

# Blavod Wines and Spirits plc

Consolidated Financial Statements

Y e a r   E n d e d   3 1   M a r c h   2 0 1 1

Registered in England and Wales: Company No: 03727483

WEDNESDAY



\*L57FQWDB\*

LD2

03/08/2011

116

COMPANIES HOUSE

# Content

## Page:

|    |                                                                                 |
|----|---------------------------------------------------------------------------------|
| 1  | Chairman's statement                                                            |
| 3  | Directors' report                                                               |
| 6  | Statement of Directors' responsibilities in respect of the financial statements |
| 7  | Auditor's report on the consolidated financial statements                       |
| 8  | Consolidated income statement                                                   |
| 8  | Consolidated statement of comprehensive income                                  |
| 9  | Consolidated balance sheet                                                      |
| 10 | Consolidated statement of changes in equity                                     |
| 11 | Consolidated cash flow statement                                                |
| 12 | Notes to the consolidated financial statements                                  |
| 30 | Auditor's report on the parent company financial statements                     |
| 31 | Parent company balance sheet                                                    |
| 32 | Notes to the parent company financial statements                                |
| 36 | Directors and advisers                                                          |

# Chairman's statement

In the year to March 2011 our own brands' revenue increased by 12% with improved margins and contribution supported by increased marketing investment, albeit from a relatively low base

We opened new export markets including USA, repositioned Blavod Black Vodka with new premium packaging, launched Drva Vodka and grew Blackwood's Gin to make it our most profitable brand. However, this performance was offset by the disappointing loss of Cockspur Rum agency mid year together with reduced volumes of Mickey Finn following aggressive competitor price reductions. The collapse of Oddbins resulted in some losses although this was mitigated by maintaining a prudent stance to credit limits. Overall, this led to an overall EBITDA loss of £50k versus a previous year profit of £78k on sales of £7.2m (2010: £8.3m)

All other continuing agency brands grew and on average improved revenues by 29% year on year

I joined the Board of Blavod Wines and Spirits PLC last year as a Non Executive Director and was delighted to accept the invitation to become Chairman of the business in January 2011. My thanks go to my predecessor Colin Campbell, and also to Lawrence Banks, who successfully steered the Group through difficult times. Colin and Lawrence, who both retired in January of this year, were instrumental in extricating the Group from its US merger and in setting up the current UK based structure. They were also closely involved in the subsequent successful acquisition of Blackwood's Gin.

Our focus now is to restore profitability and successfully execute an agreed growth strategy. Longer term we wish to develop a strong balance sheet and build strong brand value.

## Strategy for growth

During the year we developed a strategy to create a healthier platform for growth and profit. This will be achieved by

- Increasing international distribution of our own brands, adding new export markets such as China for Blavod. This coming year we plan to enter further markets in Latin America and in the Far East.
- Extending breadth and depth of customer relationships including premium On trade coverage in the UK to assist with an overall increase in premium brand distribution and marketing effort.
- Seeking additional agency brand distribution agreements to complement and strengthen our existing product portfolio. During the year we added Matusalem Rum.
- Developing our own new brands to fill remaining portfolio gaps. We plan to introduce our first new brand in the autumn of 2011.
- Restructuring our overheads through basic process and administrative efficiencies resulting in reduced back-office spend. This combined with a 13% reduction in PLC cost led to an overall saving in other administrative expenses of 7% year on year.
- Reinvesting overhead savings into broader customer coverage and brand marketing spend. Here we increased spending by 25% year on year. However this is off a low base and we will continue to find ways to improve this historically low reinvestment rate to accelerate growth in the future.

# Chairman's statement (continued)

## Outlook

We made a strong start to our growth strategy and continue to drive distribution and activation of our full product range, both owned and agency brands

Having the right portfolio and product mix is essential and work is in progress to secure new agency agreements. As communicated earlier this year, we are working closely with DBR Wines Limited to ensure a smooth and successful transition to their own in market wine company

We have now paid the final instalment due in relation to the purchase of the Blackwood's Gin trademark. There now remains only the final three years of profit share before we own the trademark outright

Market conditions remain challenging and consumer confidence fragile. Advancing our export effort will further reduce our exposure to the UK market. However, premium brands have demonstrated their ability to remain relatively buoyant if well positioned and actively supported at both consumer and customer level. This remains at the heart of everything we do

D Goulding

*Chairman*

A handwritten signature in black ink, appearing to read 'D Goulding', written in a cursive style.

# Directors' report

The directors present their report and the financial statements for the year ended 31 March 2011

## Principal activities and business review

The Parent company acts as a holding company for the entities in the Blavod Wines and Spirits Group. The principal activity of the Group throughout the period under review was the marketing and selling of Blavod Black Vodka and Blackwood's Gin worldwide and a number of agency brands of spirits and wines in the UK.

The results for the 2011 financial year reflect the continued growth in volume sales in the UK for most of our brands. The loss of Cockspur and the reduced volumes from Mickey Finn, as detailed in the Chairman's statement, have impacted the result for the year.

## Result for the year and dividends

The loss attributable to shareholders for the year amounted to £173k (2010: loss £15k).

## Key performance indicators

The directors have monitored the performance of the group with particular reference to the following key performance indicators for each of our brands:

- Sales volume versus prior year – volumes across all continuing brands excluding Mickey Finn increased by 17% year on year. Primarily due to increased distribution and marketing activity.
- Sales value net of duty versus previous year – sales net of duty across all continuing brands excluding Mickey Finn increased by 24% year on year as mix improved.
- Gross margin versus previous year – gross margin across all continuing brands excluding Mickey Finn increased by 17% year on year.
- Gross margin as % of net sales versus previous year – this eased by a percentage point from 26% to 25% across all continuing brands excluding Mickey Finn.

The reduced volumes of Mickey Finn following aggressive competitor reductions, as detailed in the Chairman's statement, affected the group's performance. Steps are being taken to address this in the year ahead.

We also closely monitor both the level of and the value derived from our advertising and promotional costs and other administrative expenses. Advertising and promotional costs increased by 25% from £268k to £336k year on year. Other administrative expenses decreased by 7% from £1,204k to £1,120k.

## Directors

The directors of the Company who served during the year and/or up to the date of this report are as follows:

R Ambler

S Bertolotti      appointed 6th July 2010

D Goulding      appointed 6th July 2010

M Quinn      appointed 6th July 2010

W Banks      resigned 25th January 2011

C Campbell      resigned 25th January 2011

W Phillips      resigned 6th July 2010

## Future developments

The Group's future developments are outlined in the Chairman's Statement.

## Qualifying third party indemnity provision

During the financial year, a qualifying third party indemnity provision for the benefit of the directors was in force.

# Directors' report (continued)

## Principal risks and uncertainties

The management of the business and the nature of the group's strategy are subject to a number of risks. The directors have set out below the principal risks facing the business.

The directors are of the opinion that a thorough risk management process is adopted which involves the formal review of all the risks identified below. Where possible processes are in place to monitor and mitigate such risks.

### Economic downturn

The success of the business is reliant on consumer spending. An economic downturn, resulting in reduction of consumer spending power, will have a direct impact on the income achieved by the group.

In response to this risk, senior management aim to keep abreast of economic conditions. In cases of severe economic downturn, marketing and pricing strategies will be modified to reflect the new market conditions.

### High proportion of fixed overheads and variable revenues

A large proportion of the group's overheads are fixed. There is the risk that any significant changes in revenue may lead to the inability to cover such costs.

Senior management closely monitor fixed overheads against budget on a monthly basis and cost saving exercises are implemented when there is an anticipated decline in revenues.

### Competition

The market in which the group operates is highly competitive. As a result there is constant downward pressure on margins and the additional risk of being unable to meet customer expectations. Policies of constant price monitoring and ongoing market research are in place to mitigate such risks.

### Failure to ensure brands evolve in relation to changes in consumer taste

The group's products are subject to shifts in fashions and trends, and the group is therefore exposed to the risk that it will be unable to evolve its brands to meet such changes in taste.

The group carries out regular consumer research on an ongoing basis in an attempt to carefully monitor developments in consumer taste.

### Portfolio management

A key driver of the group's success lies in the mix and performance of the brands which form part of the group's portfolio. The group constantly and carefully monitors the performance of each brand within the portfolio to ensure that its individual performance is optimised together with the overall balance of performance of all brands marketed and sold by the group.

### Financial risk management

Details of the Group's financial risk management objectives and policies and its exposure to risks associated with the use of financial instruments are disclosed in note 19 to the financial statements.

### Capital Management

The group's capital structure consists of equity share capital (see Note 18) and a 6% convertible unsecured loan note. The loan note was issued in October 2009 to raise funds for working capital. The group has also put in place an invoice discount facility, which is secured against the group's accounts receivable balances.

The purpose of the invoice discount facility is to provide the group with working capital and to bridge the period between payment of suppliers and receipt of funds from customers. Note 8 to the group financial statements sets out the cost of the facility. The amount of the facility available for draw down is variable and is based on the level of accounts receivable balances which are available to act as security for the facility.

### Creditor payment policy

The Group does not follow a code or standard on payment practice. Payment terms are normally agreed with individual suppliers at the time of order placement and are honoured, provided that goods and services are supplied in accordance with the contractual conditions. At the year end the Group had creditor days of 45 (2010: 47).

