

Interim report 2010

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Registered office

Linton Park

Linton

Near Maidstone

Kent ME17 4AB

Registered number 29559

www.camellia.plc.uk

Chairman's statement

The profit before tax of £16,136,000 for the six months to 30 June 2010 compares with a profit of £4,995,000 for the same period last year.

In recognition of these positive results the board has declared an interim dividend of 30p per ordinary share payable on 4 November 2010 to shareholders registered on 15 October 2010.

Tea

India

Production has again been below expectation due to initial drought being followed by excessively wet and cold conditions. It is expected that some of the current shortfall in production will be recovered in the second half of the year. Sale prices have again increased over the previous year. The political situation in West Bengal and particularly in Darjeeling continues to be a cause for concern.

Bangladesh

Bangladesh also suffered a drought early in the year but production is now improving and sale prices remain beneficial.

Africa

Production is well ahead of last year as a result of good climatic conditions. This, combined with higher sale prices, has led to improved results particularly in Kenya. Prices have however declined from the high levels achieved earlier in the year.

Edible nuts

Macadamia production in Malawi and South Africa, whilst ahead of last year, is below expectations as a result of dry conditions at the time of flowering. Sale prices are above those of the previous year.

The pistachio harvest in California takes place in the second half of the year but prospects are in accordance with a normal 'on' year for production.

Other horticulture

The citrus crop at Horizon Farms in California is ahead of last year with sale prices expected to be on a par with those for 2009

Although avocado production at Kakuzi in Kenya is higher than the previous year there has not been as much outgrower fruit processed through the packing facility. Sale prices are also expected to be lower than last year due to greater availability of fruit from South Africa and South America.

Rubber production in Bangladesh is similar to last year but sale prices are at a higher level.

Adverse climatic conditions reduced the maize harvest at CC Lawrie in Brazil. The soya harvest should increase over the previous year but sale prices for both crops remain disappointing due to reduced demand and increased production in the USA.

The wine harvest in South Africa was similar to the previous year.

Food storage and distribution

The highly competitive market for cold storage continues and has impacted adversely on the results of Associated Cold Stores and Transport. The prospects for the cold storage industry remain uncertain.

Engineering

It is difficult to establish any consistent pattern from our engineering group. Whilst de-stocking may now have run its course, orders are only being placed on a hand to mouth basis and there remains widespread caution in the engineering sector in respect of a potential double dip recession. Plans continue for the re-establishment of the Abbey Metal Finishing facility following the disastrous fire in April 2010.

Chairman's statement

Banking

It continues to be very difficult for Duncan Lawrie to make any margin on its deposit-taking business with interest rates remaining at historically low levels. The asset management division of the business continues to make a positive contribution to Duncan Lawrie's results.

Pharmaceutical

As previously announced, the group disposed of its interest in Siegfried Holding AG in April 2010.

Prospects

Our agricultural operations are making a positive contribution to profits, the maintenance of which is of course dependent on benign climatic conditions and reasonable sale prices, neither of which can be guaranteed, to cover the ever-increasing costs of production. The group has no net debt and remains in a strong financial position but, as usual, it is not possible to give any indication of the likely outcome for the full year.

M C Perkins

Chairman

26 August 2010

Interim management report

The chairman's statement forms part of this report and includes important events that have occurred during the six months ended 30 June 2010 and their impact on the financial statements set out herein.

Principal risks and uncertainties

The directors' report in the statutory financial statements for the year ended 31 December 2009 (the accounts are available on the company's website: www.camellia.plc.uk) highlighted risks and uncertainties that could have an impact on the group's businesses. As these businesses are widely spread both in terms of activity and location, it is unlikely that any one single factor could have a material impact on the group's performance. These risks and uncertainties continue to be relevant for the remainder of the year. In addition, the chairman's statement included in this report refers to specific risks and uncertainties that the group is presently facing.

Statement of directors' responsibilities

The directors confirm that these condensed financial statements have been prepared in accordance with IAS 34 'Interim Financial Reporting' as adopted by the European Union, and that the interim management report herein includes a fair review of the information required by sections 4.2.7 and 4.2.8 of the Disclosure and Transparency Rules of the United Kingdom's Financial Services Authority.

The directors of Camellia Plc are listed in the Camellia Plc statutory financial statements for the year ended 31 December 2009. Dr B A Siegfried did not seek re-election at the annual general meeting. There have been no other subsequent changes of directors and a list of current directors is maintained on the group's website at www.camellia.plc.uk.

