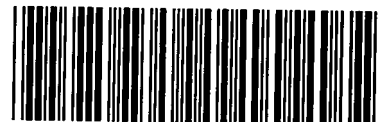


**B.P. MARSH & PARTNERS PLC**

**(Company No: 05674962)**

**DIRECTORS' REPORT, STRATEGIC REPORT &  
CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST JANUARY 2014**

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# **B.P. MARSH & PARTNERS PLC**

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## **B.P. MARSH & PARTNERS PLC**

References throughout the Reports and Consolidated Financial Statements to the “Company” or “B.P. Marsh” refers to B.P. Marsh & Partners Plc, and references to the “Group” refers to the consolidated group, being the Company and its subsidiary undertakings.

### **DIRECTORS**

**Brian Marsh OBE (Chairman), aged 73 (R) (I) (V)**

Brian started his career in insurance broking and underwriting in Lloyd’s and the London and overseas market over 55 years ago and was, from 1979 to 1990, chairman of Nelson Hurst & Marsh (Holdings) Ltd, before founding the Group. Brian has over 30 years’ experience in building, buying and selling financial services businesses particularly in the insurance sector. Brian is a majority shareholder in B.P. Marsh owning 58.4% of the Company.

**Jonathan Newman ACMA, CGMA, MCSI (Group Finance Director), aged 39 (I) (V)**

Jonathan is a Chartered Management Accountant with over 17 years’ experience in the financial services industry. He joined the Group in November 1999 and was appointed a director of B.P. Marsh in September 2001 and Group Finance Director in December 2003. Jonathan is responsible for the Group’s finance function, evaluates new investment opportunities and is also the Group’s nominee director on the boards of three investee companies.

**Daniel Topping MCSI, ACIS (Director), aged 30 (I)**

Daniel is a Member of the Chartered Institute of Securities and Investment (MCSI) and an Associate Member of the Institute of Chartered Secretaries and Administrators (ACIS), having graduated from the University of Durham. He joined B.P. Marsh in February 2007 having started his career at WiltonGroup. In 2011, having spent a period of time as Investment Assistant to the Chairman he was appointed as a director of B.P. Marsh and currently has five nominee appointments and evaluates new investment opportunities. Daniel owns 802 ordinary shares in B.P. Marsh.

**Camilla Kenyon (Director), aged 41 (I)**

Millie was appointed as Head of Investor Relations at B.P. Marsh in February 2009, having 4 years of prior experience with the Company. She is Head of the New Business Department and chairs the New Business Committee. Millie has a background in media and public relations, is a qualified journalist (National Council for the Training of Journalists) and holds a Certificate in Investor Relations. Millie currently has three nominee appointments.

**Natasha Dunbar BBA (Director), aged 44 (R)**

Natasha has over 19 years’ experience in the financial services industry. Having joined the Company in 1994 she was made Managing Director in March 2002, subsequently becoming a non-executive director of the Company in 2008, a position she held for five years. Natasha was reappointed as a director in February 2013, resigning her position upon the Company’s Remuneration Committee and subsequently becoming a member of the Company’s Investment Committee. Natasha currently holds a non-executive appointment at one of the Group’s investee companies. Trustees on behalf of Natasha own 4.9% of the Company.

## B.P. MARSH & PARTNERS PLC

### DIRECTORS (continued)

Stephen Clarke FCA (Non-executive), aged 76 (R) (A)

A Chartered Accountant, Stephen gained many years' experience with Charterhouse Development Capital in the structuring of venture capital projects in all fields including financial services, and in guiding and monitoring their progress. He joined the Group in 1993 and has over 40 years' experience of the financial services sector. Stephen continues to give specialist advice to B.P. Marsh on the structuring of entry and exit deals.

Philip Mortlock MA, FCA (Non-executive), aged 76 (R) (A) (V)

A Chartered Accountant with over 40 years' insurance experience, Philip entered the Lloyd's insurance world in 1965 and, after some years with Fenchurch Group, joined Nelson Hurst & Marsh group as Finance Director and Company Secretary until 1990. He joined the Group in 1990 and has a great deal of experience of the special nature of broking and underwriting finances. Philip continues to give a broad range of advice to B.P. Marsh and served as the Group's nominee director on the board of Portfolio Design Group International Limited until the Group's disposal of this investment in May 2014 (please refer to Note 28 on page 47).

Campbell Scoones (Non-executive), aged 67 (R)

Campbell joined B.P. Marsh in April 2013 and has over 45 years' experience in the Lloyds and overseas insurance broking and underwriting markets. Having started his career in 1966, Campbell has worked for a number of Lloyd's insurance broking and underwriting firms during this time, including, inter alia, Nelson Hurst & Marsh, Citicorp Investment Limited, Marsh & McLennan Companies and Admiral/Encon Underwriting. Campbell owns 35,800 ordinary shares in B. P. Marsh.

### **Key**

( R ) Member of the Remuneration Committee during the year

( A ) Member of the Audit Committee during the year

( I ) Member of the Investment Committee during the year

( V ) Member of the Valuation Committee during the year

## **B.P. MARSH & PARTNERS PLC**

### **CORPORATE GOVERNANCE**

The board of B.P. Marsh (“the Board”) is responsible for the Group’s corporate governance policies and recognises the importance of high standards of integrity, and consistently seeks to apply the principles set out in the revised UK Corporate Governance Code (the “Code”) by the Financial Reporting Council to the extent that they are appropriate for, and applicable to, a company of B.P. Marsh’s size quoted on the Alternative Investment Market (“AIM”).

#### **Directors**

Details of the appointment and resignation dates of directors are shown in the Group Report of the Directors. All directors are subject to re-election within a three-year period.

All the directors have access to the advice and services of the Company Secretary and may, in furtherance of their duties, take independent legal and financial advice at the Company’s expense. They also have access to the minutes of the Board, in which any concerns expressed by them regarding matters pertaining to the Group are recorded.

A formal review of the performance and effectiveness of each director, including the non-executive directors, takes place annually and is assessed on an on-going basis by the other members of the Board and Committees of the Board.

The Group recognises that its non-executive directors are not “independent”, as recommended by the Code, however it feels that, given the size and nature of the Group, the benefit derived from the collective relevant experience of its non-executive directors justifies their position on the Board.

#### **Board Meetings**

The Board meets at least quarterly and at such other times as required, and receives regular reports on a wide range of key issues including investment performance, investment opportunities, disposals and corporate strategy. All major decisions affecting the Group are taken at Board level and all the directors are free to bring any matter to the attention of the Board at any time.

#### **Committees of the Board**

The Board has established four standing committees, the Audit Committee, the Remuneration Committee, the Investment Committee and the Valuation Committee. As the Board deals with all matters relating to recruitment and appointment, the Board has decided not to establish a Nominations Committee at the present time.

##### *Audit Committee*

The Audit Committee is comprised of two of the non-executive directors of the Company and is chaired by Philip Mortlock. The external auditors, together with the Group Finance Director and other financial staff are invited to attend these meetings.

In accordance with its terms of reference, one of the principal functions of this committee is to determine the appropriateness of accounting policies to be used in the Group’s annual financial statements. In addition the Committee is responsible for assessing the Group’s audit arrangements and the Group’s system of internal controls, and to review the half-yearly and annual results before publication.

**B.P. MARSH & PARTNERS PLC**  
**CORPORATE GOVERNANCE (continued)**

*Remuneration Committee*

The Remuneration Committee is comprised of the three non-executive directors of the Company and Brian Marsh and is chaired by Philip Mortlock. In accordance with its terms of reference the Committee determines the level and make-up of remuneration (including bonuses and awards) of the executive directors and members of staff.

The Report of the Remuneration Committee to the shareholders on how directors are remunerated, together with details of individual directors' remuneration packages, is to be found on pages 5 to 6.

*Investment Committee*

The Investment Committee is comprised of all the executive directors of the Company and meets whenever significant investment matters arise which are not dealt with in the normal course of Board business.

*Valuation Committee*

The Valuation Committee is comprised of Philip Mortlock, Brian Marsh and Jonathan Newman and, in accordance with its terms of reference, is responsible for preparing investment valuations and reviewing the suitability of the Company's investee company valuation policy.

**Relations with shareholders**

The Board attaches great importance to maintaining good relationships with all of its shareholders. The executive directors meet with representatives of institutional investors and analysts to discuss their views and ensure that the corporate objectives and strategies of the Group are well understood. The Company reports formally to the shareholders twice a year, when its half-yearly and full-year results are announced, when reports are sent to shareholders and published on the Company's website ([www.bpmarsh.co.uk](http://www.bpmarsh.co.uk)). The Company also produces quarterly trading updates, in order to ensure a consistent flow of information throughout the year.

The Company will advise shareholders attending the Annual General Meeting ("AGM") of the number of proxy votes lodged for and against each resolution. Members of the Board will be in attendance at the AGM and will be available to meet shareholders informally after the meeting.

**Internal controls and risk management**

The Board is responsible for ensuring the Group has effective internal controls in place throughout the year, as well as procedures necessary for reviewing the Group's system of internal controls and assessing the nature and extent of the risks facing the Group.

The Board believes that its Annual Report and these consolidated financial statements play an important part in presenting all shareholders with an assessment of the Group's position and prospects. The Chairman's Statement included within the Annual Report contains a detailed consideration of the Group's position and prospects.

A statement of the directors' responsibilities in respect of the consolidated financial statements is set out on page 7.

By order of the Board



S.C. O'Haire  
Company Secretary  
2nd June 2014

## B.P. MARSH & PARTNERS PLC

### REPORT OF THE REMUNERATION COMMITTEE

The Remuneration Committee of the Board (the “Committee”) during the year comprised three non-executive directors of the Company, Philip Mortlock, Stephen Clarke and Campbell Scoones (appointed 19th April 2013) as well as the Chairman, Brian Marsh. Natasha Dunbar served on the Committee until her appointment as an executive director on 13th February 2013 (see below). The Committee is responsible for setting the remuneration of the executive directors and other members of staff.

#### Remuneration policy

The Committee reviews remuneration levels annually and seeks to ensure that they are set at a level which is in line with comparable companies in the industry, are capable of attracting, retaining and motivating directors of appropriate calibre, are consistent with the performance of the Company and at the same time are aligned with the best interests of the shareholders.

The Committee’s terms of reference provide that for as long as the Chairman of the Company is executive, he should attend as a member and be invited to express his views on remuneration levels, but should not be present when his own salary is decided or when decisions are taken on performance targets for incentive arrangements in which he participates.

The Board has delegated the review and setting of non-executive director remuneration to a sub-committee of the Board consisting of the Chairman and the Group Finance Director.

The Committee receives advice from external remuneration advisers where appropriate.

#### Directors’ Service Agreements

The executive directors entered into service agreements with the Company on the following dates:

| Director       | Date of service agreement | Term       | Notice period |
|----------------|---------------------------|------------|---------------|
| B.P. Marsh     | 30 January 2006           | Continuous | 6 months      |
| J.S. Newman    | 30 January 2006           | Continuous | 6 months      |
| D.J. Topping   | 1 March 2011              | Continuous | 6 months      |
| C.S. Kenyon    | 1 March 2011              | Continuous | 6 months      |
| J.K.N. Dunbar* | 13 February 2013          | Continuous | 6 months      |

The non-executive directors do not have service agreements, but their letters of appointment provide that their tenure of office is for an initial period of 12 months and shall continue until either terminated by the non-executive director or the Company, on giving to the other, 3 months prior written notice.

| Director      | Date of Office tenure | Initial period | Notice period |
|---------------|-----------------------|----------------|---------------|
| P.J. Mortlock | 30 January 2006       | 12 months      | 3 months      |
| S.S. Clarke   | 30 January 2006       | 12 months      | 3 months      |
| C.R. Scoones* | 19 April 2013         | 12 months      | 3 months      |

\*J.K.N. Dunbar resigned as a non-executive director of the Company on 13th February 2013 and was appointed an executive director on the Board of the Company on the same date. On 19th April 2013 C.R. Scoones was appointed a non-executive director of the Company.

# B.P. MARSH & PARTNERS PLC

## REPORT OF THE REMUNERATION COMMITTEE (continued)

### Audited information

#### Aggregate Directors' Remuneration

|                       | 2014<br>£ | 2013<br>£ |
|-----------------------|-----------|-----------|
| Emoluments            | 790,532   | 882,386   |
| Fees                  | 33,573    | 43,403    |
| Pension contributions | 35,300    | 26,300    |

#### Aggregate Directors' Emoluments

|               | Salaries and<br>fees<br>£ | Benefits<br>£ | Annual<br>bonuses<br>£ | Long term<br>incentive<br>payments<br>£ | 2014 Emoluments<br>excluding pension<br>contributions<br>£ |
|---------------|---------------------------|---------------|------------------------|-----------------------------------------|------------------------------------------------------------|
| B.P. Marsh    | 125,000                   | 1,141         | -                      | -                                       | 126,141                                                    |
| J.S. Newman   | 138,000                   | 4,017         | 60,000                 | -                                       | 202,017                                                    |
| D.J. Topping  | 100,000                   | 2,210         | 35,000                 | -                                       | 137,210                                                    |
| C.S. Kenyon   | 51,393                    | 3,235         | 13,500                 | 75,000                                  | 143,128                                                    |
| J.K.N. Dunbar | 87,000                    | 3,648         | 13,500                 | -                                       | 104,148                                                    |
| P.J. Mortlock | 48,072                    | -             | -                      | -                                       | 48,072                                                     |
| S.S. Clarke   | 35,500                    | -             | -                      | -                                       | 35,500                                                     |
| C.R. Scoones  | 27,889                    | -             | -                      | -                                       | 27,889                                                     |

In addition to the above, Mr S.S. Clarke has an entitlement to a gain based on a carried interest, as outlined in Note 18 on page 40 of these financial statements.

#### Directors' Pensions

The executive directors received the following pension contributions during the year:

|               | 2014<br>£ |
|---------------|-----------|
| B.P. Marsh    | -         |
| J.S. Newman   | 13,800    |
| D.J. Topping  | 5,000     |
| C.S. Kenyon   | 7,800     |
| J.K.N. Dunbar | 8,700     |

This report has been approved by the Remuneration Committee and the Board as a whole and has been signed on behalf of the Chairman of the Remuneration Committee, Philip Mortlock, on 2nd June 2014.

By order of the Board



S.C. O'Haire  
Company Secretary



**B.P. MARSH & PARTNERS PLC**  
**GROUP REPORT OF THE DIRECTORS**

Directors: B.P. Marsh OBE (Chairman)  
 J.S. Newman ACMA, CGMA, MCSI  
 D.J. Topping MCSI, ACIS  
 C.S. Kenyon  
 J.K.N. Dunbar BBA (resigned as non-executive director and reappointed as an executive director on 13th February 2013)  
 S.S. Clarke FCA (non-executive)  
 P.J. Mortlock FCA (non-executive)  
 C.R. Scoones (non-executive) (appointed 19th April 2013)

The directors submit their report and the audited financial statements of the Company and the Group for the year ended 31st January 2014.

