

Company Registration No: 11143400

Kropz plc

Annual Report and Accounts for the year ended 31 December 2021



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Highlights

Key developments during the 2021 financial year

Corporate

- Activities during the year were focused on completion of construction activities at Elandsfontein and finalisation of the Hinda updated feasibility study ("Hinda Updated FS");
- Kropz Plc ("Kropz" or the "Company") secured a further convertible loan facility of up to US\$ 5 million (not exceeding a maximum of ZAR 85 million) from the ARC Fund ("ARC"), Kropz's major shareholder in February 2021 ("Further Equity Facility"), used exclusively for the Hinda Updated FS and general corporate purposes;
- The fourth drawdown on the convertible loan facility, secured from ARC in June 2020, of up to US\$ 40 million (not exceeding a maximum of ZAR 680 million) ("Original Equity Facility") occurred on 10 March 2021 for US\$ 7 million;
- The first drawdown on the Further Equity Facility occurred on 10 March 2021 for US\$ 2 million;
- The fifth drawdown on the Original Equity Facility occurred on 23 June 2021 for US\$ 11 million;
- The second drawdown on the Further Equity Facility occurred on 23 June 2021 for US\$ 2 million;
- The sixth and final drawdown on the Original Equity Facility occurred on 10 September 2021 for US\$ 3 million;
- The third drawdown on the Further Equity Facility occurred on 10 September 2021 for US\$ 400,000;
- On 15 October 2021, Kropz secured a new conditional convertible equity facility of up to ZAR 200 million (approximately US\$ 13 million) ("New ZAR Equity Facility"), with ARC in order to deliver the Company's Elandsfontein phosphate project to first revenue;
- The first drawdown on the New ZAR Equity Facility occurred on 26 October 2021 for ZAR 90 million (approximately US\$ 6 million);
- The fourth drawdown on the Further Equity Facility occurred on 10 December 2021 for US\$ 400,000;
- The second drawdown on the New ZAR Equity Facility occurred on 10 December 2021 for ZAR 37 million (approximately US\$ 2 million);
- US\$200,000 remained undrawn on the Further Equity Facility at 31 December 2021; and
- ZAR 73 million (approximately US\$ 5 million) remained undrawn at 31 December 2021 on the New ZAR Equity Facility.

Elandsfontein

- Activities focussed on completion of construction and commissioning activities at Elandsfontein;
- As announced on 9 September 2021, the appeal against the award of the integrated Water Use Licence ("WUL") for the Elandsfontein project was dismissed by the South African Water Tribunal. The appeal was lodged by a small group calling themselves the West Coast Environmental Protection Association ("WCEPA"), on 26 June 2017. The appeal was heard, over four sittings, from October 2019 to February 2021;
- Mining activities commenced in October 2021, and significant volumes of ore were made available to support commissioning ramp-up;
- In November 2021, earthworks, civil construction, fabrication and erection of structural steel, platework and piping was completed and all mechanical equipment installed;
- Pre-commissioning (C2) and cold commissioning (C3) activities commenced in November 2021;
- Construction activities at Elandsfontein were completed in December 2021, under budget and on time;
- "First-fill" reagents, sourced in South Africa and imported from the USA, were received on site in December 2021;
- On 23 December 2021, a major milestone was achieved when first ore was introduced into the Elandsfontein plant; and
- As announced on 23 November 2021, Transnet provided Elandsfontein with a draft port access agreement to support the long-term export of Elandsfontein's phosphate rock through the port of Saldanha. Signature of the contract is now being finalised between the parties. Exports through Cape Town will only be required for a maximum of 350,000 tonnes of Elandsfontein's export production of approximately 1 million tonnes per annum, and only if capacity through Saldanha is unavailable for a limited period of time.

Highlights (continued)

Hinda

- As announced on 4 February 2021, Kropz appointed Hatch Africa (Pty) Ltd ("Hatch"), a global engineering and construction firm, to complete the Hinda Updated FS;
- The updated Environmental and Social Impact Assessment ("ESIA") was completed in December 2021 by WSP Global Inc ("WSP") out of Montreal, Canada;
- The updated ESIA was lodged with the Republic of Congo ("RoC") Ministry of Environment in late December 2021; and
- Hatch completed the Hinda Updated FS and the outcomes, as detailed below, were announced on 22 December 2021.

Aflao

- Kropz divested its 50% + 1 share interest in Aflao, as announced on 16 February 2021.

Key developments post the financial year end

Corporate

- Issued 6,700,000 ordinary shares, at an exercise price of £0.001 an ordinary share, in the Company to key members of the executive management team, including certain Persons Discharging Managerial Responsibilities ("PDMRs"). The issue of ordinary shares was due to awards vesting that had been issued under its Long-Term Incentive Plan ("LTIP Awards") on 31 July 2020 and as announced on 4 August 2020;
- The fifth and final drawdown on the Further Equity Facility occurred on 10 March 2022 for US\$ 200,000;
- The third drawdown on the New ZAR Equity Facility occurred on 25 March 2022 for ZAR 40 million;
- The fourth drawdown on the New ZAR Equity Facility occurred on 26 April 2022 for ZAR 33 million;
- On 27 April 2022, Kropz announced that it had entered into an agreement with ARC for a ZAR 25 million (approximately US\$ 1.60 million) bridge loan facility (the "Loan") to meet cash requirements in April 2022 and draw down of the Loan took place on 28 April 2022;
- As announced on 11 May 2022, Kropz entered into a new conditional convertible equity facility of up to ZAR 177 million (approximately US\$ 11 million) ("ZAR 177 Million Equity Facility") with ARC to fund Elandsfontein to first revenues from bulk concentrate sales;
- The ZAR 177 Million Equity Facility was approved by Kropz shareholders and became unconditional on 1 June 2022; and
- The first drawdown on the ZAR 177 Million Equity Facility occurred on 2 June 2022 for ZAR 103.5 million (approximately US\$ 7 million). After set-off of the Loan, Kropz received an amount of ZAR 78.5 million (approximately US\$ 5 million).

Elandsfontein

- The focus at Elandsfontein continues to be production ramp-up of the mine and beneficiation plant, to reach nameplate capacity;
- To date, 5,000 tonnes of saleable concentrate have been produced and are being stored in the Saldanha Bay storage facility;
- BNP Paribas ("BNP") released the ZAR 77 million restricted cash in the bank account of Kropz Elandsfontein (Pty) Ltd ("Kropz Elandsfontein") on 10 January 2022, upon satisfaction of the requirement by BNP for Kropz to bridge the funding shortfall in respect of Elandsfontein as announced on 1 September 2021. The funding shortfall was satisfied when the New ZAR Equity Facility was secured from ARC;
- As announced on 27 April 2022, a further funding shortfall of ZAR 177 million was expected due to slower than expected progress in the ramp up of operations at Elandsfontein;
- First bulk sales are now expected to move into Q3 2022 as a result of early geological challenges in the mining area – higher than expected volumes of indurated material is limiting the mining rate that can be achieved with the current equipment on site;

Highlights (continued)

- The delay was also driven by the need to re-engineer parts of the fine flotation circuit as proposed by the vendor, but has also been affected lack of operator expertise and experience; and
- Measures taken by management to address these issues are set out later in the annual report.

Hinda

- Since 31 December 2021, management has been interrogating the Hinda Updated FS and financial model as prepared by Hatch;
- Various capital cost optimisation initiatives have been identified for investigation ahead of detailed design; and
- Development alternatives are being considered and potential funding options investigated.

General

The current and further potential effects of COVID-19, and the possibility of further waves in South Africa and the RoC remain a risk to Kropz's projects. Kropz has mitigated this risk as far as reasonably practicable by compliance with the Kropz COVID-19 policies and procedures.

Chairman's Statement

Dear shareholder,

The 31 December 2021 financial year was another challenging year, particularly given the continued global COVID pandemic and associated impact on the global economy.

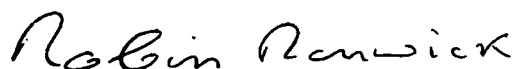
Thankfully, the COVID pandemic had no significant impact on the conclusion of construction activities at Elandsfontein. First ore was introduced into the Elandsfontein plant in December 2021, on time and under budget, a significant milestone given the challenges faced.

Hatch completed the Hinda Updated FS in late December 2021 and we are encouraged by the outcome and conclusions. Management are interrogating the findings and the next step would be to select the way forward for the progression of the project and sourcing the required funding for its development.

Thanks to the ARC Fund, Kropz's major shareholder, funding was secured to complete the Elandsfontein project and ramp-up operations and complete the Hinda Updated FS.

Progress continues to be made at Elandsfontein, but slower than expected progress in the ramp-up of operations, as announced on 27 April 2022, resulted in an additional funding requirement. Again ARC responded by agreeing to provide the required ZAR 177 million required to see Elandsfontein through to positive cash flow by way of a convertible equity facility.

The Board thanks all the members of the executive, management, the teams on the ground, contractors, auditors and advisers for all their efforts and assistance during the year. We once again want to thank our major shareholder, ARC, for their further commitment and continued support.



Lord Robin William Renwick of Clifton
Non-Executive Chairman
28 June 2022

Strategic Report for the year ended 31 December 2021

Market overview

Since February 2022, phosphate prices have reached new highs, largely due to the sanctions imposed on Russia, following their invasion of the Ukraine. Russia is a significant supplier of fertiliser feed products and associated sanctions increased the prices of phosphate products significantly as producers that relied on Russian sources sought to secure alternative sources of amongst others, low cadmium phosphate rock. The cessation of exports of phosphate products from China until mid-2022, has also inflated prices of phosphate related fertilizers.

The phosphate rock market remains strong and has shown good interest in Elandsfontein's low cadmium concentrate.

Significant changes in the state of affairs

Share issues

The issued share capital at 31 December 2020 was 558,627,558 ordinary shares (2019: 283,406,307).