**Creditor payment policy**

The Group does not follow a code or standard on payment practice. Payment terms are normally agreed with individual suppliers at the time of order placement and are honoured, provided that goods and services are supplied in accordance with the contractual conditions. At the year end the Group had creditor days of 45 (2010: 47)

**Donations**

As in the previous year, no donations were made for political purposes during the year

**Going concern**

The Directors have prepared forecasts and reviewed the existing invoice discounting arrangement and, as a result, the Directors consider the group to be a going concern for twelve months from the date of approval of these financial statements

The group increased its invoice discounting facility on 19 October 2010 from £1.0m to £1.25m. Based on management's forecasts the group will, at certain times in the year, require additional facilities. The Directors believe, based on discussions with the discounter, and past practice of additional facilities being made available on a temporary basis, that further funds will be made available as and when they are required.

Whilst there are always inherent uncertainties in relation to future events, on the assumption that trading reflects the Board's forecasts and, in the exception of unforeseen circumstances, the Directors consider it appropriate to prepare the financial statements on the going concern basis.

**Auditor**

Grant Thornton UK LLP has expressed willingness to continue in office. In accordance with section 489(4) of the Companies Act 2006, a resolution to re-appoint Grant Thornton UK LLP as auditor will be proposed at the Annual General Meeting to be held on 5 July 2011.

Approved by the Board of Directors and signed on behalf of the board



June 10<sup>th</sup> 2011

# Statement of Director's responsibilities in respect of the financial statements

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the consolidated financial statements under International Financial Reporting Standards as adopted by the European Union (IFRSs) and the parent company financial statements under United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable laws). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs and profit or loss of the company and group for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable IFRS have been followed for the consolidated financial statements and UK Accounting Standards have been followed for the parent company financial statements, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as each of the directors is aware

- there is no relevant audit information of which the company's auditors are unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

# Auditor's report on the consolidated financial statements

## Independent auditor's report to the members of Blavod Wines and Spirits PLC

We have audited the group financial statements of Blavod Wines and Spirits PLC for the year ended 31 March 2011 which comprise the Consolidated income statement, the Consolidated statement of comprehensive income, the Consolidated balance sheet, the Consolidated statement of changes in equity, the Consolidated cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the group financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the group financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

## Opinion on financial statements

In our opinion the group financial statements

- give a true and fair view of the state of the group's affairs as at 31 March 2011 and of its loss for the year then ended,
- have been properly prepared in accordance with IFRSs as adopted by the European Union, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the group financial statements are prepared is consistent with the group financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following:

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.

## Other matter

We have reported separately on the parent company financial statements of Blavod Wines and Spirits PLC for the year ended 31 March 2011.



Christopher Smith  
Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Statutory Auditor, Chartered Accountants  
London

10 June 2011

# Consolidated income statement

for the year ended 31 March 2011

|                                                     |          | 2011           | 2010           |
|-----------------------------------------------------|----------|----------------|----------------|
|                                                     | Note     | £'000          | £'000          |
| Revenue                                             |          | 7,216          | 8,316          |
| Cost of sales                                       |          | (5,810)        | (6,745)        |
| <b>Gross profit</b>                                 |          | <b>1,406</b>   | <b>1,571</b>   |
| Advertising and promotional costs                   |          | (336)          | (268)          |
| Non recurring costs                                 | 5        | -              | (21)           |
| Other administrative expenses                       |          | (1,120)        | (1,204)        |
| <b>Total administrative expenses</b>                |          | <b>(1,456)</b> | <b>(1,493)</b> |
| <b>EBITDA</b>                                       |          | <b>(50)</b>    | <b>78</b>      |
| Depreciation and amortization                       |          | (6)            | (6)            |
| <b>Operating (loss)/profit</b>                      | <b>6</b> | <b>(56)</b>    | <b>72</b>      |
| Finance income                                      | 8        | 13             | 20             |
| Finance expense                                     | 8        | (130)          | (107)          |
| <b>(Loss) before tax from continuing operations</b> |          | <b>(173)</b>   | <b>(15)</b>    |
| Income tax                                          | 9        | -              | -              |
| <b>(Loss) for the year</b>                          |          | <b>(173)</b>   | <b>(15)</b>    |
| <b>(Loss) per share</b>                             |          |                |                |
| Basic (pence per share)                             | 3        | (0.20)         | (0.02)         |
| Diluted (pence per share)                           | 3        | (0.20)         | (0.02)         |

# Consolidated statement of comprehensive income

for the year ended 31 March 2011

|                                                | 2011         | 2010        |
|------------------------------------------------|--------------|-------------|
|                                                | £'000        | £'000       |
| (Loss) for the year                            | (173)        | (15)        |
| Other comprehensive income                     | -            | -           |
| <b>Total comprehensive income for the year</b> | <b>(173)</b> | <b>(15)</b> |

The accompanying notes form an integral part of these financial statements

# Consolidated balance sheet

as at 31 March 2011

|                                                            | Note | 2011<br>£'000 | 2010<br>£'000 |
|------------------------------------------------------------|------|---------------|---------------|
| <b>Assets</b>                                              |      |               |               |
| <b>Non-current assets</b>                                  |      |               |               |
| Property, plant and equipment                              | 10   | 29            | 24            |
| Intangible assets                                          | 11   | 1,380         | 1,311         |
|                                                            |      | 1,409         | 1,335         |
| <b>Current assets</b>                                      |      |               |               |
| Inventories                                                | 12   | 583           | 612           |
| Trade and other receivables                                | 13   | 1,488         | 1,827         |
| Cash and cash equivalents                                  | 14   | 36            | 118           |
| <b>Total current assets</b>                                |      | 2,107         | 2,557         |
| <b>Total assets</b>                                        |      | 3,516         | 3,892         |
| <b>Liabilities</b>                                         |      |               |               |
| <b>Non current liabilities</b>                             |      |               |               |
| Borrowings                                                 | 15   | (350)         | (337)         |
| Derivative                                                 | 15   | (48)          | (60)          |
|                                                            |      | (398)         | (397)         |
| <b>Current liabilities</b>                                 |      |               |               |
| Trade and other payables                                   | 16   | (923)         | (974)         |
| Finance facility liability                                 | 17   | (740)         | (905)         |
| <b>Total current liabilities</b>                           |      | (1,663)       | (1,879)       |
| <b>Total liabilities</b>                                   |      | (2,061)       | (2,276)       |
| <b>Net assets</b>                                          |      | 1,455         | 1,616         |
| <b>Equity</b>                                              |      |               |               |
| <b>Equity attributable to equity holders of the parent</b> |      |               |               |
| Share capital                                              | 18   | 878           | 878           |
| Share premium account                                      |      | —             | —             |
| Shares to be issued                                        |      | 51            | 717           |
| Retained earnings                                          |      | 526           | 21            |
| <b>Total equity</b>                                        |      | 1,455         | 1,616         |

The financial statements were approved by the Board of Directors on 10 June 2011 and were signed on their behalf by

D Goulding  
Director



R Ambler  
Director



The accompanying notes form an integral part of these financial statements

# Consolidated statement of changes in equity

for the year ended 31 March 2011

|                                                                        | Share<br>capital<br>£'000 | Share<br>premium<br>£'000 | Shares to be<br>issued<br>£'000 | Retained<br>earnings<br>£'000 | Total<br>equity<br>£'000 |
|------------------------------------------------------------------------|---------------------------|---------------------------|---------------------------------|-------------------------------|--------------------------|
| Balance at 31 March 2009 and 1 April 2009                              | 878                       | –                         | 701                             | 36                            | 1,615                    |
| Share based payment charge                                             | –                         | –                         | 16                              | –                             | 16                       |
| Transactions with owners                                               | –                         | –                         | 16                              | –                             | 16                       |
| (Loss) for the year                                                    | –                         | –                         | –                               | (15)                          | (15)                     |
| <b>Balance at 31 March 2010 and 1 April 2010</b>                       | <b>878</b>                | <b>–</b>                  | <b>717</b>                      | <b>21</b>                     | <b>1,616</b>             |
| Share-based payment charge                                             | –                         | –                         | 12                              | –                             | 12                       |
| Lapsed/forfeited share options - reclassification to retained earnings | –                         | –                         | (678)                           | 678                           | –                        |
| Transactions with owners                                               | –                         | –                         | (666)                           | 678                           | 12                       |
| (Loss) for the year                                                    | –                         | –                         | –                               | (173)                         | (173)                    |
| <b>Balance at 31 March 2011</b>                                        | <b>878</b>                | <b>–</b>                  | <b>51</b>                       | <b>526</b>                    | <b>1,455</b>             |

The accompanying notes form an integral part of these financial statements

# Consolidated cash flow statement

for the year ended 31 March 2011

|                                                                     | Note      | 2011<br>£'000 | 2010<br>£'000 |
|---------------------------------------------------------------------|-----------|---------------|---------------|
| <b>Cash flows from operating activities</b>                         |           |               |               |
| Operating (loss)/profit                                             |           | (56)          | 72            |
| Adjustments for                                                     |           |               |               |
| Depreciation                                                        | 10        | 6             | 6             |
| Share based payment                                                 |           | 12            | 16            |
|                                                                     |           | (38)          | 94            |
| Movements in working capital                                        |           |               |               |
| Decrease / (Increase) in inventories                                |           | 30            | (160)         |
| Decrease/(Increase) in trade receivables                            |           | 339           | (103)         |
| (Decrease) in trade payables                                        |           | (51)          | (65)          |
| <b>Cash generated / (used) by operations</b>                        |           | <b>318</b>    | <b>(328)</b>  |
| Net finance expense                                                 | 8         | (117)         | (90)          |
| <b>Net cash generated / (used in) operating activities</b>          |           | <b>163</b>    | <b>(324)</b>  |
| <b>Cash flows from investing activities</b>                         |           |               |               |
| Purchase of property, plant and equipment                           | 10        | (11)          | (18)          |
| Expenditure relating to the acquisition of licences and trade marks |           | (69)          | (152)         |
| <b>Net cash (used by) investing activities</b>                      |           | <b>(80)</b>   | <b>(170)</b>  |
| <b>Cash flows from financing activities</b>                         |           |               |               |
| Net cash (repaid to) / received from finance facility               |           | (165)         | 160           |
| Proceeds from convertible loan note                                 | 15        | -             | 400           |
| <b>Net cash (used in)/received from financing activities</b>        |           | <b>(165)</b>  | <b>560</b>    |
| Net (decrease) / increase in cash and cash equivalents              |           | (82)          | 66            |
| Cash and cash equivalents at beginning of year                      |           | 118           | 52            |
| <b>Cash and cash equivalents at end of year</b>                     | <b>14</b> | <b>36</b>     | <b>118</b>    |

The accompanying notes form an integral part of these financial statements

# Notes to the consolidated financial statements

for the year ended 31 March 2011

## 1 Basis of preparation

The consolidated financial statements are for the twelve months ended 31 March 2011. They have been prepared in accordance with the requirements of International Financial Reporting Standards (IFRS) as adopted by the European Union (EU) and with those parts of the Companies Act 2006 applicable to companies reporting under IFRS.