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare Group and Company financial statements for each financial year. Under that law, the directors have elected to prepare the Group and Company financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Company and the Group's profit or loss for that period. The directors are also required to prepare financial statements in accordance with the rules of the London Stock Exchange for companies trading securities on the Alternative Investments Market.

In preparing financial statements the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether they have been prepared in accordance with IFRS as adopted by the EU subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and the Company will continue in business.

The directors confirm that they have complied with the above requirements in preparing the financial statements.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and Company and enable them to ensure the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for ensuring the annual report and the financial statements are made available on a website. Financial statements are published on the Company's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the Company's website is the responsibility of the directors. The directors' responsibility also extends to the on-going integrity of the financial statements contained therein.

**B.P. MARSH & PARTNERS PLC**  
**GROUP REPORT OF THE DIRECTORS (continued)**

**DISCLOSURE OF INFORMATION TO THE AUDITORS**

Each of the persons who are directors at the time when the Group Report of the Directors is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- that director has taken all steps that ought to have been taken as a director in order to be aware of any information needed by the Company and Group's auditors in connection with preparing their report and to establish that the auditors are aware of that information.

This information is given and should be interpreted in accordance with the provisions of Section 418 of the Companies Act 2006.

**PRINCIPAL ACTIVITY**

The principal activity of the Group during the year was the provision of consultancy services to, as well as making and trading investments in, financial services businesses.

**COUNTRY OF INCORPORATION AND REGISTRATION**

B.P. Marsh & Partners Plc was incorporated and is registered in England and Wales.

**RESULTS OF THE BUSINESS**

The results for the year are set out on page 18. The directors consider the current state of affairs of the Group to be satisfactory.

**DIVIDENDS**

An interim dividend of £365,375 (1.25p per share) was paid on 23rd August 2013 in respect of the current year (2013: £292,861). The directors have recommended a final dividend of £803,825 (2.75p per share) which will be paid, subject to Shareholder approval, on 25th July 2014 to Shareholders registered at the close of business on 27th June 2014.

**SUBSTANTIAL INTERESTS**

As at 26th May 2014 the directors have been made aware that the following shareholders held disclosable interests of 3% or more of the issued share capital of the Company:

| <b>Beneficial Owner</b>          | <b>No. of Ordinary shares<br/>of 10p each held</b> | <b>% of issued<br/>Share capital</b> |
|----------------------------------|----------------------------------------------------|--------------------------------------|
| Mr B.P. Marsh                    | 17,084,271                                         | 58.4%                                |
| James Sharp & Co                 | 1,532,985                                          | 5.2%                                 |
| The Tasha Dunbar Trust           | 1,424,774                                          | 4.9%                                 |
| Henderson Global Investors       | 1,400,000                                          | 4.8%                                 |
| ISPartners Investment Solutions  | 1,172,500                                          | 4.0%                                 |
| Mr Ian C Springhall              | 963,614                                            | 3.3%                                 |
| AXA Framlington Asset Management | 932,720                                            | 3.2%                                 |

**B.P. MARSH & PARTNERS PLC**  
**GROUP REPORT OF THE DIRECTORS (continued)**

**DIRECTORS**

The names of the directors who served at any time during the year are stated at the head of this report.

The directors' interests in the shares of the Company were:

|                         | 31st January 2014<br>Ordinary shares of<br><u>10p each</u> | 31st January 2013<br>Ordinary shares of<br><u>10p each</u> |
|-------------------------|------------------------------------------------------------|------------------------------------------------------------|
| Mr B.P. Marsh           | 17,304,771                                                 | 17,304,771                                                 |
| The Tasha Dunbar Trust* | 1,428,614                                                  | 1,428,614                                                  |
| Mr C.R. Scoones**       | 35,800                                                     | -                                                          |
| Mr D.J. Topping         | 802                                                        | 802                                                        |

\*The Tasha Dunbar Trust holds shares in trust for J.K.N. Dunbar who is a director of the Company.

\*\*C.R. Scoones held shares in the Company prior to being appointed as a director on 19th April 2013.

**EVENTS AFTER THE REPORTING DATE**

On 12th February 2014 Mr B.P. Marsh, the Chairman and majority shareholder of the Company, transferred 220,000 ordinary shares in the Company to the Marsh Christian Trust, a grant-making charitable trust of which Mr B.P. Marsh is also Trustee and Settlor, for nil consideration.

On 27th February 2014 the Group provided the remaining £200,000 of an agreed £1,200,000 loan facility to Walsingham Motor Insurance Limited to fund the continued expansion of the business.

On 17th April 2014, the Group provided Besso Insurance Group Limited ("Besso") with a short-term working capital loan of £315,000. The loan is repayable over 12 months, commencing 31st May 2014, with a final repayment date of 30th April 2015.

On 1st May 2014 the Group sold, to its fellow shareholders, its respective 20% stakes in Portfolio Design Group International Limited, Morex Commercial Limited, Preferred Asset Management Limited and New Horizons Nominees Limited (together the "PDGI businesses") for £1,250,000 in cash. As outlined in Note 18, Mr S.S. Clarke, a non-executive Director of the Company, is entitled to 20% of any gain on the sale of the PDGI businesses after the deduction of expenses. Consequently, on 2nd May 2014 the Group paid Mr S.S. Clarke £197,033 in respect of his entitlement due on the sale of the PDGI businesses as per the carried interest agreement between the Group and Mr S.S. Clarke.

On 12th May 2014 the Group provided £68,000 of an agreed £747,000 loan facility to Besso in order to fund the continued expansion of its business in Turkey. This draw down was in addition to the £265,000 already drawn down from the facility as at 31st January 2014 (see Note 24).

**B.P. MARSH & PARTNERS PLC**  
**GROUP REPORT OF THE DIRECTORS (continued)**

**EVENTS AFTER THE REPORTING DATE (continued)**

On 29th May 2014 the Group subscribed to its pro-rata proportion of a £1,200,000 Rights Issue in U.S. Risk (UK) Limited ("U.S. Risk"). Total consideration paid amounted to £351,000 for 351,000 newly issued B Ordinary shares (£1 per share) with the Group maintaining its 29.28% holding in U.S. Risk as at the date of this report. In addition, on the same date the Group agreed to provide an additional loan facility of £469,515 to U.S. Risk. As at 31st January 2014 U.S. Risk had drawn down £1,800,000 of its previously agreed £1,950,000 loan facility (Note 24). The £469,515 facility provided is in addition to the £1,800,000 already drawn down and brings the total agreed loan facility to £2,269,515. £204,909 of the additional facility was drawn down on completion, taking the total loan drawn down at the date of this report to £2,004,909, leaving a remaining undrawn facility of £264,606. No cash was provided to U.S. Risk in respect of the £204,909 loan drawn down as it was in settlement of existing trade receivables balances owing to the Group. Both the Rights Issue and increase to the loan facility were made for working capital purposes.

**DIRECTORS' AND OFFICERS' LIABILITY INSURANCE**

The Company has purchased insurance cover to cover directors' and officers' liability, as permitted by Section 233 of the Companies Act 2006.

**AUDITORS**

The auditors, Rawlinson & Hunter Audit LLP, will be proposed for appointment in accordance with relevant legislation.



By order of the Board  
S.C. O'Haire  
Company Secretary

Registered Office:  
2nd Floor  
36 Broadway  
London  
SW1H 0BH

**Date: 2nd June 2014**

## **B.P. MARSH & PARTNERS PLC**

### **GROUP STRATEGIC REPORT**

#### **BUSINESS REVIEW**

During the year the major activities of the Group were as follows:

On 1st March 2013 the Group acquired a further £50,000 of 14% loan stock in Besso Insurance Group Limited ("Besso"). As at 31st January 2014 the total 14% loan stock held by the Group was £2,750,000.

On 2nd April 2013 the Group provided £1,200,000 of an agreed £1,950,000 loan facility to U.S. Risk (UK) Limited ("U.S. Risk") to fund the continued expansion of the business. On 10th December 2013 a further £600,000 was drawn down in order for U.S. Risk to finance further acquisitions. As at 31st January 2014 the total loan drawn down amounted to £1,800,000, with a remaining undrawn facility of £150,000.

On 1st May 2013, the Group entered into an agreement to provide Besso with a loan facility of £747,000, of which it drew down on £265,000 on 29th May 2013, to enable it to finance its acquisition of HSB Sigorta ve Reasurans Brokerligi Ltd ("HSB"), an Istanbul based Insurance and Reinsurance broker.

On 13th May 2013 the Group subscribed to its pro-rata proportion of a £25m placing of new shares by Randall & Quilter Investment Holdings Limited ("R&Q") (formerly known as Randall & Quilter Investment Holdings plc, prior to its re-domicile to Bermuda in July 2013) increasing its shareholding from 667,978 to 948,830 shares, but maintaining its overall percentage holding in R&Q. Total consideration paid for the shares amounted to £337,022 (£1.20 per share). As at 31st January 2014 the Group's overall holding in R&Q was 1.33%.

On 5th June 2013 the Group acquired an effective 19.7% stake in Sterling Insurance Pty Ltd ("Sterling"), a specialist underwriting agency based in Australia. This investment was conducted through Neutral Bay Investments Limited ("Neutral Bay"), alongside Besso. Neutral Bay purchased a 39.47% shareholding in Sterling from its founder George Condell for AUD 6,159,571 (£3,898,619). As at 31st January 2014 the Group owned 49.9% of Neutral Bay with the remaining 50.1% majority stake owned by Besso. Total consideration payable for the Group's 49.9% investment in Neutral Bay was £1,945,411 and comprised of 99,800 Ordinary £1 shares and 1,845,611 Redeemable Preferred £1 shares. As at 31st January 2014 the Group had made no future capital commitment in respect of Neutral Bay.

As per its ongoing pledge to support Besso in its expansion plans, the Group funded Besso's proportion of the investment in Sterling by way of a secured £2,000,000 loan facility repayable over 4 years. £1,953,208 of this facility was drawn down on 6th June 2013, with the remaining £46,792 drawn down on 11th June 2013. Together with £2,750,000 of 14% loan stock and other loans of £1,132,575 total loans drawn down by Besso as at 31st January 2014 amounted to £5,882,575, with a remaining undrawn facility of £482,000.

The Group utilised its Directors' Loan Facility (see Note 17) and drew down the full amount of £4,325,000 over several tranches in the period March to May 2013 in order to provide funding for the loans and investments listed above. Following the partial sale of its investment in Hyperion Insurance Group Limited ("Hyperion") in July 2013 (noted below) the Group repaid the Directors' Loan Facility in full, at which time the facility expired.

**B.P. MARSH & PARTNERS PLC**  
**GROUP STRATEGIC REPORT (continued)**

**BUSINESS REVIEW (continued)**

On 8th July 2013 the Group completed the sale of 5,623,520 shares (80% of its total holding of 7,029,400 shares) in Hyperion to the global growth equity firm General Atlantic for a cash consideration of £29,242,304 (£5.20 per A Ordinary share). The Group's remaining 1,405,880 A Ordinary shares in Hyperion (2.79% as at 31st January 2014) is subject to a Call Option arrangement which will allow General Atlantic to purchase these remaining shares at £5.20 per share. The Call Option will expire and fall away on 8th July 2016 or upon Hyperion undertaking an Initial Public Offering ("IPO"), whichever is the earlier. Under the Call Option the Group could receive a further £7,310,576 in cash if exercised. The Share Purchase Agreement includes an anti-embarrassment provision which provides that if Hyperion undertakes an IPO by 8th July 2014, at a price at or in excess of £6.25 per A Ordinary share, there will be an additional amount payable to the Group, up to a maximum of £0.30 per A Ordinary share. This provision could result in a maximum additional amount of £2,108,820 in consideration becoming payable to the Group; however Hyperion's value would need to have increased to £6.60 per A Ordinary Share, or above, in the 12 months following completion and the right market conditions would need to be in place for a successful IPO, for this maximum additional consideration to become payable. As at the date of this report the Directors consider this additional consideration to be unlikely.

As part of the above agreement the Group also provided a loan of £6,037,361 to Hyperion at an interest rate of Bank of England Base rate plus 5% (minimum 7.5%) for a minimum term of 12 months to refinance existing shareholder loans (including £2,754,392 that the Group had previously provided to Hyperion). The loan will be repayable on either an IPO or a change of control of Hyperion or by 3rd October 2017, whichever is the earlier, but following the first anniversary of this facility Hyperion will be able to pre-pay the loan prior to these events on the giving of one months' notice.

On 25th October 2013 the Group acquired 1.25% (1.46% economic rights) in Besso from Brian Marsh Enterprises Limited for total consideration of £209,485. The purchase price was in line with the Group's valuation of Besso's shares as at 31st January 2013 and increased the Group's holding in Besso from 36.71% as at 31st January 2013 to 37.96% as at 31st January 2014 (economic holding increased from 36.48% to 37.94%).

On 2nd December 2013 the Group acquired a 30% stake in Walsingham Motor Insurance Limited ("Walsingham"), a new specialist UK Motor Managing General Agency ("MGA") operating in niche markets, for a consideration of £300,000. In addition to the equity investment the Group provided Walsingham with £1,000,000 of loan funding on completion and, subject to certain conditions, additional loan funding of £200,000.

On 17th December 2013 the Group acquired a 40% stake in MB Prestige Holdings PTY Limited ("MB Group"), an MGA headquartered in Sydney, Australia, for AUD 873,066 (£479,707). MB Group is recognised as a market leader in respect of prestige motor vehicle insurance in all mainland states of Australia. In addition to the equity investment, the Group provided MB Group with loan funding of AUD 1,417,334 (£752,460).

On 24th January 2014 the Group provided an additional €500,000 (£418,927) of loan funding, in cash, to Summa Insurance Brokerage, S.L. ("Summa"). This additional funding was provided as part of an overall refinancing package to incorporate Summa's existing loan balances of €1,971,879 and outstanding fees and interest of €479,361 owing to the Group into one consolidated loan balance of €2,951,240 (£2,421,630 as at 31st January 2014). The new consolidated loan is repayable over the next 10 years with a final repayment date of 31st January 2024.

**B.P. MARSH & PARTNERS PLC**  
**GROUP STRATEGIC REPORT (continued)**

**BUSINESS REVIEW (continued)**

On 31st January 2014 the Group acquired a further 12.02% equity stake in LEBC Holdings Limited ("LEBC") from an exiting former employee shareholder for consideration of £1,000,000. Following the acquisition the Group's total holding in LEBC increased from 22.89% to 34.91%. In addition to the equity investment the Group also provided LEBC's Employee Benefit Trust with £1,005,000 of funding via a secured short term loan facility (repayable within 12 months) in order to allow the management team to increase their shareholding in LEBC.

**Financial Performance**

At 31st January 2014, the net asset value of the Group was £58.9m, or 202p per share (2013: £55.5m, or 190p per share) including a provision for deferred tax. This equates to an increase in net asset value of 6.3%, or an increase of 6.9% excluding the dividend payment (2013: increase of 10.6%, 11.2% excluding the dividend payment). The increase in net asset value was mainly as a result of revaluing the portfolio in line with current market conditions, and the underlying business (excluding portfolio movement) showed a pre-tax profit of £0.2m (2013: £0.06m).