On 3 March 2021, Kropz announced the fourth drawdown of US\$ 7 million of the Original Equity Facility and the first drawdown of US\$ 2 million under the Further Equity Facility. These drawdowns resulted in the issue of 89,185,185 ordinary shares to ARC at an issue price of 6.75 pence per ordinary share and 34,745,359 ordinary shares to ARC at an issue price of 4.20 pence per ordinary share. The 123,930,544 ARC drawdown shares were admitted to trading on AIM on 10 March 2021.

On 16 June 2021, Kropz announced the fifth drawdown of US\$ 11 million of the Original Equity Facility and the second drawdown of US\$2 million under the Further Equity Facility. These drawdowns resulted in the issue of 140,148,148 ordinary shares to ARC at an issue price of 6.75 pence per ordinary share and 34,745,359 ordinary shares to ARC at an issue price of 4.20 pence per ordinary share. The 174,893,507 ARC drawdown shares were admitted to trading on AIM on 23 June 2021.

On 7 September 2021, Kropz announced the sixth drawdown of US\$ 3 million of the Original Equity Facility and the third drawdown of US\$ 400,000 under the Further Equity Facility. These drawdowns resulted in the issue of 38,222,222 ordinary shares to ARC at an issue price of 6.75 pence per ordinary share and 6,949,072 ordinary shares to ARC at an issue price of 4.20 pence per ordinary share. The 45,171,294 ARC drawdown shares were admitted to trading on AIM on 10 September 2021.

On 8 December 2021, Kropz announced the fourth drawdown of US\$ 400,000 under the Further Equity Facility. This drawdown resulted in the issue of 6,949,072 ordinary shares to ARC at an issue price of 4.20 pence per ordinary share. The 6,949,072 ARC drawdown shares were admitted to trading on AIM on 13 December 2021.

The issued share capital at 31 December 2021 was 909,571,975 ordinary shares (2020: 558,627,558).

Strategic Report for the year ended 31 December 2021 (continued)

Projects

Elandsfontein

Elandsfontein hosts the second largest phosphate deposit in South Africa, after Foskor's operation at Phalaborwa. Elandsfontein has been developed with the capacity to produce circa one million tonnes per annum ("Mtpa") of phosphate rock concentrate from a shallow mineral resource which is expected to be sold on both local and international markets. The Company owns 74% of the issued share capital of Kropz Elandsfontein, the company which owns the Elandsfontein project.

Prior to 2021, in excess of US\$ 135 million was spent at Elandsfontein on project capital expenditure to construct the processing plant and infrastructure, initial mining and capitalised working capital. Following a suspended commissioning process in 2017, Kropz Elandsfontein conducted further geological drilling and metallurgical test programme to define a robust process circuit, to cater for all ore types present within the Elandsfontein resource.

Elandsfontein's logistics are advantageous and allow for easy access to both local and international markets.

Activity for the year ended 31 December 2021

The focus for the 2021 financial year was completion of the construction activities on site. All major contracts were finalised to enable site establishment by the mining and plant operators. Mining activities recommenced in October 2021.

Mining and geology

The Elandsfontein resource is defined below, on a total (gross) and net attributable basis. No further geological drilling was conducted in 2021.

Mineral Resource Statement, as declared by Snowden and SRK on 31 October 2018

Class	Quantity (Mt)	Grade (%P ₂ O ₅)	Grade (%Al ₂ O ₃)	Grade (%MgO)	Grade (%Fe ₂ O ₃)	Grade (%CaO)	Grade (%SiO ₂)	Contained P ₂ O ₅ (Mt)
Gross								
Measured	47.5	10.3	1.2	0.2	1.0	14.9	69.8	4.9
Indicated	30.3	5.1	1.2	0.1	0.9	7.1	82.9	1.6
Inferred	23.3	5.5	1.2	0.1	1.0	7.5	82.5	1.3
Total	101.1	7.7	1.2	0.2	0.9	10.9	75.9	7.8
Net Attributable (74% attributable to the Company)								
Measured	35.2	10.3	1.2	0.2	1.0	14.9	69.8	3.6
Indicated	22.4	5.1	1.2	0.1	0.9	7.1	82.9	1.2
Inferred	17.2	5.5	1.2	0.1	1.0	7.5	82.5	0.9
Total	74.8	7.7	1.2	0.2	0.9	10.9	75.9	5.7

Plant and processing

Pre-commissioning (C2) and cold commissioning (C3) activities commenced in November 2021 and construction activities at Elandsfontein were completed in December 2021, under budget and on time. On 23 December 2021, a major milestone was achieved when first ore was introduced into the Elandsfontein plant.

Dewatering of the aquifer continues in accordance with the updated ground water management plan.

Strategic Report for the year ended 31 December 2021 (continued)

The Department of Mineral Resources and Energy ("DMRE") issued a directive to Kropz Elandsfontein during 2020 to upgrade its Environmental Management Programme ("EMPr") in line with latest South African legislation. The updated EMPr was submitted to the DMRE in September 2020. On 26 March 2021, management received the updated EMPr for the Elandsfontein project from the DMRE. The updated EMPr strongly emphasizes the adherence to the required rehabilitation measures.

Offsets

In July 2020, Kropz Elandsfontein submitted a revised Offset Study to the DMRE. Management informed the DMRE that the 2015 Offset Study for the Elandsfontein project did not adequately consider Kropz Elandsfontein's effective rehabilitation measures which have demonstrated successful implementation over the past three growing seasons. Kropz Elandsfontein's rehabilitation measures have been shown to guarantee future rehabilitation success, if conducted in accordance with the approved mine rehabilitation plan drafted by Kropz Elandsfontein's appointed rehabilitation specialist.

Following due consideration of all the comments and responses received during the thirty-day public participation period, management received notification from the DMRE on 4 March 2021 that the conditions required to cater for the offsets of land will be removed from the Elandsfontein EMPr.

Several appeals against the DMRE's decision have been lodged and are being dealt with by the Department of Forestry, Fisheries and the Environment.

Water use licence ("WUL")

The outstanding appeal against the Elandsfontein WUL was heard from 1 to 4 February 2021. During this fourth sitting of the matter, final evidence was presented to the Water Tribunal.

The Water Tribunal issued a directive to all parties, setting out the dates to be met for heads of arguments, to allow a ruling in March 2021. The appellant was subsequently granted numerous postponements for the submission of their heads of arguments, which delayed the date of the ruling to September 2021.

As announced on 9 September 2021, the appeal was dismissed by the Water Tribunal.

Safety, health and environment

As at 31 December 2021, the lost time injury frequency rate, per 200,000 man hours, was 0.698 (2020 - zero). For the reporting period, three Lost Time injuries were regrettably suffered during the construction phase. No reportable and major environmental or safety incidents were reported during the year.

Corporate social responsibility ("CSR") and sustainability

The execution of the five-year Social and Labour Plan ("SLP"), aligned with the 2018 South African Mining Charter, and approved by the DMRE, remains on track. During the reporting period, the five-year closure plan was submitted and subsequently accepted by the DMRE. Kropz Elandsfontein has commenced with the development of the next iteration of the SLP for submission to the DMRE in Q3 2022. The plan includes progressive improvements to obtain compliance on the employment equity and procurement objectives of the South African Mining Charter scorecard. The following strategic focus areas have been identified:

- Education;
- Social wellness;
- Local economic development; and
- Urban reconstruction and infrastructure upgrades.

Strategic Report for the year ended 31 December 2021 (continued)

Through collaboration with the local community forum, various community development projects continued during 2021 and the selection of new projects will form part of the 2022 SLP.

Education support

During 2021 Kropz Elandsfontein continued to support the Hopefield Primary School teacher's programme.

Metallurgical skills development

As a result of the strong drive to employ from within the local municipal area, the commissioning of the plant necessitated skills development training in metallurgy to ensure successful commissioning and operation of the processing facility. This training was provided for the local employees who were recruited as part of the plant operating team.

Small, medium, micro enterprise ("SMME") development

During 2021, the second phase of the SMME development programme was completed. The focus during this phase was to assist the SMME's identified in the initial phase through a digital enablement programme, boosting the digital competencies of young start-ups in the community.

Adult matric certification

The previous two-year programme enabling individuals to complete their secondary school qualification resumed in 2021. Nine adults obtained a pass rate to qualify for their senior certificate at the end of 2021.

Thusong community centre upgrade

The construction of an additional classroom and meeting venues at the local community centre was completed towards the end of 2021, with final handover in early 2022. Opportunities are being investigated with other business partners to review further projects at the Thusong community centre.

Kropz Elandsfontein continues to engage with the local community on a regular basis.

Post reporting period events

Transport and logistics

As announced on 23 November 2021, Transnet provided Kropz Elandsfontein with a draft port access agreement to support the long-term export of Elandsfontein's phosphate rock through the port of Saldanha. Contract negotiations have been finalised and final signature is expected prior to the shipment of first product. Exports through Cape Town will potentially be required for no more than 350,000 tonnes of Elandsfontein's production of approximately 1 million tonnes per annum, if capacity through the port of Saldanha is unavailable for a limited period of time.

Hinda

The Hinda project, currently 100% owned by Cominco S.A., is believed to be one of the world's largest undeveloped phosphate reserves. Ownership is expected to be diluted to 90% through the participation of the RoC government. Hinda consists of a sedimentary hosted phosphate deposit located approximately 40 km northwest of the city of Pointe-Noire. The project is fully permitted.

Prior to acquisition by Kropz, more than US\$ 40 million was spent on project development, including drilling, metallurgical test work and feasibility studies.

Strategic Report for the year ended 31 December 2021 (continued)

Activity for the year ended 31 December 2021

In early 2020, Kropz completed a competitive tender for an updated feasibility study for the Hinda project. Hatch was appointed in February 2021 to complete the Hinda Updated FS, targeting a phased approach in line with the terms of the mining investment agreement.