By order of the board

M C Perkins Chairman

26 August 2010

Consolidated income statement for the six months ended 30 June 2010

	Notes	Six months ended 30 June 2010 £'000	Six months ended 30 June 2009 £'000	Year ended 31 December 2009 £'000
Revenue Cost of sales	4	102,557 (69,824)	96,948 (68,076)	230,270 (148,506)
Gross profit Other operating income Distribution costs Administrative expenses		32,733 915 (3,492) (18,428)	28,872 869 (3,642) (21,325)	81,764 1,698 (9,061) (39,041)
Trading profit Share of associates' results	4 5	11,728 2,387	4,774 465	35,360 (2,966)
Profit on disposal of available-for-sale investments Profit on disposal of an associate Profit on part disposal of a subsidiary Loss on disposal of a subsidiary Gain arising from changes in fair value of biological assets	6	80 248 - - 1,085	28 - 135 - 95	28 - 135 (674) 2,746
Profit from operations Investment income		15,528 452	5,497 412	34,629 1,106
Finance income Finance costs Pension schemes' net financing expense		775 (452) (167)	435 (650) (699)	1,103 (1,566) (1,129)
Net finance income/(costs)	7	156	(914)	(1,592)
Profit before tax Taxation	8	16,136 (5,163)	4,995 (1,881)	34,143 (11,702)
Profit for the period		10,973	3,114	22,441
Profit attributable to: Non-controlling interests Equity shareholders		3,463 7,510 10,973	1,353 1,761 3,114	6,544 15,897 22,441
Earnings per share – basic and diluted	10	270.2p	63.4p	571.9p

Statement of comprehensive income for the six months ended 30 June 2010

	Six months ended 30 June 2010 £'000	Six months ended 30 June 2009 £'000	Year ended 31 December 2009 £'000
Profit for the period	10,973	3,114	22,441
Other comprehensive income/(expense):			
Foreign exchange translation differences	14,260	(32,479)	(24,276)
Release of exchange translation difference on disposal of associate	(17,298)	_	_
Release of other reserve movements on disposal of associate	945	_	_
Release of exchange translation difference on disposal of subsidiary	_	_	(294)
Actuarial movement on defined benefit pension schemes (note 14)	(6,577)	(13,890)	(2,657)
Available-for-sale investments:			
Valuation losses taken to equity	(2,043)	(1,562)	(729)
Share of other comprehensive income of associates	(134)	262	3,075
Tax relating to components of other comprehensive income		(104)	(1,276)
Other comprehensive expense for the period, net of tax	(10,847)	(47,773)	(26,157)
Total comprehensive income/(expense) for the period	126	(44,659)	(3,716)
Total comprehensive income/(expense) attributable to:			
Non-controlling interests	4,582	(1,755)	4,163
Equity shareholders	(4,456)	(42,904)	(7,879)
	126	(44,659)	(3,716)

Consolidated balance sheet at 30 June 2010

		30 June 2010	30 June 2009	31 December 2009
	Notes	£'000	£'000	£'000
Non-current assets				
Intangible assets		8,363	8,761	8,584
Property, plant and equipment	11	83,626	77,122	80,491
Biological assets		113,148	100,625	106,067
Prepaid operating leases		1,076	1,045	1,074
Investments in associates		38,360	93,731	97,364
Deferred tax assets		95	161	103
Other investments		30,901	28,937	30,153
Retirement benefit surplus		3,301	2,741	3,054
Trade and other receivables		17,121	18,752	19,646
Total non-current assets		295,991	331,875	346,536
Current assets				
Inventories		33,927	28,004	28,279
Trade and other receivables		58,450	55,645	55,197
Other investments		6,072	7,871	12,420
Current income tax assets	10	2,361	2,633	763
Cash and cash equivalents	12	268,177	229,125	229,574
		368,987	323,278	326,233
Non-current assets classified as held for sale			5,768	
Total current assets		368,987	329,046	326,233
Current liabilities				
Borrowings	13	(13,727)	(18,432)	(12,761)
Trade and other payables		(251,473)	(263,398)	(254,346)
Current income tax liabilities		(6,718)	(3,696)	(5,353)
Other employee benefit obligations		(271)	(226)	(268)
Provisions		(150)	(297)	(150)
Total current liabilities		(272,339)	(286,049)	(272,878)
Net current assets		96,648	42,997	53,355
Total assets less current liabilities		392,639	374,872	399,891
Non-current liabilities				
Borrowings	13	(1,165)	(7,475)	(3,119)
Trade and other payables		(12,327)	(11,038)	(11,227)
Deferred tax liabilities		(31,538)	(28,090)	(30,449)
Retirement benefit obligations	14	(25,621)	(39,825)	(27,045)
Other employee benefit obligations		(1,761)	(1,927)	(1,623)
Other non-current liabilities		(116)	(120)	(118)
Total non-current liabilities		(72,528)	(88,475)	(73,581)
Net assets		320,111	286,397	326,310
Equity				
Called up share capital		284	284	284
Reserves		284,611	258,699	293,570
Shareholders' funds		284,895	258,983	293,854
Non-controlling interests		35,216	27,414	32,456
Total equity		320,111	286,397	326,310
• •				