The Group's investment portfolio movement during the year was as follows:

| 31st January<br>2013 valuation | Acquisitions at<br>cost | Disposal<br>proceeds | Impairment<br>provisions | Adjusted 31st<br>January 2013<br>valuation | 31st January<br>2014 valuation |
|--------------------------------|-------------------------|----------------------|--------------------------|--------------------------------------------|--------------------------------|
| £52.7m                         | £4.3m                   | £(29.2)m             | £nil                     | £27.8m                                     | £31.7m                         |

In 2013, the Group's investment in Hyperion was valued at £35.5m, which accounted for 67.3% of the Group's equity portfolio. Despite the realisation of 80% of this holding for cash at the 2013 carrying value, the equity portfolio overall increased at a greater rate than compared to 2013 with a 14% increase for the year (2013: increase of 13.3%).

The net asset value of £58.9m at 31st January 2014 represented a total increase in net asset value of £46.3m since the Group was originally formed in 1990 having adjusted for the £10.1m net proceeds raised on AIM and the original capital investment of £2.5m. The directors note that the Group has delivered an annual compound growth rate of 11.6% in Group net asset value after running costs, realisations, losses, distributions and deferred tax since 1990.

The consolidated profit on ordinary activities after taxation was £3.8m (2013: profit of £5.7m). The consolidated profit on ordinary activities before taxation was £4.1m (2013: profit of £6.2m). This profit includes unrealised gains of £3.7m on investment revaluations (2013: unrealised gains of £6.1m). As set out above, the lower profit compared to 2013 is as a result of the partial disposal of Hyperion which represented a significant proportion of the unrealised gains in 2013.

Income from investments increased by 8% from 2013 as the cash from the sale of Hyperion was reinvested into new and existing opportunities. Fees receivable reduced by £0.4m compared to 2013 but was offset by loan arrangement fees being levied on new loans granted such that overall total income from fees and loans receivables was £1.9m for the year, up 6% on 2013 (£1.8m).

Operating expenses, including costs of making new investments, were 1% lower during the year at £1.99m (2013: £2.01m). The Group continued its strategy of covering operational expenses through portfolio yield without the requirement for significant realisations.

**B.P. MARSH & PARTNERS PLC**  
**GROUP STRATEGIC REPORT (continued)**

**BUSINESS REVIEW (continued)**

**Financial Performance (continued)**

Retained earnings increased by £20.1m, principally as a result of the sale of Hyperion (Note 14).

**Future Prospects**

During the year under review, several new investments were made and the Group continued to assist and support its existing investments through follow-on funding to enable continued growth. A number of prospective investments were considered and the Group continues to receive a strong pipeline of opportunities and continues to evaluate them for investment potential.

**Financial Data and Key Performance Indicators**

The table below summarises the Group's financial results and key performance indicators.

|                                                         | Year to/as at<br>31st January 2014 | Year to/as at<br>31st January 2013 |
|---------------------------------------------------------|------------------------------------|------------------------------------|
| Net asset value                                         | £58.9m                             | £55.5m                             |
| Net asset value per share                               | 202p                               | 190p                               |
| Equity portfolio increase                               | 14.0%                              | 13.3%                              |
| Equity portfolio return                                 | £6.1m                              | £8.2m                              |
| Equity portfolio return excluding Hyperion              | £4.7m                              | £1.5m                              |
| Dividend per share                                      | 1.25p                              | 1.00p                              |
| Total shareholder return (including dividends)          | £3.8m                              | £5.6m                              |
| Total shareholder return on opening shareholders' funds | 6.9%                               | 11.2%                              |
| Annual operating cash profit/(loss)                     | £0.7m                              | £0.01m                             |
| Cash investment for the year – Equity                   | £4.3m                              | £0.8m                              |
| Cash investment for the year – Loans                    | £13.8m                             | £1.7m                              |
| Realisations (net of costs)                             | £29.0m                             | £4.9m                              |
| Profit on realisations                                  | £20.6m                             | £3.9m                              |
| Loans repaid by investee companies in the year          | £3.0m                              | £0.4m                              |

**FINANCIAL RISK MANAGEMENT**

The Group's operations expose it to a variety of financial risks. The Group manages the risk to limit the adverse effects on the financial performance of the Group by monitoring those risks and acting accordingly. As at 31st January 2014 the Group was debt free (31st January 2013: debt free). During the year, the Group drew down its £4.325m Directors' Loan Facility in full in order to provide funding to existing and new investments. However in July 2013, following the receipt of funds from the partial disposal of an investment (Note 14), the Group repaid the £4.325m Directors' Loan Facility outstanding in full (Notes 17 and 27), at which time the facility expired.

The monitoring of the financial risk management is the responsibility of the Board. The policies of the Board of directors are implemented by the Group's finance department under specific guidelines.



**B.P. MARSH & PARTNERS PLC**  
**GROUP STRATEGIC REPORT (continued)**

**FINANCIAL RISK MANAGEMENT (continued)**

*Price risk*

The Group is exposed to private equity securities price risk. The Group manages the risk by ensuring that a director is appointed to the board of each investee company. In this capacity, the appointed director can advise the Group's Board of the investee companies' activities and prompt action can be taken to protect the value of the investment. Management reports are required to be prepared by investee companies for the review of the appointed director and by the Group Board.

*Credit risk*

The Group provides consulting services to its investee companies which are investigated before an investment is made and are continually monitored. As such the directors believe that the credit risk is adequately managed.

*Liquidity risk*

The directors assess and review the Group's liquidity position and funding requirements on a regular basis and this is an agenda item for its Board meetings. They consider that the Group has sufficient liquidity to manage current commitments.

*Interest rate cash flow risk*

At 31st January 2014, the Group had no interest bearing liabilities but had interest bearing assets. Interest bearing assets are loans made available to investee companies to aid their expansion, and are normally subject to a minimum interest rate to protect the Group from a period of low interest rates.

*Currency risk*

Although the Group's investments are predominantly within the UK it also makes investments and derives income outside the UK. As such some of the Group's income and assets are subject to movement in foreign currencies which will affect the Consolidated Statement of Comprehensive Income in accordance with the Group's accounting policy. The Board monitors the movements and manages the risk accordingly.

**POLICY ON PAYMENT OF SUPPLIERS**

The Group's policy on the payment of suppliers is to settle transactions based upon the supplier's agreed terms of trade. Average supplier days were 28 (2013: 19) during the year.

**GOING CONCERN**

The directors continue to adopt the going concern basis in preparing the financial statements. This is because the directors, after making enquiries and following a review of the Group's budget for 2015 and 2016, including cash flows and borrowing facilities, consider that the Group has adequate resources to continue its operation for the foreseeable future.



By order of the Board  
 S.C. O'Haire  
 Company Secretary

**Date: 2nd June 2014**

## **INDEPENDENT AUDITOR'S REPORT**

### **TO THE MEMBERS OF B.P. MARSH & PARTNERS PLC**

We have audited the Group and Company financial statements of B.P. Marsh & Partners Plc for the year ended 31st January 2014 which comprise the Consolidated Statement of Comprehensive Income, the Consolidated and Company Statements of Financial Position, the Consolidated and Company Statements of Cash Flows, the Consolidated and Company Statements of Changes in Equity and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards ("IFRSs") as adopted by the EU and, as regards the Company financial statements, as applied in accordance with the provisions of the Companies Act 2006.

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of directors and auditor**

As explained more fully in the Statement of Directors' Responsibilities set out in the Group Report of the Directors, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and to express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

#### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatements, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Group and Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report, Strategic Report and Consolidated Financial Statements to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing that audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Company's affairs as at 31st January 2014 and of the Group's profit for the year then ended;
- the Group's financial statements have been properly prepared in accordance with IFRSs as adopted by the EU;
- the Company financial statements have been properly prepared in accordance with IFRSs as adopted by the EU and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

**INDEPENDENT AUDITOR'S REPORT**  
**TO THE MEMBERS OF B.P. MARSH & PARTNERS PLC**

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion:

- the part of the Report of the Remuneration Committee to be audited has been properly prepared in accordance with the Companies Act 2006; and
- the information given in the Group Report of the Directors and the Group Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Matters on which we are required to report by exception**

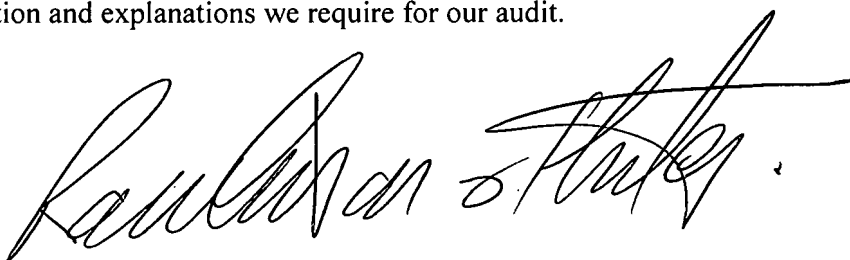
We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Company's financial statements and the part of the Report of the Remuneration Committee to be audited are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Christopher Bliss (Senior Statutory Auditor)  
For and on behalf of

**RAWLINSON & HUNTER**  
Statutory Auditor  
Chartered Accountants

Eighth Floor  
6 New Street Square  
New Fetter Lane  
London  
EC4A 3AQ



**Date: 2nd June 2014**

**B.P. MARSH & PARTNERS PLC**  
**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 31ST JANUARY 2014**

|                                                                                    | <u>Notes</u> | £'000        | <u>2014</u><br>£'000 | £'000 | <u>2013</u><br>£'000 | £'000         |
|------------------------------------------------------------------------------------|--------------|--------------|----------------------|-------|----------------------|---------------|
| <b>GAINS ON INVESTMENTS</b>                                                        | 1            |              |                      |       |                      |               |
| Realised gains on disposal of equity investments (net of costs)                    | 1,14         | 12           |                      |       | 5                    |               |
| Unrealised gains on equity investment revaluation                                  | 12           | 3,744        |                      |       | 6,130                |               |
| Carried interest movement                                                          | 2,18         | <u>97</u>    |                      |       | <u>5</u>             |               |
|                                                                                    |              |              | 3,853                |       |                      | 6,140         |
| <b>INCOME</b>                                                                      |              |              |                      |       |                      |               |
| Dividends                                                                          | 1,27         | 368          |                      |       | 301                  |               |
| Income from loans and receivables                                                  | 1,27         | 1,402        |                      |       | 929                  |               |
| Fees receivable                                                                    | 1,27         | <u>486</u>   |                      |       | <u>855</u>           |               |
|                                                                                    |              |              | 2,256                |       |                      | 2,085         |
| <b>OPERATING INCOME</b>                                                            | 2            |              | <u>6,109</u>         |       |                      | <u>8,225</u>  |
| Operating expenses                                                                 | 2            |              | (1,987)              |       |                      | (2,007)       |
| <b>OPERATING PROFIT</b>                                                            |              |              | <u>4,122</u>         |       |                      | <u>6,218</u>  |
| Financial income                                                                   | 2,4          | 138          |                      |       | 5                    |               |
| Financial expenses                                                                 | 2,3          | (78)         |                      |       | (65)                 |               |
| Exchange movements                                                                 | 2,8          | <u>(108)</u> |                      |       | <u>37</u>            |               |
|                                                                                    |              |              | (48)                 |       |                      | (23)          |
| <b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>                               | 8            |              | 4,074                |       |                      | 6,195         |
| Taxation                                                                           | 9            |              | (241)                |       |                      | (518)         |
| <b>PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION ATTRIBUTABLE TO EQUITY HOLDERS</b> | 22           |              | <u>£3,833</u>        |       |                      | <u>£5,677</u> |
| Earnings per share – basic and diluted (pence)                                     | 10           |              | <u>13.1p</u>         |       |                      | <u>19.4p</u>  |

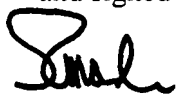
The result for the year is wholly attributable to continuing activities.

**B.P. MARSH & PARTNERS PLC**  
**CONSOLIDATED AND COMPANY STATEMENTS OF FINANCIAL POSITION**  
**31ST JANUARY 2014**

(Company Number: 05674962)

|                                      |              | <u>Group</u>         |                      | <u>Company</u>       |                      |
|--------------------------------------|--------------|----------------------|----------------------|----------------------|----------------------|
|                                      | <u>Notes</u> | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
| <b>ASSETS</b>                        |              |                      |                      |                      |                      |
| <b>NON-CURRENT ASSETS</b>            |              |                      |                      |                      |                      |
| Property, plant and equipment        | 11           | 18                   | 7                    | -                    | -                    |
| Investments – equity portfolio       | 12           | 31,710               | 52,711               | 48,767               | 45,299               |
| Investments – treasury portfolio     | 13           | 9,289                | -                    | -                    | -                    |
| Loans and receivables                | 15           | 17,248               | 8,587                | 10,155               | 10,155               |
|                                      |              | <u>58,265</u>        | <u>61,305</u>        | <u>58,922</u>        | <u>55,454</u>        |
| <b>CURRENT ASSETS</b>                |              |                      |                      |                      |                      |
| Trade and other receivables          | 16           | 2,685                | 1,174                | -                    | -                    |
| Cash and cash equivalents            |              | 5,502                | 1,787                | 1                    | 1                    |
| <b>TOTAL CURRENT ASSETS</b>          |              | <u>8,187</u>         | <u>2,961</u>         | <u>1</u>             | <u>1</u>             |
| <b>TOTAL ASSETS</b>                  |              | <u>66,452</u>        | <u>64,266</u>        | <u>58,923</u>        | <u>55,455</u>        |
| <b>LIABILITIES</b>                   |              |                      |                      |                      |                      |
| <b>NON-CURRENT LIABILITIES</b>       |              |                      |                      |                      |                      |
| Loans and other payables             | 17           | -                    | (100)                | -                    | -                    |
| Carried interest provision           | 18           | (197)                | (294)                | -                    | -                    |
| Deferred tax liabilities             | 19           | (2,736)              | (7,933)              | -                    | -                    |
| <b>TOTAL NON-CURRENT LIABILITIES</b> |              | <u>(2,933)</u>       | <u>(8,327)</u>       | <u>-</u>             | <u>-</u>             |
| <b>CURRENT LIABILITIES</b>           |              |                      |                      |                      |                      |
| Trade and other payables             | 20           | (558)                | (484)                | -                    | -                    |
| Corporation tax provision            | 20           | (4,038)              | -                    | -                    | -                    |
| <b>TOTAL CURRENT LIABILITIES</b>     | 20           | <u>(4,596)</u>       | <u>(484)</u>         | <u>-</u>             | <u>-</u>             |
| <b>TOTAL LIABILITIES</b>             |              | <u>(7,529)</u>       | <u>(8,811)</u>       | <u>-</u>             | <u>-</u>             |
| <b>NET ASSETS</b>                    |              | <u>£58,923</u>       | <u>£55,455</u>       | <u>£58,923</u>       | <u>£55,455</u>       |
| <b>CAPITAL AND RESERVES - EQUITY</b> |              |                      |                      |                      |                      |
| Called up share capital              | 21           | 2,923                | 2,923                | 2,923                | 2,923                |
| Share premium account                | 22           | 9,370                | 9,370                | 9,370                | 9,370                |
| Fair value reserve                   | 22           | 9,743                | 26,348               | 46,623               | 43,155               |
| Reverse acquisition reserve          | 22           | 393                  | 393                  | -                    | -                    |
| Capital redemption reserve           | 22           | 6                    | 6                    | 6                    | 6                    |
| Retained earnings                    | 22           | 36,488               | 16,415               | 1                    | 1                    |
| <b>SHAREHOLDERS' FUNDS - EQUITY</b>  | 22           | <u>£58,923</u>       | <u>£55,455</u>       | <u>£58,923</u>       | <u>£55,455</u>       |

