



# Annual General Meeting

29 April 2022



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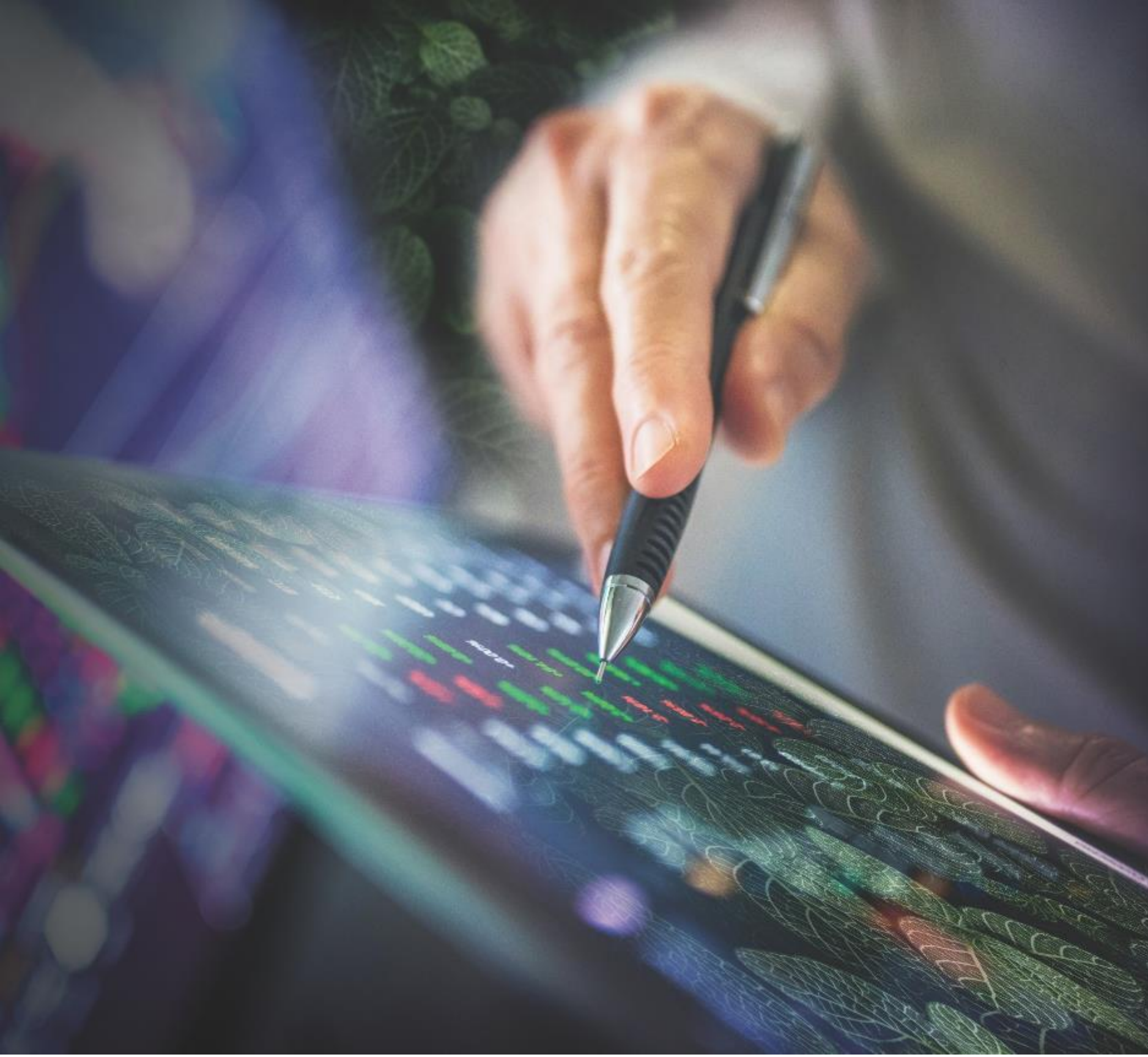
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# *Content*

- 01 Key highlights
- 02 FY 2021 financial and portfolio updates
- 03 ESG highlights
- 04 Looking forward
- 05 Appendix



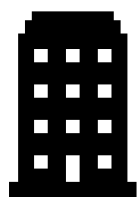


# 01

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## Key highlights

# FY 2021 – *Stabilisation* and recovery to carry MUST forward



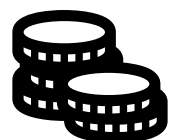
## Organic Growth

- High occupancy of **92.3%** vs U.S. Class A average of ~83.2%<sup>1</sup>
- Executed 654,000 sq ft leases: 12.0% of portfolio by NLA



## Growing Responsibly

- GRESB **5 Star**
- MSCI ESG Rating **'AA'**



## Capital Management

- Lower interest cost **2.82%**, -11.3%<sup>2</sup> YoY
- Increased green financing to **45.1%**<sup>3</sup>



## Inorganic Growth

- Acquired 3 properties in high-growth markets **US\$201.6 m**
- Increased AUM to **US\$2.2 b**



# 02

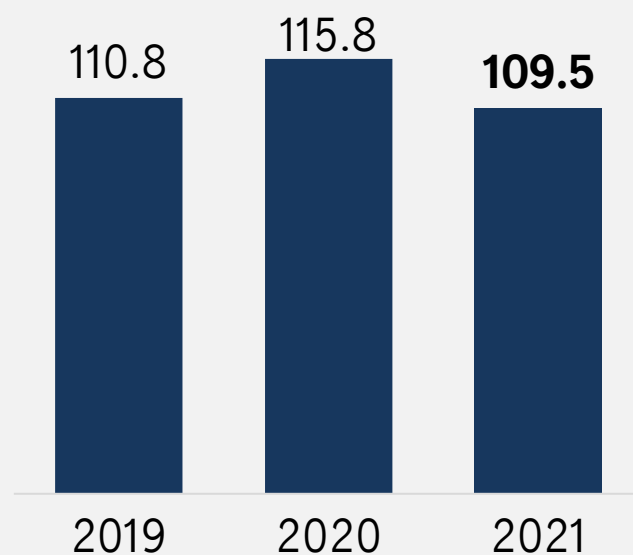
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## **FY 2021 financial and portfolio updates**

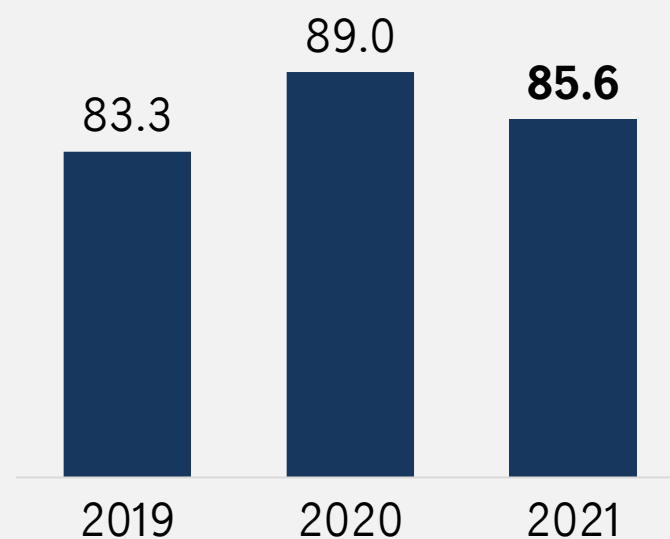
# Financial highlights – *lingering* impact of COVID-19

FY 2021 DPU (-5.5% YoY), 2H 2021 DPU (+1.5% YoY)

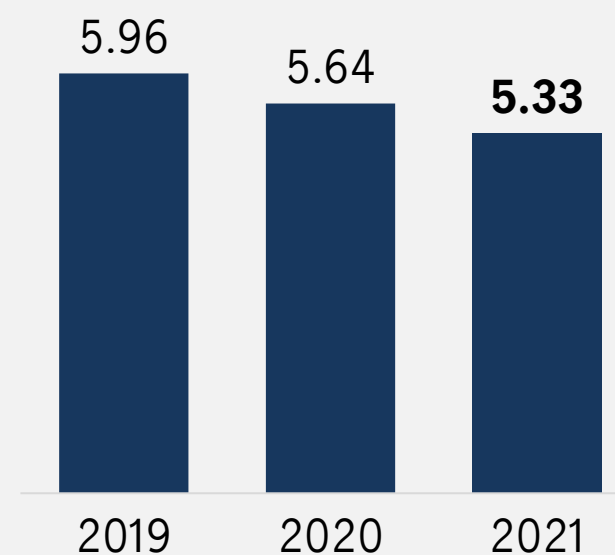
## Net Property Income (NPI) (US\$ m)