The financial statements have been prepared under the historical cost convention. The measurement bases and principal accounting policies of the Group are set out below.

These consolidated financial statements are presented in Pounds Sterling (£), which is also the functional currency of the parent company. Unless otherwise stated, all amounts are given in round £'000s.

Blavod Wines and Spirits plc is the group's ultimate parent company. The company is a public limited company incorporated and domiciled in the United Kingdom. The address of Blavod Wines and Spirits plc's registered office and its principal place of business is 202 Fulham Road, London SW10 9PJ.

### Going concern

The Directors have prepared forecasts and reviewed the existing invoice discounting arrangement and, as a result, the Directors consider the group to be a going concern for twelve months from the date of approval of these financial statements.

The group increased its invoice discounting facility on 19 October 2010 from £1.0m to £1.25m. Based on management's forecasts the group will, at certain times in the year, require additional facilities. The Directors believe, based on discussions with the discounter, and past practice of additional facilities being made available on a temporary basis, that further funds will be made available as and when they are required.

Whilst there are always inherent uncertainties in relation to future events, on the assumption that trading reflects the Board's forecasts and, in the exception of unforeseen circumstances, the Directors consider it appropriate to prepare the financial statements on the going concern basis.

### New Standards, amendments and interpretations

At the date of authorisation of these financial statements, certain new standards, amendments and interpretations to existing standards have been published but are not yet effective and have not been adopted early by the Group.

Management anticipates that all of the pronouncements will be adopted by the Group's accounting policies for the first period beginning after the effective date of the pronouncement. Information on new standards, amendments and interpretations that are expected to be relevant to the Group's financial statements is provided below. Certain other new standards and interpretations have been issued but are not expected to have a material impact on the Group's financial statements.

- **IFRS 9 Financial Instruments (effective 1 January 2013)**

IFRS 9 addresses the classification and measurement of financial assets and will replace IAS 39. The Standard is mandatory for accounting periods commencing on or after 1 January 2013, subject to adoption by the European Union.

- **Annual Improvements 2009 (effective 1 July 2009 and later)**

The IASB has issued Improvements for International Financial Reporting Standards 2009. Most of these amendments become effective in annual periods beginning on or after 1 July 2009 or 1 January 2010. The Group has made a preliminary assessment of the proposed amendments and does not believe that the effect on the Group's financial statements will be significant.

## 2 Summary of significant accounting policies

### Basis of consolidation

The Group financial statements consolidate those of the Company and all of its subsidiary undertakings drawn up to 31 March 2011. Subsidiaries are entities over which the Group has the power to control the financial and operating policies so as to obtain benefits from its activities. The Group obtains and exercises control through voting rights.

Intra group transactions and profits are eliminated fully on consolidation. Amounts reported in the financial statements of subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Group.

The accounting policies have been applied consistently throughout the Group for the purposes of preparation of these consolidated financial statements.

## 2 Summary of significant accounting policies (continued)

### **Business combinations completed prior to date of transition to IFRS**

The Group has elected not to apply IFRS 3 "Business Combinations" retrospectively to business combinations prior to 1 April 2006

Accordingly the classification of the combination (acquisition, reverse acquisition or merger) remains unchanged from that used under UK GAAP. Assets and liabilities are recognised at date of transition if they would be recognised under IFRS, and are measured using their UK GAAP carrying amount immediately post-acquisition as deemed cost under IFRS, unless IFRS requires fair value measurement. Deferred tax is adjusted for the impact of any consequential adjustments after taking advantage of the transitional provisions.

### **Foreign currencies**

#### *i) Presentational currency*

Items included in the financial statements of each of the Group's subsidiaries are measured using the currency of the primary economic environment in which that subsidiary operates. The consolidated financial statements of the Group are presented in Pounds Sterling which is the Group's presentational currency.

#### *ii) Transactions and balances*

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

### **Segment reporting**

The Group operates one main business segment, being the marketing and sale of spirits and a number of agency brands of wines and spirits in the UK, which is carried out through the Group's sole trading company, Blavod Drinks Limited. No Group companies transact with each other and there are therefore no inter segment transactions which require elimination.

The measurement policies the Group uses for segment reporting under IFRS 8 are the same as those used in its financial statements, except that expenses relating to share-based payment are not included in arriving at the operating profit of the sole operating segment.

The parent company acts as a holding company but also holds the Group's intangible assets associated with the Group's sole business segment. These intangible assets have been allocated to the operating segment. General corporate expenses of the parent company are not allocated to the operating segment.

### **Property, plant and equipment**

Property, plant and equipment is stated at historical cost, net of depreciation and any provisions for impairment.

Depreciation is calculated using the straight line method to allocate the depreciable value of property, plant and equipment to the income statement over its useful economic life as follows:

|                       |                                     |
|-----------------------|-------------------------------------|
| Computer equipment    | 20% to 33% on a straight line basis |
| Fixtures and fittings | 12% to 33% on a straight line basis |
| Office equipment      | 14% to 20% on a straight line basis |

The useful economic lives are reassessed at least annually. Material residual value estimates are updated as required, but at least annually. Gains and losses on disposals are determined by comparing proceeds with carrying amounts. These are included in the income statement.

# Notes to the consolidated financial statements (continued)

for the year ended 31 March 2011

## 2 Summary of significant accounting policies (continued)

### **Inventories**

Inventories are stated at the lower of cost and net realisable value and are accounted for on the FIFO basis. Cost is calculated as the cost of purchase of bottled products including delivery charges and non refundable duty. Net realisable value is based on estimated selling prices less further costs of disposal.

### **Leased assets**

Where assets are financed by leasing agreements and where the risks and rewards are substantially transferred to the Group ("finance leases") the assets are treated as if they had been purchased outright and the corresponding liability to the leasing company is included as an obligation under finance leases. Depreciation on leased assets is charged to the income statement on the same basis as owned assets.

Leasing payments are treated as consisting of capital and interest elements and the interest is charged to the income statement.

Leases where substantially all the risks and rewards of ownership of assets remain with the lessor are accounted for as operating leases and are accounted for on a straight line basis over the term of the lease.

### **Intangible assets**

#### ***Other intangible assets***

An intangible asset, which is an identifiable non-monetary asset without physical substance, is recognised to the extent that it is probable that the expected future economic benefits attributable to the asset will flow to the Group and that its cost can be measured reliably. The asset is deemed to be identifiable when it is separable or when it arises from contractual or other legal rights.

The Group's other intangible assets consist of expenditure on trademarks. The Group carries out an annual impairment review as the assets are considered to have an indefinite useful economic life.

Impairment reviews are carried out to ensure that intangible assets are not carried at above their recoverable amounts. In particular, the Group performs a discounted cash flow analysis at least annually to compare discounted estimated future operating cash flows with asset carrying values. The estimated cash flows are discounted at the Group's weighted average cost of capital.

The tests are dependent on management's estimates and judgement, in particular in relation to the forecasting of future cash flows. Such estimates and judgements are subject to change as a result of changing economic conditions. Management attempts to make the most appropriate estimates but actual cash flows may be different. Where impairments are identified the loss is recognised in the income statement of the Group.

### **Invoice discounting facility**

The Group has in place an invoice discount facility based on the value of trade receivables. Under this arrangement the Group has retained both the credit and late payment risk associated with the receivables. As the Group has retained substantially all the risk and rewards of ownership of the receivables, it continues to recognise the receivables in the balance sheet with advances from the facility provider treated as a separate liability.

The expenses associated with this facility are included within finance expense within the consolidated income statement.

### **Cash and cash equivalents**

Cash and cash equivalents comprise cash in-hand, deposits held at call with banks and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts.