The Financial Statements were approved by the Board of Directors and authorised for issue on 2nd June 2014 and signed on its behalf by:

B.P. Marsh & J.S. Newman

The notes on pages 22 to 47 form part of these financial statements

**B.P. MARSH & PARTNERS PLC**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31ST JANUARY 2014**

|                                                      | <u>Notes</u> | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|------------------------------------------------------|--------------|----------------------|----------------------|
| <b>Cash from operating activities</b>                |              |                      |                      |
| Income from loans to investees                       |              | 1,402                | 929                  |
| Dividends                                            |              | 368                  | 301                  |
| Fees received from investment activity               |              | 486                  | 855                  |
| Operating expenses                                   |              | (1,987)              | (2,007)              |
| Decrease / (increase) in receivables                 |              | 456                  | (361)                |
| (Decrease) / increase in payables                    |              | (26)                 | 287                  |
| Depreciation                                         | 11           | 6                    | 8                    |
| <b>Net cash from operating activities</b>            |              | <u>705</u>           | <u>12</u>            |
| <b>Net cash from investing activities</b>            |              |                      |                      |
| Purchase of property, plant and equipment            | 11           | (17)                 | (1)                  |
| Purchase of equity investments                       | 12           | (4,272)              | (822)                |
| Purchase of treasury investments                     | 13           | (12,000)             | -                    |
| Net proceeds from sale of equity investments         | 12           | 29,029               | 4,870                |
| Corporation tax paid on equity investment disposal   | 20           | (1,400)              | -                    |
| Net proceeds from sale of treasury investments       | 13           | 2,777                | -                    |
| <b>Net cash from investing activities</b>            |              | <u>14,117</u>        | <u>4,047</u>         |
| <b>Net cash used by financing activities</b>         |              |                      |                      |
| (Repayment) / advances of borrowings                 | 17           | -                    | (1,250)              |
| Net advances of loans to investee companies          |              | (10,736)             | (1,276)              |
| Financial income <sup>1</sup>                        | 4            | 60                   | 5                    |
| Financial expenses <sup>2</sup>                      | 3            | (66)                 | (65)                 |
| Dividends paid                                       | 7            | (365)                | (293)                |
| Payments made to repurchase Company shares           | 22           | -                    | (50)                 |
| <b>Net cash used by financing activities</b>         |              | <u>(11,107)</u>      | <u>(2,929)</u>       |
| Change in cash and cash equivalents                  |              | 3,715                | 1,130                |
| Cash and cash equivalents at beginning of the period |              | 1,787                | 666                  |
| Exchange movement <sup>3</sup>                       |              | -                    | (9)                  |
| <b>Cash and cash equivalents at end of period</b>    |              | <u>£5,502</u>        | <u>£1,787</u>        |

<sup>1</sup>The financial income as noted in the Consolidated Statement of Comprehensive Income is £138k (2013: £5k). The financial income in the Consolidated Statement of Cash Flows excludes realised and unrealised income of £78k (2013: £nil) arising from the Group's treasury investments as this is a non-cash movement.

<sup>2</sup>The financial expenses as noted in the Consolidated Statement of Comprehensive Income are £78k (2013: £65k). The financial expenses in the Consolidated Statement of Cash Flows excludes treasury management costs of £12k (2013: £nil) as this is a non-cash movement.

<sup>3</sup>The exchange movement as noted in the Consolidated Statement of Comprehensive Income is a loss of £(108)k (2013: gain of £37k). The exchange movement in the Consolidated Statement of Cash Flows excludes an exchange loss of £(108)k (2013: gain of £46k) relating to the revaluation of loans denominated in Euros and Australian Dollars as this is a non-cash movement.

**B.P. MARSH & PARTNERS PLC**  
**COMPANY STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31ST JANUARY 2014**

No Company Statement of Cash Flows has been prepared as there has been no cash flow movement in the Company during the current and previous period, other than dividends received from B.P. Marsh & Company Limited ("BPMCL"), a subsidiary company, which were settled via an intercompany adjustment. The ordinary dividend payment to the Company's members during the year was physically made by BPMCL and reflected in the Company through an intercompany adjustment. Accordingly the Company's "cash and cash equivalents" balance as at 31st January 2014 is £1k (2013: £1k).

**B.P. MARSH & PARTNERS PLC**  
**CONSOLIDATED AND COMPANY STATEMENTS OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 31ST JANUARY 2014**

|                                                | <u>Group</u>   |                | <u>Company</u> |                |
|------------------------------------------------|----------------|----------------|----------------|----------------|
|                                                | <u>2014</u>    | <u>2013</u>    | <u>2014</u>    | <u>2013</u>    |
|                                                | £'000          | £'000          | £'000          | £'000          |
| Opening total equity                           | 55,455         | 50,121         | 55,455         | 50,121         |
| Total recognised income and expense for period | 3,833          | 5,677          | 3,833          | 5,677          |
| Dividends paid                                 | (365)          | (293)          | (365)          | (293)          |
| Repurchase of Company shares                   | -              | (50)           | -              | (50)           |
| <b>TOTAL EQUITY</b>                            | <u>£58,923</u> | <u>£55,455</u> | <u>£58,923</u> | <u>£55,455</u> |

Refer to Note 22 for detailed analysis of the changes in the components of equity.

# **B.P. MARSH & PARTNERS PLC**

## **NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST JANUARY 2014**

### **1. ACCOUNTING POLICIES**

#### **Basis of preparation of financial statements**

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards as adopted for use by the European Union ("IFRS"), and in accordance with the Companies Act 2006.

The consolidated financial statements have been prepared under the historical cost convention as modified by the revaluation of certain financial assets and financial liabilities through profit and loss.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates particularly in relation to investment valuation. It also requires management to exercise its judgement in the process of applying the Group's accounting policies.

#### **New standards effective during the year**

None of the new standards, interpretations or amendments, which are effective for the first time in these consolidated financial statements, has had a material impact on these consolidated financial statements.

#### **Basis of consolidation**

The Group financial statements consolidate the results and net assets of the Company and all of its subsidiary undertakings.

#### **Business combinations**

The results of subsidiary undertakings are included in the consolidated financial statements from the date that control commences until the date that control ceases. Control exists where the Group has the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities. Accounting policies of the subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

All business combinations are accounted for by using the acquisition accounting method. This involves recognising identifiable assets and liabilities of the acquired business at fair value. Goodwill represents the excess of the fair value of the purchase consideration for the interests in subsidiary undertakings over the fair value to the Group of the net assets and any contingent liabilities acquired. The one exception to the use of the acquisition accounting method was in 2006 when B.P. Marsh & Partners Plc became the legal parent company of B.P. Marsh & Company Limited in a share for share exchange transaction. This was accounted for as a reverse acquisition, such that no goodwill arose, and a merger reserve was created reflecting the difference between the book value of the shares issued by B.P. Marsh & Partners Plc as consideration for the acquisition of the share capital of B.P. Marsh & Company Limited. This compliance with IFRS 3 also represented a departure from the Companies Act.

Intra-group balances and any unrealised gains and losses or income and expenses arising from intra-group transactions are eliminated in preparing the consolidated financial statements.

Associates are those entities in which the Group has significant influence, but not control, over the financial and operating policies. Investments that are held as part of the Group's investment portfolio are carried in the Consolidated Statement of Financial Position at fair value even though the Group may have significant influence over those companies. This treatment is permitted by IAS 28 Investment in Associates ("IAS 28"), which requires investments held by venture capital organisations to be excluded from its scope where those investments are designated, upon initial recognition, as at fair value through profit or loss and accounted for in accordance with IAS 39, with changes in fair value recognised in the profit or loss in the period of the change. The Group has no interests in associates through which it carries on its business.



**B.P. MARSH & PARTNERS PLC**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31ST JANUARY 2014**

**1. ACCOUNTING POLICIES (continued)**

**Business combinations (continued)**

No Statement of Comprehensive Income is prepared for the Company, as permitted by Section 408 of the Companies Act 2006. The Company made a profit for the year of £3,833,449, prior to a dividend distribution of £365,375 (2013: profit of £5,676,742 prior to a dividend distribution of £292,861).

**Investments – equity portfolio**

All equity portfolio investments are designated as “fair value through profit or loss” assets and are initially recognised at the fair value of the consideration. They are measured at subsequent reporting dates at fair value.

The Board conducts the valuations of equity portfolio investments. In valuing equity portfolio investments, the Board applies guidelines issued by the International Private Equity and Venture Capital Valuation (“IPEVCV”) Committee. The following valuation methodologies have been used in reaching the fair value of equity portfolio investments, some of which are in early stage companies:

- a) at cost, unless there has been a significant round of new equity finance in which case the investment is valued at the price paid by an independent third party. Where subsequent events or changes to circumstances indicate that an impairment may have occurred, the carrying value is reduced to reflect the estimated extent of impairment;
- b) by reference to underlying funds under management;
- c) by applying appropriate multiples to the earnings and revenues of the investee company; or
- d) by reference to expected future cash flow from the investment where a realisation or flotation is imminent.

Both realised and unrealised gains and losses arising from changes in fair value are taken to the Consolidated Statement of Comprehensive Income for the year. In the Consolidated Statement of Financial Position the unrealised gains and losses arising from changes in fair value are shown within a “fair value reserve” separate from retained earnings. Transaction costs on acquisition or disposal of equity portfolio investments are expensed in the Consolidated Statement of Comprehensive Income.

**Income from equity portfolio investments**

Income from equity portfolio investments comprises:

- a) gross interest from loans, which is taken to the Consolidated Statement of Comprehensive Income on an accruals basis;
- b) dividends from equity investments are recognised in the Consolidated Statement of Comprehensive Income when the shareholders rights to receive payment have been established; and
- c) advisory fees from management services provided to investee companies, which are recognised on an accruals basis in accordance with the substance of the relevant investment advisory agreement.

**Investments – treasury portfolio**

All treasury portfolio investments are designated as “fair value through profit or loss” assets and are initially recognised at the fair value of the consideration. They are measured at subsequent reporting dates at fair market value as determined from the valuation reports provided by the fund investment manager.

Both realised and unrealised gains and losses arising from changes in fair market value are taken to the Consolidated Statement of Comprehensive Income for the year. In the Consolidated Statement of Financial Position the unrealised gains and losses arising from changes in fair value are shown within the retained earnings reserve as these investments are deemed as being easily convertible into cash. Costs associated with the management of these investments are expensed in the Consolidated Statement of Comprehensive Income.

**B.P. MARSH & PARTNERS PLC**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST JANUARY 2014**

**1. ACCOUNTING POLICIES (continued)**

**Income from treasury portfolio investments**

Income from treasury portfolio investments comprises of dividends receivable which are either directly reinvested into the funds or received as cash.

**Carried interest provision**

This represents the amount payable to a director in the event of a particular equity investment being sold and is calculated on the fair value of that investment at the end of each reporting period.

**Property, plant and equipment**

Property, plant and equipment are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the property, plant and equipment cost less their estimated residual value, over their expected useful lives on the following bases:

Furniture & equipment - 5 years  
 Leasehold fixtures and fittings – over the life of the lease

**Foreign currencies**

Monetary assets and liabilities denominated in foreign currencies at the reporting period are translated at the exchange rate ruling at the reporting period.

Transactions in foreign currencies are translated into sterling at the foreign exchange rate ruling at the date of the transaction.

Exchange gains and losses are recognised in the Consolidated Statement of Comprehensive Income.

**Taxation**

The tax expense represents the sum of the tax currently payable and any deferred tax. The tax currently payable is based on the estimated taxable profit for the year. Taxable profit differs from net profit as reported in the Consolidated Statement of Comprehensive Income because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the date of the Consolidated Statement of Financial Position.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and of liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and it is accounted for using the liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary differences arise from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

Deferred tax liabilities are recognised for taxable temporary differences arising on investments in subsidiaries, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at each date of the Consolidated Statement of Financial Position and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

**B.P. MARSH & PARTNERS PLC**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31ST JANUARY 2014**

**1. ACCOUNTING POLICIES (continued)**

**Taxation (continued)**

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised. Deferred tax is charged or credited to the Consolidated Statement of Comprehensive Income, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current assets and liabilities on a net basis.

**Pension costs**

The Group operates a defined contribution scheme for some of its employees. The contributions payable to the scheme during the period are charged to the Consolidated Statement of Comprehensive Income.

**Operating leases**

Rentals under operating leases are charged on a straight-line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight-line basis over the period until the date the rent is expected to be adjusted to the prevailing market rate.

**Financial assets and liabilities**

Financial instruments are recognised in the Consolidated Statement of Financial Position when the Group becomes party to the contractual provisions of the instrument. De-recognition occurs when rights to cash flows from a financial asset expire, or when a liability is extinguished.

**Loans and receivables**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the reporting period which are classified as non-current assets. They are stated at their cost less impairment losses.

**Loans and borrowings**

All loans and borrowings are initially recognised at the fair value of the consideration received net of issue costs associated with the borrowings. After initial recognition, these are subsequently measured at amortised cost using the effective interest method, which is the rate that exactly discounts the estimated future cash flows through the expected life of the liabilities. Amortised cost is calculated by taking into account any issue costs and any discount or premium on settlement.

**Trade and other receivables**

Trade and other receivables in the Consolidated Statement of Financial Position are initially measured at original invoice amount and subsequently measured after deducting any provision for impairment.

**Cash and cash equivalents**

Cash and cash equivalents in the Consolidated Statement of Financial Position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less. For the purposes of the Consolidated Statement of Cash Flows, cash and cash equivalents comprise cash and short-term deposits as defined above and other short-term highly liquid investments that are readily convertible into cash and are subject to insignificant risk of changes in value, net of bank overdrafts.

**B.P. MARSH & PARTNERS PLC**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31ST JANUARY 2014**

**1. ACCOUNTING POLICIES (continued)**

**Trade and other payables**

Trade and other payables are stated based on the amounts which are considered to be payable in respect of goods or services received up to the date of the Consolidated Statement of Financial Position.

**International Financial Reporting Standards in issue but not yet effective**

At the date of authorisation of these consolidated financial statements, the International Accounting Standards Board ("IASB") and International Financial Reporting Interpretations Committee ("IFRIC") have issued the following standards, which are effective for annual accounting periods beginning on or after the stated effective date.

|                                                                             | Effective for periods<br>beginning on or after |
|-----------------------------------------------------------------------------|------------------------------------------------|
| IFRS 10, 11 & 12 and IAS 27 & 28 – Investment Entities (Amendments)         | 1st January 2014                               |
| IFRS 11 – Joint Arrangements                                                | 1st January 2014                               |
| IAS 32 – Amendment to Offsetting Financial Assets and Financial Liabilities | 1st January 2014                               |
| IFRS 9 – Financial Instruments – Classification and Measurement             | 1st January 2015                               |

The Group is currently assessing the impact of IFRS 10 "Investment Entities (Amendments)". All other standards and interpretations are not expected to have a material impact on the consolidated financial statements.