Hatch completed the Hinda Updated FS and the outcomes were announced on 22 December 2021.

Highlights

- The phased approach studied will initially deliver 1 Mtpa phosphate rock concentrate through the existing Port of Pointe-Noire ("Phase 1"), expanding to 2 Mtpa phosphate rock concentrate through a new port facility at Pointe Indienne ("Phase 2");
- The Hinda Updated FS demonstrates low technical and mining risk and attractive project economics;
- The mineral resource is unchanged from the 2018 Competent Persons Report, with 201 million tonnes of measured mineral resource at 11.6% P₂O₅ and 381 million tonnes of indicated mineral resource at 9.8% P₂O₅;
- The Hinda Updated FS delivers a 28-year life of mine ("LOM"), extracting 31 million tonnes of ore in Phase 1 and 214 million tonnes of ore in Phase 2;
- Estimated Phase 1 capital cost is US\$ 355 million, Phase 2 capital cost is US\$ 310 million (in real 2021 terms), with a nominal, peak funding requirement of US\$ 392 million, as the first phase supports the subsequent Phase 2 expansion capital expenditure;
- Phase 1 operating cost on a free-on-board ("FOB") basis is US\$ 63 per tonne phosphate rock concentrate, and Phase 2 operating cost is US\$ 70 per tonne phosphate rock concentrate, inclusive of mining royalties;
- Using a December 2021 price forecast received from CRU on a FOB Pointe-Noire basis, the real LOM earnings before interest and taxation margin is US\$ 65 per tonne of phosphate rock concentrate;
- Estimated three-year execution schedule allows first revenue in 2025, assuming that the required funding is in place by the end of 2022; and
- Base case, nominal internal rate of return ("IRR") of 19.2% and base case, ungeared, nominal net present value ("NPV") (at 11.1% discount rate) of US\$ 397 million.

The phased approach was intended to reduce up-front execution capital requirements by making use of existing port facilities, thus limiting the first phase to 1 Mtpa phosphate rock concentrate.

The Hinda Updated FS included detailed engineering of the open pit mine, associated mine dewatering and surface water management, the beneficiation plant and all associated infrastructure, tailings storage facilities and water storage dam, a gas fired power plant and gas supply pipeline, a 30 kV overhead line ("OHL") to support construction and early works, mine access roads, an accommodation camp and port infrastructure. Costs and schedules associated with procurement, construction management and commissioning are also included.

Hatch delivered a robust execution strategy, which provides high confidence in achieving execution success. The beneficiation plant employs standard and proven technologies, and the design is based on extensive laboratory and pilot-scale test work completed between 2013 and 2016.

Further Opportunities

A mine plan was run, scheduling the immediate commencement of Phase 2 production, i.e. 2 Mtpa of phosphate rock concentrate to be exported through a new port facility. This opportunity led to a conservative increase in ungeared NPV (at 11.1% discount rate) to US\$ 543 million with an IRR of 21%. The estimated capital cost for the immediate commencement of Phase 2 is US\$ 618 million, based on the study work completed. If this option is studied further, it will be possible to optimise both capital and operating costs further.

Strategic Report for the year ended 31 December 2021 (continued)

Opportunities also exist to enter into a long-term power purchase agreement with one of several companies already established in-country. The capital cost of the gas fired power plant would therefore be removed from the estimate, although this would be offset by an increase in power costs.

A number of other capital cost optimisation initiatives have been identified for investigation ahead of detailed design.

Updated ESIA

The project has an approved environmental compliance certificate issued in April 2020, valid for 25 years. As a result of the modifications to the project in the Hinda Updated FS, the ESIA has been updated to comply with local regulations. The updated ESIA has been conducted in parallel with the execution of the Updated FS and was submitted to the RoC Ministry of Environment in December 2021.

Mining Investment Agreement ("MIA")

At the end of 2018, Kropz received the supervisory authority to initiate the process of ratification of the Hinda exploitation convention or MIA, which sets out the legal and fiscal framework under which Cominco S.A. would invest and operate within the RoC. The MIA was signed by all parties on 10 July 2018 and ratified by the RoC Government on 8 November 2021.

Declaration d'Utilite Publique ("DUP")

The Ministry of Land Tenure and Public Domain is responsible for managing land tenure and legal land rights in RoC. The land commission evaluates the land usage requirements of the Hinda Project and liaises with legal property owners and traditional land users to determine, based on the legislation, a baseline for land use to be used for compensation and relocation. This process is undertaken in line with IFC and other relevant standards.

The main declaration of public utility (DUP) process covering an area of 33 km² was launched in September 2020. Public consultations were organized by Cominco and CM2E. The initial land survey was carried out from end of November 2020 until mid-January 2021. Following optimisation through the Updated FS, the land footprint was reduced to 30 km².

The MIA states that expropriation costs and compensations are to be borne by the government of the RoC.

General

In country, given the COVID pandemic, focus was on progressing the port occupancy agreement and sustaining solid relations with the local communities. Kropz maintains communications with a number of key stakeholders, including government, and local service providers.

Mineral resources

The Hinda resource is defined below, on a total (gross) and net attributable basis. No additional drilling was conducted in 2021.

Mineral Resource Statement, as declared by SRK on 31 August 2018

Class	Quantity (Mt)	Grade (%P ₂ O ₅)	Grade (%Al ₂ O ₃)	Grade (%MgO)	Grade (%Fe ₂ O ₃)	Grade (%CaO)	Grade (%SiO ₂)	Contained P ₂ O ₅ (Mt)
Gross								
Measured	200.5	11.6	3.7	3.8	1.4	21.8	42.7	23.3
Indicated	380.9	9.8	5.0	3.3	1.8	17.6	48.5	37.3

Strategic Report for the year ended 31 December 2021 (continued)

Inferred	94.4	7.5	4.8	3.6	1.7	15.8	52.2	7.1
Total	675.8	10.0	4.6	3.5	1.7	18.6	47.3	67.7
Net Attributable (90% attributable to the Company)								
Measured	180.5	11.6	3.7	3.8	1.4	21.8	42.7	20.9
Indicated	342.8	9.8	5.0	3.3	1.8	17.6	48.5	33.6
Inferred	85.0	7.5	4.8	3.6	1.7	15.8	52.2	6.4
Total	608.3	10.0	4.6	3.5	1.7	18.6	47.3	60.9

Safety, health and environment

No environmental or safety incidents were reported during the year.

Sustainability

Cominco S.A. continued its interactions with the local communities associated with the Hinda project. On-going projects include the funding of teachers at local schools, educational support for vulnerable children, and food security projects through the establishment of nurseries.

Post reporting period events

The first phase of construction of a small office at the future construction site near PK Mbili has been complete. Additional works are ongoing. The routing for the 30 kV OHL has been finalised and surveyed, and the tie-in point with the existing Mboundi power station has been confirmed.

A memorandum of understanding has been signed with Italian gas major, ENI, in a move to secure the gas supply for the gas fired power plant and the concentrate dryer, both located at the mine site. Discussions with the port authority are ongoing to secure a port access agreement.

Strategy

The Company's long-term strategy is to build a portfolio of high-quality phosphate mines and to be a major player within the sub-Saharan African plant nutrient sector. Its priority is to bring Elandsfontein to steady-state production and then to develop Hinda.

Business model

The Company's business model is to source high-quality resources and to bring them into production to contribute to the Company's strategic competitiveness and profitability.

Once production has commenced at Elandsfontein and Hinda, the Company may consider acquiring additional assets and/or adding downstream beneficiation opportunities, where the Board believes shareholder value could be increased.

Objectives and outlook for the year ahead**Objectives****Kropz**

Kropz's overriding objective is to deliver strong shareholder and stakeholder returns over the long term.

Strategic Report for the year ended 31 December 2021 (continued)

Elandsfontein

The primary focus of the year ahead will be to increasing ramp-up of operations to achieve nameplate capacity and enable the first commercial bulk shipment of phosphate rock concentrate while optimising process recoveries. Full production capacity is expected in Q4 2022.

Hinda

Further to the completion of the Hinda Updated FS in December 2021, management is working to secure funding to commence with project development in accordance with the MIA.

Outlook

Kropz's Elandsfontein project delivered first production in early 2022. The Company is confident in the inherent value contained within each of its core assets. Global phosphate rock demand and pricing is robust, and the work being carried out will provide Kropz with direction for the next phase of its development, subject to short-term challenges being managed. The year ahead should provide the Company with a solid foundation for its future development.

Financial review for the year ended 31 December 2021

Summary financial highlights for the year:

- Cash and cash equivalents of US\$ 2 million (2020: US\$ 12 million)
- Restricted cash in terms of the amended facility agreement between Kropz Elandsfontein and BNP of US\$ 5 million (2020: US\$ 7 million). The restricted cash was released by BNP on 10 January 2022;
- Various equity and debt raises as set out in "Highlights" on page 1;
- Trade and other payables of US\$ 4 million (2020: US\$ 5 million); and
- Property, plant, equipment and development and exploration assets of US\$ 180 million (2020: US\$ 159 million).

Key performance indicators

The Company is a mining and development entity whose assets comprise a mine and plant in the ramp-up phase in South Africa and an exploration asset in the RoC. Currently, minor revenues have been generated from local sales in South Africa. The key performance indicators for the Company will be first bulk production of phosphate rock from Elandsfontein, achieving steady state production and the successful advancement of the Hinda project.

Principal risks and uncertainties

The Company and its subsidiaries ("the Group") are subject to various risks relating to political, economic, legal, social, industry, business and financial conditions. The following risk factors, which are not presented in any order of priority, do not purport to be a complete list or explanation of all the risks involved in the Company or the Group's activities.