## 2 Summary of significant accounting policies (continued)

### Financial instruments

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the financial instrument

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and all substantial risks and rewards are transferred

A financial liability is derecognised when it is extinguished, discharged, cancelled or expires. Financial assets and liabilities are measured initially at fair value plus transaction costs, except for financial assets and financial liabilities carried at fair value through profit or loss, which are initially measured at fair value

Financial assets and liabilities are measured subsequently as described below

### Financial assets

Financial assets can be divided into the following categories

- loans and receivables
- financial assets at fair value through profit and loss
- available-for-sale financial assets
- held-to-maturity investments

Financial assets are assigned to the different categories on initial recognition, depending on the characteristics of the instrument and its purpose. A financial instrument's category is relevant for the way it is measured and whether resulting income and expenses are recognised in profit or loss or charged directly against equity

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are initially measured at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Any change in their value is recognised in profit or loss. The Group's trade and other receivables fall into this category of financial instruments

Individual receivables are considered for impairment when they are past due at the balance sheet date or when objective evidence is received that a specific third party will default

### Financial liabilities

The Group's financial liabilities include borrowings, trade and other payables. All financial liabilities are recognised initially at fair value, net of transaction costs incurred, and are subsequently stated at amortised cost, using the effective interest method

Financial liabilities are recognised when the Group becomes a party to the contractual agreements of the instrument. All interest-related charges and, if applicable, changes in the instrument's fair value that are reported in profit or loss are included in the income statement line items "finance expense" or "finance income"

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date

### Convertible loan note

Convertible loan notes are assessed in accordance with IAS 32 Financial Instruments. Presentation to determine whether the conversion element meets the fixed-for-fixed criteria. Where this is met, the instrument is accounted for as a compound financial instrument with appropriate presentation of the liability and equity components. Where the fixed-for-fixed criteria is not met, the conversion element is accounted for separately as an embedded derivative which is measured at fair value through profit or loss. In the balance sheet, this is presented separately as a derivative instrument. The residual loan element is measured at amortised cost using the effective interest rate method

# Notes to the consolidated financial statements (continued)

for the year ended 31 March 2011

## 2 Summary of significant accounting policies (continued)

### Employee benefits

#### *Defined contribution pension scheme*

Pension contributions to personal pension schemes are charged to the income statement in the period in which they occur. There is no Group pension scheme in operation.

#### *Share-based compensation*

All share-based payments granted after 7 November 2002 that had not vested by 1 April 2006, are recognised in the financial statements under IFRS 2 – share-based payments.

A fair value for equity settled share awards is measured at the date of grant. The Group measures the fair value using the Black Scholes valuation technique to value each class of award.

The fair value of each award is recognised as an expense over the vesting period on a straight-line basis, after allowing for an estimate of the share awards that will eventually vest. The level of vesting is reviewed annually and the charge is adjusted to reflect actual and estimated levels of vesting.

### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

### Equity

Equity comprises the following:

- “Share capital” represents the nominal value of equity shares.
- “Share premium” represents the excess over nominal value of the fair value of consideration received for equity shares, net of expenses of the share issue.
- “Shares to be issued” represents the accumulated charge for share-based payments.
- “Retained earnings” represents accumulated profits and losses from incorporation.

### Warrants over equity

The Group has issued warrants over its own equity. These warrants meet the definition of an equity instrument under the ‘fixed for fixed’ rule of IAS 32 ‘Financial instruments: Presentation’. Changes in the equity instruments’ fair value are not recognised in the financial statements.

### Revenue recognition

Revenue comprises revenue from the sale of goods and management fee income.

Revenue from the sale of goods supplied is measured by reference to consideration received or receivable by the Group, including excise duty, but excluding VAT, and is net of rebates and trade discounts. Revenue on goods supplied is recognised at the point of delivery.

Management fee income is recognised when the services are performed and the income can be measured reliably and is expected to be received by the Group.

## 2 Summary of significant accounting policies (continued)

### **Current and deferred tax**

Current tax is the tax payable based on taxable profit for the year

Deferred taxes are calculated using the liability method on temporary differences. Deferred tax is generally provided on the difference between the carrying amounts of assets and liabilities and their tax bases. However, deferred tax is not provided on the initial recognition of goodwill, nor on the initial recognition of an asset or liability unless the related transaction is a business combination or affects tax or accounting profit. In addition, tax losses available to be carried forward as well as other income tax credits to the Group are assessed for recognition as deferred tax assets.

Deferred tax liabilities are provided in full. Deferred tax assets are recognised to the extent that it is probable that the underlying deductible temporary differences will be able to be offset against future taxable income. Current and deferred tax assets and liabilities are calculated at tax rates that are expected to apply to their respective period of realisation, provided they are enacted or substantively enacted at the balance sheet date.

Changes in deferred tax assets or liabilities are recognised as a component of tax expense in the income statement, except where they relate to items that are charged or credited directly to equity in which case the related deferred tax is also charged or credited directly to equity.

### **Significant judgements and estimates**

The preparation of consolidated financial statements under IFRS requires the Group to make estimates and assumptions that affect the application of policies and reported amounts. Estimates and judgements are continually evaluated and are based on historical experience and other factors including expectations of future events that are believed to be reasonable under the circumstances. Actual results may differ from these estimates. The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are discussed below.

### ***Classification of invoice discounting facilities in the cash flow statement***

IAS 7 does not provide guidance on the treatment of factored debts in a cash flow statement. The invoice discounting facility factors debts with recourse, with the advances from the factor treated as financing creditors in the balance sheet. IAS 7 requires cash flows to be analysed under the standard headings according to the substance of the transactions that give rise to them. Cash inflows and outflows relating to the invoice discounting facility are assessed to be a financing cash flow. This results in operating cash flows including the cash flows from the receivables as if the factoring had not been entered into. It also results in financing cash flows as if the receivables had been financed by a loan. Management feel this method of presentation best reflects the substance of the relationship entered into.

### ***Intangible assets***

As disclosed under the intangible assets accounting policy above, the Group does not amortise its intangible assets as they are considered to have an indefinite life. Impairment reviews are carried out annually to ensure that these assets are not carried above their recoverable amount with a number of significant assumptions and estimates being made by management when performing these annual impairment reviews. These assumptions and estimates are described more fully above, under the accounting policy for intangible assets.

### ***Inventories***

Inventories are measured at the lower of cost and net realisable value. In estimating net realisable values, management takes into account the most reliable evidence available at the time the estimates are made.

### ***Recognition of deferred tax asset***

The Group's management bases its assessment of the probability of future taxable income on the Group's latest approved budget forecast, which is adjusted for significant non-taxable income and expenses and specific limits to the use of any unused tax loss or credit. The specific tax rules in the jurisdictions in which the Group operates are also carefully taken into consideration. If a positive forecast of taxable income indicates the probable use of a deferred tax asset, especially when it can be utilised without a time limit, that deferred tax asset is usually recognised in full. However, management does not consider it appropriate to recognise a deferred tax asset where there is uncertainty over the amount of future profits. The recognition of deferred tax assets that are subject to certain legal or economic limits or uncertainties is assessed individually by the Group's management based on the specific facts and circumstances.

# Notes to the consolidated financial statements (continued)

for the year ended 31 March 2011

## 2 Summary of significant accounting policies (continued)

### *Blackwood's Gin Licence*

During the 2008/9 financial year the Group purchased the licence to distribute Blackwood's Gin. From post year 3 of the purchase to post year 7, a profit share is payable to the vendor amounting to 35% of the net profits before tax attributable to the Blackwood's products. As use of the licence is wholly within the gift of the Group, management do not consider there to be a financial liability in accordance with IAS 39 'Financial Instruments: Recognition and Measurement'. Management deem the appropriate treatment in this instance is to follow 'IAS 37 Provisions, Contingent Liabilities and Contingent Assets' and assess the liability at each period end with corresponding amounts being taken to the cost of the licence. This assessment is reviewed at each period end.

### *Fair value of financial instruments*

Management uses valuation techniques in measuring the fair value of financial instruments where active market quotes are not available. Details of assumptions used are given in the notes regarding financial assets and liabilities. In applying the valuation techniques management makes maximum use of market inputs, and uses estimates and assumptions that are, as far as possible, consistent with observable data that market participants would use in pricing the instrument. Where applicable data is not observable, management uses its best estimates about the assumptions that market participants would make. These estimates may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.

## 3 Earnings per share

The calculation of the basic (loss) per share is based on the earnings attributable to ordinary shareholders divided by the weighted average number of shares in issue during the year.

The diluted (loss) per share is identical to the basic (loss) per share as the exercise of convertible loan instruments, warrants and options would be anti-dilutive as the market value of shares is less than the exercise price of the convertible loan instruments, warrants and options granted.

Reconciliations of the earnings and weighted average number of shares used in the calculations are set out below.

|                                                                       | 2011       | 2010       |
|-----------------------------------------------------------------------|------------|------------|
| (Loss) attributable to ordinary shareholders (£'000)                  | (173)      | (15)       |
| Weighted average number of shares (used for basic earnings per share) | 87,758,508 | 87,758,508 |
| Basic and diluted (loss) per share (pence)                            | (0.20)     | (0.02)     |

## 4 Segment reporting

Management currently identifies one sole business segment, being the marketing and sale of spirits and a number of agency brands of wines and spirits in the UK. Segment information can be analysed as follows for the reporting periods under view.

|                                                        | 2011<br>Marketing<br>and sale<br>of spirits and<br>agency brands | 2010<br>Marketing<br>and sale<br>of spirits and<br>agency brands |
|--------------------------------------------------------|------------------------------------------------------------------|------------------------------------------------------------------|
| Revenue from external customers                        | 7,216                                                            | 8,316                                                            |
| Costs of materials                                     | (5,810)                                                          | (6,745)                                                          |
| Employee and director benefits expense                 | (751)                                                            | (768)                                                            |
| Depreciation and amortisation of non- financial assets | (6)                                                              | (6)                                                              |
| Other expenses                                         | (522)                                                            | (524)                                                            |
| Segment operating profit                               | 127                                                              | 273                                                              |
| Segment assets                                         | 2,232                                                            | 2,224                                                            |

The Group's revenues are derived substantially in the UK and all assets and liabilities are based in the UK.

During 2011, 13% of the Group's revenues depended on a single customer (2010: 18% of revenue). During 2011, 10% of the Group's revenues depended on a second single customer (2010: 22%).

