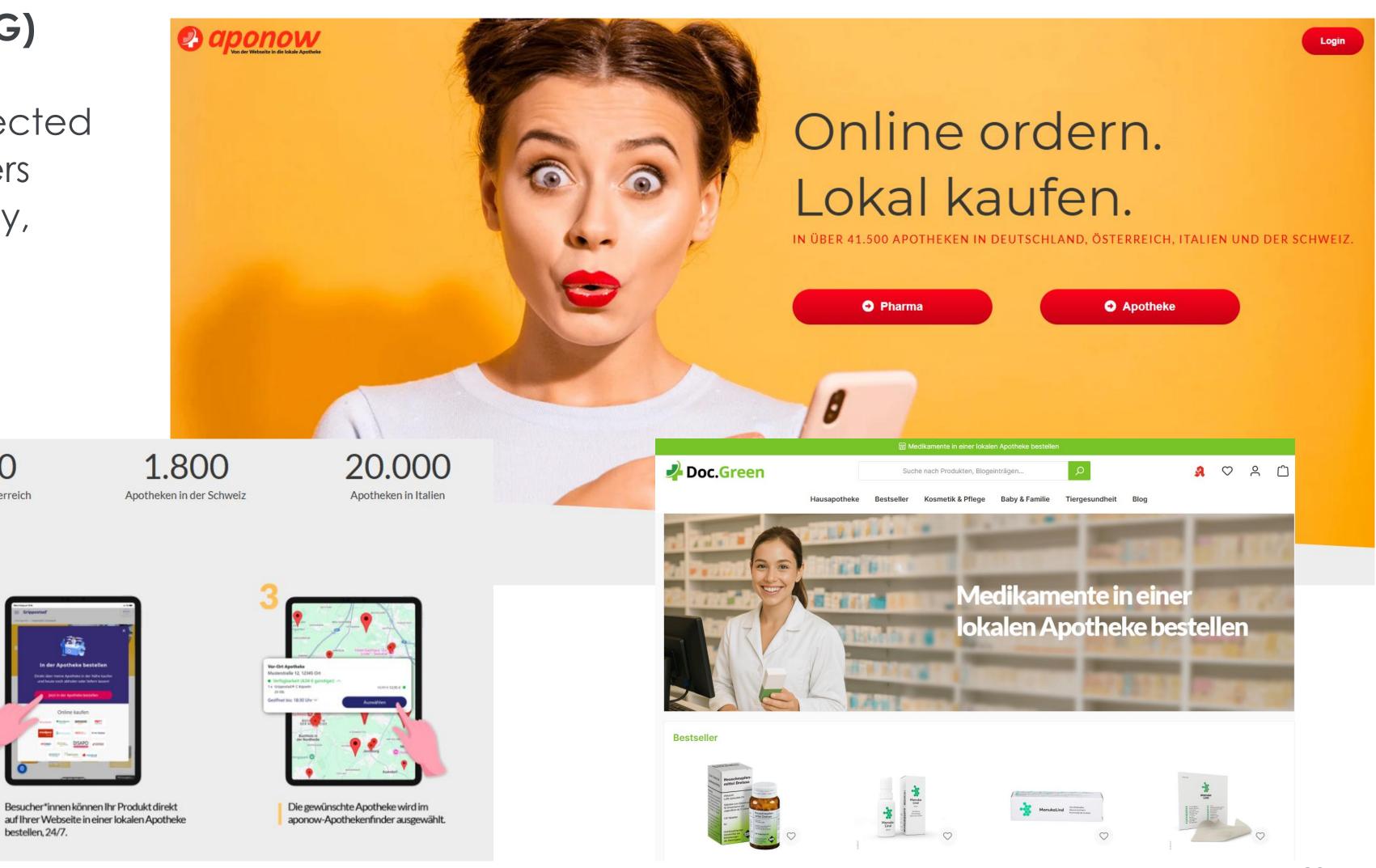
Ihre Marketingkampagnen und

Produktseiten (TV, Internet, Print).

1.400

Apotheken in Österreich

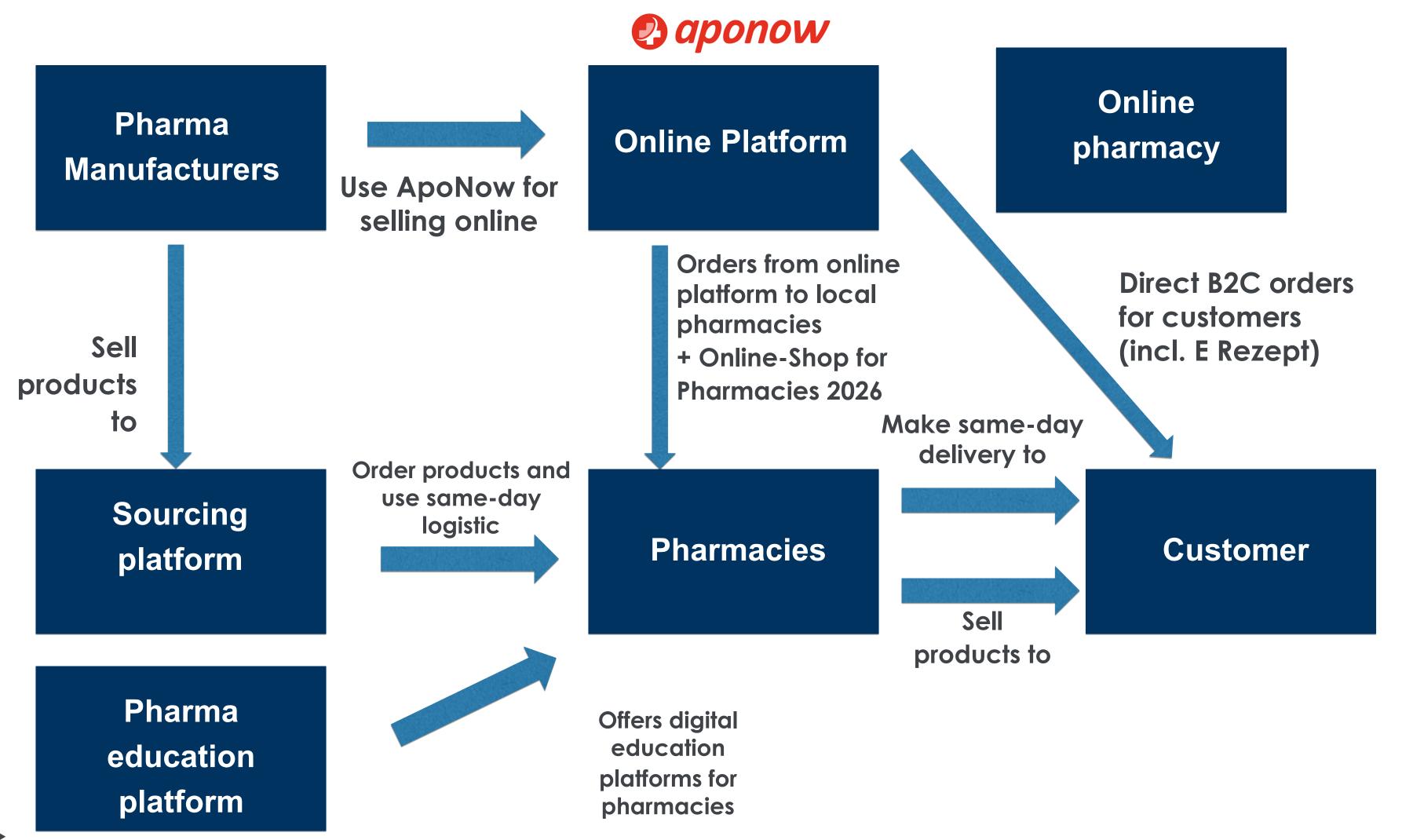
bestellen, 24/7.