Ramp-up of Elandsfontein

The Elandsfontein project may require further funding to achieve steady state operations in Q4 2022. Any delays in securing of additional funding will have an adverse impact on the business and financial performance of the operation. There can be no guarantee that implementation of the recently completed modifications identified by the Company and its technical consultants will result in a successful long-term operation of the mine. Failure to achieve ramp-up of the Elandsfontein project, or a significant delay in the completion of ramp-up, could result in a material adverse impact on the business, and the financial performance and position of the Group. Further, see risk factor: COVID outbreak.

Strategic Report for the year ended 31 December 2021 (continued)

Access to infrastructure

Mining, processing, development and exploration activities depend, to a significant degree, on adequate infrastructure. In the course of developing Hinda, the Group may need to construct and support the construction of infrastructure, which includes permanent water supplies, tailings storage facilities, power, logistics services and access roads.

Reliable roads, power sources and water supply are important determinants, which affect capital and operating costs. Unusual or infrequent weather phenomena, sabotage, government or other interference in the maintenance or provision of such infrastructure could materially adversely affect the Group's operations, financial condition and results of operations. Any such issues arising in respect of the supporting infrastructure or on the Group's sites could materially adversely affect the Group's results of operations or financial condition.

Furthermore, any failure or unavailability of the Group's operational infrastructure (for example, through equipment failure, disruption to its transportation arrangements or reduced port capacity) could materially adversely affect the production output from its mines or development of a mine or project.

Limited or reduced port capacity at the Port of Saldanha, as well as the associated cost increase for procuring alternative logistics could have an adverse impact on the business and financial performance of the Group.

Operational targets

The Group's principal asset, the Elandsfontein project, is an early stage mining and production project that has no operating track record upon which to base estimates of future production rates, operating costs, capital expenditures or financial performance. The operational targets of the Group will be subject to the completion of planned operational goals on time and according to budget, and are dependent on the effective support of personnel, systems, procedures and controls. Any failure of these may result in delays in the achievement of operational targets with a consequent material adverse impact on the business, operations and financial performance of the Group. It is, therefore, possible that mining and production rates might fluctuate.

The financial performance of the Group is subject to its ability to achieve a target concentrate specification and production efficiency at its Elandsfontein project, according to its pre-determined budget. Failure to do this may result in failure to achieve operational targets with a consequent material adverse impact on the business, operations and financial performance of the Group. Further, mining and production rates might fluctuate.

Excessive overburden stripping, non-economical mining of ore and the dilution of feed grade to the processing facility could all have an adverse impact on the processing operations. Furthermore, a high variability in the daily feed grades could also have an adverse impact on operations and financial performance of the Group.

Any further unscheduled interruptions in the Group's operations due to mechanical or other failures or industrial relations related issues or problems or issues with the supply of goods or services could have a serious impact on the financial performance of those operations.

New entrant risk

Kropz Elandsfontein will, once production has been achieved of a commercial saleable grade product, be a new entrant in the global phosphate rock market, selling its products into a globally competitive and established market.

There can be no guarantee that the sales estimates set by Kropz Elandsfontein will be achieved until a successful track record has been achieved. Not achieving appropriate selling prices for its commercial grade products, would have a material adverse effect on the business, operations and financial performance of the Group.

Strategic Report for the year ended 31 December 2021 (continued)

Mining risks

The business of mining and mineral processing involves a number of risks and hazards, including industrial accidents, labour disputes, community conflicts, activist campaigns, unusual or unexpected geological conditions, geotechnical risks, ore variability, equipment failure, changes in the regulatory environment, environmental hazards, ground water and weather and other natural phenomena such as earthquakes and floods. The Group may experience material mine or plant shutdowns or periods of reduced production as a result of any of the above factors. Such occurrences could result in material damage to, or the destruction of, mineral properties or production facilities, human exposure to pollution, personal injury or death, environmental and natural resource damage, delays in mining, monetary losses and possible legal liability, and may result in actual production differing, potentially materially, from estimates of production, whether expressly or by implication. There can be no assurance that the realisation of operating risks and the costs associated with them will not materially adversely affect the results of operations or financial conditions of the Group.

Geotechnical, ore variability, geological and hydrogeological risks could have a material adverse impact on the safety, business and financial performance of the Group's operation.

Failure to successfully dewater the mining area and maintain water levels in the mining area at the Elandsfontein project could have a material adverse impact on the operational performance, financial performance and financial condition of the Group.

Enforcement of contractual rights in the RoC

The legal system in the RoC is based on the French civil law system (the Civil Code of the former French Equatorial Africa), which has enacted the Uniform Act to harmonise business law in Africa in order to guarantee legal and judicial security for investors and companies in its member states, as well as a Uniform Act on Arbitration Law, allowing recourse to a standard arbitration mechanism for the settlement of contractual disputes arising from civil or commercial contracts concluded in the RoC as an alternative to RoC courts for legal proceedings relating to contracts.

Under Congolese law, parties may enter into private contracts in the language of their choice, however, a French translation is always required for them to be used before any constituted authority in the RoC. In addition, enforcement of contracts concluded outside of Congo before an RoC court, administrations and other constituted authorities, requires their prior registration with the Office for Registration and Stamp Duties and, in the absence of a specific exemption, payment of the applicable registration fees and stamp duties.

Certain contracts concluded in the RoC (such as leases) must also be presented for registration with the Office for Registration and Stamp Duties, due to their nature and listing in the General Tax Code, Volume 2. Moreover, certain contracts (such as commercial leases) must also be notarised or authenticated by a notary if concluded as private deeds, prior being registered as described above.

If any of these processes are not strictly followed, the RoC courts and administrations may disregard the concerned contract and, as regards the requirement to register certain contracts with the Office for Registration and Stamp Duties, the tax administration may apply fines of 100% of the amount of registration fees due. Further, the tax administration tends to disregard any payment convention exemption for the purpose of applying these fines.

If any of the Group's contracts are deemed unenforceable, this could have a material adverse effect on the operations and financial results of the Group.

COVID outbreak

The outbreak of COVID has had an impact on the Group's businesses and operations and will continue to do so. The timescale attached to this risk is not currently known. There is a risk that the outbreak, and subsequent

Strategic Report for the year ended 31 December 2021 (continued)

waves of infections in different countries, has a material adverse impact on the Group's operations and financial results.

Directives are issued and measures implemented, from time to time, by the South African and RoC Governments to contain the spread of COVID involving lockdowns, curfews, quarantine requirements and travel restrictions ("Directives"). Kropz continuously monitors the situation closely, both in South Africa and the RoC, and codes of practice are in place to deal with outbreaks on site.

Kropz is currently unable to quantify the impact of the Directives going forward, but the Group will continue to progress all its workstreams as previously outlined.

Commodity pricing

The future profitability and viability of the Group's operations will be dependent upon the market price of phosphate rock to be sold by the Group. Mineral prices fluctuate widely and are affected by numerous factors beyond the control of the Company. The level of interest rates, the rate of inflation, the world supply of mineral commodities, the global level of demand from consumers and the stability of exchange rates can all cause significant fluctuations in prices. Such external economic factors are in turn influenced by changes in international investment patterns, monetary systems and political developments. Commodity prices have fluctuated widely in recent years, and future price declines could cause commercial production to be impracticable, thereby having a material adverse effect on the Company's business, financial condition and results of operations. A significant or sustained downturn in commodity prices would adversely affect the Group's available cash and liquidity and could have a material adverse effect on the business, results of operations and financial condition of the Group in the longer term.

In addition to adversely affecting the Group's reserve estimates and its financial condition, declining commodity prices can impact operations by requiring a reassessment of the feasibility of a particular project. Such a reassessment may be the result of a management decision or may be required under financing arrangements related to a particular project. Even if the Elandsfontein project and the Hinda project are ultimately determined to be economically viable, the need to conduct such a reassessment may cause substantial delays or may interrupt operations until the reassessment can be completed.

Environmental regulation and environmental compliance

Mining operations have inherent risks and liabilities associated with damage to the environment and the disposal of waste products occurring as a result of mineral exploration and production. Environmental and safety legislation and regulation (e.g. in relation to reclamation, disposal of waste products, pollution and protection of the environment, protection of wildlife and otherwise relating to environmental protection) is frequently changing and is generally becoming more restrictive with a heightened degree of responsibility for companies and their Directors and employees and more stringent enforcement of existing laws and regulations. Future changes could impose significant costs and burdens on the Group (the extent of which cannot be predicted) both in terms of compliance and potential penalties, liabilities and remediation.

Breach of any environmental obligations could result in penalties and civil liabilities and/or suspension of operations, any of which could adversely affect the Group. Further, approval may be required for any material plant modifications or additional land clearing and for ground disturbing activities. Delays in obtaining such approvals could result in the delay to anticipated exploration programmes or mining activities.

There may also be unforeseen environmental liabilities resulting from mining activities, which may be costly to remedy. If the Group is unable to fully remedy an environmental problem, it may be required to stop or suspend operations or enter into interim compliance measures pending completion of the required remedy. The potential exposure may be significant and could have a material adverse effect on the Group. The Group has not purchased insurance for environmental risks (including potential liability for pollution or other hazards as a result of the disposal of waste products occurring from exploration and production) as it is not generally available at a price which the Group regards as reasonable.

Strategic Report for the year ended 31 December 2021 (continued)

In South Africa, the Regulations Pertaining to the Financial Provision for Prospecting, Exploration, Mining or Production Operations 2015 (R1147 of 20 Nov 2015) provides that the holder of a mining right must provide for rehabilitation and remediation costs, with particular reference to when the mine is decommissioned at the end of mining, or production operations. It is expected that mining operations at Elandsfontein will cease in year 2032. The under-provision of such a rehabilitation liability could result in future liabilities being payable, which could have a material adverse impact on the financial condition of the Group.