The totals presented for the Group's operating segment reconcile to the entity's key financial figures as presented in the financial statements as follows:

|                               | 2011    | 2010  |
|-------------------------------|---------|-------|
| Segment & group revenues      | 7,216   | 8,316 |
| Segment operating profit      | 127     | 273   |
| Share based payment expenses  | (12)    | (16)  |
| Other expenses not allocated  | (171)   | (185) |
| Group operating (loss)/profit | (56)    | 72    |
| Finance income                | 13      | 20    |
| Finance expense               | (130)   | (107) |
| Group (loss) before tax       | (173)   | (15)  |
| Segment assets                | 2,232   | 2,224 |
| Other liabilities             | (28)    | (29)  |
| Consolidation                 | (749)   | (579) |
|                               | (1,455) | 1,616 |

In the years under review, unallocated operating expenses mainly consist of head office corporate expenses.

## 5 Non recurring costs

During the prior year the Group paid a one off full and final settlement to one of its main bottling suppliers in respect of debts incurred by the Group's former US trading subsidiary.

# Notes to the consolidated financial statements (continued)

for the year ended 31 March 2011

## 6 Operating (loss)/profit

Operating (loss)/profit is stated after charging/(crediting)

|                                                       | 2011<br>£'000 | 2010<br>£'000 |
|-------------------------------------------------------|---------------|---------------|
| Depreciation – owned assets                           | 6             | 6             |
| Operating lease rental payments on land and buildings | 30            | 30            |
| Foreign exchange loss/(gain)                          | 6             | (12)          |

During the year the Group obtained the following services from the Group's auditor at costs as detailed below

|                                                                                        | 2011<br>£'000 | 2010<br>£'000 |
|----------------------------------------------------------------------------------------|---------------|---------------|
| Grant Thornton UK LLP                                                                  |               |               |
| Fees payable to the Company's auditor for the audit of the annual financial statements | 10            | 15            |
| Fees payable to the Company's auditor and its associates for other services            |               |               |
| – audit of the financial statements of the Company's subsidiaries                      | 12            | 20            |
| – other services relating to taxation – compliance and advice                          | 5             | 5             |
|                                                                                        | 27            | 40            |

Fees payable to the Company's auditor, Grant Thornton UK LLP, and its associates for non-audit services to the Company itself are not disclosed in the individual financial statements of the Company because the Company's Group financial statements are required by the Companies (Disclosure of Auditor Remuneration and Liability Limitation Agreements) Regulations 2005, regulation 5(1) to disclose such fees on a consolidated basis

## 7 Directors and employees

|                       | 2011<br>£'000 | 2010<br>£'000 |
|-----------------------|---------------|---------------|
| <b>Staff costs</b>    |               |               |
| Wages and salaries    | 653           | 654           |
| Social security costs | 56            | 72            |
| Pension costs         | 61            | 62            |
|                       | 770           | 788           |

|                                                                  | No            | No            |
|------------------------------------------------------------------|---------------|---------------|
| Average monthly number of persons employed (including directors) | 12            | 13            |
|                                                                  | 2011<br>£'000 | 2010<br>£'000 |
| <b>Remuneration of directors</b>                                 |               |               |
| Emoluments for qualifying services (including bonus)             | 182           | 184           |
| Company pension contributions to money purchase scheme           | 32            | 14            |
| Share based payment                                              | 8             | 10            |
|                                                                  | 222           | 208           |

The directors of the Company are the key management personnel. The number of directors acquiring benefits under money purchase pension scheme arrangements was 1 (2010: 1).

## 7 Directors and employees (continued)

### Individual director's emoluments and compensation

|              | Pension<br>£'000 | Salaries<br>and fees<br>£'000 | 2011<br>Total<br>£'000 | 2010<br>Total<br>£'000 |
|--------------|------------------|-------------------------------|------------------------|------------------------|
| R Ambler     | 32               | 99                            | 131                    | 136                    |
| W Banks      | -                | 8                             | 8                      | 10                     |
| S Bertolotti | -                | 39                            | 39                     | -                      |
| C Campbell   | -                | 8                             | 8                      | 10                     |
| D Goulding   | -                | 11                            | 11                     | -                      |
| W Phillips   | -                | 9                             | 9                      | 42                     |
| M Quinn      | -                | 8                             | 8                      | -                      |
| <b>Total</b> | <b>32</b>        | <b>182</b>                    | <b>214</b>             | <b>198</b>             |

| Share Options | At start of<br>year | At end of<br>year | Price paid | Exercise<br>price | Date from<br>which<br>exercisable | Expiry<br>date |
|---------------|---------------------|-------------------|------------|-------------------|-----------------------------------|----------------|
| R Ambler      | 1,250,000           | 1,250,000         | -          | 0.05              | 05 Jul 11                         | 02-Jul 18      |
| W Banks       | 350,000             | 350,000           | -          | 0.05              | 05 Jul 11                         | 02-Jul 18      |
| S Bertolotti  | -                   | -                 | -          | 0.05              | 05 Jul 11                         | 02 Jul 18      |
| C Campbell    | 350,000             | 350,000           | -          | 0.05              | 05 Jul 11                         | 02 Jul 18      |
| D Goulding    | -                   | -                 | -          | 0.05              | 05 Jul 11                         | 02 Jul 18      |
| W Phillips    | 350,000             | -                 | -          | 0.05              | 05 Jul 11                         | 02 Jul 18      |
| M Quinn       | -                   | -                 | -          | 0.05              | 05-Jul 11                         | 02 Jul 18      |

## 8 Finance income and expense

|                                                          | 2011<br>£'000 | 2010<br>£'000 |
|----------------------------------------------------------|---------------|---------------|
| <b>Finance income</b>                                    |               |               |
| Finance income associated with derivative                | 13            | 20            |
|                                                          | <b>13</b>     | <b>20</b>     |
| <b>Finance expense</b>                                   |               |               |
| Interest expense on convertible loan note                | (37)          | (17)          |
| Finance costs associated with finance facility liability | (93)          | (90)          |
|                                                          | <b>(130)</b>  | <b>(107)</b>  |

In the 2011 business year, total finance income amounted to £13k (2010: £20k). This interest related solely to the conversion option in the convertible loan which has been accounted for as a derivative and which is classified as a financial liability at fair value through profit and loss.

In the 2011 business year, total finance expense of £130k (2010: £107k) related to interest charged on the invoice discount finance facility and borrowings, both classified as financial liabilities at amortised cost.

# Notes to the consolidated financial statements (continued)

for the year ended 31 March 2011

## 9 Income tax

### Reconciliation of the effective tax rate

|                                                                                              | 2011<br>£'000 | 2010<br>£'000 |
|----------------------------------------------------------------------------------------------|---------------|---------------|
| (Loss) before taxation                                                                       | (173)         | (15)          |
| (Loss) before tax multiplied by standard rate of corporation tax in the UK of 28% (2010 28%) | (48)          | (4)           |
| Effects of:                                                                                  |               |               |
| Other expenses not deductible for tax purposes                                               | 9             | 22            |
| Depreciation charge in excess of capital allowances                                          | (1)           | (2)           |
| Tax losses arising within the year                                                           | 43            | 2             |
| Other timing differences                                                                     | (3)           | (18)          |
| <b>Tax expense</b>                                                                           | <b>-</b>      | <b>-</b>      |

The amount of the unrecognised deferred tax is as follows

|                                              | 2011<br>£'000 | 2010<br>£'000 |
|----------------------------------------------|---------------|---------------|
| Depreciation in excess of capital allowances | (4)           | (4)           |
| Other short term timing differences          | 2             | -             |
| Unutilised losses                            | 2,677         | 2,698         |
| <b>Unrecognised deferred tax</b>             | <b>2,675</b>  | <b>2,694</b>  |

A deferred tax asset in respect of losses has not been recognised due to the uncertainty over the timing of future profits

## 10 Property, plant and equipment

The following tables show the significant additions and disposals of property, plant and equipment

|                                 | Computer<br>Equipment<br>£'000 | Fixtures and<br>Fittings<br>£'000 | Office<br>Equipment<br>£'000 | Total<br>£'000 |
|---------------------------------|--------------------------------|-----------------------------------|------------------------------|----------------|
| <b>Cost</b>                     |                                |                                   |                              |                |
| At 1 April 2009                 | 30                             | 23                                | 14                           | 67             |
| Additions                       | 17                             | 1                                 | -                            | 18             |
| At 31 March 2010                | 47                             | 24                                | 14                           | 85             |
| Additions                       | 10                             | -                                 | 1                            | 11             |
| <b>At 31 March 2011</b>         | <b>57</b>                      | <b>24</b>                         | <b>15</b>                    | <b>96</b>      |
| <b>Accumulated Depreciation</b> |                                |                                   |                              |                |
| At 1 April 2009                 | 24                             | 23                                | 8                            | 55             |
| Charge for the year             | 4                              | -                                 | 2                            | 6              |
| At 1 April 2010                 | 28                             | 23                                | 10                           | 61             |
| Charge for the year             | 5                              | -                                 | 1                            | 6              |
| <b>At 31 March 2011</b>         | <b>33</b>                      | <b>23</b>                         | <b>11</b>                    | <b>67</b>      |
| <b>Net book value</b>           |                                |                                   |                              |                |
| At 31 March 2009                | 6                              | -                                 | 6                            | 12             |
| At 31 March 2010                | 19                             | 1                                 | 4                            | 24             |
| <b>At 31 March 2011</b>         | <b>24</b>                      | <b>1</b>                          | <b>4</b>                     | <b>29</b>      |

## 11 Intangible assets – trademarks

|                                                | 2011         | 2010         |
|------------------------------------------------|--------------|--------------|
|                                                | £'000        | £'000        |
| <b>Carrying amount</b>                         |              |              |
| Carrying amount beginning of year              | 1,806        | 1,754        |
| Additions                                      | 69           | 52           |
| Disposals                                      | –            | –            |
| <b>Carrying amount at end of year</b>          | <b>1,875</b> | <b>1,806</b> |
| <b>Amortisation</b>                            |              |              |
| Carrying amount at beginning of year           | 495          | 495          |
| Charge for year                                | –            | –            |
| <b>Accumulated amortisation at end of year</b> | <b>495</b>   | <b>495</b>   |
| <b>Net book value</b>                          | <b>1,380</b> | <b>1,311</b> |

Capitalised brands are regarded as having indefinite useful economic lives and have therefore not been amortised. These brands are protected by trademarks, which are renewable indefinitely, in all of the major markets in which they are sold. There are not believed to be any legal, regulatory or contractual provisions that limit the useful lives of these brands. The nature of the premium drinks industry is that obsolescence is not a common issue, with indefinite brand lives being commonplace. Accordingly the directors believe that it is appropriate that the brands are treated as having indefinite lives for accounting purposes.