Consolidated cash flow statement for the six months ended 30 June 2010

Cash generated from operations Cash flows from operating activities Interest paid Income taxes paid Interest received Dividends received from associates	Notes	Six months ended 30 June 2010 £'000 (4,081) (311) (5,885) 787 409	Six months ended 30 June 2009 £'000 5,038 (870) (4,123) 513 1,490	Year ended 31 December 2009 £'000 48,038 (1,747) (10,074) 1,189 2,297
Net cash flow from operating activities		(9,081)	2,048	39,703
Cash flows from investing activities Purchase of intangible assets Purchase of property, plant and equipment Proceeds from sale of non-current assets Part disposal of a subsidiary Disposal of a subsidiary Purchase of non-controlling interests Proceeds from sale of associate Proceeds from sale of investments Purchase of investments Income from investments Income from investments		(72) (5,783) 734 312 - (2,705) 48,754 10,037 (4,655) 452 47,074	(115) (4,055) 139 579 - - 3,487 (5,889) 412 (5,442)	(192) (10,111) 697 579 3,843 - 5,509 (12,683) 1,106 (11,252)
Cash flows from financing activities Equity dividends paid Dividends paid to non-controlling interests New loans Repayment of debt Net cash flow from financing activities Net increase/(decrease) in cash and cash equivalents	16	(1,844) - (4,953) (6,797) 31,196	(1,676) 850 (2,890) (3,716) (7,110)	(2,557) (2,610) 788 (4,883) (9,262)
Cash and cash equivalents at beginning of period Exchange gains/(losses) on cash Cash and cash equivalents at end of period		28,631 879 60,706	9,919 (434) 2,375	9,919 (477) 28,631

For the purposes of the cash flow statement, cash and cash equivalents are included net of overdrafts repayable on demand. These overdrafts are excluded from the definition of cash and cash equivalents disclosed on the balance sheet.

For the purposes of the cash flow statement cash and cash equivalents comprise:

Cash and cash equivalents	268,177	229,125	229,574
Less banking operation funds	(196,166)	(212,869)	(193,434)
Overdrafts repayable on demand (included in current liabilities – borrowings)	<u>(11,305)</u>	<u>(13,881)</u>	<u>(7,509)</u>
	<u>60,706</u>	<u>2,375</u>	<u>28,631</u>

Statement of changes in equity for the six months ended 30 June 2010

	Share capital £'000	Share premium £'000	Treasury shares £'000	Retained earnings £'000	Other reserves £'000	Total £'000	Non- controlling interests £'000	Total equity £'000
At 1 January 2009	284	15,298	(400)	195,485	93,433	304,100	30,401	334,501
Total comprehensive expense for the period	_	_	_	(11,971)	(30,933)	(42,904)	(1,755)	(44,659)
Dividends	_	_	_	(2,001)	_	(2,001)	(1,676)	(3,677)
Non-controlling interest subscription	_	_	_	_	_	_	444	444
Share of associate's change in treasury shares	_	_	_	(258)	_	(258)	_	(258)
Share of associates' other equity movements	_	_	_	75	_	75	_	75
Loss on dilution of interest in associate				(29)		(29)		(29)
At 30 June 2009	284	15,298	(400)	181,301	62,500	258,983	27,414	286,397
At 1 January 2009	284	15,298	(400)	195,485	93,433	304,100	30,401	334,501
Total comprehensive income/(expense) for the period	_	_	_	14,926	(22,805)	(7,879)	4,163	(3,716)
Dividends	_	_	_	(2,557)	_	(2,557)	(2,610)	(5,167)
Non-controlling interest subscription	_	_	_	_	_	_	502	502
Share of associate's change in treasury shares	_	_	_	200	_	200	_	200
Share of associates' other equity movements	_	_	_	27	_	27	_	27
Loss on dilution of interest in associate	_	_	_	(37)	_	(37)	_	(37)
At 31 December 2009	284	15,298	(400)	208,044	70,628	293,854	32,456	326,310
Total comprehensive income/(expense) for the period	_	_	_	1,709	(6,165)	(4,456)	4,582	126
Dividends	_	_	_	(2,057)	_	(2,057)	(1,844)	(3,901)
Non-controlling interest subscription	_	_	_	43	_	43	270	313
Acquisition of non-controlling interest	_	_	_	(2,457)	_	(2,457)	(248)	(2,705)
Share of associate's other equity movements	_	_	_	64	_	64	_	64
Loss on dilution of interest in associate				(96)		(96)		(96)
At 30 June 2010	284	15,298	(400)	205,250	64,463	284,895	35,216	320,111