Government regulation and political risk

The Group's operating activities are subject to laws and regulations governing expropriation of property, health and worker safety, employment standards, waste disposal, protection of the environment, mine development, land and water use, prospecting, mineral production, exports, taxes, labour standards, occupational health standards, toxic wastes, the protection of endangered and protected species and other matters. While the Directors believe that the Group is in compliance with all material current laws and regulations affecting its activities, future changes in applicable laws, regulations, agreements or changes in their enforcement or regulatory interpretation could result in changes in legal requirements or in the terms of existing permits and agreements applicable to the Group or its properties, which could have a material adverse impact on the Group's current operations or planned development projects. Where required, obtaining necessary permits and licences can be a complex, time consuming process and the Group cannot assure whether any necessary permits will be obtainable on acceptable terms, in a timely manner or at all.

The costs and delays associated with obtaining necessary permits and complying with these permits and applicable laws and regulations could stop or materially delay or restrict the Group from proceeding with any future exploration or development of its properties. Any failure to comply with applicable laws and regulations or permits, even if inadvertent, could result in interruption or closure of exploration, development or mining operations or material fines, penalties or other liabilities.

The Group has operations located in South Africa and the RoC and the Group's activities may be affected in varying degrees by political stability and governmental regulations. Any changes in regulations or shifts in political attitudes in South Africa and the RoC are beyond the control of the Group and may adversely affect its operations.

Adverse sovereign action

The Group is exposed to the risk of adverse sovereign action by the governments of South Africa, RoC and other governments. The mining industry is important to the economies of these countries and thus can be expected to be the focus of continuing attention and debate. In similar circumstances in other developing countries, mining companies have faced the risks of expropriation and/or renationalisation, breach or abrogation of project agreements, application to such companies of laws and regulations from which they were intended to be exempt, denials of required permits and approvals, increases in royalty rates and taxes that were intended to be stable, application of exchange or capital controls, and other risks.

Environmental, social and governance ("ESG") and climate change

As the focus on ESG increases, there are increasing environmental, social and governance risks that may affect the Group's ability to raise capital; obtain permits; work with communities, regulators and NGOs; and/or protect its assets from impairments.

At Kropz, we acknowledge that our business activities affect the society and environment around us, and that we have an opportunity and an implicit duty to ensure this impact is positive. We also believe that efficient and sustainable operations are a necessities for long-term value creation.

Strategic Report for the year ended 31 December 2021 (continued)

We are committed to taking responsibility when conducting our business by integrating ESG factors into our investment decisions and operational processes. Given the stage of development of Kropz, social initiatives have been limited to those outlined above at Elandsfontein.

Climate change could potentially affect the demand for fertilisers by impacting global agricultural activity. This in turn could affect the demand for fertiliser feed materials, and could cause events such as prolonged droughts that could reduce the availability of water at the different project sites.

As the Kropz operations develop, more initiatives will be undertaken on the ESG front and progress on these will be reported on in the next annual report.

Governance

The Board considers sound governance as a critical component of the Group's success and the highest priority. The Company has an effective and engaged Board, with a strong non-executive presence from diverse backgrounds, and well-functioning governance committees. Through the Group's compensation policies and variable components of employee remuneration, the Remuneration and Nomination Committee ("Remuneration Committee") of the Board seeks to ensure that the Company's values are reinforced in employee behaviour and that effective risk management is promoted.

More information on our corporate governance can be found in the Corporate Governance Report on pages 43 to 55.

Directors' section 172 statement

The following disclosure describes how the Directors have had regard to the matters set out in section 172 and forms the Directors' statement required under section 414CZA of The Companies Act 2006. This reporting requirement is made in accordance with the corporate governance requirements identified in The Companies (Miscellaneous Reporting) Regulations 2018, which apply to company reporting on financial years starting on or after 1 January 2019.

The matters set out in section 172(1) (a) to (f) are that a Director must act in the way they consider, in good faith, would be most likely to promote the success of the Company for the benefit of its members as a whole, and in doing so have regard (amongst other matters) to:

- a. the likely consequences of any decision in the long term;
- b. the interests of the Company's employees;
- c. the need to foster the Company's business relationships with suppliers, customers and others;
- d. the impact of the Company's operations on the community and the environment;
- e. the desirability of the Company maintaining a reputation for high standards of business conduct; and
- f. the need to act fairly between members of the Company.

The analysis is divided into two sections, the first to address stakeholder engagement, which provides information on stakeholders, issues and methods of engagement. The second section addresses principal decisions made by the Board and focuses on how the regard for stakeholders influenced decision-making.

Section 1: Stakeholder mapping and engagement activities within the reporting period

The Company continuously interacts with a variety of stakeholders important to its success, such as equity investors, joint venture partners, debt providers, employees, government bodies, local community and vendor partners. The Company works within the limitations of what can be disclosed to the various stakeholders with regards to maintaining confidentiality of market and/or commercially sensitive information.

Strategic Report for the year ended 31 December 2021 (continued)

Who are the key stakeholder groups	Why is it important to engage this group of stakeholders	How did Kropz engage with the stakeholder group	What resulted from the engagement
Equity investors and equity partners All substantial shareholders that own more than 3% of the Company's shares are listed on page 39 of the Directors' Report. The Company owns 74% of Kropz Elandsfontein, the owner of the Elandsfontein project in South Africa. 26% is owned by ARC. The Company owns 70% of Elandsfontein Land Holdings (Pty) Ltd ("ELH"), the owner of the Elandsfontein mining property in South Africa. 30% is owned by ARC. Kropz Elandsfontein may require further funding to complete the ramp up at Elandsfontein and Cominco Resources requires further funding to develop Hinda. As such, existing equity investors and potential investment partners are important stakeholders.	Access to capital is of vital importance to the long-term success of the business to enable the development of Hinda. Equity partner involvement is vital to the success of the development of these projects, without which the Company cannot create value for its shareholders by producing phosphate rock concentrate and therefore a return on the investment. Through selected engagement activities, the Company strives to obtain investor buy-in into its strategic objectives detailed on page 11 and the execution thereof. The Company seeks to promote an investor base that is interested in a long-term holding in the Company and will support the Company in achieving its strategic objectives. During the course of 2021, the percentage of shares held in public hands decreased and the overall daily volume of shares traded increased.	The key mechanisms of engagement included: Substantial shareholders - Both ARC and Kropz International have appointed Directors to the Board of Kropz; and - The other existing substantial shareholders have regular meetings and interactions with the Chairman and/or CEO. Investment and equity partners - ARC have representatives on the Kropz Elandsfontein and ELH Boards of Directors in terms of the respective shareholder's agreements; and - Regular Board meetings are held. Prospective and existing investors - The AGM and Annual and Interim Reports; - Investor roadshows and presentations; - One on one investor meetings with the Chairman and/or CEO; - Access to the Company's broker and advisers; - Regular news and project updates; and - Social media accounts e.g. Twitter @Kropzplc; - Site visits for potential cornerstone investors.	The Company engaged with investors on topics of strategy, governance, project updates and performance. Please see "Dialogue with shareholders" section of the Directors' report on page 39. The CEO presented at a number of investor roadshows, conferences and one on one meetings. During 2021, the Company completed the Further Equity Facility for US\$ 5 million and the New ZAR Equity Facility for ZAR 200 million, both with ARC. In terms of the additional facilities and capital injection prior to 31 December 2021, ARC will potentially acquire a total further 3.2% interest in the Company, eventually taking its 83.7% interest at December 2021, to 86.9%. At the Company's AGM held on 30 June 2021 all resolutions were duly passed with at least 96% votes in favour demonstrating broad shareholder support. At the Company's general meeting held on 23 July 2021 all resolutions were duly passed with 100% of the votes cast in favour of resolutions proposed. At the Company's general meeting held on 15 October 2021 all resolutions were duly passed with at least 98% votes in favour of resolutions proposed.
Funding providers Kropz Elandsfontein has a US\$30 million, fully utilised, debt facility with BNP that commenced in September 2016.	Access to funding is of vital importance to the long-term success of the business to be able to complete the Elandsfontein project. The debt facility was utilised in the construction of Elandsfontein. Various contractual conditions of the debt finance require regular	- One on one meetings with the CEO and/or COO; - Regular reporting on project progress; - Ad hoc discussions with management, as required; and - Tripartite discussions between Kropz Elandsfontein, ARC and management to ensure there are no compliance	In May 2020, the amended facility agreement was signed between Kropz Elandsfontein and BNP, thereby moving the first principal debt repayment to 31 December 2022.