**Impairment testing** To ensure that brands with indefinite useful lives are not carried above their recoverable amount, impairment reviews are performed comparing the net carrying value with the recoverable amount using value in use calculations. These calculations are performed annually, or more frequently if events or circumstances indicate that the carrying amount may not be recoverable. The value in use calculations are based on discounted forecast cash flows and terminal values.

Cash flows are forecast for each brand for the next financial year in the group's annual financial plan, which is approved by the board and reflects management's expectations of sales growth, operating costs and margin based on past experience and external sources of information.

The discount rate used for the value in use calculations is the group's weighted average cost of capital. Management have prepared a detailed 10 year forecast using a growth rate of 5% in years 1-5 and no growth in subsequent years.

The pre tax discount rates and growth rates used for impairment testing are as follows:

|                                  | 2011 |
|----------------------------------|------|
| Weighted average cost of capital | 10%  |
| Long term growth rate years 1-5  | 5%   |

Any impairment write downs are charged to other administrative expenses in the income statement. In the year ended 31st March 2011 there are no impairment write downs.

**Sensitivity to change in key assumptions** Impairment testing is dependent on management's estimates and judgements, in particular in relation to the forecasting of future cash flows, the discount rates applied to the cash flows and the expected long term growth rates. For all brands with an indefinite life management has concluded that no reasonably possible change in the key brand assumptions on which it has determined the recoverable amounts would cause their carrying values to exceed their recoverable amounts.

# Notes to the consolidated financial statements (continued)

for the year ended 31 March 2011

## 11 Intangible assets – trademarks (continued)

The table below shows the impairment charge that would be required if the assumptions in the calculation of their value in use were changed

|              | 1% increase in<br>discount rate<br>£'000 | 1% decrease in<br>long term<br>growth rate<br>£'000 |
|--------------|------------------------------------------|-----------------------------------------------------|
| Blackwood's  | -                                        | -                                                   |
| Other brands | -                                        | -                                                   |

It remains possible that changes in assumptions could also arise in excess of those indicated in the table above. The principal trademarks of the company are Blavod Black Vodka and Blackwood's Gin. The net book values of Blavod Black Vodka and Blackwood's Gin were £588k (2010: £578k) and £747k (2010: £697k) respectively at the end of the financial year.

## 12 Inventory

|                | 2011<br>£'000 | 2010<br>£'000 |
|----------------|---------------|---------------|
| Finished goods | 583           | 612           |
|                | <b>583</b>    | <b>612</b>    |

In 2011, a total of £5,810k of inventories was included in the income statement as an expense (2010: £6,745k).

## 13 Trade and other receivables

|                                                    | 2011<br>£'000 | 2010<br>£'000 |
|----------------------------------------------------|---------------|---------------|
| Trade receivables                                  | 1,443         | 1,764         |
| Less provision for impairment of trade receivables | (47)          | (22)          |
| Net trade receivables                              | 1,396         | 1,742         |
| Other debtors                                      |               | 33            |
| Prepayments and accrued income                     | 92            | 52            |
|                                                    | <b>1,488</b>  | <b>1,827</b>  |

The carrying value of trade receivables is considered a reasonable approximation of fair value.

The trade receivables act as security against amounts borrowed by the Group under a trade finance facility (see Note 17).

All of the Group's trade and other receivables have been reviewed for indicators of impairment. Certain trade receivables were found to be impaired and a provision of £47k (2010: £22k) has been recorded accordingly. The impaired trade receivables are mostly due from customers that are experiencing difficult market conditions, or the amounts owing are subject to further discussion.

In addition, some of the unimpaired trade receivables are past due as at the reporting date. The age of financial assets past due but not impaired is as follows:

|                                                | 2011<br>£'000 | 2010<br>£'000 |
|------------------------------------------------|---------------|---------------|
| Not more than 3 months                         | 102           | 138           |
| More than 3 months, but not more than 6 months | 62            | 105           |
| More than 6 months, but not more than 1 year   | 88            | 7             |
| More than 1 year                               | 14            | 8             |
|                                                | <b>266</b>    | <b>258</b>    |

## 14 Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents at the end of the period as shown in the cash flow statement can be reconciled to the related items in the balance sheet as follows

|                           | 2011<br>£'000 | 2010<br>£'000 |
|---------------------------|---------------|---------------|
| Cash and cash equivalents | 36            | 118           |

## 15 Borrowings and derivative

|            | 2011<br>£'000 | 2010<br>£'000 |
|------------|---------------|---------------|
| Borrowings | 350           | 337           |
| Derivative | 48            | 60            |

On 8 October 2009 the Group issued a 6% convertible unsecured loan note with which it raised funds totalling £400,000

The convertible loan note contains within it three option conversion periods during which the loan note holder has the option to convert the loan notes at share options prices as follows 5p per share 8 October 2009 to 30 September 2010, 5.5p per share 1 October 2010 to 30 September 2011 and 6p per share 1 October 2011 to 30 September 2014

The Group recorded the convertible loan note with an initial loan value of £319,000 and derivative of £81,000. The derivative element has been valued using the Black – Scholes valuation model. The significant inputs into the 2010 valuation model were volatility of 42.2% and a risk free rate of 3%.

## 16 Trade and other payables

|                                                       | 2011<br>£'000 | 2010<br>£'000 |
|-------------------------------------------------------|---------------|---------------|
| Trade payables                                        | 720           | 862           |
| Other payables including taxation and social security | 33            | 21            |
| Accruals                                              | 170           | 91            |
|                                                       | <b>923</b>    | <b>974</b>    |

All amounts detailed above are payable within one year. The fair values of trade and other payables are not materially different from those disclosed above.

## 17 Finance facility liability

|                            | 2011<br>£'000 | 2010<br>£'000 |
|----------------------------|---------------|---------------|
| Finance facility liability | 740           | 905           |

The Group holds a contract with a leading invoice discounting house to provide a substantial finance facility based on the value of the trade receivables. The facility is secured against the Group's trade receivable balances.

# Notes to the consolidated financial statements (continued)

for the year ended 31 March 2011

## 18 Share capital

### (a) Share capital

|                                                         | 2011<br>£'000 | 2010<br>£'000 |
|---------------------------------------------------------|---------------|---------------|
| <b>Authorised</b>                                       |               |               |
| 105,000,000 ordinary shares of 1p each                  | 1,050         | 1,050         |
| <b>Allotted, issued and fully paid</b>                  |               |               |
| 87,758,508 (2010 87,758,508) ordinary shares of 1p each | 878           | 878           |

### (b) Share options

Certain employees hold options to subscribe for Ordinary shares in the Company under the share option schemes approved by the Directors on 9 July 2002. The number of shares subject to options, the period in which they were granted and the period in which they may be exercised are given below.

The total expenses recognised for the period arising from share based payments are as follows:

|                                            | 2011<br>£'000 | 2010<br>£'000 |
|--------------------------------------------|---------------|---------------|
| Equity-settled share-based payment expense | 12            | 16            |

The terms and conditions of the grants are as follows, whereby all options are settled by physical delivery of shares:

| Date of grant | No. of shares    | Vesting conditions           | Contractual life of options |
|---------------|------------------|------------------------------|-----------------------------|
| 9 April 2001  | 50,000           | 100% Vested under EMI Scheme | 10 years                    |
| 15 March 2005 | 1,000,000        | 3 years                      | 10 years                    |
| 4 July 2008   | 2,965,000        | 100% Vested under EMI Scheme | 10 years                    |
| 4 July 2008   | 900,000          | 3 years                      | 10 years                    |
|               | <b>4,915,000</b> |                              |                             |

The number and weighted average exercise prices of share options are as follows:

|                                            | 2011<br>Weighted<br>average<br>exercise<br>price | 2011<br>Number of<br>options | 2010<br>Weighted<br>average<br>exercise<br>price | 2010<br>Number of<br>options |
|--------------------------------------------|--------------------------------------------------|------------------------------|--------------------------------------------------|------------------------------|
| Outstanding at the beginning of the period | 17.11                                            | 5,615,000                    | 18.19                                            | 5,747,716                    |
| Lapsed during the period                   | 75.00                                            | 700,000                      | 64.00                                            | 132,716                      |
| Forfeited during the period                | 12.00                                            | 2,320,000                    | -                                                | -                            |
| Outstanding at the end of the period       | 6.4                                              | 2,595,000                    | 17.11                                            | 5,615,000                    |
| Exercisable at the end of the period       | 6.4                                              | 2,595,000                    | 19.62                                            | 4,715,000                    |

## 18 Share capital (continued)

The fair value of services received in return for share options granted are measured by reference to the fair value of share options granted. Share options outstanding at the end of the year have the following expiry date and exercise prices:

| Expiry date | Exercise price<br>per share | Shares<br>2011   | Shares<br>2010   |
|-------------|-----------------------------|------------------|------------------|
| 2011        | 75.00p                      | –                | 700,000          |
| 2012        | 75.00p                      | 50,000           | 50,000           |
| 2015        | 21.44p                      | –                | 1,000,000        |
| 2018        | 5.00                        | 2,545,000        | 3,865,000        |
|             |                             | <b>2,595,000</b> | <b>5,615,000</b> |

The weighted average remaining contractual life for the options granted is 7.25 years (2010 – 6.7 years)

The weighted average fair value of options granted during 2005, following the Group's transition to IFRS, determined using the Black-Scholes valuation model, was 8.41 pence. The significant inputs into the 2005 model were a weighted average share price of 18.31 pence at grant date, the exercise price shown above, volatility of 50%, an expected option life of five years, and an annual risk-free interest rate of 5%. The volatility measured at the standard deviation of continuously compounded share returns is based on statistical analysis of daily share prices over the last fifty days.