## ACQUISITION PROJECT "PHARMA PLATFORM"

### Strategic rationale / structure



TPG Group has four key players to cover the full value chain for pharmacies and become relevant partner + further acquisitions in 2026



#### Pharmosan

- One of the top 4 B2B platforms in Austria
- 2<sup>nd</sup> generation family owned
- Daily delivery to local pharmacies

#### Pharmosan

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eistungen

Apothekenbestellsystem

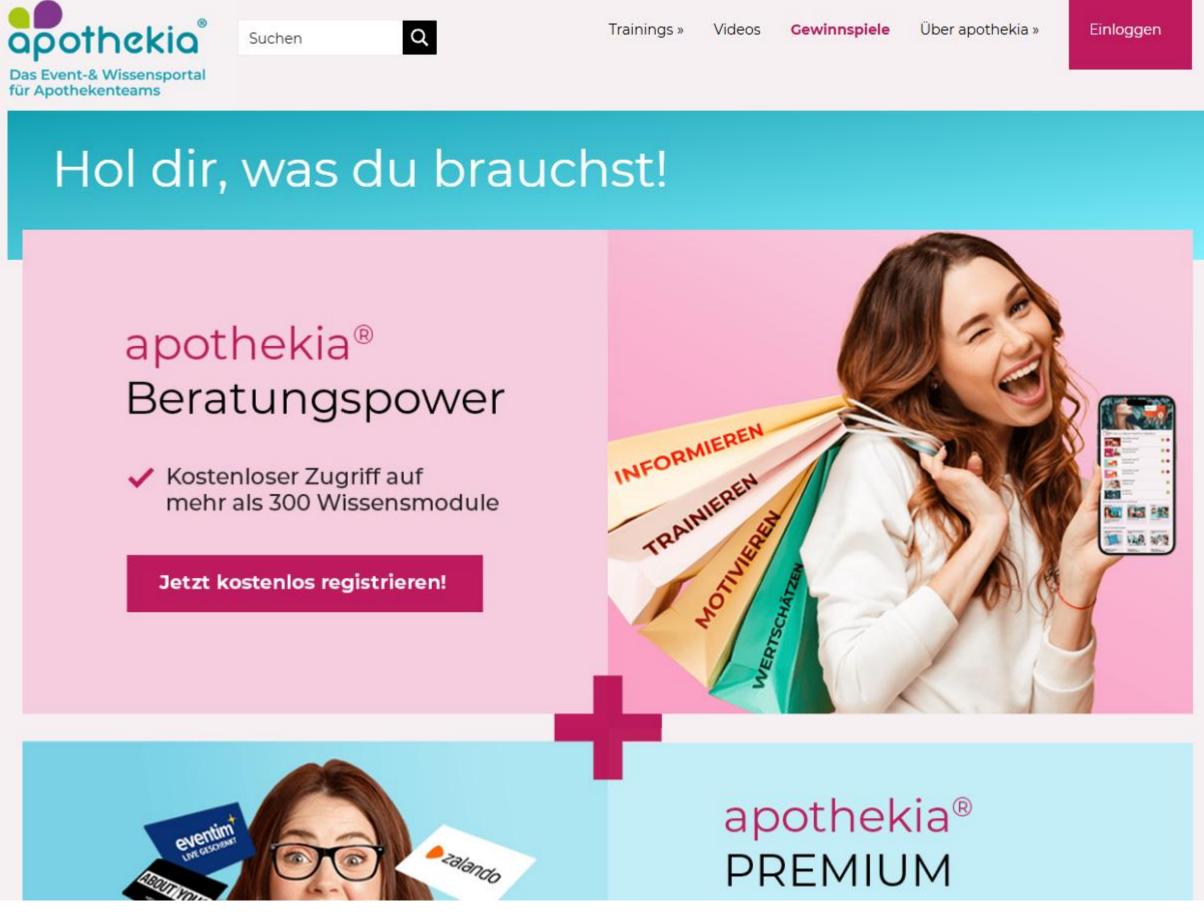




#### **Apothekia**

- Marketleader in digital education for pharmacies
- Payment model with pharma manufacturers / hundreds of partners
- Broad network in the industry







#### Vamida

- Niche-online pharmacy
- Partnering with local pharmacies
- Focus: Eastern Europe, Austria



Cera\/e

(Dr. Böhm®)

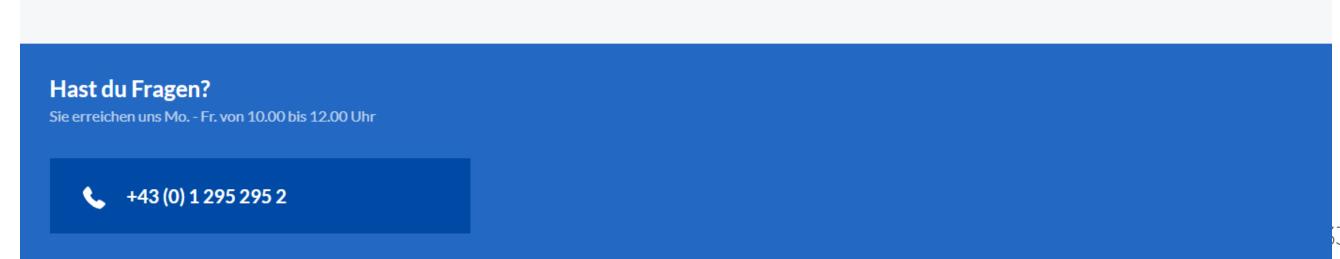
DulcoLax 9

Avène

**SASPIRIN** 

Bepanthen







# THE PLATFORM GROUP UPDATE Optics & Hearing



## OPTICS & HEARING

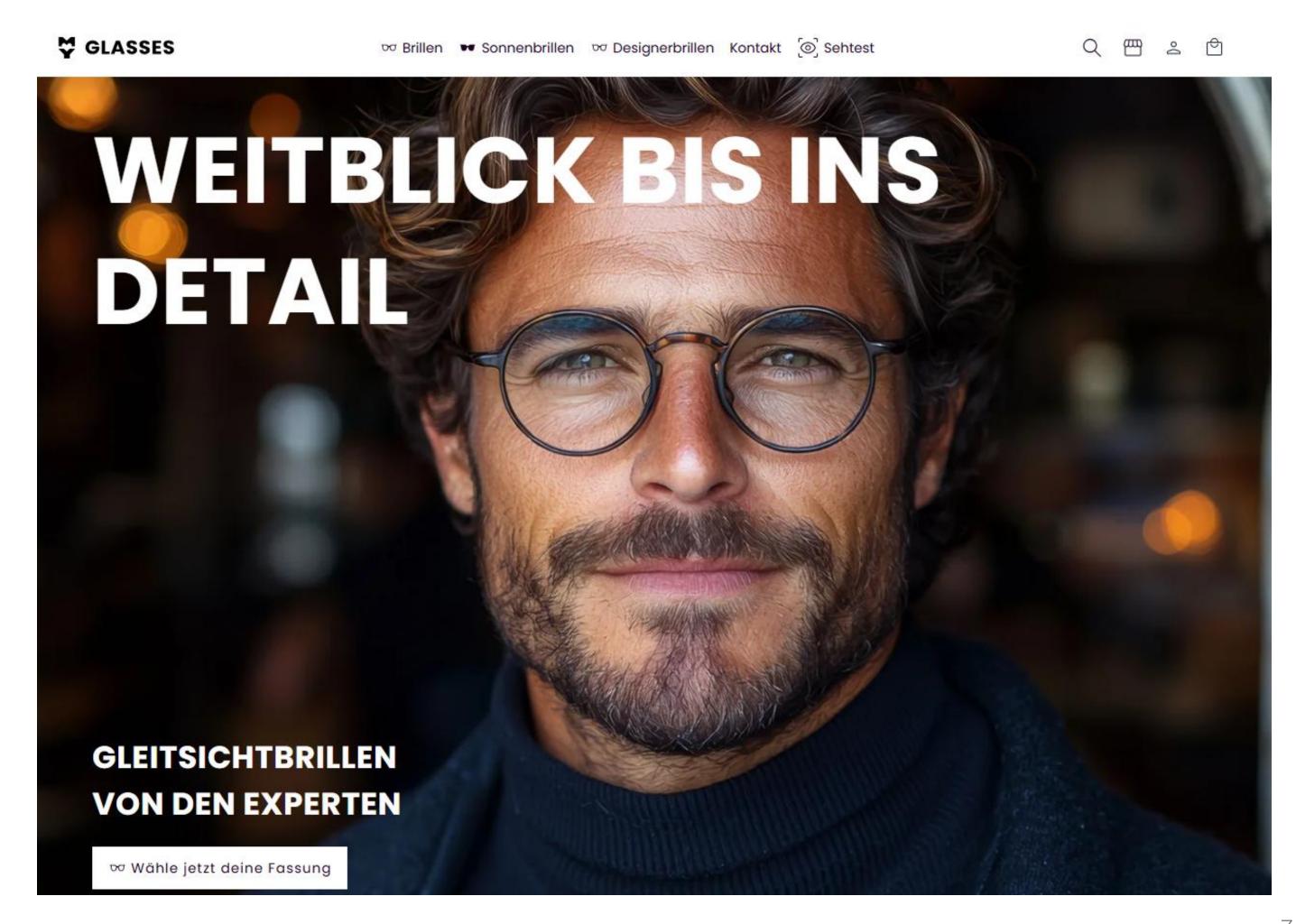
## Entry into Optics & Hearing

(B2C optics/hearing Platform + stores)