As the Group prepares its financial statements in accordance with IFRS as adopted by the European Union, the application of new standards and interpretations will be subject to their having been endorsed for use in the EU via the EU Endorsement mechanism. In the majority of cases this will result in an effective date consistent with that given in the original standard or interpretation but the need for endorsement restricts the Group's discretion to early adopt standards.

**2. SEGMENTAL REPORTING**

The Group operates in one business segment, provision of consultancy services to, as well as making and trading investments in, financial services businesses.

The Group identifies its reportable operating segments based on the geographical location in which each of its investments is incorporated and primarily operates. For management purposes, the Group is organised and reports its performance by two geographic segments: UK & Channel Islands and Non-UK & Channel Islands.

If material to the Group overall (where the segment revenues, reported profit or loss or combined assets exceed the quantitative thresholds prescribed by IFRS 8 Operating Segments ("IFRS 8")), the segment information is reported separately.

The Group allocates revenues, expenses, assets and liabilities to the operating segment where directly attributable to that segment. All indirect items are apportioned based on the percentage proportion of revenue that the operating segment contributes to the total Group revenue (excluding any unrealised gains and losses on the Group's non-current investments).

## B.P. MARSH &amp; PARTNERS PLC

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31ST JANUARY 2014

## 2. SEGMENTAL REPORTING (continued)

Each reportable segment derives its revenues from three main sources from equity portfolio investments as described in further detail in Note 1 under 'Income from equity portfolio investments' and also from treasury portfolio investments as described in Note 1 under 'Income from treasury portfolio investments'.

All reportable segments derive their revenues entirely from external clients and there are no inter-segment sales.

|                                          | Geographic segment<br>1:<br><i>UK &amp; Channel Islands</i> |                       | Geographic segment<br>2:<br><i>Non-UK &amp; Channel<br/>Islands</i> |                         | <u>Group</u>         |                       |
|------------------------------------------|-------------------------------------------------------------|-----------------------|---------------------------------------------------------------------|-------------------------|----------------------|-----------------------|
|                                          | <u>2014</u><br>£'000                                        | <u>2013</u><br>£'000  | <u>2014</u><br>£'000                                                | <u>2013</u><br>£'000    | <u>2014</u><br>£'000 | <u>2013</u><br>£'000  |
| <b>Operating income / (loss)</b>         | 5,949                                                       | 9,180                 | 160                                                                 | (955)                   | 6,109                | 8,225                 |
| Operating expenses                       | (1,679)                                                     | (1,558)               | (308)                                                               | (449)                   | (1,987)              | (2,007)               |
| <b>Segment operating profit / (loss)</b> | <u>4,270</u>                                                | <u>7,622</u>          | <u>(148)</u>                                                        | <u>(1,404)</u>          | <u>4,122</u>         | <u>6,218</u>          |
| Financial income                         | 117                                                         | 4                     | 21                                                                  | 1                       | 138                  | 5                     |
| Financial expenses                       | (66)                                                        | (51)                  | (12)                                                                | (14)                    | (78)                 | (65)                  |
| Exchange movements                       | -                                                           | (9)                   | (108)                                                               | 46                      | (108)                | 37                    |
| <b>Profit / (loss) before tax</b>        | <u>4,321</u>                                                | <u>7,566</u>          | <u>(247)</u>                                                        | <u>(1,371)</u>          | <u>4,074</u>         | <u>6,195</u>          |
| Income tax                               | (293)                                                       | (834)                 | 52                                                                  | 316                     | (241)                | (518)                 |
| <b>Profit / (loss) for the year</b>      | <u><b>£4,028</b></u>                                        | <u><b>£ 6,732</b></u> | <u><b>£(195)</b></u>                                                | <u><b>£ (1,055)</b></u> | <u><b>£3,833</b></u> | <u><b>£ 5,677</b></u> |

Included within the operating income reported above are the following amounts requiring separate disclosure owing to the fact that they are derived from a single investee company and the total revenues attributable to that investee company are 10% or more of the total realised income generated by the Group during the period:

| <b>Investee Company</b>          | Total income<br>attributable to the<br>investee company<br>£'000 |             | % of total realised<br>operating income |             | Reportable geographic<br>segment |             |
|----------------------------------|------------------------------------------------------------------|-------------|-----------------------------------------|-------------|----------------------------------|-------------|
|                                  | <u>2014</u>                                                      | <u>2013</u> | <u>2014</u>                             | <u>2013</u> | <u>2014</u>                      | <u>2013</u> |
| Besso Insurance Group Limited    | 876                                                              | 724         | 39                                      | 35          | 1                                | 1           |
| Hyperion Insurance Group Limited | 552                                                              | 590         | 24                                      | 28          | 1                                | 1           |
| Summa Insurance Brokerage, S.L.  | -                                                                | 312         | -                                       | 15          | -                                | 2           |
| U.S. Risk (UK) Limited           | 292                                                              | 210         | 13                                      | 10          | 1&2                              | 1&2         |

## B.P. MARSH &amp; PARTNERS PLC

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31ST JANUARY 2014

## 2. SEGMENTAL REPORTING (continued)

|                                               | Geographic segment<br>1:<br><i>UK &amp; Channel Islands</i> |                | Geographic segment 2:<br><i>Non-UK &amp; Channel Islands</i> |               | <u>Group</u>   |                |
|-----------------------------------------------|-------------------------------------------------------------|----------------|--------------------------------------------------------------|---------------|----------------|----------------|
|                                               | 2014<br>£'000                                               | 2013<br>£'000  | 2014<br>£'000                                                | 2013<br>£'000 | 2014<br>£'000  | 2013<br>£'000  |
| <b>Non-current assets</b>                     |                                                             |                |                                                              |               |                |                |
| Property, plant and equipment                 | 15                                                          | 7              | 3                                                            | -             | 18             | 7              |
| Investments – equity portfolio                | 25,989                                                      | 49,225         | 5,721                                                        | 3,486         | 31,710         | 52,711         |
| Investments – treasury portfolio              | 9,289                                                       | -              | -                                                            | -             | 9,289          | -              |
| Loans and receivables                         | 14,074                                                      | 6,899          | 3,174                                                        | 1,688         | 17,248         | 8,587          |
|                                               | 49,367                                                      | 56,131         | 8,898                                                        | 5,174         | 58,265         | 61,305         |
| <b>Current assets</b>                         |                                                             |                |                                                              |               |                |                |
| Trade and other receivables                   | 2,460                                                       | 970            | 225                                                          | 204           | 2,685          | 1,174          |
| Cash and cash equivalents                     | 5,502                                                       | 1,787          | -                                                            | -             | 5,502          | 1,787          |
| Deferred tax assets                           | -                                                           | -              | 40                                                           | 327           | 40             | 327            |
|                                               | 7,962                                                       | 2,757          | 265                                                          | 531           | 8,227          | 3,288          |
| <b>Total assets</b>                           | 57,329                                                      | 58,888         | 9,163                                                        | 5,705         | 66,492         | 64,593         |
| <b>Non-current liabilities</b>                |                                                             |                |                                                              |               |                |                |
| Loans and other payables                      | -                                                           | (100)          | -                                                            | -             | -              | (100)          |
| Carried interest provision                    | (197)                                                       | (294)          | -                                                            | -             | (197)          | (294)          |
| Deferred tax liabilities                      | (2,776)                                                     | (8,260)        | -                                                            | -             | (2,776)        | (8,260)        |
|                                               | (2,973)                                                     | (8,654)        | -                                                            | -             | (2,973)        | (8,654)        |
| <b>Current liabilities</b>                    |                                                             |                |                                                              |               |                |                |
| Trade and other payables                      | (558)                                                       | (484)          | -                                                            | -             | (558)          | (484)          |
| Corporation tax provision                     | (4,038)                                                     | -              | -                                                            | -             | (4,038)        | -              |
| <b>Total liabilities</b>                      | (7,569)                                                     | (9,138)        | -                                                            | -             | (7,569)        | (9,138)        |
| <b>Net assets</b>                             | <b>£49,760</b>                                              | <b>£49,750</b> | <b>£9,163</b>                                                | <b>£5,705</b> | <b>£58,923</b> | <b>£55,455</b> |
| Additions to property, plant and equipment    | 14                                                          | 1              | 3                                                            | -             | 17             | 1              |
| Depreciation of property, plant and equipment | 5                                                           | 7              | 1                                                            | 1             | 6              | 8              |
| Impairment of investments and loans           | -                                                           | -              | -                                                            | -             | -              | -              |
| <b>Cash flow arising from:</b>                |                                                             |                |                                                              |               |                |                |
| Operating activities                          | 684                                                         | (29)           | 21                                                           | 41            | 705            | 12             |
| Investing activities                          | 16,542                                                      | 4,047          | (2,425)                                                      | -             | 14,117         | 4,047          |
| Financing activities                          | (9,513)                                                     | (2,899)        | (1,594)                                                      | (30)          | (11,107)       | (2,929)        |
| Change in cash and cash equivalents           | <b>7,713</b>                                                | <b>1,119</b>   | <b>(3,998)</b>                                               | <b>11</b>     | <b>3,715</b>   | <b>1,130</b>   |

## B.P. MARSH &amp; PARTNERS PLC

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST JANUARY 2014**

**3. FINANCIAL EXPENSES**

|                                       | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|---------------------------------------|----------------------|----------------------|
| Other interest (Note 17)              | 66                   | 65                   |
| Investment management costs (Note 13) | 12                   | -                    |
|                                       | <u>£ 78</u>          | <u>£ 65</u>          |

**4. FINANCIAL INCOME**

|                                                                                            | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|--------------------------------------------------------------------------------------------|----------------------|----------------------|
| Bank interest                                                                              | 60                   | 5                    |
| Income from treasury portfolio investments – dividend and similar income (Note 13)         | 14                   | -                    |
| Income from treasury portfolio investments – net unrealised gains on revaluation (Note 13) | 64                   | -                    |
|                                                                                            | <u>£ 138</u>         | <u>£ 5</u>           |

**5. STAFF COSTS**

The average number of employees, including all directors (executive and non-executive), employed by the Group during the year was 16 (2013: 16). All remuneration was paid by B.P. Marsh & Company Limited.

The related staff costs were:

|                       | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|-----------------------|----------------------|----------------------|
| Wages and salaries    | 1,125                | 1,219                |
| Social security costs | 141                  | 153                  |
| Pension costs         | 58                   | 43                   |
|                       | <u>£1,324</u>        | <u>£1,415</u>        |

**6. DIRECTORS' EMOLUMENTS**

|                                                 | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|-------------------------------------------------|----------------------|----------------------|
| The aggregate emoluments of the directors were: |                      |                      |
| Management services – remuneration              | 790                  | 883                  |
| Fees                                            | 34                   | 43                   |
| Pension contributions – remuneration            | 35                   | 26                   |
|                                                 | <u>£ 859</u>         | <u>£ 952</u>         |

In addition to the above, Mr S.S. Clarke has an entitlement to a gain based on a carried interest, as outlined in Note 18.

|                              | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|------------------------------|----------------------|----------------------|
| <b>Highest paid director</b> |                      |                      |
| Emoluments                   | 202                  | 175                  |
| Long term incentive payments | -                    | 250                  |
| Pension contribution         | 14                   | 13                   |
|                              | <u>£ 216</u>         | <u>£ 438</u>         |

The Company contributes into its defined contribution pension scheme on behalf of certain employees and directors. Contributions payable are charged to the Consolidated Statement of Comprehensive Income in the period to which they relate.

**B.P. MARSH & PARTNERS PLC**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31ST JANUARY 2014**

**6. DIRECTORS' EMOLUMENTS (continued)**

During the period, 4 directors (2013: 3) accrued benefits under the defined contribution pension scheme.

**7. DIVIDENDS**

**Ordinary dividends**

Interim dividend paid (2013: Final dividend paid):

1.25 pence each on 29,230,000 Ordinary shares (2013: 1 pence each on 29,286,143 Ordinary shares)

|  | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|--|----------------------|----------------------|
|  | 365                  | 293                  |
|  | <u>£ 365</u>         | <u>£ 293</u>         |

**8. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION**

The profit for the period is arrived at after charging / (crediting):

|                                               | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|-----------------------------------------------|----------------------|----------------------|
| Depreciation of owned tangible fixed assets   | 6                    | 8                    |
| Auditors remuneration :-                      |                      |                      |
| Audit fees for the Company                    | 24                   | 23                   |
| Other services:                               |                      |                      |
| -Audit of subsidiaries' accounts              | 10                   | 9                    |
| -Taxation                                     | 10                   | 8                    |
| -Other advisory                               | 19                   | 22                   |
| Exchange loss / (gain)                        | 108                  | (37)                 |
| Operating lease rentals of land and buildings | 84                   | 84                   |
|                                               | <u>84</u>            | <u>84</u>            |

**9. TAXATION**

The charge for tax comprises:

|                                            | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
|--------------------------------------------|----------------------|----------------------|
| UK corporation tax charge for the year     | -                    | -                    |
| Deferred tax charge for the year (Note 19) | 241                  | 518                  |
|                                            | <u>£ 241</u>         | <u>£ 518</u>         |

**Factors affecting the charge for the year**

|                                                               |            |            |
|---------------------------------------------------------------|------------|------------|
| Profit on ordinary activities before tax                      | 4,074      | 6,195      |
| Tax at 23.17% on profit on ordinary activities (2013: 24.33%) | 944        | 1,507      |
| <b>Effects of:</b>                                            |            |            |
| Expenses not deductible for tax purposes                      | 71         | 25         |
| Non taxable net unrealised gains                              | (905)      | (1,493)    |
| Capital gains on disposal of investments                      | 5,817      | 953        |
| Tax payable on realised gains on disposal of investments      | (5,438)    | -          |
| Other adjustments                                             | (22)       | -          |
| <b>Other effects:</b>                                         |            |            |
| Management expenses utilised                                  | (382)      | (919)      |
| Non-taxable income (dividends received)                       | (85)       | (73)       |
| Corporate tax charge for the year                             | <u>£ -</u> | <u>£ -</u> |



## B.P. MARSH &amp; PARTNERS PLC

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**9. TAXATION (continued)**

There are no factors which may affect future tax charges except as set out in Note 19.