3,865,000 options were issued during 2009, replacing 2,190,000 which were forfeited. The weighted average fair value of options granted during 2009, determined using the Black-Scholes valuation model, was 2 pence. The significant inputs were a weighted average share price of 4 pence at grant date, an exercise price of 5 pence per share, volatility of 60%, an expected option life of five years and an annual risk-free interest rate of 4.91%. The volatility measured at the standard deviation of continuously compounded share returns is based on statistical analysis of daily share prices over the last five years.

### Warrants

The following hold warrants over the share capital of the Company:

|                            | No. of<br>Warrants | Equivalent<br>Shares | Conversion<br>price |
|----------------------------|--------------------|----------------------|---------------------|
| Bero SCA                   | 133,947            | 227,894              | 50.0p               |
| E.C. Capital Limited       | 333,335            | 333,335              | 38.9p               |
| K Developpment             | 110,015            | 220,030              | 50.0p               |
| C. Salin                   | 30,000             | 60,000               | 50.0p               |
| Wheatley family            | 288,819            | 577,638              | 50.0p               |
| Willoughby Limited         | 230,414            | 460,830              | 50.0p               |
| Laurus Master Fund Limited | 2,250,000          | 2,250,000            | 18.5p               |

# Notes to the consolidated financial statements (continued)

for the year ended 31 March 2011

## 19 Financial instruments

The principal financial assets of the Group are bank balances and cash, trade and other receivables. The main purpose of these financial instruments is to raise finance for the Group's operations. Its principal financial liabilities are trade and other payables that arise directly from its operations and trade finance facilities. All financial assets are classified as loans and receivables.

### Credit risk analysis

The Group's exposure to credit risk is limited to the carrying amount of financial assets recognised at the balance sheet date, as summarised below.

|                                                       | 2011<br>£'000 | 2010<br>£'000 |
|-------------------------------------------------------|---------------|---------------|
| <b>Classes of financial assets – carrying amounts</b> |               |               |
| Cash and cash equivalents                             | 36            | 118           |
| Trade and other receivables                           | 1,396         | 1,775         |

The Group's credit risk is primarily attributable to its trade receivables. The amounts presented in the Balance Sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified event which, based on previous experience, is evidence of a likely reduction in the recoverability of the cash flows. The Group has no significant concentration of risk, with exposure spread over a large number of third parties and customers.

The credit risk on liquid funds is limited because the third parties are banks with high credit ratings assigned by international credit-rating agencies.

### Liquidity risk analysis

The Group's funding strategy is to ensure a mix of financing methods offering flexibility and cost effectiveness to match the requirements of the Group. The Group monitors its liquidity risk on an ongoing basis by undertaking rigorous cash flow forecasting procedures. In order to ensure continuity of funding, the Group seeks to arrange funding ahead of business requirements and maintain sufficient un-drawn committed borrowing facilities.

During the 2008/9 year, a contract was arranged with a leading invoice discounting house to provide a substantial finance facility based on the value of the trade receivables. This facility has continued in the current year and can be renewed thereafter as required.

In the prior year the Group issued a convertible loan note with which it raised a further £400k.

As at 31 March 2011, the Group's liabilities have contractual maturities which are summarised below.

|                                                                          | Current         |                | Non-current   |               |
|--------------------------------------------------------------------------|-----------------|----------------|---------------|---------------|
|                                                                          | within 6 months | 6 to 12 months | 1 to 5 years  |               |
|                                                                          | 2011<br>£'000   | 2010<br>£'000  | 2011<br>£'000 | 2010<br>£'000 |
| Finance facility                                                         | 740             | 905            | –             | –             |
| Trade payables                                                           | 720             | 862            | –             | –             |
| <b>Total financial liabilities at amortised cost</b>                     | <b>1,460</b>    | <b>1,767</b>   | <b>–</b>      | <b>–</b>      |
| Borrowings and derivative                                                | –               | –              | –             | 484           |
| <b>Total financial liabilities at fair value through profit and loss</b> | <b>–</b>        | <b>–</b>       | <b>–</b>      | <b>484</b>    |
| <b>Totals</b>                                                            | <b>1,460</b>    | <b>1,767</b>   | <b>–</b>      | <b>505</b>    |

The above contractual maturities reflect the gross cash flows, which may differ to the carrying values of the liabilities at the balance sheet date, with the exception of the borrowings and derivative. As disclosed in note 15 these liabilities comprise a convertible loan note with interest payable at 6% per annum.

## 19 Financial instruments (continued)

### *IFRS 7 Improving Disclosures about Financial Instruments*

The Group adopted the amendments to IFRS 7 Improving Disclosures about Financial Instruments effective from 1 April 2009

The fair value hierarchy has the following levels

- Level 1 quoted prices (unadjusted) in active markets for identical assets or liabilities,
- Level 2 inputs other than quoted prices included within level 1 that are observable for the asset or liability either as prices or derived from prices, and
- Level 3 inputs for the asset or liability that are not based on observable market data (unobservable basis)

The level within which the financial asset or liability is classified is determined based on the lowest level of significant input to the fair value measurement

The methods and valuation techniques used for the purpose of measuring fair value are unchanged compared to the previous reporting period

The only financial instrument which the Group has issued which is classified as a financial liability at fair value through profit and loss is a derivative, further details of which are disclosed in Note 15 This instrument is classified under Level 3 above

The instrument had a value at the beginning of the year of £60k (initial value at date of loan of £80k) with a fair value gain of £13k (2010 £20k) being recognised during the year through profit and loss as a component of "finance income" The closing balance was £48k

Changing inputs to the Level 3 valuations to reasonable possible alternative assumptions would not change significantly amounts recognised in profit or loss, total assets or total liabilities or total equity

## 20 Financial commitments – operating leases

|                                            | Land and buildings |               |
|--------------------------------------------|--------------------|---------------|
|                                            | 2011<br>£'000      | 2010<br>£'000 |
| Total minimum operating lease payments due |                    |               |
| Within one year                            | 30                 | 30            |
| One to five years                          | 23                 | 53            |
|                                            | 53                 | 83            |

## 21 Related party transactions

The contribution from related parties has been included, where appropriate, as follows

DBR Wines Limited as one director of the Group was, for part of the year, also a director of that Company, it is regarded as 'related' A management fee is receivable for sales, marketing and administration services provided by the Group In the year to 31 March 2011, the total fee receivable was £221k (2010 £185k) At the year end the Group was owed £41k nil (2010 £nil)

Director's guarantee one of the directors of the Group has provided a personal guarantee in the amount of £50k (2010 £50k) with respect to the finance facility liability

# Auditor's report on the parent company financial statements

## Independent auditor's report to the members of Blavod Wines and Spirits PLC

We have audited the parent company financial statements of Blavod Wines and Spirits PLC for the year ended 31 March 2011 which comprise the parent company balance sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

## Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the parent company financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the parent company financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm).

## Opinion on financial statements

In our opinion the parent company financial statements

- give a true and fair view of the state of the company's affairs as at 31 March 2011,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the parent company financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.

## Other matter

We have reported separately on the group financial statements of Blavod Wines and Spirits PLC for the year ended 31 March 2011.

  
Christopher Smith  
Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Statutory Auditor, Chartered Accountants  
London

10 June 2011

# Parent company balance sheet Company No. 03727483

As at 31 March 2011

|                                                                | Note | 2011<br>£'000 | 2010<br>£'000 |
|----------------------------------------------------------------|------|---------------|---------------|
| <b>Fixed assets</b>                                            |      |               |               |
| Investments                                                    | 4    | –             | –             |
| Intangible assets                                              | 5    | 1,380         | 738           |
|                                                                |      | 1,380         | 738           |
| <b>Current assets</b>                                          |      |               |               |
| Debtors                                                        | 6    | 9             | –             |
| <b>Total current assets</b>                                    |      | 9             | –             |
| <b>Creditors, amounts falling due within one year</b>          | 7    | (1,442)       | (620)         |
| <b>Net current (liabilities)</b>                               |      | (1,433)       | (620)         |
| <b>Creditors, amounts falling due after more than one year</b> | 8    | (400)         | (400)         |
| <b>Net (liabilities)</b>                                       |      | (453)         | (282)         |
| <b>Capital and reserve</b>                                     |      |               |               |
| Called up share capital                                        | 9    | 878           | 878           |
| Shares to be issued                                            | 10   | 51            | 717           |
| Profit and loss account                                        | 10   | (1,382)       | (1,877)       |
| <b>Shareholders' (deficit)</b>                                 | 11   | <b>(453)</b>  | <b>(282)</b>  |

The financial statements were approved by the Board of Directors on 10 June 2011 and were signed on their behalf by

D Goulding  
Director



R Ambler  
Director



The accompanying notes form an integral part of these financial statements

# Notes to the parent company financial statements

for the year ended 31 March 2011

## 1 Basis of preparation

The financial statements are for the twelve months ended 31 March 2011. They have been prepared in accordance with applicable United Kingdom accounting standards. The financial statements have been prepared under the historical cost convention.