- Hybrid model for optics & hearing
- B2C online platform + 30 local stores
- Focus: Germany, Austria, Switzerland
- New segment within TPG
  FY revenue 2026e: €55-60m
  EBITDA-Margin: 25%
- Closing July 2025 (done)

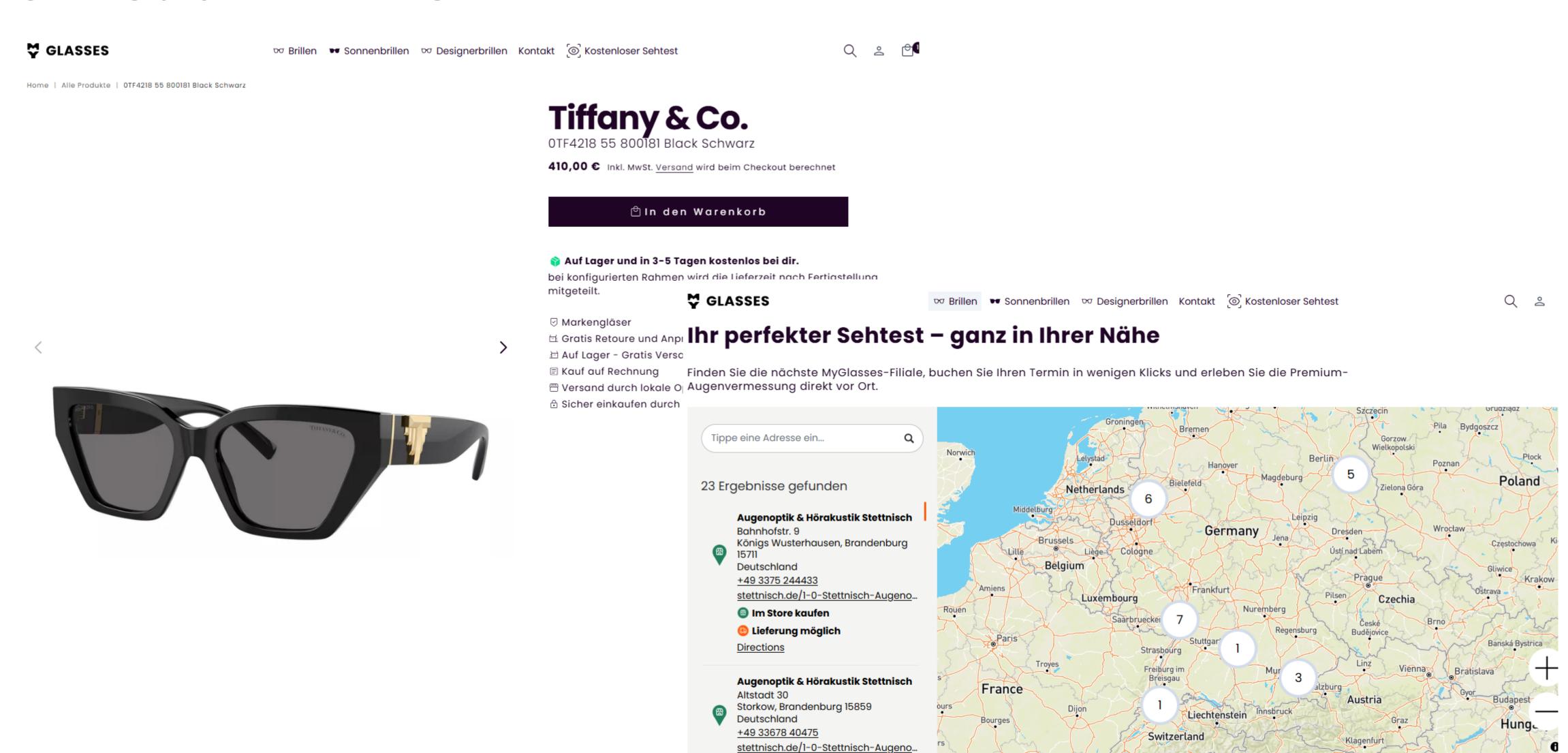
#### Next steps:

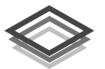
- Stores: National coverage (60-70 stores)
- MyGlasses expansion
- Integration into TPG structure



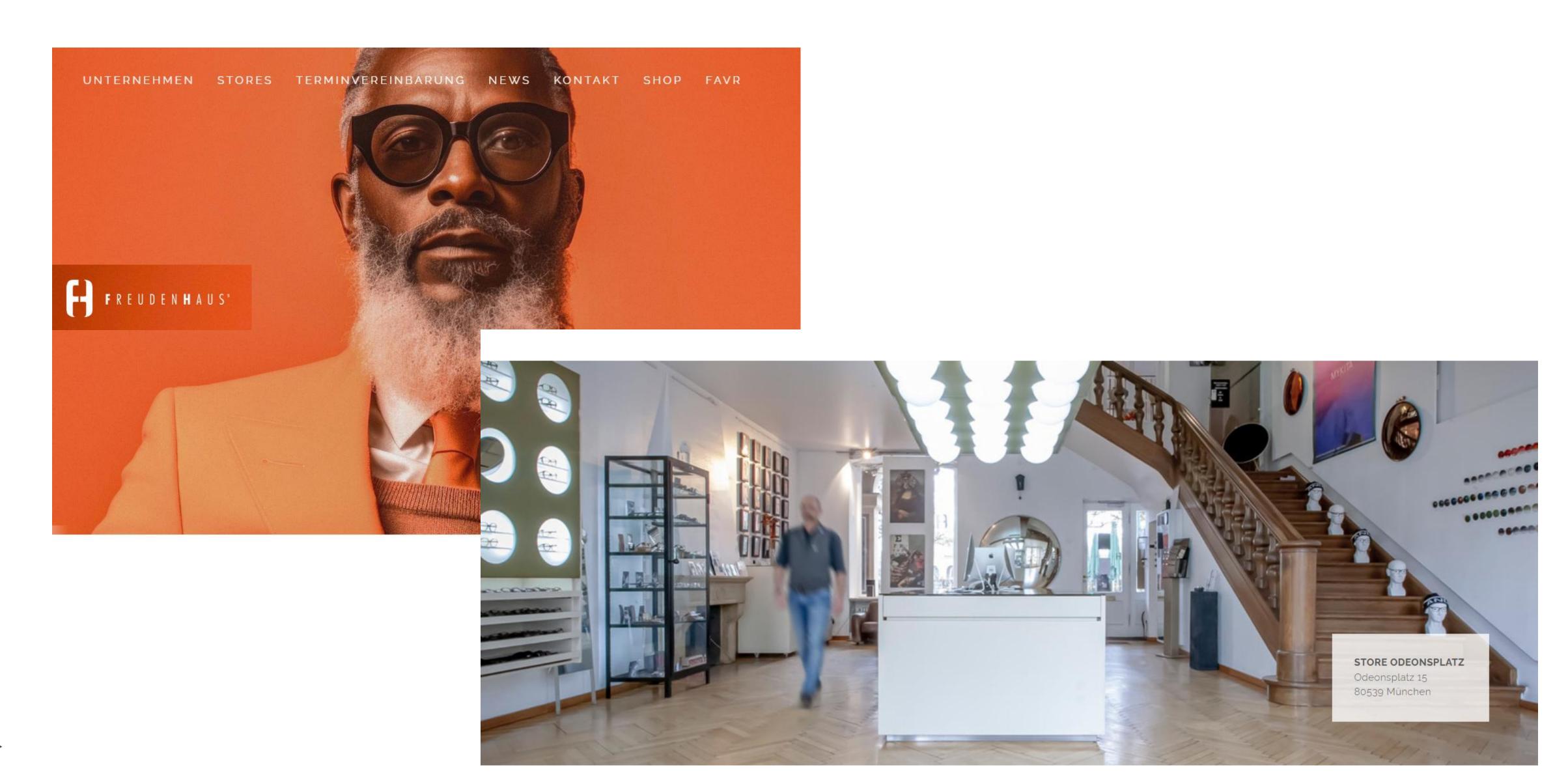


## OPTICS & HEARING





#### OPTICS & HEARING







## THE PLATFORM GROUP Strategic Projects (M&A, TPG Pay)



#### WE ARE ANTICYCLICAL

**Year 2019** 

Enterprise Value

2x Revenue or

8x EBITDA

20-30 Buyers per target

Acquisitions of TPG:

**Year 2025** 

Enterprise Value 3-5x EBITDA

Max. 3 Buyers



Acquisitions of TPG:

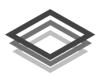
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#### WHY WE ARE FOCUSING ON NICHE SEGMENTS WITH PROFITS

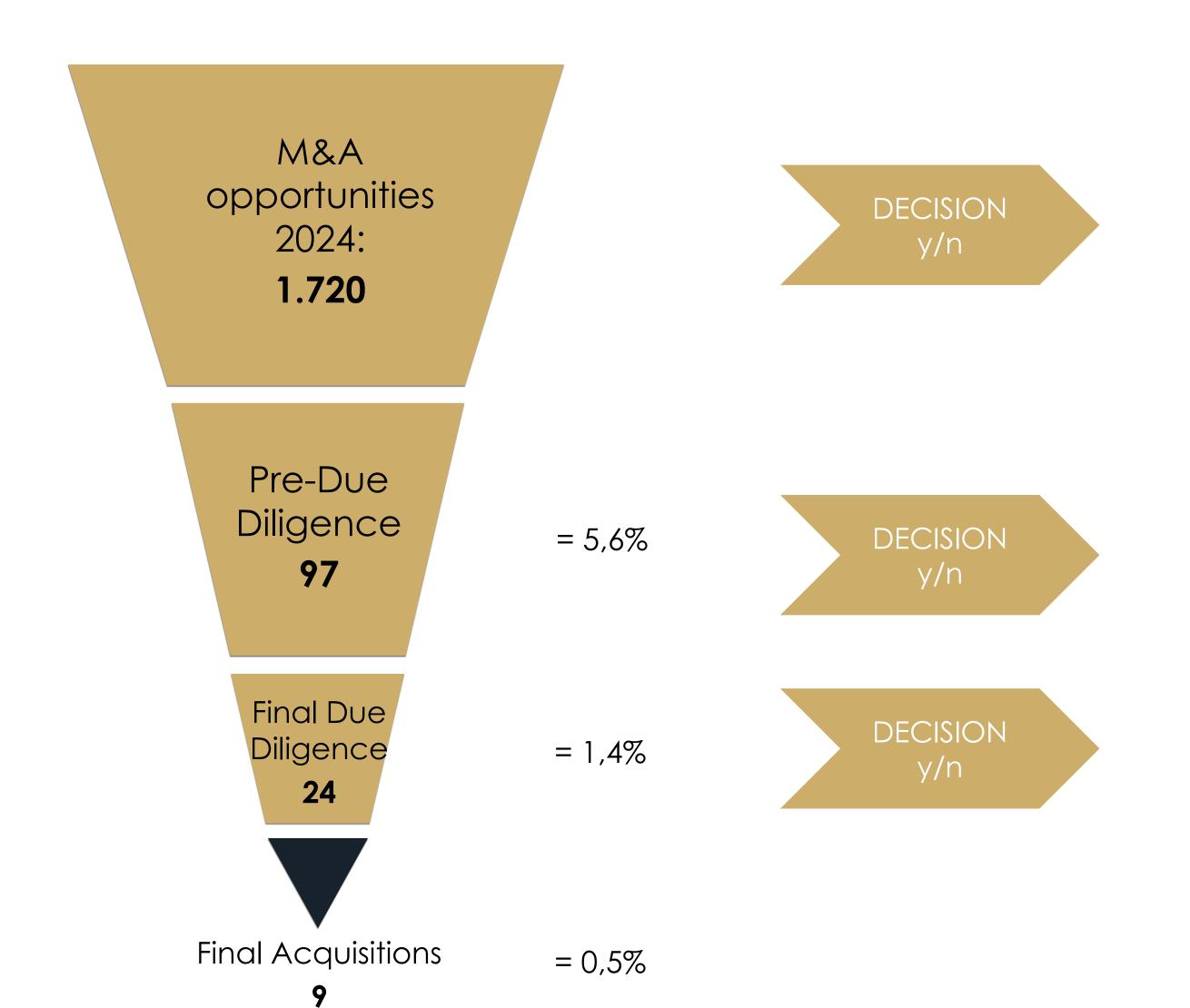
TPG'S UNIQUE APPROACH COMBINES HIGH RETURNS AND LOW RISK





#### M&A EXECUTION

#### OUR M&A FUNNEL – STATUS 12/2024



#### REASONS to STOP PRE-DD-PHASE

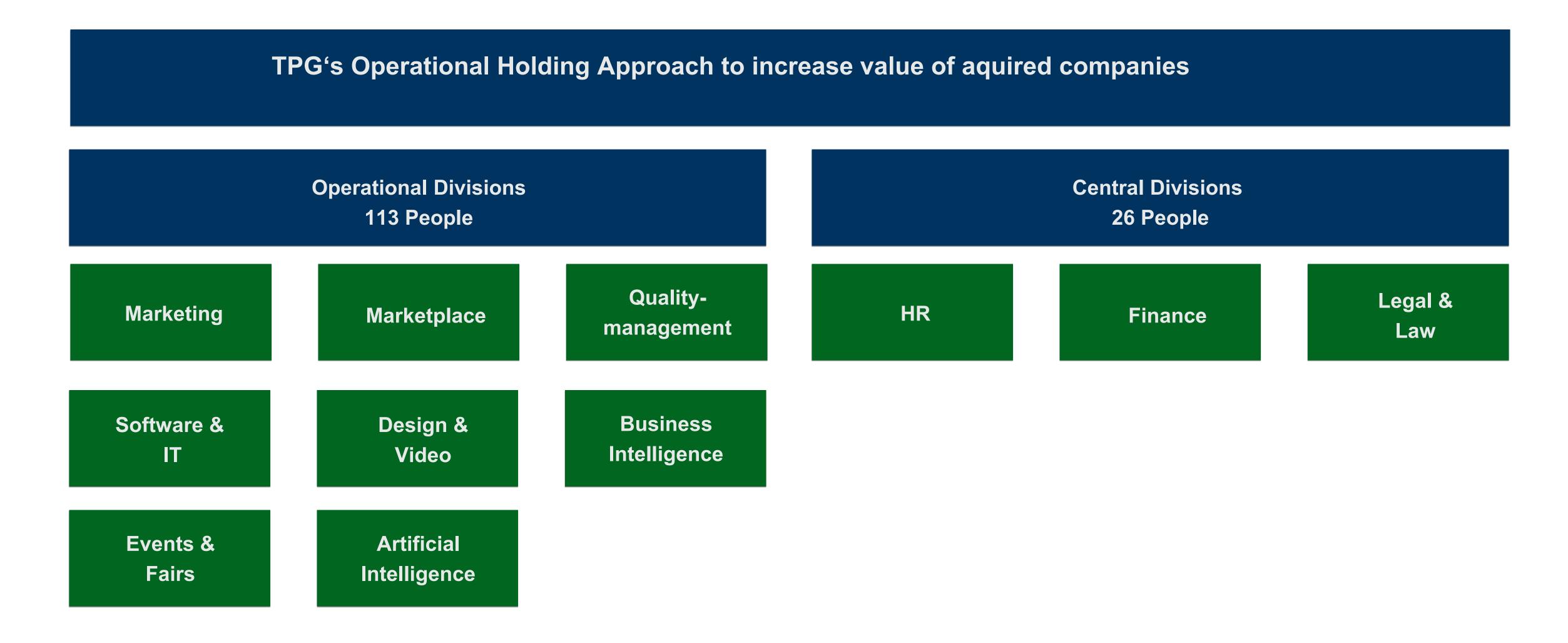
- Industry-specific reasons: 45%
- Target-specific reasons: 40
   (management, valuation, financials, IT, exit strategy)
- Lack of synergies: 11%
- Others reasons: 4%

#### REASONS to STOP DD-PHASE

- DD red flag findings: 52% (legal, financial, tax, ESG, IT HR, Marketing/Commercial)
- Lack of synergies: 42%
   (software synergies, revenue synergies, cost synergies)
- Others reasons:



#### OUR PORTFOLIO MANAGEMENT







#### Outlook



#### VISION: EUROPE'S LEADING PLATFORM GROUP

OVER THE NEXT THREE YEARS, TPG WILL ACCELERATE GROWTH ACROSS FOUR STRATEGIC DIMENSIONS

#### Geographic & Marketplace Expansion

- Currently ~70% revenues from DACH + Netherlands.
- Strong opportunity to expand further across Europe and into the US/Asia.
- Goal: broaden platform coverage and increase international revenue share

#### **TPG One Software Architecture**

- TPG ONE as the scalable backbone continuous investments in
   IT & automation.
- Development of new products like TPG Pay to deepen integration and create additional revenue streams.
- Increased automation with AI → higher efficiency, lower costs, stronger margins.