**10. EARNINGS PER SHARE FROM CONTINUING OPERATIONS ATTRIBUTABLE TO THE EQUITY SHAREHOLDERS**

|                                                                                                                       | <u>2014</u>   | <u>2013</u>   |
|-----------------------------------------------------------------------------------------------------------------------|---------------|---------------|
|                                                                                                                       | £'000         | £'000         |
| <b>Earnings</b>                                                                                                       |               |               |
| Earnings for the purpose of basic and diluted earnings per share being net profit attributable to equity shareholders | 3,833         | 5,677         |
| Earnings per share – basic and diluted                                                                                | 13.1p         | 19.4p         |
| <b>Number of shares</b>                                                                                               | <u>Number</u> | <u>Number</u> |
| Weighted average number of ordinary shares for the purposes of basic earnings per share                               | 29,230,000    | 29,258,072    |
| Number of dilutive shares under option                                                                                | Nil           | Nil           |
| Weighted average number of ordinary shares for the purposes of dilutive earnings per share                            | 29,230,000    | 29,258,072    |

In the prior year the Company repurchased 56,143 ordinary shares at a price of 89 pence per ordinary share. These shares were immediately cancelled upon purchase, resulting in a reduction in the number of ordinary shares in issue from 29,286,143 to 29,230,000.

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**11. PROPERTY, PLANT AND EQUIPMENT**

| <b>Group</b>           | <b>Furniture &amp;<br/>Equipment<br/>£'000</b> | <b>Leasehold<br/>Fixtures &amp;<br/>Fittings<br/>£'000</b> | <b>Total<br/>£'000</b> |
|------------------------|------------------------------------------------|------------------------------------------------------------|------------------------|
| <b>Cost</b>            |                                                |                                                            |                        |
| At 1st February 2012   | 67                                             | 51                                                         | 118                    |
| Additions              | 1                                              | -                                                          | 1                      |
| Disposals              | (10)                                           | -                                                          | (10)                   |
| At 31st January 2013   | 58                                             | 51                                                         | 109                    |
| At 1st February 2013   | 58                                             | 51                                                         | 109                    |
| Additions              | 17                                             | -                                                          | 17                     |
| Disposals              | (5)                                            | -                                                          | (5)                    |
| At 31st January 2014   | 70                                             | 51                                                         | 121                    |
| <b>Depreciation</b>    |                                                |                                                            |                        |
| At 1st February 2012   | 53                                             | 51                                                         | 104                    |
| Eliminated on disposal | (10)                                           | -                                                          | (10)                   |
| Charge for the year    | 8                                              | -                                                          | 8                      |
| At 31st January 2013   | 51                                             | 51                                                         | 102                    |
| At 1st February 2013   | 51                                             | 51                                                         | 102                    |
| Eliminated on disposal | (5)                                            | -                                                          | (5)                    |
| Charge for the year    | 6                                              | -                                                          | 6                      |
| At 31st January 2014   | 52                                             | 51                                                         | 103                    |
| <b>Net book value</b>  |                                                |                                                            |                        |
| At 31st January 2014   | £ 18                                           | £ -                                                        | £ 18                   |
| At 31st January 2013   | £ 7                                            | £ -                                                        | £ 7                    |
| At 31st January 2012   | £ 14                                           | £ -                                                        | £ 14                   |

## B.P. MARSH &amp; PARTNERS PLC

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**12. NON-CURRENT INVESTMENTS – EQUITY PORTFOLIO**

| <u>Group</u>                    | Shares in<br>investee<br>companies<br><u>Total</u><br>£'000 |
|---------------------------------|-------------------------------------------------------------|
| <b>At valuation</b>             |                                                             |
| At 1st February 2012            | 50,624                                                      |
| Additions                       | 822                                                         |
| Disposals                       | (4,865)                                                     |
| Provisions                      | -                                                           |
| Unrealised gains in this period | 6,130                                                       |
| At 31st January 2013            | <u>£52,711</u>                                              |
| At 1st February 2013            | 52,711                                                      |
| Additions                       | 4,272                                                       |
| Disposals                       | (29,017)                                                    |
| Provisions                      | -                                                           |
| Unrealised gains in this period | 3,744                                                       |
| At 31st January 2014            | <u>£31,710</u>                                              |
| <b>At cost</b>                  |                                                             |
| At 1st February 2012            | 18,264                                                      |
| Additions                       | 822                                                         |
| Disposals                       | (1,117)                                                     |
| Provisions                      | -                                                           |
| At 31st January 2013            | <u>£17,969</u>                                              |
| At 1st February 2013            | 17,969                                                      |
| Additions                       | 4,272                                                       |
| Disposals                       | (3,788)                                                     |
| Provisions                      | -                                                           |
| At 31st January 2014            | <u>£18,453</u>                                              |

The principal additions relate to the following transactions in the year:

On 13th May 2013 the Group subscribed to its pro-rata proportion of a £25m placing of new shares by Randall & Quilter Investment Holdings Limited (“R&Q”) (formerly known as Randall & Quilter Investment Holdings plc, prior to its re-domicile to Bermuda in July 2013) increasing its shareholding from 667,978 to 948,830 shares, but maintaining its overall percentage holding in R&Q. Total consideration paid for the shares amounted to £337,022 (£1.20 per share). As at 31st January 2014 the Group’s overall holding in R&Q was 1.33%.

On 5th June 2013 the Group acquired an effective 19.7% stake in Sterling Insurance Pty Ltd (“Sterling”), a specialist underwriting agency based in Australia. This investment was conducted through Neutral Bay Investments Limited (“Neutral Bay”), alongside Besso. Neutral Bay purchased a 39.47% shareholding in Sterling from its founder George Condell for AUD 6,159,571 (£3,898,619). As at 31st January 2014 the Group owned 49.9% of Neutral Bay with the remaining 50.1% majority stake owned by Besso. Total consideration payable for the Group’s 49.9% investment in Neutral Bay was £1,945,411 and comprised of 99,800 Ordinary £1 shares and 1,845,611 Redeemable Preferred £1 shares. As at 31st January 2014 the Group had made no future capital commitment in respect of Neutral Bay.

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**12. NON-CURRENT INVESTMENTS – EQUITY PORTFOLIO (continued)****Group (continued)**

On 25th October 2013 the Group acquired 1.25% (1.46% economic rights) in Besso Insurance Group Limited (“Besso”) from Brian Marsh Enterprises Limited for total consideration of £209,485. The purchase price was in line with the Group’s valuation of Besso’s shares as at 31st January 2013 and increased the Group’s holding in Besso from 36.71% as at 31st January 2013 to 37.96% as at 31st January 2014 (economic holding increased from 36.48% to 37.94%).

On 3rd December 2013 the Group acquired a 30% equity stake in Walsingham Motor Insurance Limited (“Walsingham”), a new specialist UK Motor Managing General Agency (“MGA”) operating in niche markets, for consideration of £300,000.

On 17th December 2013 the Group acquired a 40% equity stake in MB Prestige Holdings PTY Limited (“MB Group”) for consideration of AUD 873,066 (£479,707). MB Group is a MGA headquartered in Sydney, Australia and is recognised as a market leader in respect of prestige motor vehicle insurance in all mainland states of Australia.

On 31st January 2014 the Group acquired a further 12.02% equity stake in LEBC Holdings Limited (“LEBC”) from an exiting former employee shareholder for consideration of £1,000,000. Following the acquisition the Group’s total holding in LEBC increased from 22.89% to 34.91%.

The principal disposal in the year relates to the following transaction:

On 8th July 2013 the Group completed the sale of 5,623,520 shares (80% of its total holding of 7,029,400 shares) in Hyperion Insurance Group Limited (“Hyperion”) to the global growth equity firm General Atlantic for a cash consideration of £29,242,304 (£5.20 per A Ordinary share), or a net cash consideration of £29,028,604 after the deduction of related disposal costs (Note 14). The Group’s remaining 1,405,880 A Ordinary shares in Hyperion (2.79% as at 31st January 2014) is subject to a Call Option arrangement which will allow General Atlantic to purchase these remaining shares at £5.20 per share. The Call Option will expire and fall away on 8th July 2016 or upon Hyperion undertaking an Initial Public Offering (“IPO”), whichever is the earlier. Under the Call Option the Group could receive a further £7,310,576 in cash if exercised.

The Share Purchase Agreement includes an anti-embarrassment provision which provides that if Hyperion undertakes an IPO by 8th July 2014, at a price at or in excess of £6.25 per A Ordinary share, there will be an additional amount payable to the Group, up to a maximum of £0.30 per A Ordinary share. This provision could result in a maximum additional amount of £2,108,820 in consideration becoming payable to the Group; however Hyperion’s value would need to have increased to £6.60 per A Ordinary Share, or above, within the following 12 months and the right market conditions would need to be in place for a successful IPO, for this maximum additional consideration to become payable. As at the date of this report the Directors consider this additional consideration to be unlikely.

The unquoted investee companies, which are registered in England except Summa Insurance Brokerage S.L. (Spain), Preferred Asset Management Limited (Jersey), Close Horizons Limited (Isle of Man) and MB Prestige Holdings Pty Limited (Australia) are as follows:

| <u>Name of company</u>           | <u>% holding of share capital</u> | <u>Date information available to</u> | <u>Aggregate capital and reserves</u><br>£ | <u>Post tax profit/(loss) for the year</u><br>£ | <u>Principal activity</u> |
|----------------------------------|-----------------------------------|--------------------------------------|--------------------------------------------|-------------------------------------------------|---------------------------|
| The Broucour Group Limited       | 49.00                             | 30.04.13                             | (639,935)                                  | 149,794                                         | Business transfer agents  |
| Besso Insurance Group Limited    | 37.94                             | 31.12.13                             | 8,337,249                                  | 32,099                                          | Insurance intermediary    |
| Hyperion Insurance Group Limited | 2.79                              | 30.09.13                             | 24,812,000                                 | 9,874,000                                       | Insurance holding company |

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**12. NON-CURRENT INVESTMENTS – EQUITY PORTFOLIO (continued)****Group (continued)**

| <u>Name of company</u>                       | <u>% holding of share capital</u> | <u>Date information available to</u> | <u>Aggregate capital and reserves</u><br>£ | <u>Post tax profit/(loss) for the year</u><br>£ | <u>Principal activity</u>                           |
|----------------------------------------------|-----------------------------------|--------------------------------------|--------------------------------------------|-------------------------------------------------|-----------------------------------------------------|
| LEBC Holdings Limited                        | 34.91                             | 30.09.13                             | 725,568                                    | 586,765                                         | Independent financial advisor company               |
| MB Prestige Holdings Pty Limited             | 40.00                             | 31.12.13                             | 877,661                                    | 292,355                                         | Specialist Australian Motor Managing General Agency |
| Neutral Bay Investments Limited              | 49.90                             | -                                    | -                                          | -                                               | Investment holding company                          |
| Portfolio Design Group International Limited | 20.00                             | 31.12.13                             | 6,702,360                                  | 295,276                                         | Fund managers of traded endowment policies          |
| Morex Commercial Limited                     | 20.00                             | 31.12.13                             | 502,893                                    | 55,970                                          | Trading in secondary life policies                  |
| Preferred Asset Management Limited           | 20.00                             | 30.09.13                             | 577,514                                    | 358,794                                         | Fund management company                             |
| Close Horizons Limited                       | 20.00                             | 31.12.13                             | 1,635,051                                  | 192,151                                         | Fund management company                             |
| Summa Insurance Brokerage, S.L.              | 48.625                            | 31.12.12                             | 8,860,443                                  | (31,059)                                        | Consolidator of regional insurance brokers          |
| U.S. Risk (UK) Limited                       | 29.28                             | 31.12.13                             | 1,260,455                                  | (619,279)                                       | Holding company for insurance intermediaries        |
| Walsingham Motor Insurance Limited           | 30.00                             | 30.09.13                             | (378,118)                                  | (379,118)                                       | Specialist UK Motor Managing General Agency         |

In addition, as at 31st January 2014 the Group held 1.33% of the share capital of Randall & Quilter Investment Holdings Limited (“R&Q”). R&Q is an AIM listed company.

Close Horizons Limited (“Close Horizons”) is a 100% owned trading subsidiary of New Horizons Nominees Limited (“New Horizons”), a non-trading investment holding company in which the Group owns 20% of the share capital. The results shown above are therefore reflective of the Group’s effective 20% ownership in Close Horizons.

On 25th February 2014, following a period of run-off (which commenced in 2011), Paterson Squared, LLC (“Paterson Squared”) was formally dissolved. By 31st January 2012 the Group’s 22.5% investment valuation had been fully written down and a full provision had been made against the outstanding £100,000 loan due. The directors considered that recovery of any outstanding balances at 31st January 2014 was highly unlikely without further investment in legal costs and on the basis of the subsequent confirmation of the company’s dissolution, Paterson Squared has been removed from the Group’s ongoing investments.

The aggregate capital and reserves and profit/(loss) for the year shown above are extracted from the relevant local GAAP accounts of the investee companies except for those of Hyperion Insurance Group Limited which are prepared under IFRS.

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**12. NON-CURRENT INVESTMENTS – EQUITY PORTFOLIO (continued)**

| <u>Company</u>                  | Shares in<br>group<br>undertakings<br>£'000 |
|---------------------------------|---------------------------------------------|
| <b>At valuation</b>             |                                             |
| At 1st February 2012            | 39,965                                      |
| Additions                       | -                                           |
| Unrealised gains in this period | 5,334                                       |
| At 31st January 2013            | <u>£ 45,299</u>                             |
| At 1st February 2013            | 45,299                                      |
| Additions                       | -                                           |
| Unrealised gains in this period | 3,468                                       |
| At 31st January 2014            | <u>£ 48,767</u>                             |
| <b>At cost</b>                  |                                             |
| At 1st February 2012            | 2,143                                       |
| Additions                       | -                                           |
| At 31st January 2013            | <u>£ 2,143</u>                              |
| At 1st February 2013            | 2,143                                       |
| Additions                       | -                                           |
| At 31st January 2014            | <u>£ 2,143</u>                              |

**Shares in group undertakings**

All group undertakings are registered in England and Wales. The details and results of group undertakings, which are extracted from the UK GAAP accounts of these companies, are as follows:

| <u>Name of company</u>                      | %<br>Holding<br>of share<br><u>Capital</u> | Aggregate<br>capital and<br>reserves at<br>31 <sup>st</sup> January<br><u>2014</u><br>£ | Profit/(loss)<br>for the<br>year to<br>31 <sup>st</sup> January<br><u>2014</u><br>£ | <u>Principal activity</u>                                   |
|---------------------------------------------|--------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------|
| B.P. Marsh &<br>Company Limited             | 100                                        | 51,503,183                                                                              | 269,935                                                                             | Consulting<br>services and<br>investment<br>holding company |
| Marsh Insurance<br>Holdings Limited         | 100                                        | 11,625,866                                                                              | (124,400)                                                                           | Investment<br>holding company                               |
| B.P. Marsh Asset<br>Management Limited      | 100                                        | 22,855                                                                                  | 22,854                                                                              | Consulting<br>services                                      |
| B.P. Marsh & Co. Trustee<br>Company Limited | 100                                        | 1,000                                                                                   | -                                                                                   | Dormant                                                     |
| Marsh Development<br>Capital Limited        | 100                                        | 1                                                                                       | -                                                                                   | Dormant                                                     |

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**13. NON-CURRENT INVESTMENTS – TREASURY PORTFOLIO**

**Group**

| <b>At valuation</b>                           | <b>£'000</b>        |
|-----------------------------------------------|---------------------|
| Market value at 1st February 2013             | -                   |
| Additions at cost                             | 12,000              |
| Disposals                                     | (2,777)             |
| Change in value in the year (Note 3 & Note 4) | 66                  |
| <b>Market value at 31st January 2014</b>      | <b><u>9,289</u></b> |

The treasury portfolio comprises of investment funds managed and valued by the Group's investment managers, GAM London Limited, Rothschild Wealth Management (UK) Limited and Banque Heritage SA. All investments in securities are included at year end market value.