Strategic Report for the year ended 31 December 2021 (continued)

	updates on ongoing progress. Ongoing support from potential new debt providers is required to achieve the construction of Hinda.	matters outstanding in relation to the facility.	
Employees The Company has 14 South African, 2 UK and 5 RoC employees, including its Directors. Two of the Directors are UK residents, 1 Monegasque, 1 American and 2 are South African resident Directors. The CEO during the year under review was South Africa-based. The CEO allocates 35% of his time to matters relating to the Company in the UK.	The majority of its employees going forward will be based in South Africa and the Directors consider workforce issues holistically for the Group as a whole. The Company's long-term success is predicated on the commitment of its workforce to its vision and the demonstration of its values on a daily basis. The Board have identified that reliance on key personnel is a known risk.	General employees - The Company maintains an open line of communication between its employees, senior management and the Board. - The CEO reports regularly to the Board; - Key members of the executive team are invited to some of the audit and risk committee meetings; - There is a formalised employee induction into the Company's corporate governance policies and procedures; and - There is an HR function in the UK. South African employees - There is an HR function in South Africa; - Senior management regularly visit the operations in South Africa and engage with its employees through one on one and staff meetings, employee events, project updates, etc; and - Staff safety committees continue to operate. Congo employees - Senior management regularly visit the operations in RoC and engage with its employees through one on one and staff meetings, employee events, project updates, etc.	Employees The Board met with management to discuss the long-term remuneration strategy. Advisors were appointed to do the independent party review to examine non-executive Director and executive team remuneration in 2018 at the time of the AIM IPO. Board reporting has been optimised to include sections on engagement with employees. South African and Congo employees The team were trained in aspects of corporate policies and procedures to engender positive corporate culture aligned with the Company code of conduct. Meetings were held with staff to provide project updates and ongoing business objectives.
Governmental bodies The Company is impacted by national, regional and local governmental organisations in South Africa and the RoC.	Regular engagement with organs of state at national, regional and local levels is required to keep stakeholders informed and supportive of project developments.	The Company provides general corporate presentations regarding the Elandsfontein project development as part of ongoing stakeholder engagement with the South African government, Western Cape provincial government and local	Meetings have been held with various representatives of the national, regional and local government bodies, to discuss ongoing compliance and other regulatory matters relating to mining. The Company has received its South African requisite

Strategic Report for the year ended 31 December 2021 (continued)

		municipal government. The Company maintained its good relations with the respective government bodies and frequently communicated progress. The Company engages with the relevant departments of the RoC government in order to progress the development of Hinda.	environmental and land use permits. In addition, the Company has received the required permits to develop Hinda, subject to securing of funding for these activities.
Community The local communities adjacent to Elandsfontein in South Africa and Hinda in the RoC.	The Company engages with the local community to obtain acceptance for future development plans. Community engagement will inform better understanding and decision making. The local community in Hopefield and the greater Saldanha Bay municipal area provides employees for Elandsfontein and its contractors for operations. Similarly, the communities surrounding Hinda will provide employees to the project and contractors during construction and operation. The Company will have a social and economic impact on the local communities. The Company is committed to ensuring sustainable growth, minimising adverse impacts. The Company will engage these stakeholders as is appropriate.	• The Company has community liaison officers in South Africa and RoC; • The Company has identified all key stakeholders within the local community in the reporting period; • Elandsfontein management has open dialogue with the local government and community leaders regarding the project development; • Similarly, Hinda management are actively engaging with local government and communities directly impacted by the Hinda project; and • The Company has existing Corporate Social Responsibility policies and management structure at corporate level. The Company will expand on these policies and structures at a local project level as the Company moves into production.	The Company has ongoing engagements with the local community as part its sustainability initiatives. Stakeholder identification has enabled the Company to ensure that representatives of all stakeholder groups may participate in the community engagement programme.
Suppliers During the Elandsfontein operations phase, the Company will be using key suppliers under commercial contracts for the operations of mine, plant, road and port logistic operators and laboratory service providers, all of whom are reputable and established service providers. The Company also relies on a number of supply and maintenance contracts to ensure ongoing operations. At a community level, the Company has also	Kropz's contractors and suppliers are fundamental to ensuring that the Company can meet the ramp-up and steady state operating objectives. Using quality suppliers ensures that as a business, the high performance targets can be met.	• Management continue to work closely with appointed contractors, consultants and suppliers to manage and optimise deliverables; and • One on one meetings between management and suppliers; • Vendor site visits and facility audits to ensure supplier is able to meet requirements; • Contact with procurement department and accounts payable; and • Assist local suppliers to address liquidity challenges.	See page 8 of the strategic report for an update on the potential transport and logistics uncertainties facing the Group. Smaller local vendors were engaged at a broader level to better align with company objectives.

Strategic Report for the year ended 31 December 2021 (continued)

partnered with a number of SMME companies.			
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Section 2: Principal decisions by the Board

Principal decisions are defined as both those that have long-term strategic impact and are material to the Group, but also those that are significant to key stakeholder groups. In making the following principal decisions, the Board considered the outcome from its stakeholder engagement, the need to maintain a reputation for high standards of business conduct and the need to act fairly between the members of the Company.

During the financial year ending 31 December 2021

Divestment by the Company of its equity interest in Aflao, Ghana, entered into on 16 February 2021

During 2020, the Board agreed to divest from its 50% plus 1 share interest in First Gear Exploration Limited ("FGE"), the owner of the Aflao prospecting right. During February 2021, Kropz disposed of its interest in FGE to Consortium Minerals Ltd ("Consortium"), for a consideration of US\$ 327,529, made up as follows:

- US\$ 5,000 in cash ("Share Consideration"); and
- US\$ 322,529 ("Loan Consideration") deferred cash consideration in respect of the shareholder loan from Kropz to FGE, which is being novated to Consortium.

The Share Consideration was payable by Consortium within seven days of completion. The Loan Consideration will be payable by Consortium to Kropz upon, the earlier of,

- the sign-off by a competent person of a definitive feasibility study on the Aflao deposit, as defined in the JORC Code 2012 edition; or
- Consortium disposing or transferring the Shares prior to the event described in (i) being achieved; or
- Consortium disposing or transferring the prospecting right prior to the event described in (i) being achieved.

Consortium is a subsidiary of Russell Brooks Ltd, who is a minority shareholder in FGE, with a 15% shareholding prior to the acquisition from Kropz.

The decision is aligned with the business model set out in the Company strategy, which was to invest in high quality assets in the phosphate rock market.

In making the above principal decisions, the Directors believe that they have considered all relevant stakeholders, potential impact and conflicts, the Company's business model and its long-term strategic objectives, and have acted accordingly to promote the success of the Company for the benefit of its members as a whole.

Convertible loan facility for US\$ 5 million from ARC, entered into on 15 February 2021

Kropz secured the Further Equity Facility of up to US\$ 5 million (not exceeding a maximum of ZAR 85 million) from ARC in February 2021, to be used exclusively for the Hinda Updated FS and general corporate purposes for Kropz. Quarterly drawdowns under the Equity Facility are at the sole discretion of Kropz. The first draw down of US\$ 2 million on the Further Equity Facility occurred on 10 March 2021, the second draw down of US\$ 2 million occurred on 23 June 2021, the third drawdown of US\$ 400,000 occurred on 10 September 2021 and the fourth drawdown of US\$ 400,000 occurred on 10 December 2021. The fifth and final drawdown of the Further Equity Facility occurred on 10 March 2022.

No specific shareholder approval was required for the Further Equity Facility as the Company received the necessary authority at the AGM in August 2020 to allot shares for cash, without first offering them to existing shareholders in proportion to their existing shareholdings, of approximately 20% of the Company's issued share capital at that time, representing 88,792,180 new ordinary shares. Ordinary shares to be issued to ARC in terms of the Further Equity Facility will be a maximum of 86,863,398 ordinary shares.

Strategic Report for the year ended 31 December 2021 (continued)

Repayment of the Further Equity Facility and any interest thereon will be in the form of immediate conversion into ordinary shares in Kropz and issued to ARC, at a conversion price of 4.202 pence per ordinary share each quarter, and any US\$ amount will be converted to GBP at an agreed rate of US\$ 1 = 0.73 GBP.

The key stakeholder groups that could be materially impacted are existing shareholders and potential investors.

Existing shareholders may have conflicting interests with the Further Equity Facility due to potential dilution of their shareholding. The Directors considered the impact of this and concluded that obtaining the convertible facility from ARC was the only funding opportunity available to the Company in order to secure funding for the Hinda Update FS and for general working capital for the Group. Various funding alternatives had been investigated by the Directors, in conjunction with its brokers and advisers, over the last year, both from an equity raise perspective and through possible project finance facilities. Equity markets were subdued and no new or existing equity investors were prepared to provide the funding required for the Hinda Updated FS and Kropz's working capital requirements.

Due to the fact that Machiel Reyneke, the ARC representative on the Board, and Mike Nunn, representing Kropz International are considered to be concert parties, they were not permitted to consider or vote on the approval of the proposed US\$ 5 million Further Equity Facility by the Board. The independent, non-executive Directors, being Lord Robin Renwick, Linda Beal and Mike Daigle, and the CEO, Mark Summers, considered the transaction to be fair and reasonable.

As a result of the Further Equity Facility, ARC could increase its interest in the Company by a further approximate 2%, taking its eventual interest in the Company to approximately 84%.

The conclusion was that the Further Equity Facility was fair and reasonable, and the transaction was approved by the independent Directors, in consultation with the nominated adviser, and announced on RNS on 26 February 2021.

Convertible loan facility for ZAR 200 million from ARC, entered into on 29 September 2021

Kropz secured the New ZAR Equity Facility of up to ZAR 200 million from ARC in September 2021, to be used exclusively for the delivery of the Company's Elandsfontein project to first revenue.

The New ZAR Equity Facility comprised a total commitment of up to ZAR 200 million provided by ARC, which can be drawn down at the discretion of Kropz, as follows:

- ZAR 127 million from 15 October 2021 and up to 30 April 2022; and
- ZAR 73 million from the date as determined by ARC, and at its discretion, but no earlier than 15 October 2021 and until a further date as determined by ARC.

At any time during the term of the New ZAR Equity Facility, repayment of the New ZAR Equity Facility capital amount will, at the election of ARC, either be:

- In the form of the conversion into ordinary shares of 0.1 pence each in the Company and issued to ARC, at a conversion price of 4.5058 pence per Ordinary Share each, representing the 30-day Volume Weighted Average Price ("VWAP") on 21 September 2021, and at fixed exchange rate of GBP 1 = ZAR 20.24 ("Conversion"); or
- Payable in cash by the Company at the end of the term of the New ZAR Equity Facility.

The New ZAR Equity Facility would bear interest at 14% per annum and would be compounded monthly ("Interest"). Interest would be payable in cash to ARC by the Company. The term of the New ZAR Equity Facility would be from 15 October 2021, to the earlier of 5 years from 15 October 2021, or one year after the term loan facility provided by BNP Paribas to Kropz Elandsfontein (Pty) Ltd (in the amount not exceeding US\$ 30 million), had been repaid.