## Distributable Income (US\$ m)

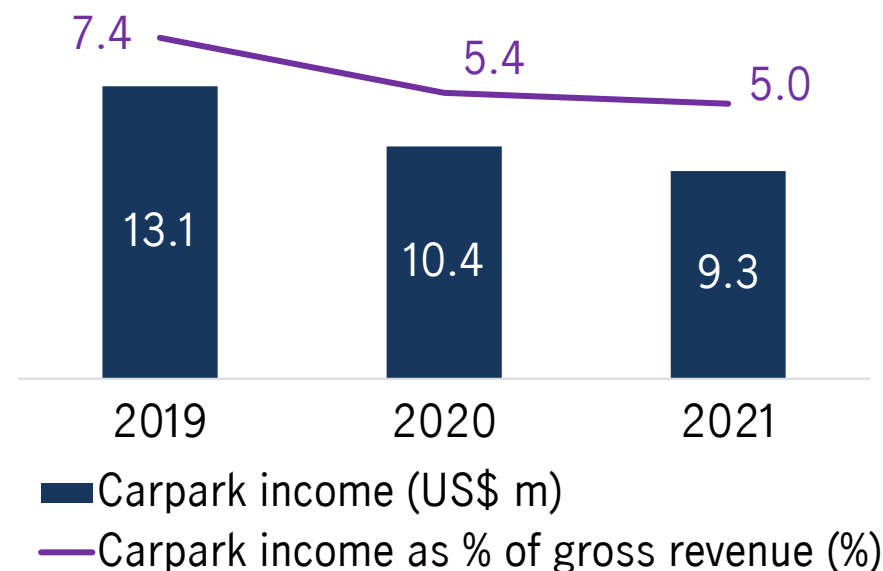


## Distribution per Unit (DPU) (US cents)



# Unpacking the DPU

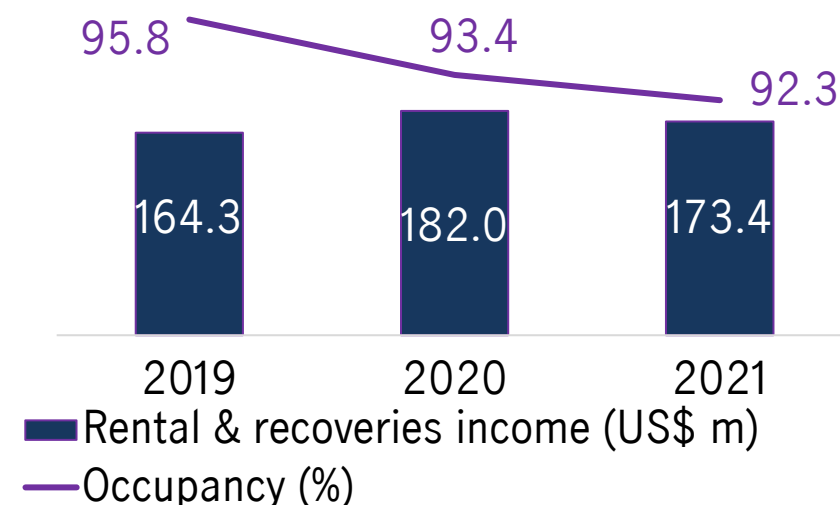
## Car Park Income



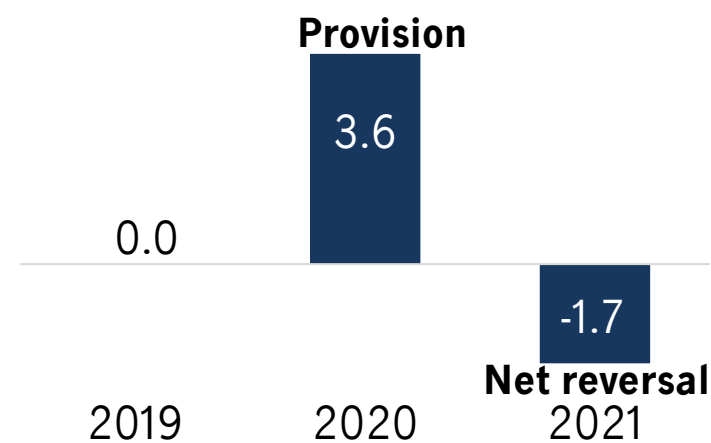
## Rental Abatements (US\$ m)



## Occupancy and Rental & Recoveries Income



## ECL (US\$ m)



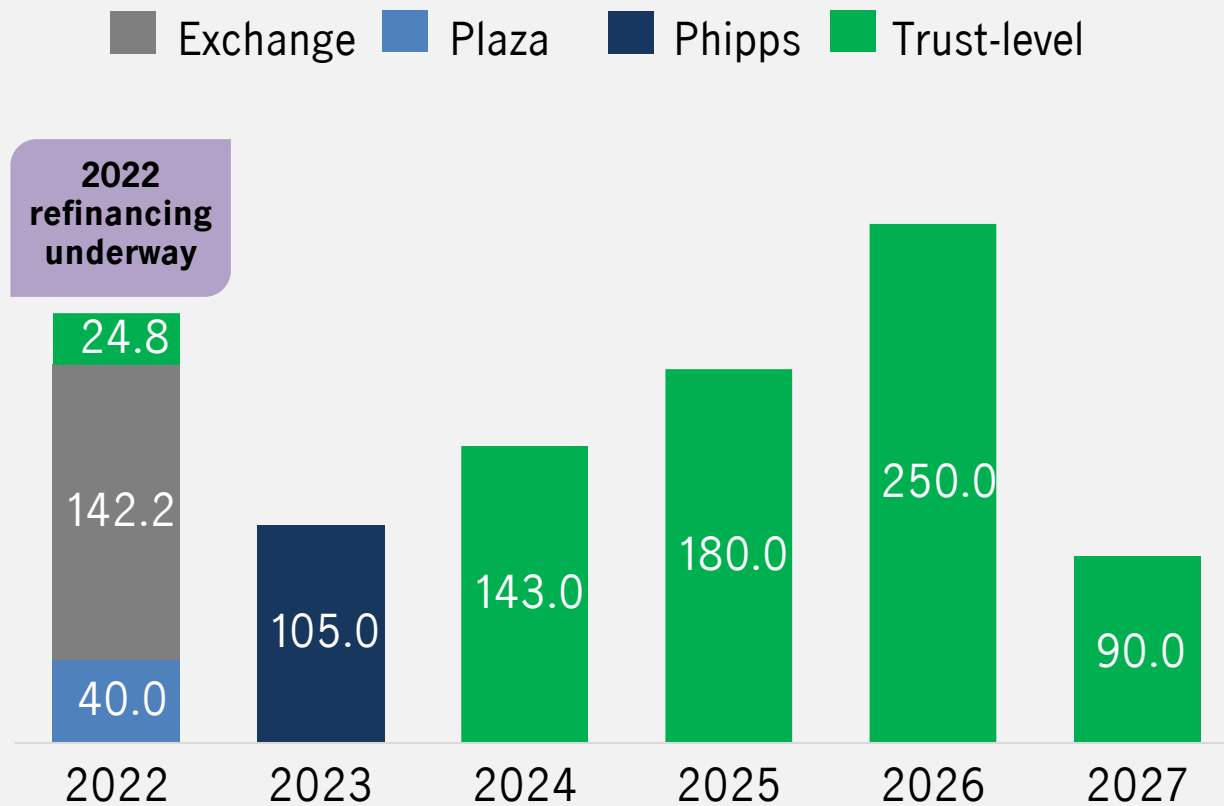
### FY 2021 DPU (-5.5% YoY) change mainly due to:

- Lower car park income **-US\$1.1 m**
- Higher rental abatements **-US\$1.5 m**
- Lower rental & recoveries income from lower occupancy **-US\$8.6 m**
- Partially offset by net reversal of provision for expected credit losses (ECL) **US\$1.7 m**