As permitted by section 408 of the Companies Act 2006, a separate profit and loss account for the Company has not been included in these financial statements. Blavod Wines and Spirits plc reported a loss of £183k (2010: loss of £211k).

The company has taken advantage of the exemption in Financial Reporting Standard No 8 "Related Party Disclosures" and has not disclosed transactions with Group companies.

The Companies Act 2006 requires intangible assets to be amortised systematically over their useful economic lives. Management consider the Company's brands to have an indefinite useful life and have invoked the true and fair override. A policy of non-amortisation has therefore been adopted to ensure the accounts show a true and fair view. Intangible assets are reviewed annually for impairment. Had intangible assets been amortised the charge would have been £93k (2010: £88k).

## 2 Summary of significant accounting policies

### Going Concern

The Company is reliant on financial support from other group companies.

The Directors have prepared forecasts and reviewed the existing invoice discounting arrangement and, as a result, the Directors consider the group to be a going concern for twelve months from the date of approval of these financial statements.

The group increased its invoice discounting facility on 19 October 2010 from £1.0m to £1.25m. Based on management's forecasts the group will, at certain times in the year, require additional facilities. The Directors believe, based on discussions with the discounter, and past practice of additional facilities being made available on a temporary basis, that further funds will be made available as and when they are required.

Whilst there are always inherent uncertainties in relation to future events, on the assumption that trading reflects the Board's forecasts and, in the exception of unforeseen circumstances, the Directors consider it appropriate to prepare the financial statements on the going concern basis.

### Fixed asset investments

The Company's investments in Group companies are stated at cost less provisions for impairment. Any impairment is charged to the profit and loss account as it arises.

### Intangible assets

The Company's intangible assets consist of expenditure on licences. These assets are not amortised as the useful economic life of these assets is considered to be indefinite.

Impairment reviews are carried out to ensure that intangible assets are not carried at above their recoverable amount. In particular, the Company performs a discounted cash flow analysis at least annually to compare discounted estimated future operating cash flows with asset carrying values. The estimated cash flows are discounted at the Group's weighted average cost of capital.

### Financial Instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all of its financial liabilities.

### Taxation

Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred taxation is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements.

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

## 2 Summary of significant accounting policies (continued)

### Share-based compensation

All share-based payments granted after 7 November 2002 that had not vested by 1 April 2006, are recognised in the financial statements under FRS 20 – share-based payments

A fair value for equity settled share awards is measured at the date of grant. The Group measures the fair value using the Black Scholes valuation technique to value each class of award

The fair value of each award is recognised as an expense over the vesting period on a straight-line basis, after allowing for an estimate of the share awards that will eventually vest. The level of vesting is reviewed annually and the charge is adjusted to reflect actual and estimated levels of vesting

## 3 Audit fees

Included in other operating expenses is remuneration to the auditor for audit services as follows

|                                                                                           | 2011<br>£'000 | 2010<br>£'000 |
|-------------------------------------------------------------------------------------------|---------------|---------------|
| Fees payable to the Company's auditor for the audit of the Company's financial statements | 15            | 15            |

Amounts paid to the Company's auditor in respect of services to the Company, other than the audit of the Company's financial statements, have not been disclosed as this information has been disclosed in the consolidated financial statements of the Company

## 4 Investments

|                                        | Shares in<br>subsidiary<br>undertakings<br>£'000 |
|----------------------------------------|--------------------------------------------------|
| <b>Cost</b>                            |                                                  |
| At 1 April 2010 and 31 March 2011      | 33                                               |
| <b>Provision for Impairment</b>        |                                                  |
| At 1 April 2010 and 31 March 2011      | 33                                               |
| <b>Net Book Value</b>                  |                                                  |
| – at 1 April 2010 and at 31 March 2011 | -                                                |

Investments comprise the following principal subsidiary companies

| Name of Company                | Nature of Business                      | %   | Country of Incorporation |
|--------------------------------|-----------------------------------------|-----|--------------------------|
| Blavod Drinks Limited          | Marketing and sale of spirits and wines | 100 | England & Wales          |
| Blavod Properties Limited      | Intellectual property holding company   | 100 | England & Wales          |
| Blavod Extreme Spirits USA Inc | Non-trading                             | 100 | US                       |

# Notes to the parent company financial statements (continued)

for the year ended 31 March 2011

## 5 Intangible assets – trademarks

|                                                | 2011<br>£'000 |
|------------------------------------------------|---------------|
| <b>Carrying amount</b>                         |               |
| Carrying amount beginning of year              | 738           |
| Additions                                      | 69            |
| Transfer from other group companies            | 573           |
| <b>Carrying amount at end of year</b>          | <b>1,380</b>  |
| <b>Amortisation</b>                            |               |
| Carrying amount at beginning of year           | -             |
| Charge for year                                | -             |
| <b>Accumulated amortisation at end of year</b> | <b>-</b>      |
| <b>Net book value</b>                          |               |
| - at 31 March 2011                             | <b>1,380</b>  |
| - at 31 March 2010                             | 738           |

On 8 July 2010 the intangible asset in Blavod Properties Limited, being the Blavod Black Vodka brand, was transferred to Blavod Wines and Spirits Plc at its net book value £573k

## 6 Debtors

|             | 2011<br>£'000 | 2010<br>£'000 |
|-------------|---------------|---------------|
| Prepayments | 9             |               |
|             | <b>9</b>      | -             |

## 7 Creditors: amounts falling due within one year

|                                         | 2011<br>£'000 | 2010<br>£'000 |
|-----------------------------------------|---------------|---------------|
| Amounts owed to subsidiary undertakings | 1,382         | 577           |
| Accruals and deferred income            | 60            | 43            |
|                                         | <b>1,442</b>  | <b>620</b>    |

## 8 Creditors: amounts falling due after more than one year

|                       | 2011<br>£'000 | 2010<br>£'000 |
|-----------------------|---------------|---------------|
| Convertible loan note | 400           | 400           |

## 9 Called up share capital

| Share capital                  | 2011             |       | 2010             |       |
|--------------------------------|------------------|-------|------------------|-------|
|                                | Number of shares | £'000 | Number of shares | £'000 |
| <b>Authorised</b>              |                  |       |                  |       |
| Ordinary shares of 1p each     | 105,000,000      | 1,050 | 105,000,000      | 1,050 |
| <b>Allotted and fully paid</b> |                  |       |                  |       |
| Ordinary shares of 1p each     | 87,758,508       | 878   | 87,758,508       | 878   |

## 10 Reserves

|                                                 | Shares to be issued<br>£'000 | Profit and loss account<br>£'000 |
|-------------------------------------------------|------------------------------|----------------------------------|
| At 1 April 2010                                 | 717                          | (1,877)                          |
| Share based payment charge                      | 12                           | -                                |
| Lapsed/forfeited share options reclassification | (678)                        | 678                              |
| (Loss) for the financial year                   | -                            | (183)                            |
| <b>At 31 March 2011</b>                         | <b>51</b>                    | <b>(1,382)</b>                   |

## 11 Reconciliation of movement in shareholders' (deficit)

|                                            | 2011<br>£'000 | 2010<br>£'000 |
|--------------------------------------------|---------------|---------------|
| (Loss) for the financial year              | (183)         | (211)         |
| Shares to be issued                        | 12            | 16            |
| Net (increase) in shareholders' deficit    | (171)         | (195)         |
| Shareholders' (deficit) at 1 April         | (282)         | (87)          |
| <b>Shareholders' (deficit) at 31 March</b> | <b>(453)</b>  | <b>(282)</b>  |

## 12 Share based payments

Details of share options and warrants issued by the Company are set out in Note 18 to the consolidated financial statements

# Directors and advisers

|                                    |                                                                                                   |
|------------------------------------|---------------------------------------------------------------------------------------------------|
| <b>Directors</b>                   | D. Goulding (Non executive Chairman)<br>R. Ambler<br>S. Bertolotti<br>M. Quinn (Non executive)    |
| <b>Secretary</b>                   | S. Bertolotti                                                                                     |
| <b>Registered Office</b>           | 202 Fulham Road<br>London SW10 9PJ                                                                |
| <b>Company's registered number</b> | England and Wales 03727483                                                                        |
| <b>Auditor</b>                     | Grant Thornton UK LLP<br>Grant Thornton House<br>Melton Street<br>London NW1 2EP                  |
| <b>Bankers</b>                     | Barclays Bank Plc<br>50 Pall Mall<br>London SW1A 1QA                                              |
| <b>Nominated Adviser</b>           | Brewin Dolphin Limited<br>34 Lisbon Street<br>Leeds LS1 4LX                                       |
| <b>Nominated Broker</b>            | Brewin Dolphin Limited<br>34 Lisbon Street<br>Leeds LS1 4LX                                       |
| <b>Registrars</b>                  | Share Registrars Ltd<br>Suite E, First Floor<br>9 Lion and Lamb Yard<br>Farnham<br>Surrey GU9 7LL |
| <b>Solicitors</b>                  | Maclay, Murray & Spens<br>1 London Wall<br>London EC2Y 5AB                                        |
| <b>Tax Adviser</b>                 | Grant Thornton UK LLP<br>Grant Thornton House<br>Melton Street<br>London NW1 2EP                  |

**Blavod Wines and Spirits plc**

**202 Fulham Road**

**London**

**SW10 9PJ**

**T: 020 7352 096**

**[www.blavodwinesandspirits.com](http://www.blavodwinesandspirits.com)**