Strategic Report for the year ended 31 December 2021 (continued)

The New ZAR Equity Facility was secured by the shares which Kropz holds in Cominco Resources Ltd ("Share Charge").

The first draw down of ZAR 90 million on the New Equity Facility occurred on 26 October 2021 and the second draw down of ZAR 37 million occurred on 10 December 2021.

Post 31 December 2021, the third drawdown of ZAR 40 million occurred on 16 March 2022 and the fourth drawdown of ZAR 33 million occurred on 26 April 2022. The New ZAR Equity Facility is fully drawn at the date of this annual report.

Specific shareholder approval was required for the New ZAR Equity Facility, which shareholder approval was obtained on 15 October 2021. Ordinary shares to be issued to ARC in terms of the New ZAR Equity Facility, if so elected by ARC, would be a maximum of 219,304,517 ordinary shares.

The key stakeholder groups that could be materially impacted are existing shareholders and potential investors.

Existing shareholders may have conflicting interests with the New ZAR Equity Facility due to potential dilution of their shareholding. The Directors considered the impact of this and concluded that obtaining the convertible facility from ARC was the only funding opportunity available to the Company in order to secure funding for the delivery of the Elandsfontein project to first revenue. Various funding alternatives had been investigated by the Directors, in conjunction with its brokers and advisers, over the last year, both from an equity raise perspective and through possible project finance facilities. Equity markets were subdued and no new or existing equity investors were prepared to provide the required funding.

Due to the fact that Machiel Reyneke, the ARC representative on the Board, and Mike Nunn, representing Kropz International are considered to be concert parties, they were not permitted to consider or vote on the approval of the proposed New ZAR Equity Facility by the Board. The independent, non-executive Directors, being Lord Robin Renwick, Linda Beal and Mike Daigle, and the CEO, Mark Summers, considered the transaction to be fair and reasonable.

As a result of the New Equity Facility, ARC could increase its interest in the Company by a further approximate 3%, taking its eventual interest in the Company to approximately 87%.

The conclusion was that the New ZAR Equity Facility was fair and reasonable and the transaction was approved by the independent Directors, in consultation with the nominated adviser, and announced on RNS on 29 September 2021.

Post 31 December 2021

As announced on 18 January 2022, Kropz issued 6,700,000 ordinary shares, at an exercise price of £0.001 an ordinary share, in the Company to key members of the executive management team, including certain PDMRs. The issue of ordinary shares are due to awards vesting and issued under its LTIP Awards, issued on 31 July 2020 as announced on 4 August 2020. Of the total above, 2,350,000 ordinary shares were issued to Mark Summers, 2,350,000 ordinary shares to Michelle Lawrence and 1,000,000 to Patrick Stevenaert.

BNP Paribas released the ZAR 77 million restricted cash in the bank account of Kropz Elandsfontein (Pty) Ltd on 10 January 2022, upon satisfaction of the requirement by BNP Paribas for the Group to bridge the funding shortfall in respect of Elandsfontein as announced on 1 September 2021. The funding shortfall was satisfied when the New ZAR Equity Facility was secured from ARC.

Convertible loan facility for ZAR 177 million from ARC, entered into on 11 May 2022

As announced on 27 April 2022, a funding shortfall of approximately US\$ 11 million (approximately ZAR 177 million) was expected due to slower than expected progress in the ramp up of operations at Kropz Elandsfontein,

Strategic Report for the year ended 31 December 2021 (continued)

production of sufficient phosphate rock concentrate for the first bulk sale would move to later than originally expected.

The ZAR 177 Million Equity Facility was in addition to the New ZAR Equity Facility, which ARC and the Company entered into in February 2021.

As announced on 27 April 2022, Kropz and ARC entered into a further ZAR 25 million (approximately US\$ 1.60 million) bridge loan facility (the "Loan") to meet immediate cash requirements at Elandsfontein at the end of April 2022, expected to be ZAR 58 million. When the ZAR 177 Million Equity Facility becomes unconditional, the Loan will be offset against it leaving ZAR 152 million available for future drawdown.

The ZAR 177 Million Equity Facility comprises a total commitment of up to ZAR 177 million provided by ARC, which can be drawn down at the discretion of ARC.

At any time during the term of the ZAR 177 Million Equity Facility, repayment of the ZAR 177 Million Equity Facility capital amount would, at the election of ARC, either be:

- In the form of the conversion into ordinary shares of 0.1 pence each in the Company and issued to ARC, at a conversion price of 9.256 pence per ordinary share each, representing the 30-day VWAP on 4 May 2022, and at a fixed exchange rate of ZAR 1 = GBP 0.0504 ("Further Conversion"); or
- Payable in cash by the Company at the end of the term of the ZAR 177 Million Equity Facility.

The first drawdown of ZAR 103.5 million was made on 2 June 2022. Following a Further Conversion, the Company would apply for the newly issued Ordinary Shares in the capital of the Company to be admitted to trading on AIM.

The ZAR 177 Million Equity Facility will bear interest at 14% per annum and will be compounded monthly and will be payable in cash to ARC by the Company.

The term of the ZAR 177 Million Equity Facility is from 2 June 2022 to the earlier of:

- Five years from 2 June 2022; or
- One year after the term loan facility provided by BNP Paribas to Kropz Elandsfontein (in the amount not exceeding US\$ 30 million), has been repaid;

The ZAR 177 Million Equity Facility is secured by the shares that Kropz holds in Cominco Resources Ltd.

The ZAR 177 Million Equity Facility was conditional on:

- approval from the SARB. The SARB application was lodged on 17 May 2022 and the approval received on 1 June 2022; and
- shareholder approval of the Company which was received on 30 May 2022.

The ZAR 177 million Equity Facility was above the authorisation limits given at the last Annual General Meeting in June 2021. Specific shareholder approval was required for the ZAR 177 Million Equity Facility, which shareholder approval was obtained on 30 May 2022. Ordinary shares to be issued to ARC in terms of the New ZAR 177 Million Equity Facility, if so elected by ARC, would be a maximum of 96,378,566 ordinary shares.

The key stakeholder groups that could be materially impacted are existing shareholders and potential investors.

Existing shareholders may have conflicting interests with the ZAR 177 Million Equity Facility due to potential dilution of their shareholding. The Directors considered the impact of this and concluded that obtaining the convertible facility from ARC was the only funding opportunity available to the Company in order to secure funding for the delivery of the Elandsfontein project to first revenue. Various funding alternatives had been investigated by the Directors, in conjunction with its brokers and advisers, over the last year, both from an equity

Strategic Report for the year ended 31 December 2021 (continued)

raise perspective and through possible project finance facilities. Equity markets were subdued and no new or existing equity investors were prepared to provide the required funding.

Due to the fact that Machiel Reyneke, the ARC representative on the Board, and Mike Nunn, representing Kropz International are considered to be concert parties, they were not permitted to consider or vote on the approval of the proposed US\$ 5 million Further Equity Facility by the Board. The independent, non-executive Directors, being Lord Robin Renwick, Linda Beal and Mike Daigle, and the CEO, Mark Summers, considered the transaction to be fair and reasonable.

As a result of the New ZAR Equity Facility and the ZAR 177 Million Equity Facility, ARC could increase its interest in the Company by a further approximate 4.3%, taking its eventual interest in the Company to approximately 87.5%.

The conclusion was that the ZAR 177 Million Equity Facility was fair and reasonable and the transaction was approved by the independent Directors, in consultation with the nominated adviser, and announced on RNS on 11 May 2022.

This Strategic Report was approved by the Board of Directors:



Mark Summers
Chief Executive Officer
28 June 2022

Directors' Report for the year ended 31 December 2021

The Board of Directors ("Board") present their fourth Annual Report for Kropz plc ("the Company") and the Kropz plc Group ("Group") for the year ended 31 December 2021.

Directors

The names of Directors of the Company in office at any time during or since the end of the 31 December 2021 financial year are:

Lord Robin Renwick of Clifton	Non-executive Chairman
Mark Robert Summers	Chief Executive Officer
Linda Janice Beal	Non-executive Director
Michael Albert Daigle	Non-executive Director
Michael John Nunn	Non-executive Director
Machiel Johannes Reyneke	Non-executive Director

Company secretary

Mark Robert Summers

Cautionary statement

The review of the business and its future development in the Strategic Report has been prepared solely to provide additional information to shareholders to assess the Group's strategies and the potential for these strategies to succeed. It should not be relied on by any other party for any other purpose. The review contains forward-looking statements which are made by the Directors in good faith based on information available to them up to the time of the approval of the reports and should be treated with caution due to the inherent uncertainties associated with such statements.

Principal activities and significant changes in nature of activities

Kropz is an emerging plant nutrient producer with a phosphate mine and plant in the ramp-up phase in South Africa and an exploration asset in the RoC.

Business review and future developments

Details of the business activities and future developments can be found in the Strategic Report on pages 6 to 11.

Operating Results

The net loss after tax of the Company for the year ended 31 December 2021 amounted to US\$ 18.3 million (2020: US\$ 1.9 million).

Dividends paid or recommended

In respect of the year ended 31 December 2021 no dividends were paid or declared and the Directors do not recommend the payment of a dividend (2020: no dividends paid or declared).

Directors' Report for the year ended 31 December 2021 (continued)

Capital structure

Details of the Company's share capital, together with details of the movements therein are set out in Note 13 to the Consolidated Financial Statements. The Company has one class of ordinary share which carries no right to fixed income.

Streamlined Energy and Carbon Reporting ("SECR")

The new SECR framework, which came into force in April 2019 requires qualifying UK companies to report on their energy usage and provide information on the energy efficient action taken during the reporting period.

Kropz is exempt from these disclosures as it did not consume more than 40,000 kWh in the UK during the reporting period.

Significant changes in state of affairs

Please refer to the Strategic Report.

Significant events subsequent to reporting date

Details of the Group's significant events subsequent to the reporting date are included in the Strategic Report and Note 35 to the Consolidated Financial Statements.