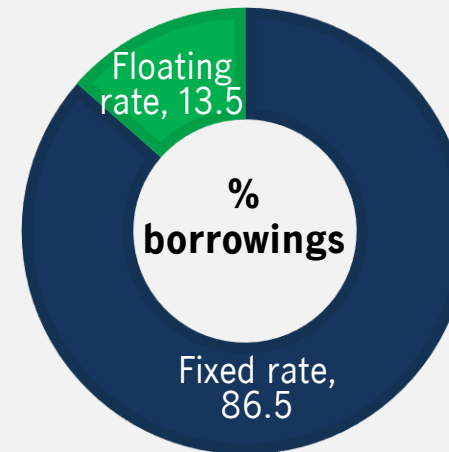
# Proactive capital management

Increased green/sustainability-linked loans to 45.1%<sup>1</sup> from 11.7%

## Debt maturity profile as at 31 Jan 2022 (US\$ m)



## Financials as at 31 Dec 2021



**Every 1% increase in interest rate will impact DPU by 0.075 US cents**

**42.8%<sup>2</sup>**

Gearing

**3.4 times<sup>3</sup>**

Interest coverage

**2.82%**

Weighted avg. interest rate

**2.4 years**

Weighted avg. debt maturity

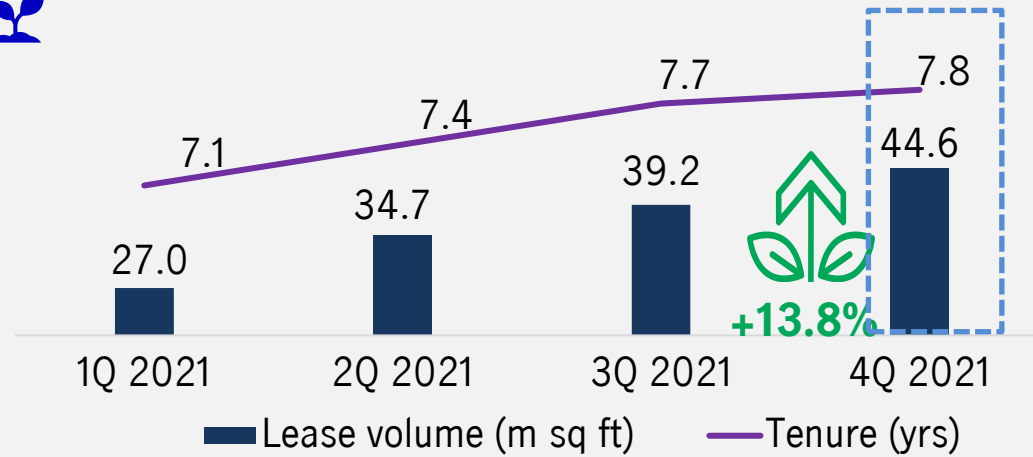
(1) As at Jan 2022

(2) Based on gross borrowings as a percentage of total assets

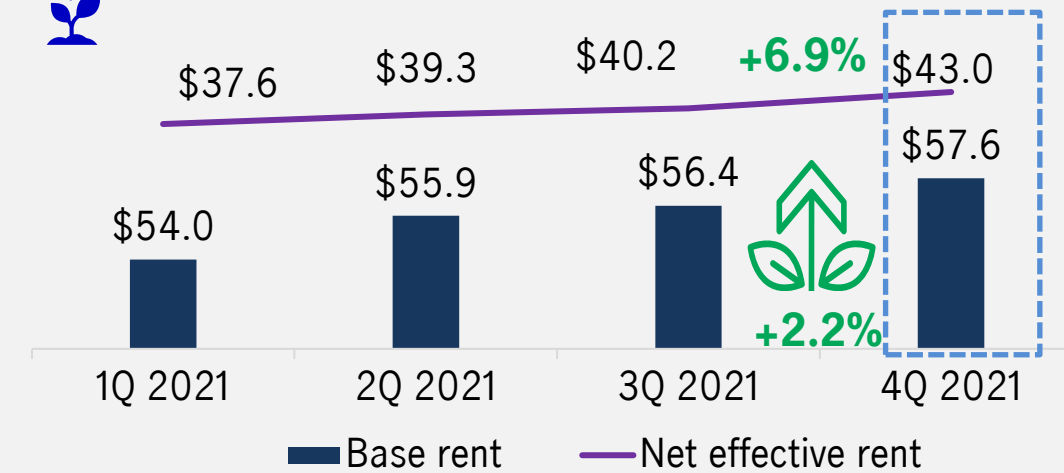
(3) Computed by dividing the trailing 12 months earnings before interest, tax, depreciation and amortisation (excluding effects of any fair value changes of derivatives and investment properties, and foreign exchange translation), by the trailing 12 months interest expense and borrowing-related fees as set out in the Code on Collective Investment Schemes issued by the Monetary Authority of Singapore

# U.S. office strong *recovery* momentum in 4Q 2021

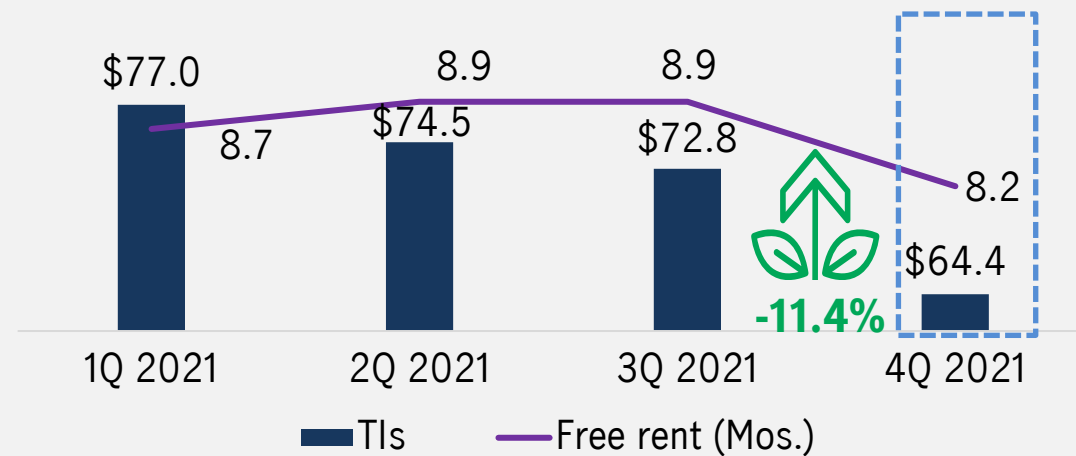
## Higher leasing volume and longer tenure



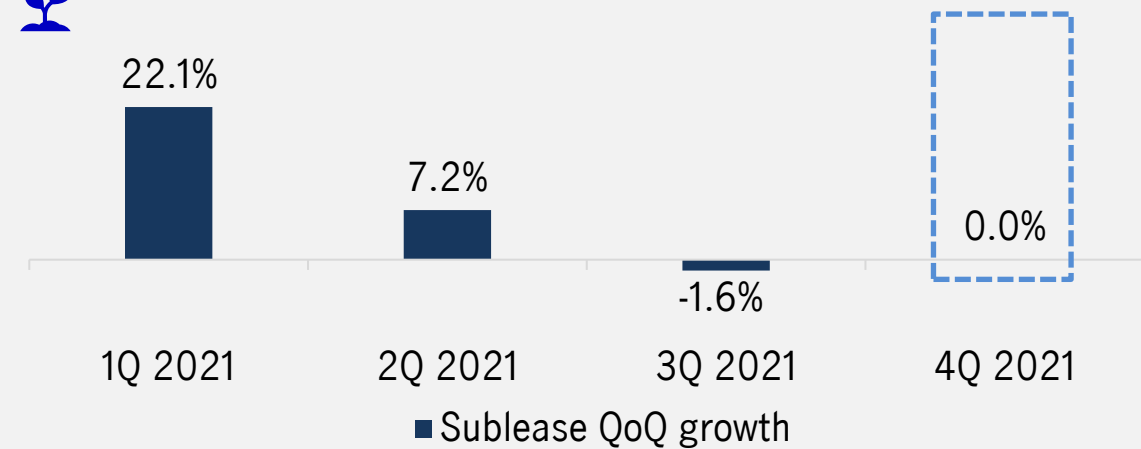
## Base rents and net effective rents increasing