Notes to the accounts

1 Basis of preparation

These financial statements are the interim condensed consolidated financial statements of Camellia Plc, a company registered in England, and its subsidiaries (the "group") for the six month period ended 30 June 2010 (the "Interim Report"). They should be read in conjunction with the Report and Accounts (the "Annual Report") for the year ended 31 December 2009.

The financial information contained in this interim report has not been audited and does not constitute statutory accounts within the meaning of Section 435 of the Companies Act 2006. A copy of the statutory accounts for the year ended 31 December 2009 has been delivered to the Registrar of Companies. The auditors' opinion on these accounts was unqualified and does not contain an emphasis of matter paragraph or a statement made under Section 498(2) and Section 498(3) of the Companies Act 2006.

The interim condensed financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") including IAS 34 "Interim Financial Reporting". For these purposes, IFRS comprise the Standards issued by the International Accounting Standards Board ("IASB") and Interpretations issued by the International Financial Reporting Interpretations Committee ("IFRIC") that have been adopted by the European Union.

Where necessary, the comparatives have been reclassified from the previously reported interim results to take into account any presentational changes made in the Annual Report.

These interim condensed financial statements were approved by the board of directors on 26 August 2010.

2 Accounting policies

These interim condensed financial statements have been prepared on the basis of accounting policies consistent with those applied in the financial statements for the year ended 31 December 2009. In addition the group has implemented the following new and revised standards and interpretations:

IFRS 3 (revised) Business combinations

IFRS 5 (amendment) Non-current assets held for sale and discontinued operations

IAS 27 (revised) Consolidated and separate financial statements

IAS 38 (amendment) Intangible assets

IFRIC 17 Distribution of non-cash assets to owners

A summary of each of the above standards and interpretations was provided on page 34 of the 2009 Annual Report. IFRS 3 (revised) and IAS 27 (revised) apply prospectively to acquisitions and disposals of interests in businesses completed on or after 1 January 2010. The adoption of IFRS 5, IAS 38 and IFRIC 17 has had no material impact on the group's results, assets and liabilities.

3 Cyclical and seasonal factors

Due to climatic conditions the group's tea operations in India and Bangladesh produce most of their crop during the second half of the year. Tea production in Kenya remains at consistent levels throughout the year but in Malawi the majority of tea is produced in the first six months.

Soya and maize in Brazil are generally harvested in the first half of the year. In California the pistachio crop occurs in the second half of the year and has 'on' and 'off' years. Avocados in Kenya are mostly harvested in the second half of the year.

There are no other cyclical or seasonal factors which have a material impact on the trading results.

Notes to the accounts

4 Segment reporting

	Six mon	ths ended	Six mon	Six months ended		Year ended		
	30 Jui	ne 2010	30 Jui	ne 2009	31 Decen	mber 2009		
	Revenue	Trading profit	Revenue	Trading profit	Revenue	Trading profit		
	£'000	£'000	£'000	£'000	£'000	£'000		
Agriculture and horticulture	70,811	13,909	60,167	5,392	156,974	37,949		
Engineering	10,394	331	12,231	938	24,028	1,608		
Food storage and distribution	15,079	(810)	18,634	707	37,434	985		
Banking and financial services	6,027	28	5,664	(340)	11,347	(925)		
Other operations	246	25	252	143	487	181		
-	102,557	13,483	96,948	6,840	230,270	39,798		
Unallocated corporate expenses		(1,755)		(2,066)		(4,438)		
Trading profit		11,728		4,774		35,360		
Share of associates' results		2,387		465		(2,966)		
Profit on disposal of available-for	-sale							
investments		80		28		28		
Profit on disposal of an associate		248		_		_		
Profit on part disposal of a subsic	liary	_		135		135		
Loss on disposal of a subsidiary		_		_		(674)		
Gain arising from changes in fair								
value of biological assets		1,085		95		2,746		
Investment income		452		412		1,106		
Net finance income/(costs)		156		(914)		(1,592)		
Profit before tax		16,136		4,995		34,143		
Taxation		(5,163)		(1,881)		(11,702)		
Profit after tax		10,973		3,114		22,441		