#### Growth through M&A & Ecosystem Expansion

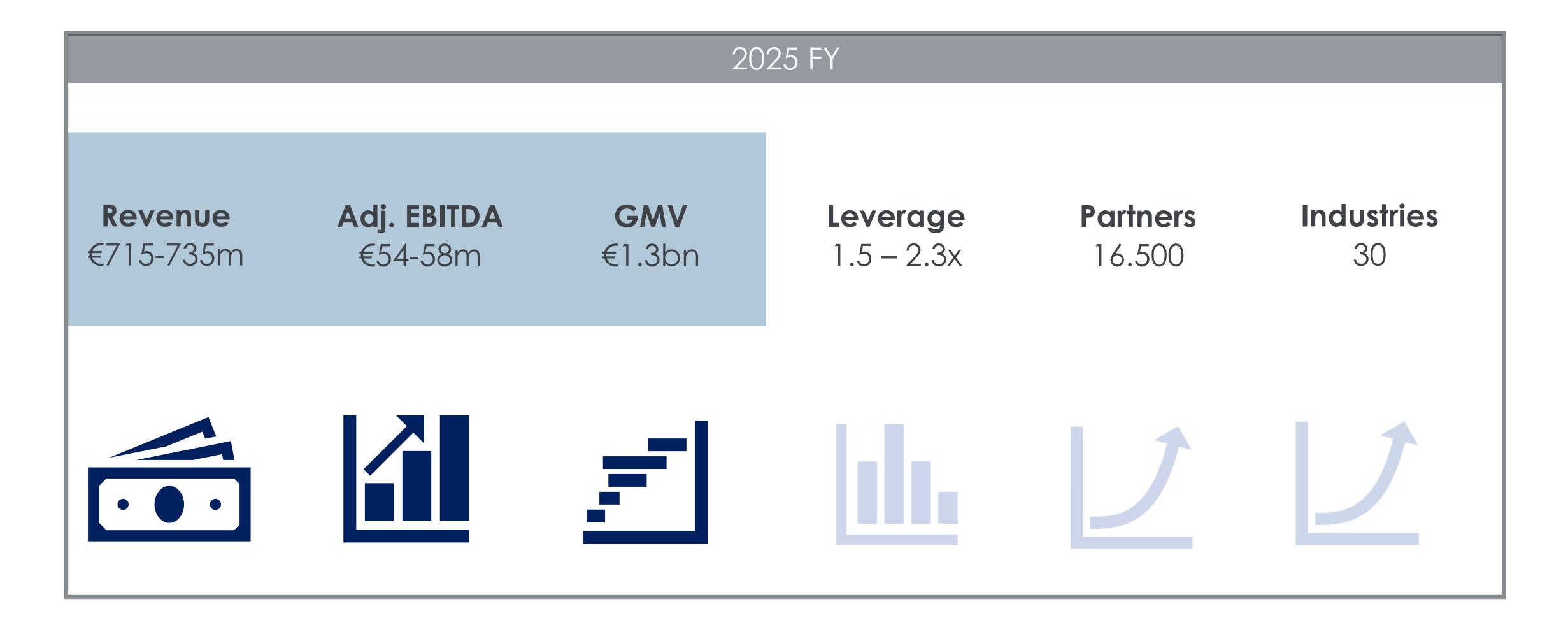
- Disciplined acquisition strategy: each acquisition brings new merchants, brands and customers.
- ullet Seamless integration into TPG ONE ightarrow immediate synergies and scaling effects.
- Focus on high-value verticals where network effects multiply growth.

#### New Segments: Optics & Hearing, Pharma

- Optics & Hearing: Hybrid B2C model (online + 30+ stores), expected €55–60m revenues in 2026 with 25% EBITDAmargin. Expansion to 60–70 stores and 500+ connected opticians with myglasses.
- Pharma: Expansion pipeline includes additional B2B platforms in Europe. Both markets represent multi-billion € growth opportunities.