## TIs and free rent starting to ease

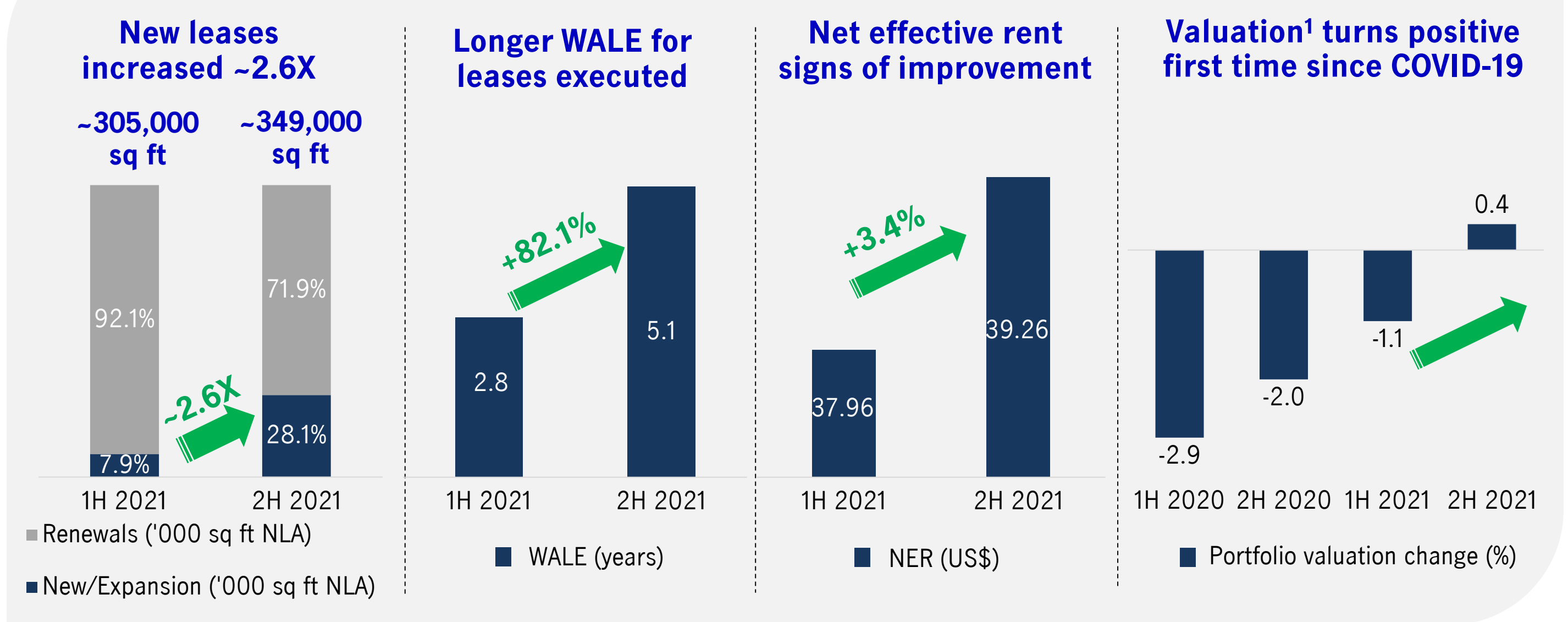


## Subleasing continues to decrease



# Green shoots in 2H 2021

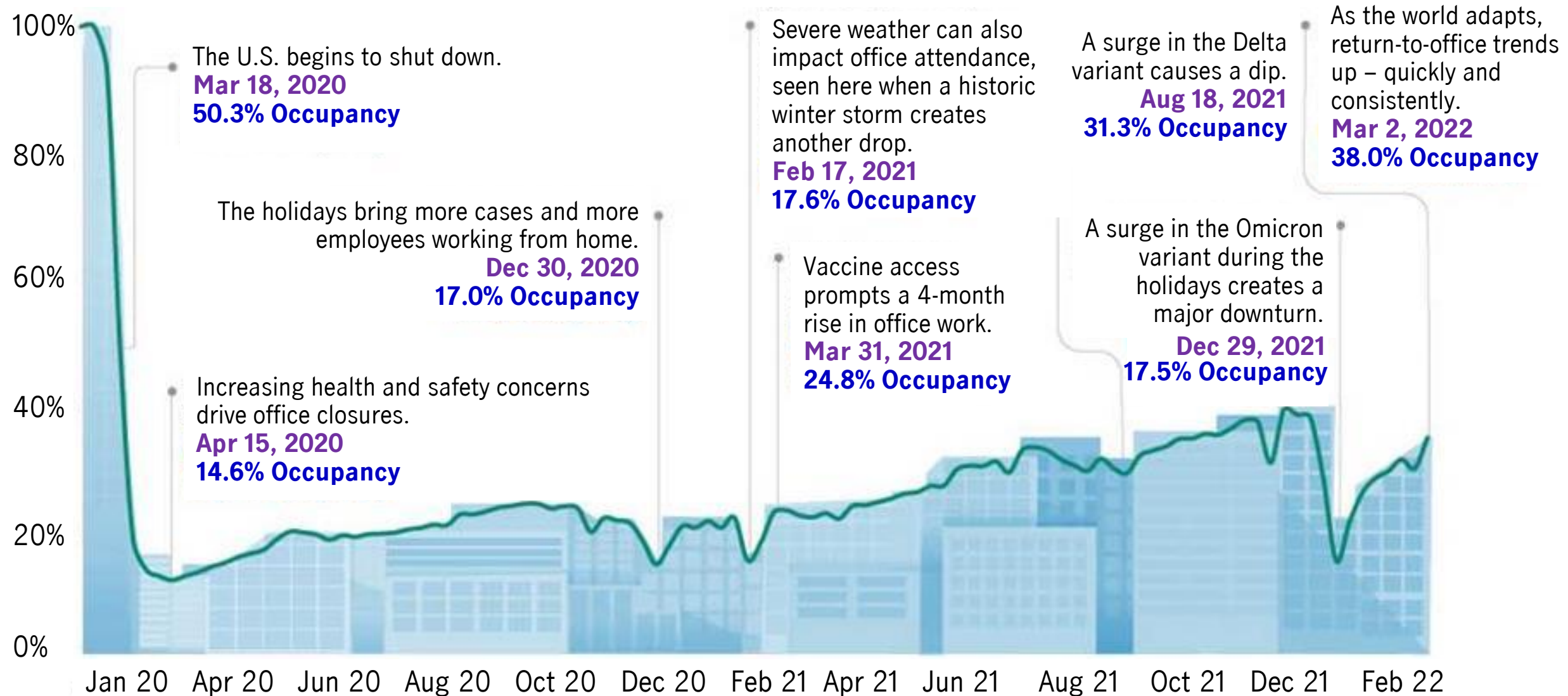
Executed ~654,000 sq ft leases (12.0% of portfolio) in FY 2021



# Valuations turn *positive* for the first time since COVID-19

| Property                       | Valuation               |                         |               |                                 | Direct Cap Rates   |                    |
|--------------------------------|-------------------------|-------------------------|---------------|---------------------------------|--------------------|--------------------|
|                                | 31 Dec 2021<br>(US\$ m) | 30 Jun 2021<br>(US\$ m) | Change<br>(%) | 31 Dec 2021<br>(US\$ per sq ft) | 31 Dec 2021<br>(%) | 30 Jun 2021<br>(%) |
| <b>Figueroa</b>                | 315.2                   | 313.0                   | 0.7           | 441                             | 5.50               | 5.50               |
| <b>Michelson</b>               | 317.0                   | 321.0                   | (1.2)         | 594                             | 5.50               | 5.25               |
| <b>Peachtree</b>               | 212.9                   | 201.1                   | 5.9           | 381                             | 5.75               | 5.75               |
| <b>Plaza</b>                   | 106.0                   | 113.0                   | (6.2)         | 227                             | 7.00               | 7.00               |
| <b>Exchange</b>                | 324.0                   | 330.0                   | (1.8)         | 439                             | 5.75               | 5.75               |
| <b>Penn</b>                    | 177.3                   | 174.6                   | 1.5           | 638                             | 5.50               | 5.25               |
| <b>Phipps</b>                  | 216.0                   | 213.2                   | 1.3           | 454                             | 5.75               | 5.75               |
| <b>Centerpointe</b>            | 112.7                   | 108.7                   | 3.7           | 268                             | 7.50               | 7.75               |
| <b>Capitol</b>                 | 197.0                   | 196.0                   | 0.5           | 393                             | 7.00               | 7.00               |
| <b>Subtotal</b>                | 1,978.1                 | 1,970.6                 | 0.4           | 422                             |                    |                    |
| <b>Tanasbourne<sup>1</sup></b> | 34.4                    | --                      | --            | 259                             | 6.75               | --                 |
| <b>Diablo<sup>1</sup></b>      | 65.0                    | --                      | --            | 183                             | 7.00               | --                 |
| <b>Park Place<sup>1</sup></b>  | 106.9                   | --                      | --            | 389                             | 6.25               | --                 |
| <b>Total/Weighted Avg</b>      | 2,184.4                 | 1,970.6                 |               | 401                             |                    |                    |