5 Share of associates' results

The group's share of the results of associates is analysed below:

	Six months	Six months	Year
	ended	ended	ended
	30 June	30 June	31 December
	2010	2009	2009
	£'000	£'000	£'000
Operating profit Net finance costs Impairment	2,695 (39)	1,335 (465) 	2,516 (2,653) (3,103)
Profit/(loss) before tax	2,656	870	(3,240)
Taxation	(269)	(405)	
Profit/(loss) after tax	2,387	465	(2,966)

In 2009, the impairment charge of £3,103,000 relates to development projects of the Siegfried Group.

Notes to the accounts

6 Profit on disposal of an associate

On 15 April 2010, the group disposed of its entire shareholding in Siegfried Holding AG, an associated undertaking. The net proceeds on disposal were £48,754,000 and a net profit of £248,000 was realised, after the transfer of £16,353,000 of exchange difference and other movements previously included in reserves.

7 Finance income and costs

	Six months ended 30 June 2010 £'000	Six months ended 30 June 2009 £'000	Year ended 31 December 2009 £'000
Interest payable on loans and bank overdrafts	(286)	(942)	(1,586)
Interest payable on obligations under finance leases	(49)	(75)	(140)
Total borrowing costs	(335)	(1,017)	(1,726)
Net exchange (loss)/gain on foreign currency borrowings	(117)	367	160
Finance costs	(452)	(650)	(1,566)
Finance income – interest income on short–term bank deposits	775	435	1,103
Pension schemes' net financing expense	(167)	(699)	(1,129)
Net finance income/(costs)	156	(914)	(1,592)

The above figures do not include any amounts relating to the banking subsidiaries.

8 Taxation on profit on ordinary activities

Tuation on profit on ordinary activities			
	Six months ended	Six months ended	Year ended
	30 June	30 June	31 December
	2010	2009	2009
	£'000	£'000	£'000
Current tax			
UK corporation tax	_	205	142
Overseas corporation tax	5,500	2,228	11,852
Total current tax	5,500	2,433	11,994
Deferred tax			
Origination and reversal of timing differences			
UK	_	13	(1,782)
Overseas	(337)	(565)	1,490
Total deferred tax	(337)	(552)	(292)
Tax on profit on ordinary activities	5,163	1,881	11,702

Tax on profit on ordinary activities for the six months to 30 June 2010 has been calculated on the basis of the estimated annual effective rate for the year ending 31 December 2010.

Notes to the accounts

9 Equity dividends

	Six months	Six months	Year
	ended	ended	ended
	30 June	30 June	31 December
	2010	2009	2009
	£'000	£'000	£'000
Amounts recognised as distributions to equity holders in the period:			
Final dividend for the year ended 31 December 2009 of			
74.00p (2008: 72.00p) per share	2,057	2,001	2,001
Interim dividend for the year ended 31 December 2009 of			
20.00p per share			556
			2,557

Dividends amounting to £46,000 (2009: six months £45,000 – year £58,000) have not been included as group companies hold 62,500 issued shares in the company. These are classified as treasury shares.

Proposed interim dividend for the year ended 31 December 2010 of 30.00p (2009: 20.00p) per share 834 556

The proposed interim dividend was approved by the board of directors on 26 August 2010 and has not been included as a liability in these financial statements.

10 Earnings per share (EPS)

	Six months ended		Six months ended		Year ended	
	30 June 2010		30 June 2009		31 December 2009	
	Earnings	EPS	Earnings	EPS	Earnings	EPS
	£'000	Pence	£'000	Pence	£'000	Pence
Basic and diluted EPS						
Attributable to ordinary shareholders	7,510	270.2	1,761	63.4	15,897	571.9

Basic and diluted earnings per share are calculated by dividing the earnings attributable to ordinary shareholders by the weighted average number of ordinary shares in issue of 2,779,500 (2009: six months 2,779,500 – year 2,779,500), which excludes 62,500 (2009: six months 62,500 – year 62,500) shares held by the group as treasury shares.