The initial investment into the funds was made following the partial realisation of the Group's investment in Hyperion Insurance Group Limited in July 2013 (see Note 12).

The purpose of the funds is to hold (and grow) the Group's surplus cash until such time that suitable investment opportunities arise.

The funds are risk bearing and therefore their value not only can increase, but also has the potential to fall below the amount initially invested by the Group. However, the performance of each fund is monitored on a regular basis and the appropriate action is taken if there is a prolonged period of poor performance.

As at 31st January 2014 the valuations of the treasury portfolio investments were split by fund as follows:

| <b><u>Investment Fund</u></b> | <b><u>Valuation as at 31st<br/>January 2014</u></b> |
|-------------------------------|-----------------------------------------------------|
|                               | <b>£</b>                                            |
| GAM London Limited            | 5,543,754                                           |
| Rothschild New Court Fund     | 731,996                                             |
| Banque Heritage SA            | 3,013,176                                           |
| <b>Total</b>                  | <b><u>9,288,926</u></b>                             |

Investment management costs of £12,549 (2013: £Nil) were charged to the Consolidated Statement of Comprehensive Income for the current year (Note 3).

**14. REALISED GAINS ON DISPOSAL OF EQUITY INVESTMENTS**

The realised gains on disposal of equity investments comprises of a net gain of £11,604 in respect of the Group's disposal of 80% of its investment in Hyperion Insurance Group Limited ("Hyperion") at its carrying value of £29,017,000 for a consideration of £29,242,304. This resulted in a gross realised gain on disposal of £225,304, reduced by disposal costs totalling £213,700, to give a net realised gain of £11,604 (see Note 12 for further details of this disposal).

The above Hyperion disposal also resulted in a net release to Retained Earnings from the Fair Value Reserve of £19,791,304, comprising of a £25,228,770 release of fair value which has been reduced by tax payable on disposal of £5,437,466 (see Note 9 and Note 22).

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**14. REALISED GAINS ON DISPOSAL OF EQUITY INVESTMENTS (continued)**

The amount included in realised gains on disposal of equity investments for the year ended 31st January 2013 was £4,501 in respect of capital distributions made by Randall & Quilter Investment Holdings Limited.

In addition, during the year ended 31st January 2013 the Group also made partial disposals of its investments in Hyperion and Besso Insurance Group Limited ("Besso") at their respective carrying values. As a result of these disposals being made at carrying value, no material gain or loss was included in the Consolidated Statement of Comprehensive Income for the year ended 31st January 2013, however the disposals did result in a release to Retained Earnings from the Fair Value Reserve of £3,748,321 (see Note 22).

**15. LOANS AND RECEIVABLES – NON-CURRENT**

|                                          | <u>Group</u>    |                | <u>Company</u>  |                 |
|------------------------------------------|-----------------|----------------|-----------------|-----------------|
|                                          | <u>2014</u>     | <u>2013</u>    | <u>2014</u>     | <u>2013</u>     |
|                                          | £'000           | £'000          | £'000           | £'000           |
| Trade receivables                        | -               | 127            | -               | -               |
| Loans to investee companies (Note 27)    | 17,248          | 8,460          | -               | -               |
| Amounts due from subsidiary undertakings | -               | -              | 10,155          | 10,155          |
|                                          | <u>£ 17,248</u> | <u>£ 8,587</u> | <u>£ 10,155</u> | <u>£ 10,155</u> |

£127,214 of prior year non-current trade receivables were owed by the Group's participating interests.

See Note 27 for terms of the loans.

**16. TRADE AND OTHER RECEIVABLES – CURRENT**

|                                              | <u>Group</u>   |                | <u>Company</u> |             |
|----------------------------------------------|----------------|----------------|----------------|-------------|
|                                              | <u>2014</u>    | <u>2013</u>    | <u>2014</u>    | <u>2013</u> |
|                                              | £'000          | £'000          | £'000          | £'000       |
| Trade receivables                            | 217            | 363            | -              | -           |
| Less provision for impairment of receivables | -              | -              | -              | -           |
|                                              | <u>217</u>     | <u>363</u>     | <u>-</u>       | <u>-</u>    |
| Loans to investee companies (Note 27)        | 2,101          | 261            | -              | -           |
| Other receivables                            | 13             | 11             | -              | -           |
| Prepayments and accrued income               | 354            | 539            | -              | -           |
|                                              | <u>£ 2,685</u> | <u>£ 1,174</u> | <u>£ -</u>     | <u>£ -</u>  |

Included within trade receivables is £183,391 (2013: £332,394) owed by the Group's participating interests.

Trade receivables are provided for based on estimated irrecoverable amounts from the fees and interest charged to investee companies, determined by the Group's management based on prior experience and their assessment of the current economic environment.



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**16. TRADE AND OTHER RECEIVABLES – CURRENT (continued)**

**Movement in the allowance for doubtful debts:**

|                                        | <u>Group</u>         |                      | <u>Company</u>       |                      |
|----------------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                        | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
| Balance at 1st February                | -                    | 123                  | -                    | -                    |
| Utilisation of provision in the period | -                    | (123)                | -                    | -                    |
| Balance at 31st January                | <u>£ -</u>           | <u>£ -</u>           | <u>£ -</u>           | <u>£ -</u>           |

In determining the recoverability of a trade receivable, the Group considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the reporting date.

The Group's net trade receivable balance (current and non-current) includes debtors with a carrying amount of £216,382 (2013: £490,046) which are past due at the reporting date for which the Group has not provided as there has not been a significant change in credit quality and the amounts are still considered recoverable. The Group does not hold any collateral over these balances.

**Ageing of past due but not impaired:**

|                   | <u>Group</u>         |                      | <u>Company</u>       |                      |
|-------------------|----------------------|----------------------|----------------------|----------------------|
|                   | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 | <u>2014</u><br>£'000 | <u>2013</u><br>£'000 |
| 0 – 30 days       | 50                   | 238                  | -                    | -                    |
| 31 – 60 days      | 56                   | 83                   | -                    | -                    |
| 61 – 90 days      | 51                   | 45                   | -                    | -                    |
| More than 90 days | 60                   | 124                  | -                    | -                    |
|                   | <u>£ 217</u>         | <u>£ 490</u>         | <u>£ -</u>           | <u>£ -</u>           |

There were no provisions made against loans to investee companies in both the current or prior year. The total provision against loans relating to existing Non-Current Investments as at 31st January 2014 stands at £685,000 (2013: £785,000).

See Note 27 for terms of the loans and Note 26 for further credit risk information.

**17. LOANS AND OTHER PAYABLES**

During the year, the Group drew down in full its £4,325,000 loan facility, which certain directors, and companies controlled by the directors, or other related parties, agreed to provide to the Group during the year to 31st January 2011. The loan facility was secured on the assets of the Company and accrued interest at a rate of UK Base Rate + 4% (subject to a minimum of 6.5%). Following the partial sale of the Group's investment in Hyperion Insurance Group Limited in July 2013 (see Note 12), the Group repaid the outstanding loan in full, at which time the facility expired.

## B.P. MARSH &amp; PARTNERS PLC

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**17. LOANS AND OTHER PAYABLES (continued)**

Interest on this loan facility of £65,608 (2013: £64,760) was charged to the Consolidated Statement of Comprehensive Income for the current year (Note 3).

During the year to 31st January 2013 the Group received an upfront payment of £300,000 in respect of a three year loan arrangement fee from Besso Insurance Group Limited ("Besso"). As at 31st January 2014 none of this fee was included in the Consolidated Statement of Financial Position under 'Non-current liabilities' as a long-term deferred income creditor (as at 31st January 2013: £100,000). The total fee is either included within the Consolidated Statement of Financial Position under 'Current liabilities' or has already been credited to the Consolidated Statement of Comprehensive Income as fees receivable.

**18. CARRIED INTEREST PROVISION**

|                            | <u>Group</u> |              | <u>Company</u> |             |
|----------------------------|--------------|--------------|----------------|-------------|
|                            | <u>2014</u>  | <u>2013</u>  | <u>2014</u>    | <u>2013</u> |
|                            | £'000        | £'000        | £'000          | £'000       |
| Carried interest provision | 197          | 294          | -              | -           |
|                            | <u>£ 197</u> | <u>£ 294</u> | <u>£ -</u>     | <u>£ -</u>  |

This carried interest provision represents S.S. Clarke's entitlement to a maximum of 20% of any gain, after deducting expenses and following the repayment of all loans, redemption of all preference shares, loan stock and equivalent finance provided by the Company, on the sale of the Group's equity investments in Portfolio Design Group International Limited, Morex Commercial Limited, Preferred Asset Management Limited and New Horizons Nominees Limited (together the "PDGI businesses").

No amounts were paid under this contract during the year (2013: £Nil). However, on 1st May 2014 the Group sold its entire investment in the PDGI businesses and on 2nd May 2014 the Group paid S.S. Clarke £197,033 in settlement of his carried interest entitlement in respect of this sale (see Note 28 for further details).

**19. DEFERRED TAX LIABILITIES – NON-CURRENT**

|                                              | <u>Group</u>   | <u>Company</u> |
|----------------------------------------------|----------------|----------------|
|                                              | £'000          | £'000          |
| At 1st February 2012                         | 7,415          | -              |
| Charged to Statement of Comprehensive Income | 518            | -              |
| At 31st January 2013                         | <u>£ 7,933</u> | <u>£ -</u>     |
| At 1st February 2013                         | 7,933          | -              |
| Charged to Statement of Comprehensive Income | 241            | -              |
| Release of deferred tax provision (Note 20)  | (5,438)        | -              |
| At 31st January 2014                         | <u>£ 2,736</u> | <u>£ -</u>     |

The directors estimate that, if the Group were to dispose of all its investments at the amount stated in the Consolidated Statement of Financial Position, £2,736,000 (2013: £7,933,000) of tax on capital gains would become payable by the Group at a corporation tax rate of 21% (2013: 23%).

## B.P. MARSH &amp; PARTNERS PLC

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**19. DEFERRED TAX LIABILITIES – NON-CURRENT (continued)**

Following the partial disposal of the Group's equity investment in Hyperion Insurance Group Limited (see Note 12 for further details) and the realisation of the gains arising from this disposal in the current year, £5,438,000 of deferred tax previously provided in respect of this investment (and included within the £7,933,000 of deferred tax provided as at 31st January 2013) was released to corporation tax payable in the Statement of Financial Position.

**20. CURRENT LIABILITIES**

|                                                 | <u>Group</u>  |             | <u>Company</u> |             |
|-------------------------------------------------|---------------|-------------|----------------|-------------|
|                                                 | <u>2014</u>   | <u>2013</u> | <u>2014</u>    | <u>2013</u> |
|                                                 | £'000         | £'000       | £'000          | £'000       |
| <b>Trade and other payables</b>                 |               |             |                |             |
| Trade payables                                  | 65            | 30          | -              | -           |
| Other taxation & social security costs          | 52            | 31          | -              | -           |
| Accruals and deferred income                    | 441           | 423         | -              | -           |
|                                                 | <hr/> 558     | <hr/> 484   | <hr/> -        | <hr/> -     |
| <b>Corporation tax provision</b>                |               |             |                |             |
| Release of deferred tax provision (Note 19)     | 5,438         | -           | -              | -           |
| Corporation tax paid on account during the year | (1,400)       | -           | -              | -           |
|                                                 | <hr/> 4,038   | <hr/> -     | <hr/> -        | <hr/> -     |
|                                                 | <hr/> £ 4,596 | <hr/> £ 484 | <hr/> £ -      | <hr/> £ -   |

The corporation tax provision relates to tax payable on the partial realisation of the Group's investment in Hyperion Insurance Group Limited (See Note 12 for further details).

**21. CALLED UP SHARE CAPITAL**

|                                                           | <u>2014</u>   | <u>2013</u>   |
|-----------------------------------------------------------|---------------|---------------|
|                                                           | £'000         | £'000         |
| <b>Allotted, called up and fully paid</b>                 |               |               |
| 29,230,000 Ordinary shares of 10p each (2013: 29,230,000) | 2,923         | 2,923         |
|                                                           | <hr/> £ 2,923 | <hr/> £ 2,923 |

In the prior year the Company repurchased 56,143 ordinary shares at a price of 89 pence per ordinary share. These shares were immediately cancelled upon purchase, resulting in a reduction in the number of ordinary shares in issue from 29,286,143 to 29,230,000.

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**22. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS**

| <b><u>Group</u></b>                        | <b><u>Share capital</u><br/>£'000</b> | <b><u>Share premium account</u><br/>£'000</b> | <b><u>Fair value reserve</u><br/>£'000</b> | <b><u>Reverse acquisition reserve</u><br/>£'000</b> | <b><u>Capital redemption reserve</u><br/>£'000</b> | <b><u>Retained earnings</u><br/>£'000</b> | <b><u>Total</u><br/>£'000</b> |
|--------------------------------------------|---------------------------------------|-----------------------------------------------|--------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-------------------------------------------|-------------------------------|
| At 1st February 2012                       | 2,929                                 | 9,370                                         | 24,656                                     | 393                                                 | -                                                  | 12,773                                    | 50,121                        |
| Profit for the year                        | -                                     | -                                             | 5,440                                      | -                                                   | -                                                  | 237                                       | 5,677                         |
| Transfers on sale of investments (Note 14) | -                                     | -                                             | (3,748)                                    | -                                                   | -                                                  | 3,748                                     | -                             |
| Dividends Paid (Note 7)                    | -                                     | -                                             | -                                          | -                                                   | -                                                  | (293)                                     | (293)                         |
| Share repurchase (Note 21)                 | (6)                                   | -                                             | -                                          | -                                                   | 6                                                  | (50)                                      | (50)                          |
| At 31st January 2013                       | £2,923                                | £9,370                                        | £26,348                                    | £ 393                                               | £ 6                                                | £16,415                                   | £55,455                       |

| <b><u>Group (continued)</u></b>            | <b><u>Share capital</u><br/>£'000</b> | <b><u>Share premium account</u><br/>£'000</b> | <b><u>Fair value reserve</u><br/>£'000</b> | <b><u>Reverse acquisition reserve</u><br/>£'000</b> | <b><u>Capital redemption reserve</u><br/>£'000</b> | <b><u>Retained earnings</u><br/>£'000</b> | <b><u>Total</u><br/>£'000</b> |
|--------------------------------------------|---------------------------------------|-----------------------------------------------|--------------------------------------------|-----------------------------------------------------|----------------------------------------------------|-------------------------------------------|-------------------------------|
| At 1st February 2013                       | 2,923                                 | 9,370                                         | 26,348                                     | 393                                                 | 6                                                  | 16,415                                    | 55,455                        |
| Profit for the year                        | -                                     | -                                             | 3,186                                      | -                                                   | -                                                  | 647                                       | 3,833                         |
| Transfers on sale of investments (Note 14) | -                                     | -                                             | (19,791)                                   | -                                                   | -                                                  | 19,791                                    | -                             |
| Dividends Paid (Note 7)                    | -                                     | -                                             | -                                          | -                                                   | -                                                  | (365)                                     | (365)                         |
| At 31st January 2014                       | £2,923                                | £9,370                                        | £9,743                                     | £ 393                                               | £ 6                                                | £36,488                                   | £58,923                       |