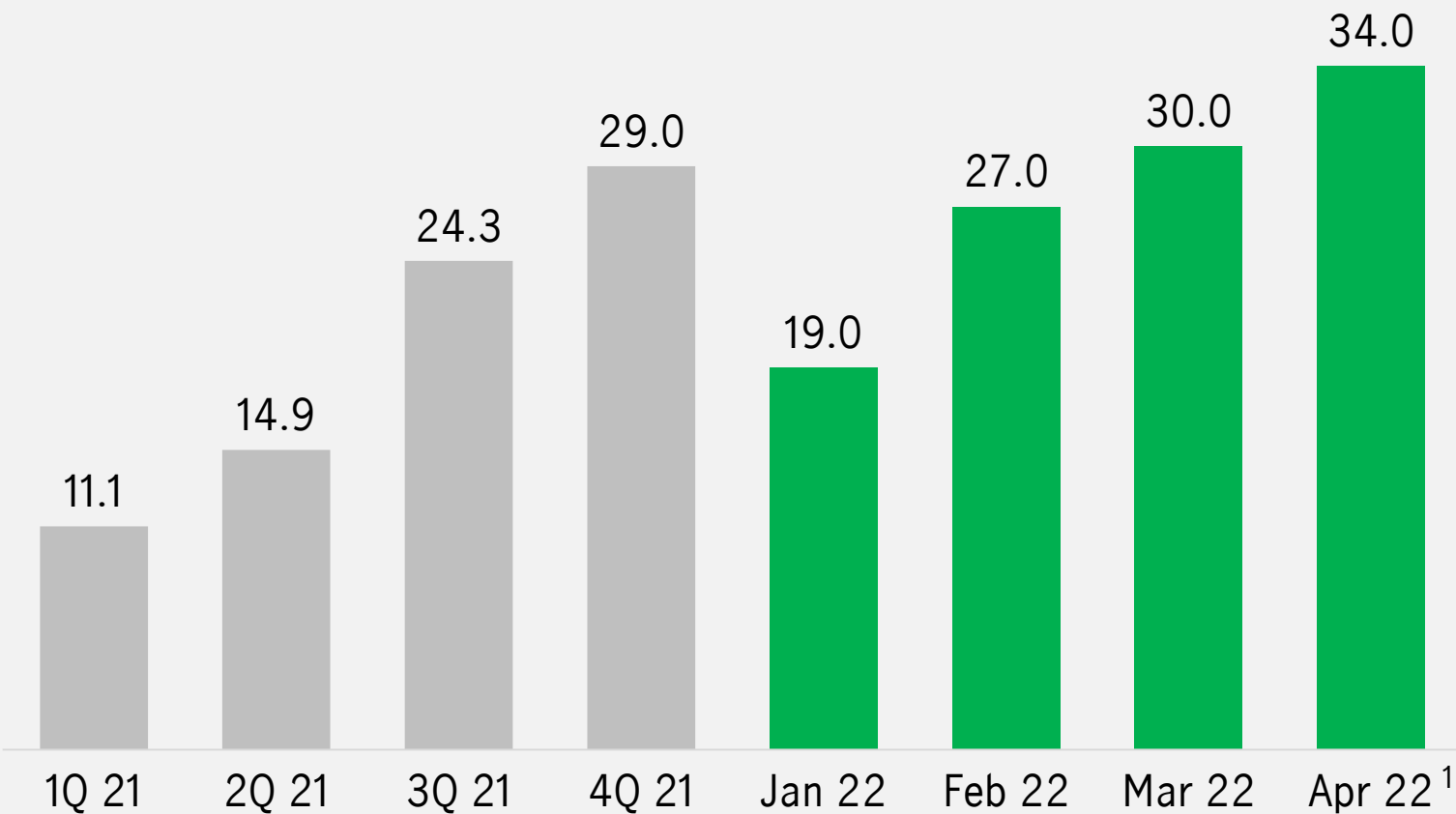
# The *slow and bumpy* return to office



# MUST's tenants back to *office*



MUST's physical building occupancy (%)



# Limited supply with positive 12 months rent growth

## MUST's markets projected 12 months rent growth +3.8% Apr 2022 vs. (2.5%)<sup>1</sup> Apr 2021

| Markets                        | RBA (m sq ft) | Vacancy (%) | Gross Asking Rent Per Sq Ft (US\$) | Net Absorption ('000 sq ft) | Net Delivery ('000 sq ft) | Last 12 Months Rent Growth <sup>1</sup> (%) | Projected 12 Months Rent Growth <sup>2</sup> (%) | New Properties Under Construction ('000 sq ft) | Delivery Year |
|--------------------------------|---------------|-------------|------------------------------------|-----------------------------|---------------------------|---------------------------------------------|--------------------------------------------------|------------------------------------------------|---------------|
| Downtown Los Angeles           | 46.1          | 19.4        | 42.07                              | 10.2                        | 0                         | 0.9                                         | 3.9                                              | 0.0                                            | NA            |
| Irvine, Orange County          | 15.0          | 20.8        | 33.29                              | (122.9)                     | 0                         | (1.1)                                       | 4.2                                              | 0.0                                            | NA            |
| Buckhead Atlanta               | 17.5          | 23.2        | 39.74                              | (8.8)                       | 0                         | 0.8                                         | 3.9                                              | 340.0 <sup>3</sup>                             | 2022          |
| Midtown Atlanta                | 24.4          | 19.4        | 43.40                              | 367.8                       | 0                         | 1.3                                         | 4.3                                              | 0.0                                            | NA            |
| Meadowlands, Secaucus          | 3.5           | 19.7        | 35.80                              | 0.0                         | 0                         | (0.8)                                       | 3.5                                              | 0.0                                            | NA            |
| Hudson Waterfront, Jersey City | 19.3          | 16.4        | 44.43                              | 0.2                         | 0                         | (0.5)                                       | 3.5                                              | 0.0                                            | NA            |
| Washington, D.C.               | 31.6          | 18.7        | 58.18                              | (43.8)                      | 0                         | (0.2)                                       | 2.7                                              | 814.0 <sup>4</sup>                             | 2022, 2024    |
| Fairfax Center                 | 4.7           | 20.9        | 32.73                              | (9.1)                       | 0                         | (0.1)                                       | 2.8                                              | 0.0                                            | NA            |
| Downtown Sacramento            | 11.4          | 7.1         | 39.27                              | (7.3)                       | 0                         | 1.2                                         | 3.6                                              | 0.0                                            | NA            |
| Hillsboro, Portland            | 6.6           | 10.1        | 26.21                              | 7.4                         | 0                         | 2.7                                         | 4.2                                              | 0.0                                            | NA            |
| Tempe, Phoenix                 | 7.2           | 19.6        | 25.00                              | (2.7)                       | 0                         | 2.2                                         | 5.2                                              | 471.0 <sup>5</sup>                             | 2022          |
| Chandler, Phoenix              | 6.2           | 21.5        | 31.03                              | (43.1)                      | 0                         | 2.6                                         | 5.1                                              | 0.0                                            | NA            |

Source: All Submarket and Market Data as at 1 Apr 2022 from CoStar Market Analysis & Forecast Reports

(1) Data excludes Hillsboro, Tempe and Chandler markets

(2) All building classes

(3) 28% pre-leased to Novelis

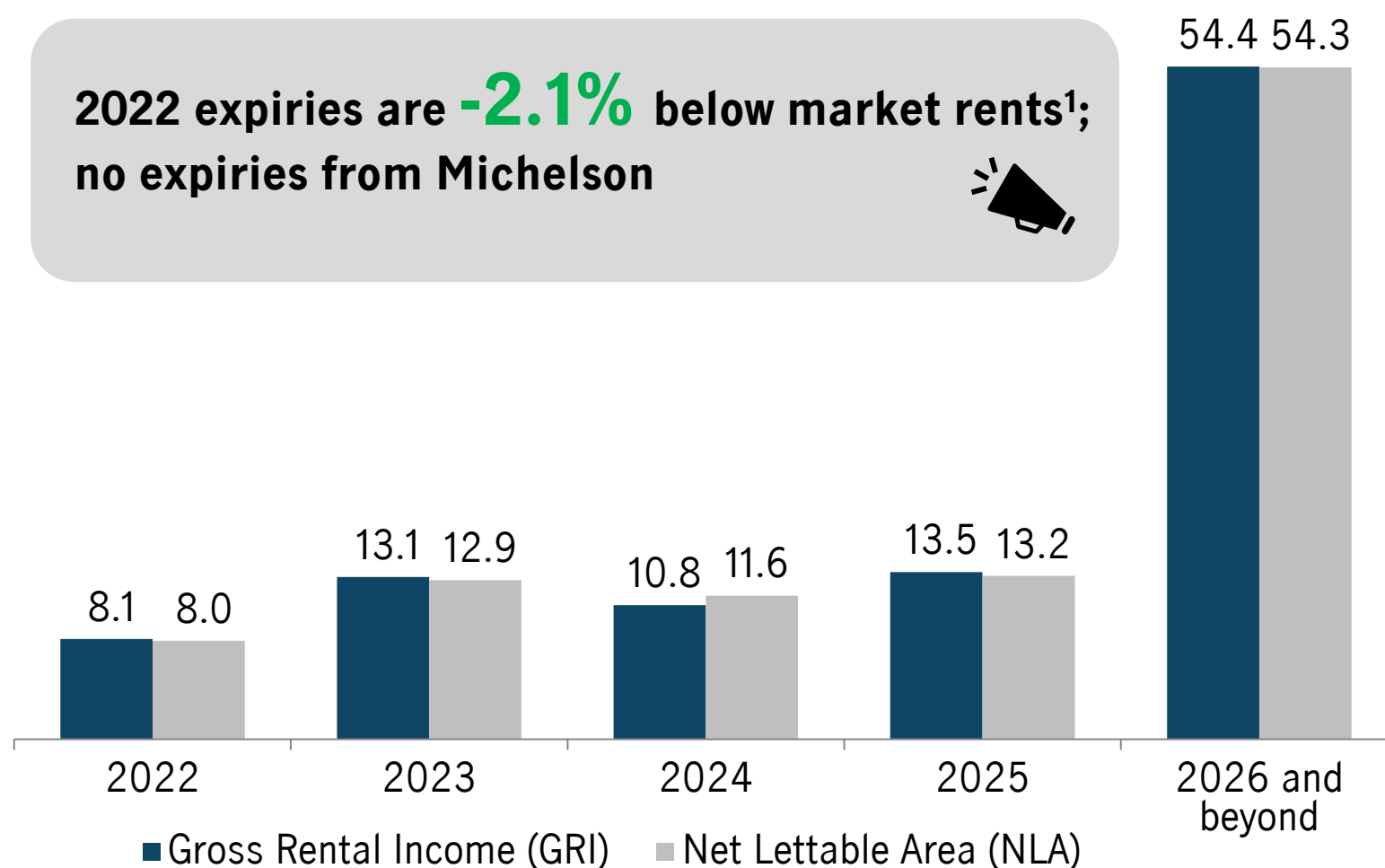
(4) Comprises of Trophy assets which are not comparable to Penn