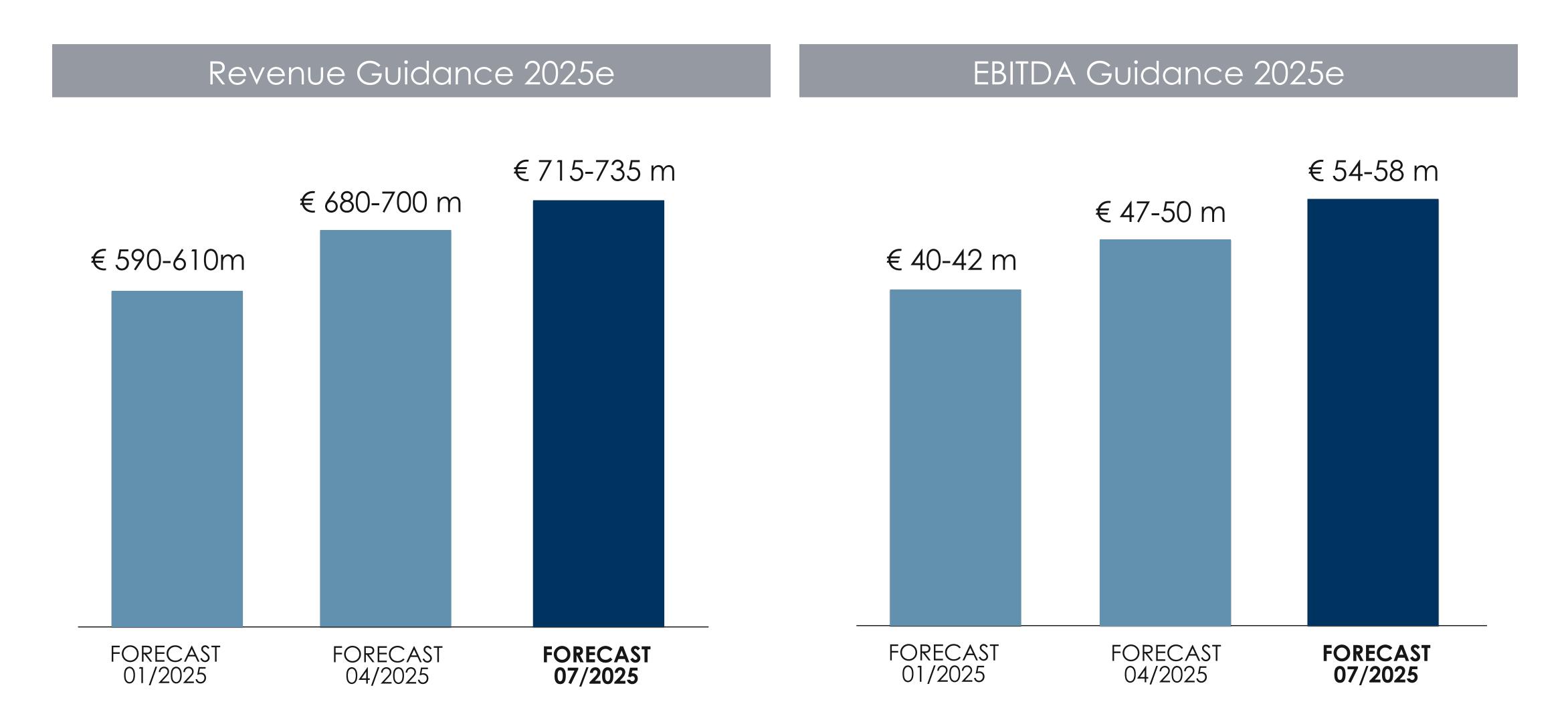


#### TPG: GUIDANCE 2025 (07/2025) - CONFIRMED



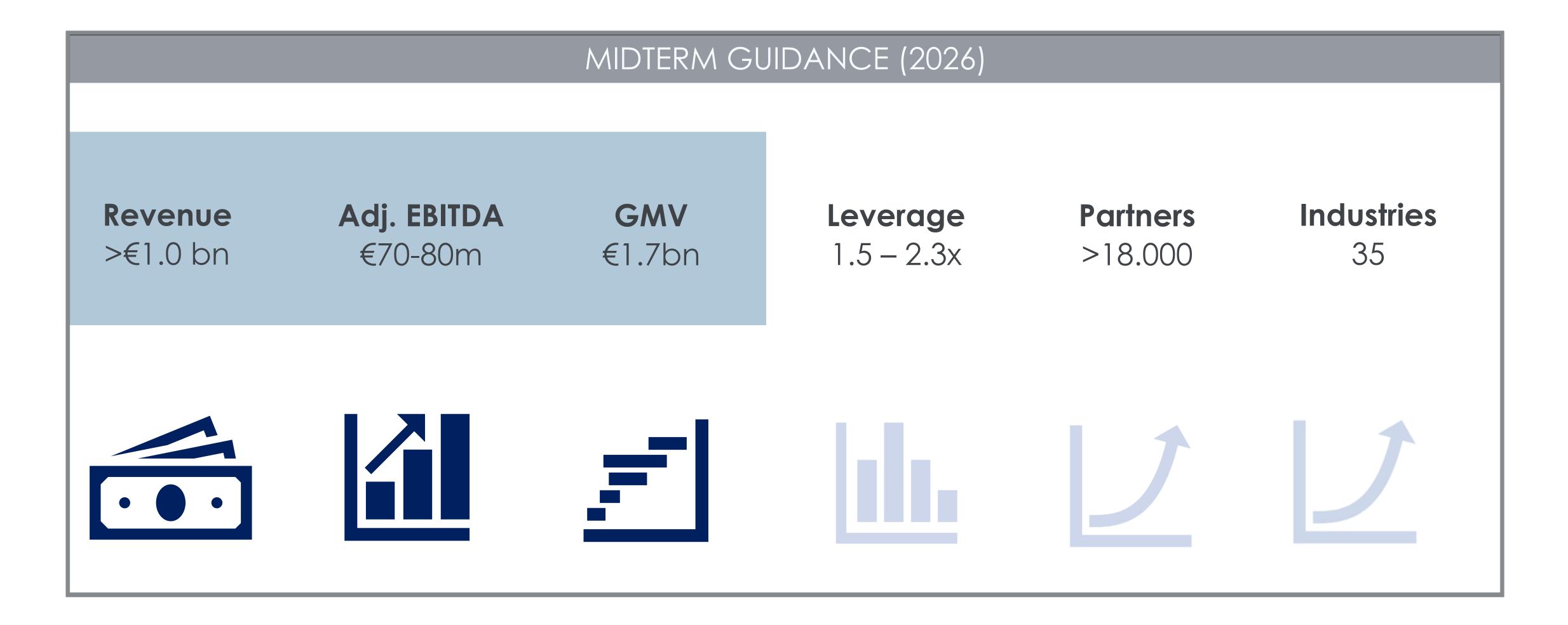


#### GUIDANCE UPDATE 07/2025





#### TPG: MIDTERM GUIDANCE (10/2025) NEW

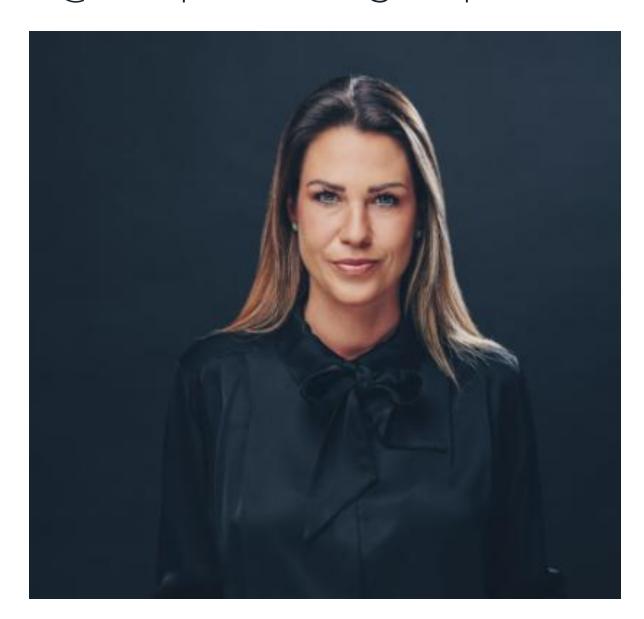




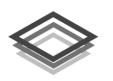
#### FINANCIAL CALENDAR

DATE	EVENT
NOV 24, 2025	German Equity Forum 24 - 26 November , Frankfurt/Main
NOV 14, 2025	Publication Quarterly Statement (call-date Q3)
NOV 13, 2025	Münchner Kapitalmarkt Konferenz (MKK) , Munich
OCT 07, 2025	Quirin Privatbank SME Conference , Paris
OCT 02, 2025	Strategy and Update Session / Registration for virtual participation: http://bit.ly/3VMbz07, Streaming
OCT 02, 2025	Strategy and Update Session / Registration for in-person attendance (professional investors, analysts, and media representatives): https://bit.ly/3KO7ar3 , Frankfurt/Main

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### UPDATE

IT & TPG PAY







# TPG ONE Cloud DAM Stock - Price Order Mgmt. Re-Price Customer Mgmt. PlM Feed Mgmt. Process Orchestration B2B-OMS Portal Return Mgmt.

' - - - - Connection to Commerce Layer - - - - - -

#### TPG ONE CONNECTOR & CLOUD

#### 1. TPG ONE CONNECTOR:

- Connection of all major ERP Systems
- Connection to all major Shop Systems
- Connection to all major Feed-Engines
- Option for simple files transfer and upload

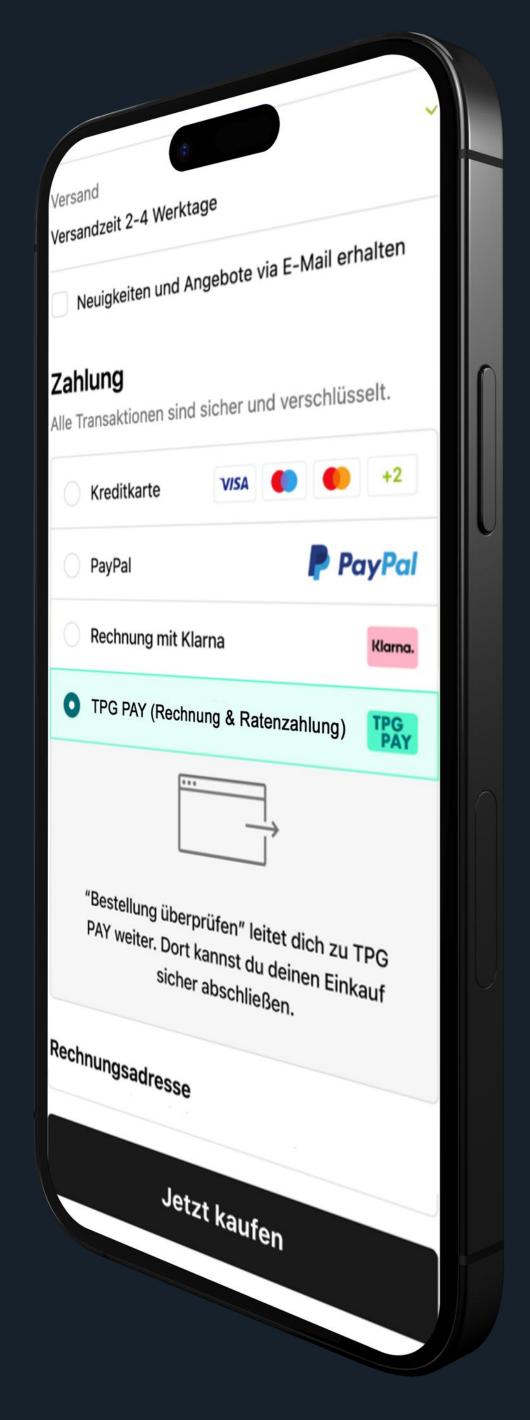
#### 2. Ai Data Enrichment:

- Ai category mapping
- Ai product data enrichment out of product image,
  - EAN, brand, title, or description
- Ai image generation: for e.g. recoloring