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**22. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS (continued)**

| <u>Company</u>             | <u>Share capital</u><br>£'000 | <u>Share premium account</u><br>£'000 | <u>Fair value reserve</u><br>£'000 | <u>Capital redemption reserve</u><br>£'000 | <u>Retained earnings</u><br>£'000 | <u>Total</u><br>£'000 |
|----------------------------|-------------------------------|---------------------------------------|------------------------------------|--------------------------------------------|-----------------------------------|-----------------------|
| At 1st February 2012       | 2,929                         | 9,370                                 | 37,821                             | -                                          | 1                                 | 50,121                |
| Profit for the year        | -                             | -                                     | 5,334                              | -                                          | 343                               | 5,677                 |
| Dividends paid (Note 7)    | -                             | -                                     | -                                  | -                                          | (293)                             | (293)                 |
| Share repurchase (Note 21) | (6)                           | -                                     | -                                  | 6                                          | (50)                              | (50)                  |
| At 31st January 2013       | <u>£2,923</u>                 | <u>£9,370</u>                         | <u>£43,155</u>                     | <u>£ 6</u>                                 | <u>£ 1</u>                        | <u>£55,455</u>        |
| At 1st February 2013       | 2,923                         | 9,370                                 | 43,155                             | 6                                          | 1                                 | 55,455                |
| Profit for the year        | -                             | -                                     | 3,468                              | -                                          | 365                               | 3,833                 |
| Dividends paid (Note 7)    | -                             | -                                     | -                                  | -                                          | (365)                             | (365)                 |
| At 31st January 2014       | <u>£2,923</u>                 | <u>£9,370</u>                         | <u>£46,623</u>                     | <u>£ 6</u>                                 | <u>£ 1</u>                        | <u>£58,923</u>        |

**23. OPERATING LEASE COMMITMENTS**

The Group and Company was committed to making the following future aggregate minimum lease payments under non-cancellable operating leases:

|                            | <u>2014</u><br><u>Land and buildings</u><br>£'000 | <u>2013</u><br><u>Land and buildings</u><br>£'000 |
|----------------------------|---------------------------------------------------|---------------------------------------------------|
| Earlier than one year      | £ 84                                              | £ 84                                              |
| Between two and five years | £ 160                                             | £ 244                                             |

**24. LOAN AND EQUITY COMMITMENTS**

On 22nd July 2010 (as varied on 8th August 2012) the Group entered into an agreement to provide a loan facility of £1,950,000 to U.S. Risk (UK) Limited, an investee company. As at 31st January 2014 £1,800,000 of this facility had been drawn down.

On 1st May 2013 the Group entered into an agreement to provide a loan facility of £747,000 to Besso Insurance Group Limited, an investee company. As at 31st January 2014 £265,000 of this facility had been drawn down. Together with £2,750,000 of 14% loan stock and other loans of £2,867,575, total loans drawn down as at 31st January 2014 amounted to £5,882,575, with a remaining undrawn facility of £482,000.

On 2nd December 2013 the Group entered into an agreement to provide a loan facility of £1,200,000 to Walsingham Motor Insurance Limited, an investee company. As at 31st January 2014 £1,000,000 of this facility had been drawn down.

## B.P. MARSH &amp; PARTNERS PLC

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
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**25. CONTINGENT LIABILITIES**

The Group has entered into long-term incentive arrangements with certain employees and directors. Provided they remain in employment with the Group as at specified dates in the future, the Group has agreed to pay bonuses totalling £60,000 together with the Employers' National Insurance due thereon. £30,000 is due to be paid on 15th May 2015 and £30,000 on 15th May 2016. No amount has been included in these financial statements as the performance conditions relating to these incentives had not been met at the year end.

**26. FINANCIAL INSTRUMENTS**

The Group's financial instruments comprise loans to participating interests, cash and liquid resources and various other items, such as trade debtors, trade creditors, other debtors and creditors and loans. These arise directly from the Group's operations.

The Group has not entered into any derivatives transactions.

It is, and has been throughout the period under review, the Group's policy that no trading in financial instruments shall be undertaken.

The main risks arising from the Group's financial instruments are price risk, credit risk, liquidity risk, interest rate cash flow risk and currency risk. The Board reviews and agrees policies for managing each of these risks and they are summarised in the Group Report of the Directors under "Financial Risk Management".

*Interest rate profile*

The Group has cash balances of £5,502,000 (2013: £1,787,000), which are part of the financing arrangements of the Group. The cash balances comprise bank current accounts and deposits placed at investment rates of interest, which ranged up to 2.0% p.a. in the period (2013: deposit rates of interest ranged up to 0.3% p.a.). During the period maturity periods ranged between immediate access and 1 year (2013: maturity periods ranged between immediate access and 1 month).

*Currency hedging*

During the period, the Group did not engage in any form of currency hedging transaction (2013: None).

*Financial liabilities*

The Company had no borrowings as at 31st January 2014 (2013: £Nil). Please refer to Note 17 for further details.

*Fair values*

The Group has adopted the amendment to IFRS 7 for financial instruments which are measured at fair value at the reporting date. This requires disclosure of fair value measurements by level of the following fair value measurement hierarchy:

- Level 1: Quoted prices unadjusted in active markets for identical assets or liabilities;
- Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, observed either directly as prices or indirectly from prices; and
- Level 3: Inputs for the asset or liability that are not based on observable market data.

## B.P. MARSH &amp; PARTNERS PLC

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
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**26. FINANCIAL INSTRUMENTS (continued)**

The following table presents the Group's assets and liabilities that are measured at fair value at 31st January 2014:

|                                                                                                | <u>Level 1</u><br>£'000 | <u>Level 2</u><br>£'000 | <u>Level 3</u><br>£'000 | <u>Total</u><br>£'000 |
|------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| <b>Assets</b>                                                                                  |                         |                         |                         |                       |
| Equity portfolio<br>investments designated as<br>"fair value through profit<br>or loss" assets | 1,708                   | -                       | 30,002                  | 31,710                |
| Treasury portfolio<br>investments                                                              | 9,289                   | -                       | -                       | 9,289                 |
|                                                                                                | <u>£10,997</u>          | <u>-</u>                | <u>£30,002</u>          | <u>£40,999</u>        |

The Group's assets and liabilities that are measured at fair value at 31st January 2013 are presented in the following table:

|                                                                                                | <u>Level 1</u><br>£'000 | <u>Level 2</u><br>£'000 | <u>Level 3</u><br>£'000 | <u>Total</u><br>£'000 |
|------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-----------------------|
| <b>Assets</b>                                                                                  |                         |                         |                         |                       |
| Equity portfolio<br>investments designated as<br>"fair value through profit<br>or loss" assets | 785                     | -                       | 51,926                  | 52,711                |
|                                                                                                | <u>£785</u>             | <u>-</u>                | <u>£51,926</u>          | <u>£52,711</u>        |

**27. RELATED PARTY DISCLOSURES**

The following loans owed by the associated companies of the Company and its subsidiaries were outstanding at the year end:

|                                    | <u>2014</u><br>£ | <u>2013</u><br>£ |
|------------------------------------|------------------|------------------|
| The Broucour Group Limited         | 1,135,000        | 1,285,000        |
| Besso Insurance Group Limited      | 5,882,575        | 3,678,698        |
| Hyperion Insurance Group Limited   | 6,037,361        | 2,754,392        |
| LEBC Holdings Limited              | 1,005,000        | -                |
| U.S. Risk (UK) Limited             | 1,800,000        | -                |
| Walsingham Motor Insurance Limited | 1,000,000        | -                |
|                                    | €                | €                |
| Summa Insurance Brokerage, S.L.    | 2,951,240        | 1,971,879        |
|                                    | AUD              | AUD              |
| MB Prestige Holdings PTY Limited   | 1,417,334        | -                |

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**27. RELATED PARTY DISCLOSURES (continued)**

The loans are typically secured on the assets of the investee companies and an appropriate interest rate is charged based upon the risk profile of that company.

During the year, the Group both drew down and repaid in full its agreed £4,325,000 loan facility with certain directors, companies controlled by the directors, or other related parties (the "Lenders"), including Brian Marsh Enterprises Limited (total £3,500,000 facility drawn down and repaid in full during the year), Ms J.K.N. Dunbar (total facility of £500,000 drawn down and repaid in full during the year), Mr P.J. Mortlock (total facility of £250,000 drawn down and repaid in full during the year) and Mrs M. Newman (total facility of £75,000 drawn down and repaid in full during the year) which was secured on the assets of the Company.

The loan accrued interest at a rate of UK Base Rate + 4%, subject to a minimum of 6.5%. Interest was payable on a quarterly basis and this rolling facility bore a charge of 1% p.a. on any undrawn amount. Following the full repayment of the loan in July 2013 (subsequent to the partial sale of the Group's investment in Hyperion Insurance Group Limited as outlined in Note 12), the facility expired.

Mr B.P. Marsh, the Chairman and majority shareholder of the Company is also the Chairman and majority shareholder of Brian Marsh Enterprises Limited. In addition Ms J.K.N. Dunbar (a director and shareholder of the Company) is a director and minority shareholder of Brian Marsh Enterprises Limited. Ms C.S. Kenyon (a director of the Company) is also a director of Brian Marsh Enterprises Limited.

Income receivable, consisting of consultancy fees, interest on loans and dividends recognised in the Consolidated Statement of Comprehensive Income in respect of the associated companies of the Company and its subsidiaries for the year were as follows:

|                                              | <u>2014</u> | <u>2013</u> |
|----------------------------------------------|-------------|-------------|
|                                              | £           | £           |
| The Broucour Group Limited                   | 53,490      | 30,855      |
| Besso Insurance Group Limited                | 875,550     | 723,581     |
| Hyperion Insurance Group Limited             | 551,521     | 589,843     |
| LEBC Holdings Limited                        | 128,467     | 102,249     |
| MB Prestige Holdings Pty Limited             | 7,586       | -           |
| Neutral Bay Investments Limited              | 94,456      | -           |
| Paterson Squared, LLC                        | -           | 959         |
| Portfolio Design Group International Limited | 34,000      | 66,000      |
| Summa Insurance Brokerage, S.L.              | 94,022      | 311,733     |
| U.S. Risk (UK) Limited and related entities  | 292,110     | 209,531     |
| Walsingham Motor Insurance Limited           | 17,753      | -           |

In addition, the Group made management charges of £34,000 (2013: £35,000) to Marsh Christian Trust. Mr B.P. Marsh, the Chairman and majority shareholder of the Company, is also the Trustee and Settlor of Marsh Christian Trust.

The Group also made management charges of £8,000 (2013: £15,000) to Brian Marsh Enterprises Limited.

On 25th October 2013 the Group acquired 1.25% (1.46% economic rights) in Besso Insurance Group Limited ("Besso") from Brian Marsh Enterprises Limited for total consideration of £209,485. The purchase price was in line with the Group's valuation of Besso's shares as at 31st January 2013 and increased the Group's holding in Besso from 36.71% as at 31st January 2013 to 37.96% as at 31st January 2014 (economic holding increased from 36.48% to 37.94%).



**B.P. MARSH & PARTNERS PLC**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31ST JANUARY 2014**

**27. RELATED PARTY DISCLOSURES (continued)**

S.S. Clarke is entitled to a maximum of 20% of any gain, after deducting expenses and following the repayment of all loans, redemption of all preference shares, loan stock and equivalent finance provided by the Company, on the sale of the Group's investments in Portfolio Design Group International Limited, Morex Commercial Limited, Preferred Asset Management Limited and New Horizons Nominees Limited (together the "PDGI businesses").

The carried interest provided for at the year end was £197,033 (2013: £294,000).

All the above transactions were conducted on an arms length basis.

Of the total dividend payments made during the year of £365,375, £234,625 was paid to the directors or parties related to them (2013: total dividend payments of £292,861, of which £187,334 was paid to the directors or parties related to them).

**28. EVENTS AFTER THE REPORTING DATE**

On 12th February 2014 Mr B.P. Marsh, the Chairman and majority shareholder of the Company, transferred 220,000 ordinary shares in the Company to the Marsh Christian Trust, a grant-making charitable trust of which Mr B.P. Marsh is also Trustee and Settlor, for nil consideration.

On 27th February 2014 the Group provided the remaining £200,000 of an agreed £1,200,000 loan facility to Walsingham Motor Insurance Limited to fund the continued expansion of the business.

On 17th April 2014, the Group provided Besso Insurance Group Limited ("Besso") with a short-term working capital loan of £315,000. The loan is repayable over 12 months, commencing 31st May 2014, with a final repayment date of 30th April 2015.

On 1st May 2014 the Group sold, to its fellow shareholders, its respective 20% stakes in Portfolio Design Group International Limited, Morex Commercial Limited, Preferred Asset Management Limited and New Horizons Nominees Limited (together the "PDGI businesses") for a combined total of £1,250,000 in cash. As outlined in Note 18, Mr S.S. Clarke, a non-executive Director of the Company, is entitled to 20% of any gain on the sale of the PDGI businesses after the deduction of expenses. Consequently, on 2nd May 2014 the Group paid Mr S.S. Clarke £197,033 in respect of his entitlement due on the sale of the PDGI businesses as per the carried interest agreement between the Group and Mr S.S. Clarke.

On 12th May 2014 the Group provided £68,000 of an agreed £747,000 loan facility to Besso in order to fund the continued expansion of its business in Turkey. This draw down was in addition to the £265,000 already drawn down from the facility as at 31st January 2014 (see Note 24).

On 29th May 2014 the Group subscribed to its pro-rata proportion of a £1,200,000 Rights Issue in U.S. Risk (UK) Limited ("U.S. Risk"). Total consideration paid amounted to £351,000 for 351,000 newly issued B Ordinary shares (£1 per share) with the Group maintaining its 29.28% holding in U.S. Risk as at the date of this report. In addition, on the same date the Group agreed to provide an additional loan facility of £469,515 to U.S. Risk. As at 31st January 2014 U.S. Risk had drawn down £1,800,000 of its previously agreed £1,950,000 loan facility (Note 24). The £469,515 facility provided is in addition to the £1,800,000 already drawn down and brings the total agreed loan facility to £2,269,515. £204,909 of the additional facility was drawn down on completion, taking the total loan drawn down at the date of this report to £2,004,909, leaving a remaining undrawn facility of £264,606. No cash was provided to U.S. Risk in respect of the £204,909 loan drawn down as it was in settlement of existing trade receivables balances owing to the Group. Both the Rights Issue and increase to the loan facility were made for working capital purposes.

**29. ULTIMATE CONTROLLING PARTY**

The directors consider Mr B.P. Marsh to be the ultimate controlling party.