(5) Comprises of Class A assets which are not comparable to Diablo

# Long WALE of *5.1 years*; expect *positive* rental reversion in 2022

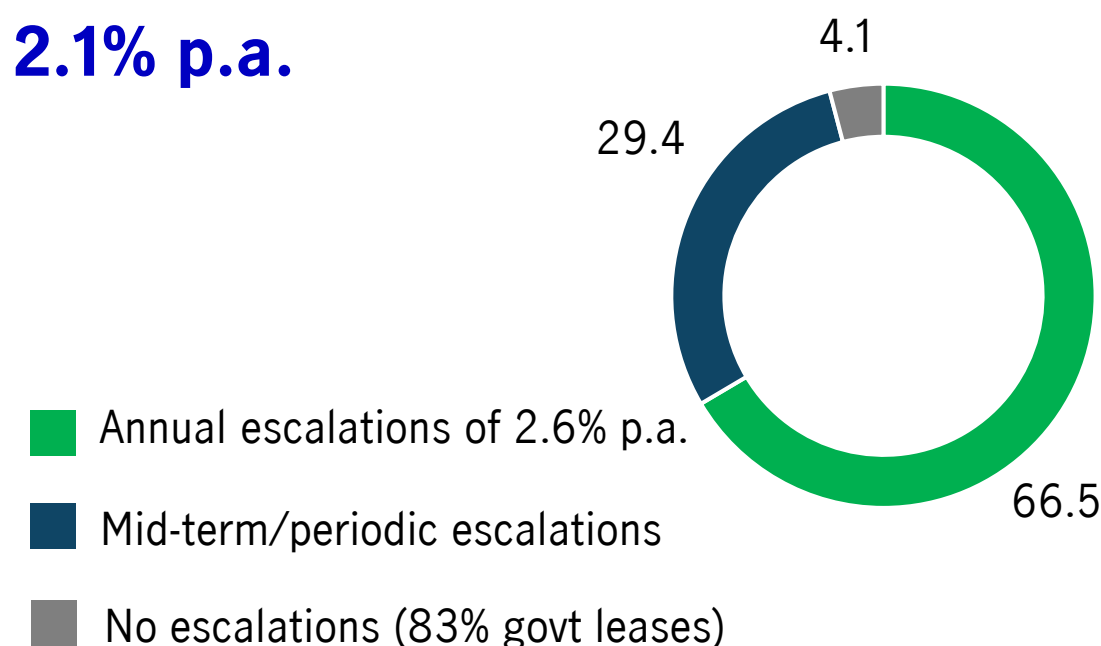
## Lease expiry profile as at 31 Dec 2021 (%)

2022 expiries are **-2.1%** below market rents<sup>1</sup>;  
no expiries from Michelson



## In-place rental escalations as at 31 Dec 2021 (%)

**2.1% p.a.**



**Portfolio rental reversion -0.8%;  
excluding Michelson +3.3%**



# 03

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## ESG highlights

# Our ESG journey



# Our 2021 ESG highlights

|                                                                                                                            |                                                                                                           |                                                                                                                 |                                                                                                                            |
|----------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|
|  <p><b>Building Resilience</b></p>        | <p><b>GHG intensity</b><br/><b>-9.3% YoY</b></p>                                                          | <p><b>Energy intensity</b><br/><b>-5.8% YoY</b></p>                                                             | <p><b>Green certification</b><br/><b>~90.0%</b></p>                                                                        |
|  <p><b>People first</b></p>               | <p><b>Average training hours per staff</b><br/><b>+40.0% YoY</b></p>                                      | <p><b>CSR contribution</b><br/><b>\$25,976, 189 hours</b></p>                                                   | <p><b>Tenant engagement<sup>1</sup></b><br/><b>88.0% with 4 or 5 Star rating</b></p>                                       |
|  <p><b>Driving sustainable growth</b></p> | <p><b>Non-compliance &amp; corruption</b><br/><b>Zero incidents</b></p>                                   | <p><b>Green financing</b><br/><b>First sustainability linked loan</b></p>                                       | <p><b>Board diversity</b><br/><b>50% female independent directors</b></p>                                                  |
|  <p><b>Accolades<sup>2</sup></b></p>    |  <p><b>5 Star</b></p> |  <p><b>'AA' rating</b></p> |  <p><b>Ranked top 2% globally</b></p> |



# 04

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**Looking  
forward**

# Global uncertainty and volatility

## Global environment



### Invasion

- Geopolitical crisis
- Global tensions
- Market volatility

%

### Inflation

- Energy costs
- Costs of living
- Wage increases
- Construction costs
- Supply chain disruption



### Interest rate hikes

## U.S. outlook

- **Rampant inflation 8.5%<sup>1</sup>**  
 Highest in 40 years
- **Unemployment at 3.6%<sup>1</sup>**  
**back at pre-COVID-19 level**  
Office-using unemployment even lower 3.0%
- **Aggressive Fed interest rate increases expected**
- **2022 U.S. GDP forecast +3.7%<sup>2</sup>**
- **Recession/Stagflation?**

# U.S. office *trends and pressures*

## U.S. office still relevant – but how much space?



**Return to office – Hybrid model**



**Flight to quality for newer building with amenities**



**Cost of tenant incentives remains high**

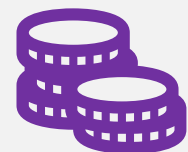


**Rising interest rates and construction costs**



**U.S. safe haven - Overseas capital flowing into real estate**

# MUST - Entering a new phase of portfolio *rejuvenation*



**Drive leasing and pivot to high-growth markets**



**Prudent spending, stabilising valuations - containing gearing**



**Future-proof the business through portfolio rejuvenation and green buildings**



**Continue to explore JVs, M&A and capital recycling for growth**

# *Thank You!*

For enquiries, please contact:

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Chief Investor Relations and Capital Markets Officer

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# 05

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## Appendix

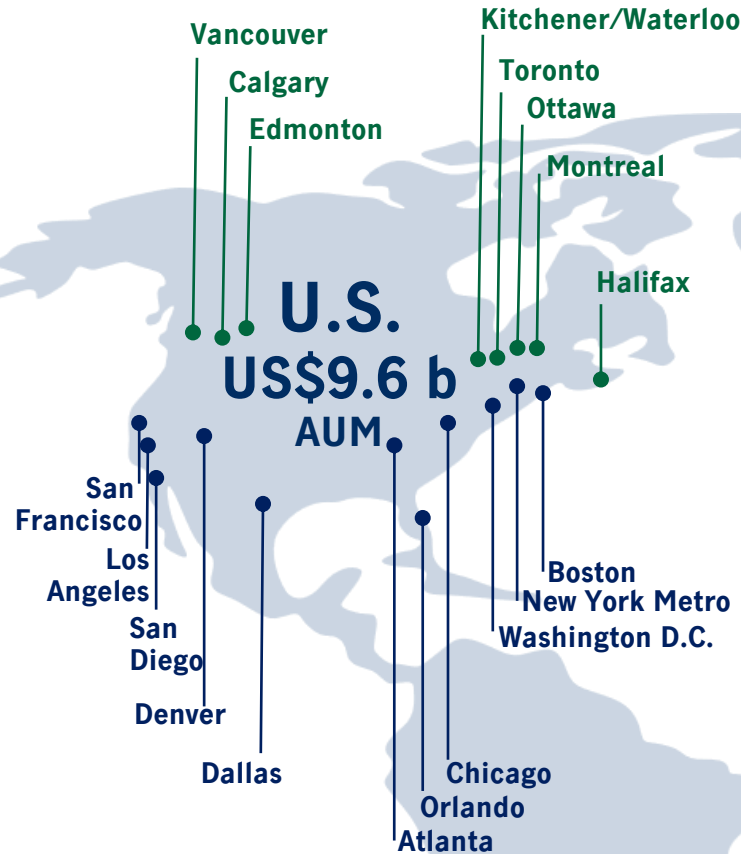
# Manulife US REIT supported by *reputable sponsor*