#### 3. TPG ONE CLOUD:

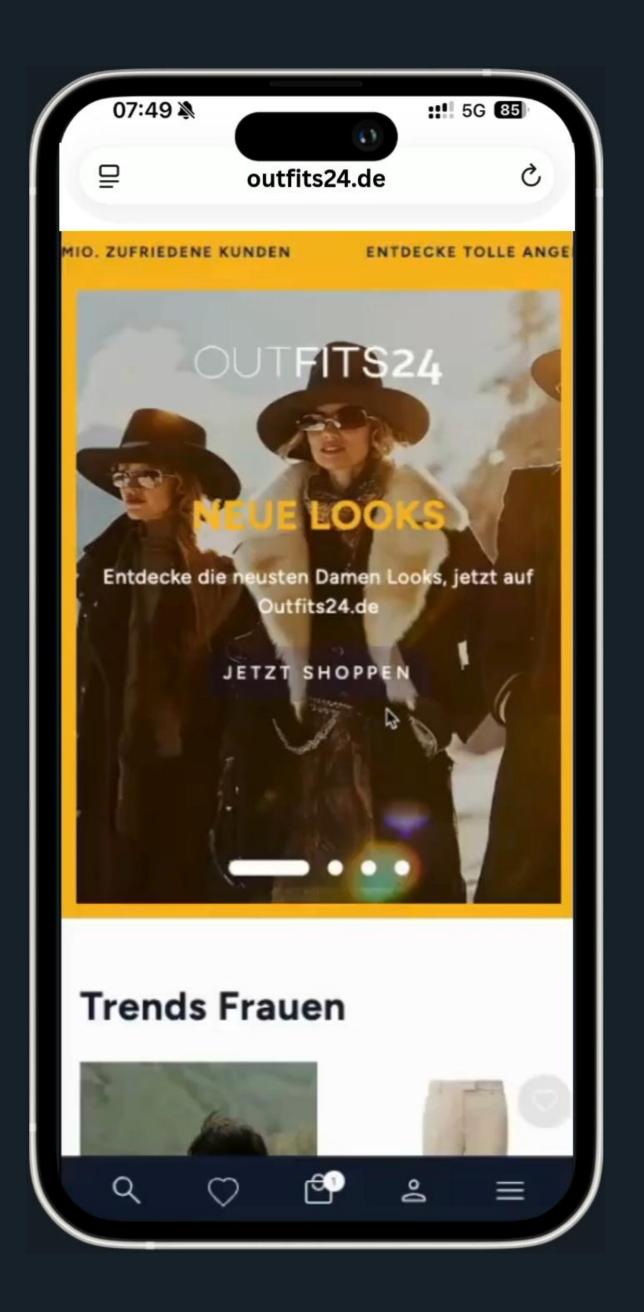
- Own build high performance PIM
- Pricing Layer with live Re-Pricer
- Own build Order Management System for retailers
- Own build internal ERP for orchestration of all orders of all TPG shops

### TPG PAY



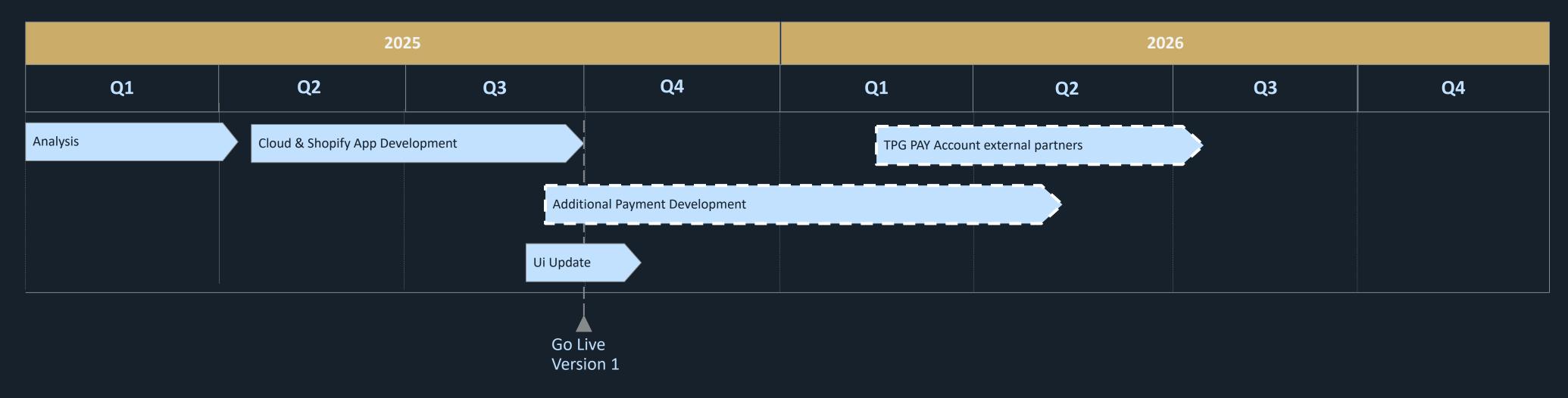


DEMO



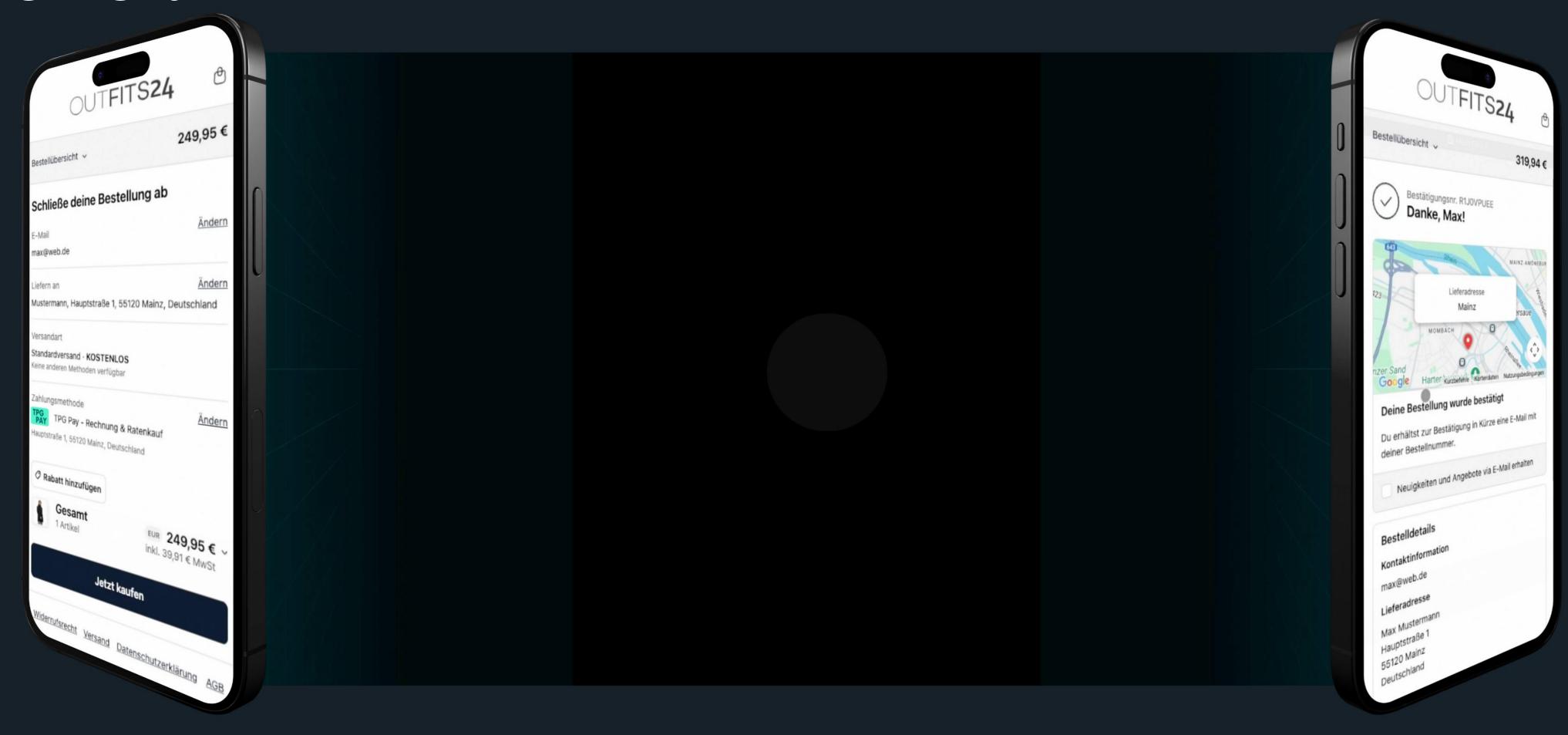
#### TIMELINE







#### RISK CHECKS



✓ Device Fingerprinting ✓ Al-powered pattern recognition ✓ Partner / Network integrationen ✓ Multisource / Historical Analyses ✓ Real-time Risk Scoring



#### TPG PAY: UNIFIED PAYMENT PLATFORM STRATEGY

#### Central TPG Account

Register once, shop anywhere across TPG Group. Single identity for invoicing and installment payments creates seamless customer experience.