11 Property, plant and equipment

During the six months ended 30 June 2010 the group acquired assets with a cost of £5,783,000 (2009: six months £4,089,000 – year £10,111,000). Assets with a carrying amount of £645,000 were disposed of during the six months ended 30 June 2010 (2009: six months £73,000 – year £442,000).

12 Cash and cash equivalents

Included in cash and cash equivalents of £268,177,000 (2009: six months £229,125,000 – year £229,574,000) are cash and short–term funds, time deposits with banks and building societies and certificates of deposit amounting to £196,166,000 (2009: six months £212,869,000 – year £193,434,000), which are held by banking subsidiaries and which are an integral part of the banking operations of the group.

Notes to the accounts

13 Borrowings

Borrowings (current and non-current) include loans and finance leases of £3,587,000 (2009: six months £12,026,000 – year £8,371,000) and bank overdrafts of £11,305,000 (2009: six months £13,881,000 – year £7,509,000). The following loans were repaid during the six months ended 30 June 2010:

	£'000
Balance at 1 January 2010	8,371
Exchange differences	169
Repayments	
Loans	(4,953)
Balance at 30 June 2010	3,587

14 Retirement benefit schemes

UK defined benefit pension schemes for the purposes of IAS 19 have been updated to 30 June 2010 from the valuations as at 31 December 2009 by the actuaries to each relevant pension scheme and the movements have been reflected in this interim statement. Overseas schemes have not been updated from 31 December 2009 valuations as it is considered that there have been no significant changes.

An actuarial loss of £6,577,000 was realised in the period, of which £2,318,000 was realised in relation to the scheme assets and £4,259,000 was realised in relation to changes in the underlying actuarial assumptions. The assumed discount rate has decreased to 5.30% (31 December 2009: 5.70%), the assumed rate of inflation has decreased to 3.30% (31 December 2009: 3.60%) and the assumed rate of increases for salaries to 3.40% (31 December 2009: 3.70%), giving rise to an increase in defined benefit obligations. There has been no change in the mortality assumptions used.

15 Reconciliation of profit from operations to cash flow

	Six months	Six months	Year
	ended	ended	ended
	30 June	30 June	31 December
	2010	2009	2009
	£'000	£'000	£'000
Profit from operations	15,528	5,497	34,629
Share of associates' results	(2,387)	(465)	2,966
Depreciation and amortisation	4,594	4,545	8,685
Impairment of non-current assets	_	359	204
Gain arising from changes in fair value of biological assets	(1,085)	(95)	(2,746)
Profit on disposal of non-current assets	(89)	(65)	(260)
Profit on disposal of investments	(80)	(28)	(28)
Profit on disposal of an associate	(248)	_	_
Loss on disposal of a subsidiary	_	_	674
Profit on part disposal of a subsidiary	_	(135)	(135)
Increase in working capital	(10,631)	(2,163)	(3,741)
Net (increase)/decrease in funds of banking subsidiaries	(9,683)	(2,412)	7,790
	(4,081)	5,038	48,038

Notes to the accounts

16 Reconciliation of net cash flow to movement in net debt

	Six months	Six months	Year
	ended	ended	ended
	30 June	30 June	31 December
	2010	2009	2009
	£'000	£'000	£'000
Increase/(decrease) in cash and cash equivalents in the period	31,196	(7,110)	19,189
Net cash outflow from decrease in debt	4,953	2,040	4,095
Decrease/(increase) in net debt resulting from cash flows	36,149	(5,070)	23,284
New finance leases Disposal of a subsidiary Exchange rate movements	-	(34)	(65)
	-	-	1,868
	710	661	381
Decrease/(increase) in net debt in the period Net cash/(debt) at beginning of period	36,859	(4,443)	25,468
	20,260	(5,208)	(5,208)
Net cash/(debt) at end of period	57,119	(9,651)	20,260

17 Related party transactions

In June 2010, the group purchased the remaining 49 per cent. holding in its subsidiary, Duncan Properties Limited from United Leasing Company Limited, an associate company. Both companies are based in Bangladesh. The consideration paid was £2,705,000 which resulted in a charge of £2,457,000 to reserves.

There have been no other related party transactions that had a material effect on the financial position or performance of the group in the first six months of the financial year.