Global real estate AUM of US\$20.1 b

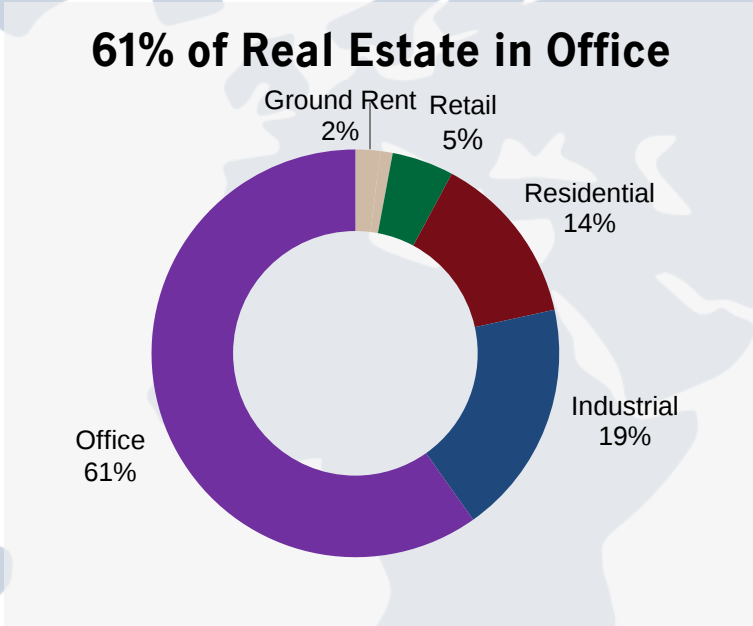
**Manulife**  
AUM US\$1.1 t

  
Private Markets  
AUM US\$123.8 b

  
Global Real Estate  
AUM US\$20.1 b



**Canada**  
US\$8.1 b  
AUM



**Asia**  
US\$2.3 b  
AUM





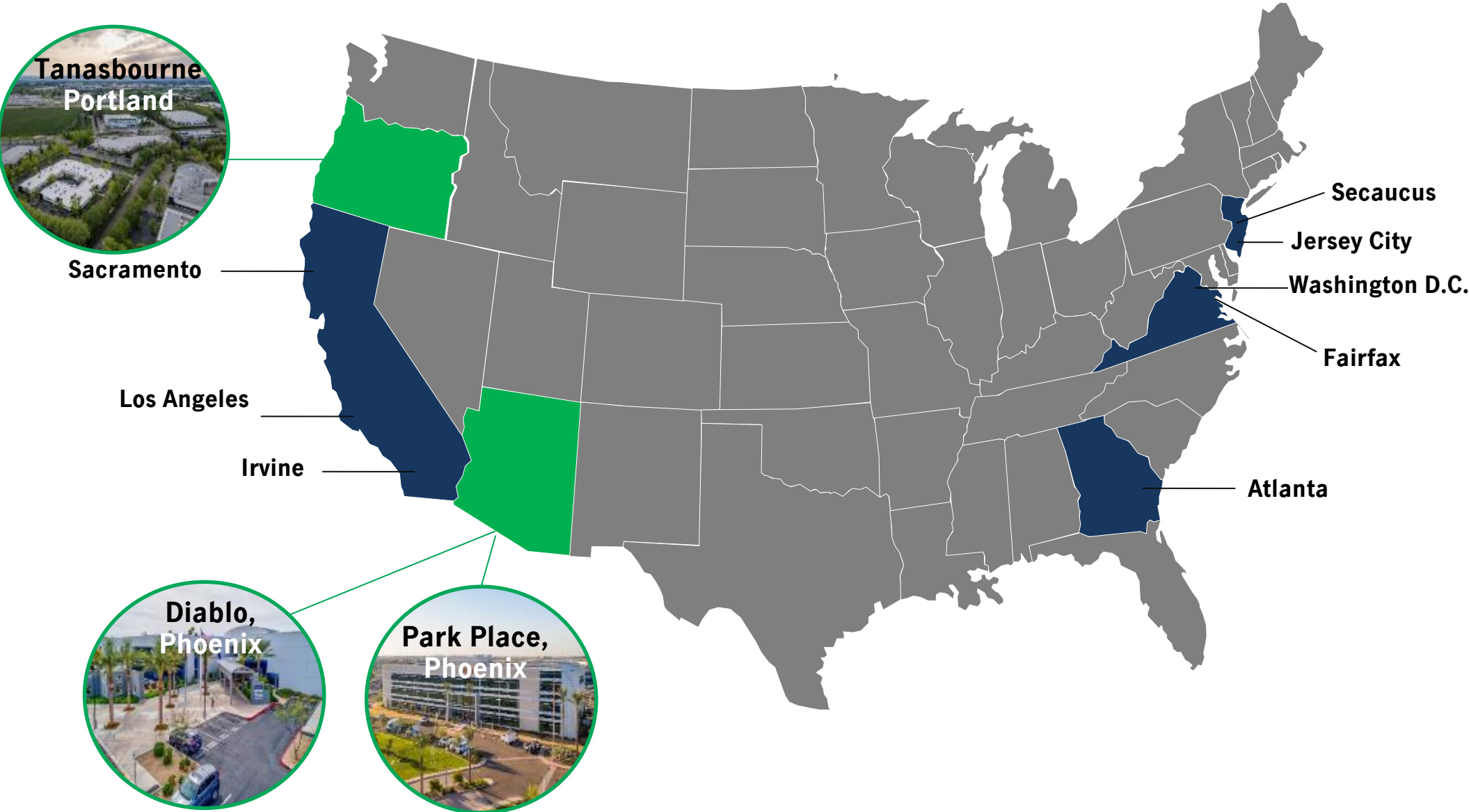
> 80 years in real estate



Strong leasing network of >1,000 tenants

Note: Amounts may not sum to 100% due to rounding  
All AUM in fair value basis as at 31 Dec 2021

# 2021 acquisitions in sunbelt/magnet cities



No of Properties  
**12**



Scan for videos

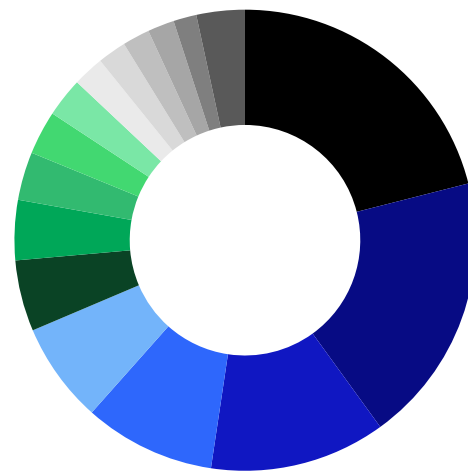
Net Lettable Area  
**5.4 m sq ft**

No of tenants  
**186**

# Solid and well-diversified tenant base; majority *HQ/listed/govt*

## Trade sector by gross rental income (GRI) (%)

|                                       |      |
|---------------------------------------|------|
| ■ Finance and Insurance               | 21.0 |
| ■ Legal                               | 19.0 |
| ■ Retail Trade                        | 12.3 |
| ■ Information                         | 9.2  |
| ■ Real Estate                         | 7.0  |
| ■ Public Administration               | 5.0  |
| ■ Consulting                          | 4.2  |
| ■ Health Care                         | 3.4  |
| ■ Grant Giving                        | 3.1  |
| ■ Accounting                          | 2.8  |
| ■ Arts, Entertainment, and Recreation | 2.2  |
| ■ Advertising                         | 2.0  |
| ■ Transportation and Warehousing      | 1.9  |
| ■ Manufacturing                       | 1.9  |
| ■ Architectural and Engineering       | 1.6  |
| ■ Others                              | 3.4  |