#### Scalable Infrastructure

Open platform supporting wallet, A2A, and card payments. Built for flexibility and future payment innovations.

#### Customer Network Effect

Cross-selling and loyalty measurement across all group brands. Network grows stronger with each additional customer.

#### Third-Party Integration

Platform extends to external partners and shops, focusing on specific target groups and shopping baskets for optimal results.





**TPGPAY** 

#### STRATEGIC BENEFITS ANALYSIS



#### **Enhanced Conversion Rates**

Invoice and installment options are proven conversion boosters in DACH markets, directly impacting basket sizes and purchase completion rates.



#### **Reduced Operational Costs**

Lower PSP dependency means reduced fees, greater control over settlement processes, and elimination of lengthy onboarding procedures for new shops.



#### **Valuable Data Retention**

Payment behavior, risk scoring, and customer lifetime value data remains within TPG ecosystem for enhanced marketing and business intelligence.



#### **Accelerated Market Expansion**

New shops launch immediately with full payment capabilities, enabling rapid scaling across markets without technical barriers.





TPG&AI

OCTOBER 2025

#### AI AS "BUZZ" WORD? NO!

#### AI AS AN OPERATIONAL EFFICIENCY DRIVER

Area	Al Use Case	Impact
Product Data / Catalog Management	Al image recognition → tag generation, category assignment, automated product descriptions	-80% manual workload, faster merchant onboarding
Customer Service	Al-powered auto-replies & ticket routing, Al co-pilot for agents	-50% Level 1 tickets, faster response times
Logistics & Returns	Return probability scoring, anomaly detection (lost parcels, fraud)	Reduced operational cost & risk
Pricing & Promotions	Dynamic pricing based on demand / competition	Margin protection + revenue uplift

#### AI PHOTO CREATION

#### fashionette

NEW DESIGNER TASCHEN SCHUHE KLEIDUNG SONNENBRILLEN ACCESSOIRES SCHMUCK & UHREN PRE-LOVED MEN SALE INSPIRATION

n > Crossbody Bags | Coccinelle



#### COCCINELLE

Boheme Suede Bimaterial Alga/Alga Crossbody Bag

350 € **203** € -42% 19,45 € / Monat in 12 Raten







S ZUM GRÖSSENVI

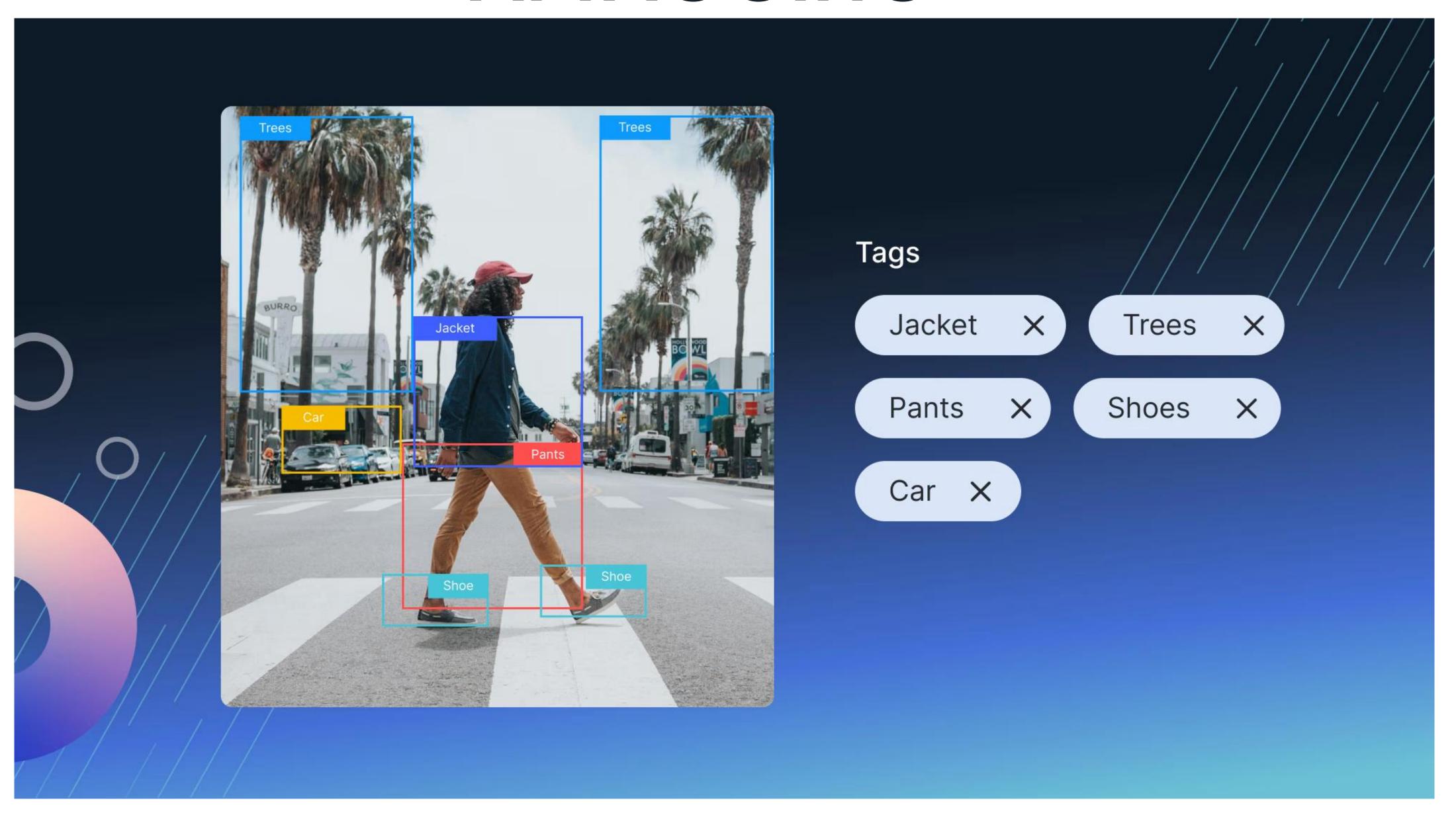
PRODUKTMERKMALE

DAS PASST IN DIE TASCHE

₹ Sammle 203 Meilen für diesen Einkauf! (weite

From current status to Al photo creation, we save -80% costs and work force.

#### AI TAGGING



#### AI AS A CONVERSION & GROWTH ENGINE AI PERSONALIZES EVERY TOUCHPOINT TO DRIVE ENGAGEMENT AND SALES

Area	Al Use Case	Impact
Site Search & Navigation	Semantic / Al-driven search (understands intent, not just keywords)	+15–25% conversion in search sessions
Cross-Sell & Recommendations	Vision Al → "Shop the Look / Similar Items / Complementary Products"	Higher Average Order Value (AOV)
CRM & Email Marketing	Al-generated content & optimal send-time prediction	+20–30% open/click rates
Landing Page & Campaign Creation	Al-generated variants and localizations	Faster campaign production & scaling

# FROM MANUAL DECISION-MAKING TO AN AUTONOMOUS, DATA-DRIVEN COMMERCE INFRASTRUCTURE

# WE DON'T JUST ACQUIRE BRANDS — WE PLUG THEM INTO A PERFORMANCE ENGINE



#### BUILDING THE TPG SHARED SERVICE INFRASTRUCTURE

Benefit	What It Means in Practice	
Scalability without headcount growth	New brands plug into existing dev & marketing teams	
Faster time-to-market	Product data, campaigns & marketplace listings launched within days	
Cost leverage	Group-level carrier, PSP & software contracts reduce OPEX by 10–20%	
Data intelligence shared across all brands	Learnings from one company directly improve the others	

#### BUILDING THE TPG SHARED SERVICE INFRASTRUCTURE

Shared Service Domain	Dedicated Team	Value for Portfolio Companies
Technology & Development	60+ developers across backend, frontend, integrations, automation	Fast feature rollout, marketplace integrations, cross-listing engine
Marketing & Growth	Central performance, CRM, SEO & content teams	Hands-on execution of acquisition & retention campaigns
Commercial & Procurement	Group-level contracting for logistics, PSPs, SaaS tools	Significant cost savings through consolidated negotiations

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