## Top 10 tenants by gross rental income (GRI)

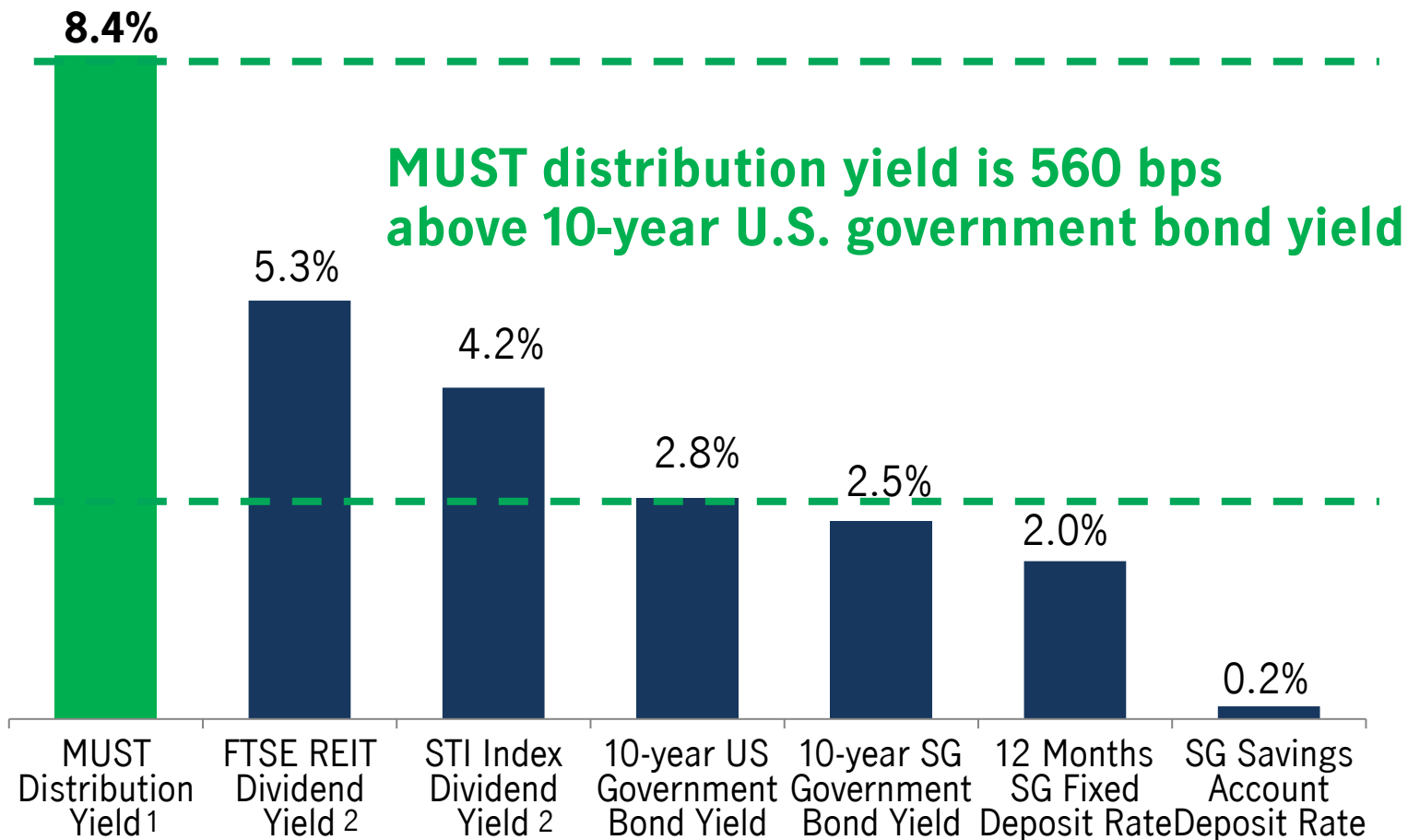
| Tenant                  | Sector          | Property, Location     | Lease Expiry | NLA (sq ft)      | % of GRI    |
|-------------------------|-----------------|------------------------|--------------|------------------|-------------|
| The William Carter      | Retail trade    | Phipps, Atlanta        | Apr 2030     | 277,920          | 5.4         |
| TCW Group               | Finance and ins | Figuerroa, LA          | Dec 2023     | 188,835          | 3.8         |
| Kilpatrick Townsend     | Legal           | Peachtree, Atlanta     | Jul 2025     | 184,653          | 3.5         |
| The Children's Place    | Retail trade    | Plaza, Secaucus        | May 2029     | 197,949          | 3.1         |
| United Nations          | Grant giving    | Penn, Wash             | Dec 2028     | 94,988           | 3.1         |
| US Treasury             | Public admin    | Penn, Wash             | Aug 2025     | 120,324          | 3.0         |
| Quinn Emanuel Trial     | Legal           | Figuerroa, LA          | Aug 2023     | 135,003          | 2.9         |
| Hyundai Capital America | Finance and ins | Michelson, Irvine (CA) | Apr 2030     | 97,587           | 2.9         |
| Amazon Corp.            | Retail trade    | Exchange, Jersey       | Apr 2025     | 129,259          | 2.8         |
| ACE American Ins. Co.   | Finance and ins | Exchange, Jersey       | Dec 2029     | 101,858          | 2.3         |
| <b>Total</b>            |                 |                        |              | <b>1,528,376</b> | <b>32.8</b> |

# Portfolio overview

|                         | Figueroa    | Michelson | Peachtree | Plaza    | Exchange    | Penn             | Phipps   | Centerpointe | Capitol    | Diablo      | Park Place | Tanasbourne       |
|-------------------------|-------------|-----------|-----------|----------|-------------|------------------|----------|--------------|------------|-------------|------------|-------------------|
| Location                | Los Angeles | Irvine    | Atlanta   | Secaucus | Jersey City | Washington, D.C. | Atlanta  | Virginia     | Sacramento | Tempe       | Chandler   | Hillsboro         |
| Property Type           | Class A     | Trophy    | Class A   | Class A  | Class A     | Class A          | Trophy   | Class A      | Class A    | Class B     | Class A    | Class B           |
| Completion Date         | 1991        | 2007      | 1991      | 1985     | 1988        | 1964             | 2010     | 1987 / 1989  | 1992       | 1980 - 1998 | 2019       | 1986 - 1995       |
| Last Refurbishment      | 2019        | -         | 2015      | 2016     | 2020        | 2018             | -        | 2018         | 2016       | -           | -          | 2015, 2017 & 2020 |
| Property Value (US\$ m) | 315.2       | 317.0     | 212.9     | 106.0    | 324.0       | 177.3            | 216.0    | 112.7        | 197.0      | 65.0        | 106.9      | 34.4              |
| Occupancy (%)           | 88.6        | 87.2      | 90.8      | 96.7     | 97.7        | 93.8             | 94.5     | 91.6         | 88.3       | 85.7        | 100.0      | 100.0             |
| NLA (sq ft)             | 715,024     | 533,567   | 558,835   | 466,496  | 737,207     | 278,063          | 475,778  | 420,421      | 500,661    | 354,434     | 274,700    | 132,851           |
| WALE by NLA (years)     | 3.2         | 5.3       | 4.4       | 6.1      | 4.9         | 4.9              | 6.9      | 5.1          | 5.0        | 4.6         | 7.9        | 4.9               |
| Land Tenure             | Freehold    | Freehold  | Freehold  | Freehold | Freehold    | Freehold         | Freehold | Freehold     | Freehold   | Freehold    | Freehold   | Freehold          |
| No. of Tenants          | 29          | 14        | 24        | 9        | 24          | 9                | 10       | 18           | 36         | 7           | 3          | 3                 |

# Attractive distribution yield; Tax advantage

## High distribution yield



## MUST's tax advantage

For illustrative purposes only

|                                       | U.S. REIT         | SREIT <sup>3</sup> | MUST                    |
|---------------------------------------|-------------------|--------------------|-------------------------|
| DPU Yield                             | 6.0% <sup>4</sup> | 8.4%               | <b>8.4%<sup>1</sup></b> |
| U.S. Withholding Taxes                | (1.0%)            | -                  | -                       |
| Net Yield – Singapore Retail Investor | 5.0%              | 8.4%               | <b>8.4%</b>             |
| Net Yield – Singapore Institutions    | 5.0%              | 7.0% <sup>5</sup>  | <b>8.4%</b>             |
| Net Yield – Foreign Institutions      | 5.0%              | 7.6% <sup>6</sup>  | <b>8.4%</b>             |

- No U.S. corporate taxes (21%)
- No U.S. withholding taxes (30%)
- No Singapore corporate taxes on domestic institutions (17%) or Singapore withholding taxes (10%)

Source: Bloomberg

(1) Based on FY 2021 DPU of 5.33 US cents and closing price of US\$0.635 as at 26 Apr 2022

(2) Based on Bloomberg estimates as at 26 Apr 2022

(3) Singapore REIT with Singapore assets only. For illustrative purposes, the DPU yield for SREIT is assumed to be the same as Manulife US REIT

(4) Weighted average of analyst consensus for FY 2022 distribution yield of 19 Office REITs listed in U.S. as at 26 Apr 2022

(5) Singapore institutions incur 17% corporate tax on the Singapore sourced income portion of the distribution

(6) Foreign institutions incur 10% corporate tax on the Singapore sourced income portion of the distribution

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