Financial risks

The Group's operations expose it to different financial risks including foreign exchange risk, credit risk, liquidity risk and interest rate risk. Details of the principal financial risks are set out in Note 32.

Kropz Elandsfontein has a fully drawn down project financing facility with BNP for US\$ 30 million, the full details which are set out in Note 17 of the Annual Financial Statements.

The Group has a risk management programme in place which seeks to manage the impact of these risks on the performance of the Group and it is the Group's policy to manage these risks in a non-speculative manner.

Political contributions and charitable donations

During the year the Company did not make any political contributions or charitable donations (31 December 2020 – none).

Annual general meeting ("AGM")

The AGM for the shareholders of the Company is being held on 30 June 2022 at 1 p.m. for the purpose of considering and, if thought fit, passing two ordinary resolutions and three special resolutions as set out in the Notice of AGM that was sent to all shareholders on 7 June 2022.

Shareholders have an opportunity at the AGM to meet the directors in attendance, to receive an update on the development of the business and to ask questions of the Board. The Group proposes a separate resolution for each substantially different item of business, giving shareholders the opportunity to vote on each issue.

External auditors

BDO LLP ("BDO") will be proposed for reappointment as auditors at the AGM.

Directors' Report for the year ended 31 December 2021 (continued)

Employment policies

The Company is committed to promoting policies which ensure that high calibre employees are attracted, retained and motivated, to ensure the ongoing success for the business. Employees and those who seek to work within the Group are treated equally regardless of gender, age, marital status, creed, colour, race or ethnic origin.

Health and safety

The Group continues to maintain a high standard of workplace safety. In order to execute this, there is a health, safety and environmental team in Kropz Elandsfontein to review the health and safety policy and risks of Kropz Elandsfontein and make recommendations to the Kropz Elandsfontein board. In addition, the Group also developed and maintained an internal management system and also provides training and support to employees and sets demanding standards for workplace safety.

Payment to suppliers

The Group's policy is to agree terms and conditions with suppliers in advance; payment is then sought to be made in accordance with the agreement provided the supplier has met the terms and conditions. Under normal operating conditions, suppliers are generally paid within 30 days of receipt of invoice.

Future developments

The Group will continue its mineral exploration activities with the objective of finding further mineralised resources, particularly the development of the Hinda project. The Group may also consider the acquisition of further prospective exploration interests.

Environmental issues

The Group operates within the resources sector and conducts business activities with respect for the environment while continuing to meet the expectations of government stakeholders, shareholders, employees and suppliers. In respect of the period under review, other than as set out in the Strategic Report, the Directors are not aware of any particular or significant environmental issues which have been raised in relation to the Group's operations. The Group holds a mining licence in South Africa and an exploitation licence in the RoC. The Group's operations are subject to environmental legislation in these jurisdictions in relation to its exploration and project development activities and remains committed to these requirements.

The Company pursues the development of quality rock phosphate exploration, mining and processing in support of the global fertiliser industry's contribution to food security, worldwide. The Board believes it is part of the Group's corporate responsibility to ensure its current and future operations are conducted in a responsible manner and in compliance with local and international environmental regulations and that integrating ESG matters into its operations is an important element to being a responsible corporate citizen.

Directors' Report for the year ended 31 December 2021 (continued)

Information on Directors

Lord Renwick of Clifton
Non-executive Chairman
(appointed 26 November 2018)

Lord Renwick of Clifton is a former diplomat and served as British Ambassador to South Africa and the United States. He served subsequently as Deputy Chairman of the merchant bank Robert Fleming, then for fifteen years as Vice Chairman of J.P. Morgan Europe. He has served on many boards including BHP Billiton, Fluor Corporation, SABMiller, British Airways and Harmony Gold. He is currently Chairman of the Advisory Board of Stonehage Fleming and Senior Adviser to Richemont and Appian Capital.

Interest in Ordinary Shares
and Options

300,000 fully paid Ordinary Shares

Mark Summers
Chief executive officer
(appointed 10 January 2018)

Mark Summers is the CEO of the Group and is also responsible for the finance function, administration, structuring of projects, accounting, taxation and corporate finance. Mark joined Kropz Elandsfontein in 2015.

Mark has over 25 years of experience in the mining and resources industry, predominantly in Africa. His extensive experience as a senior mining executive spans various financial positions at a number of companies including Anglo American plc and HSBC plc. Prior positions included Chief Financial Officer of Gemfields plc, Amari Resources Ltd, MDM Engineering Group Ltd and TanzaniteOne Ltd. Mark holds an Honours Degree in Accounting from the University of Johannesburg. Mark is a registered member of the South African Institute of Chartered Accountants.

Interest in Ordinary Shares
and Options

2,764,889 fully paid Ordinary Shares
3,362,609 unlisted ESOP options exercisable at 0.1 pence each expiring 28 November 2028.
2,400,000 unlisted LTIP options exercisable and vesting at 0.1 pence each on various dates from 30 June 2022 to 31 December 2024.

Linda Beal
Non-executive Director
(appointed 26 November 2018)

Linda Beal is a Chartered Accountant and was a partner at PwC for over sixteen years. She provided tax advice to natural resources clients on many transactions including IPOs, mergers and group restructurings. She was partner at Grant Thornton for two years to June 2016 where she led the global energy and natural resources group. Linda is currently non-executive director at Orca Energy Group Inc, Hurricane Energy Plc, i3 Energy Plc, Airnow Plc and Global Pricing Innovations Limited.

Interest in Ordinary Shares
and Options

None

Michael (Mike) Daigle
Non-executive Director
(appointed 26 November 2018)

Mike Daigle is a chemical engineer by qualification and has 40 years of experience in the phosphate fertilizer industry. He worked at the Mosaic Company from 2004 until 2016 where he served as a senior Director responsible for Research and Development, Production Planning and Business Development in the Phosphates Group, and was also in charge of Mosaic's Joint Venture in Saudi Arabia. Mike also served as VP Operations for IMC Phosphates, and worked for Cargill Fertilizer and Occidental Chemical. He is now a consultant to the Phosphate Industry, where he provides expertise in phosphate mining, fertilizer production, business development, as well as mergers and acquisitions.

Directors' Report for the year ended 31 December 2021 (continued)

Interest in Ordinary Shares
and Options

None

Machiel Reyneke

Non-executive Director
(appointed 26 November 2018)

Machiel Reyneke has extensive experience in the insurance industry and financial services sector. In addition to being a Director of African Rainbow Capital (Pty) Ltd, the controlling company of ARC, the major shareholder in the Company, since 2015, he also serves as a board member and member of various sub-committees of notable unlisted and listed companies. After completing his articles at PwC, Machiel joined the corporate finance division of Gencor. Three years later he joined Sappi Limited and subsequently he became the finance Director of Sappi International. After a period at Gensec Bank as a General Manager looking after strategic projects, he joined Santam Limited in 2001 as finance Director, a role which he filled for ten years. Machiel is a Chartered Accountant and holds a B.Com (Hons) from the University of Johannesburg.

Interest in Ordinary Shares
and Options

None

Michael (Mike) Nunn

Non-executive Director
(appointed 26 November 2018)

Mike Nunn is a South African mining entrepreneur and investor. Mike has founded and developed various businesses, primarily in and related to the mining industry in Africa. Mike is widely recognised as being the pioneer of the global tanzanite industry and was the founder of TanzaniteOne. Subsequent to his involvement in tanzanite, Mike established Amari in 2005, where he developed multiple mining businesses in various sub-Saharan African countries. These businesses included diamonds, gold, nickel, platinum, coal, manganese and mining engineering services.

Mike established Kropz Elandsfontein with the objective of developing a world class fertilizer business with a sub-Saharan African focus. Mike has more than 25 years of mining experience.

Interest in Ordinary Shares
and Options

54,933,474 fully paid Ordinary Shares

Directors' service contracts

The CEO is employed on an ongoing basis, which may be terminated by either party giving six months' notice.

Non-executive Directors were appointed for an initial term of one year in 2018. During 2019 the terms were amended and the non-executive appointments were extended, until terminated by either party on three months' notice.

Indemnifying Directors' and officers' liability insurance

The Company has agreed to indemnify the Directors of the Company, against all liabilities to another person that may arise from their position as Directors of the Company and the Group, except where the liability arises out of conduct involving a lack of good faith.

Appropriate insurance cover is maintained by the Company in respect of its Directors and officers. During the financial period the Company agreed to pay an annual insurance premium of US\$ 82,057 (2020: US\$ 128,397) in respect of Directors' and officers' liability and legal expenses insurance contracts, for Directors, officers and employees of the Company.

Directors' Report for the year ended 31 December 2021 (continued)

The insurance premium relates to cover for:

- Costs and expenses incurred by the relevant officers in defending proceedings, whether civil or criminal and whatever the outcome; and
- Liabilities that may arise from their position, with the exception of conduct involving a wilful breach of duty.

Share dealing code

The Company has adopted a share dealing code for Directors and applicable employees (within the meaning given in the AIM Rules for Companies) in order to ensure compliance with Rule 21 of the AIM Rules for Companies and the provisions of the Market Abuse Regulations ("MAR") relating to dealings in the Company's securities. The Board considers that the share dealing code is appropriate for a company whose shares are admitted to trading on AIM.

Remuneration report

This remuneration report sets out information about the remuneration of Kropz's key management personnel for the year ended 31 December 2021. The term 'key management personnel' ("KMP") refers to those persons having authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly, including any Director (whether executive or otherwise) of the Group. The prescribed details for each person covered by this report are detailed below under the following headings:

- KMP of the Company and Group;
- Remuneration policy;
- Key terms of employment contracts and remuneration of KMP;
- Non-executive Director arrangements;
- KMP remuneration; and
- Share-based payments ("SBP") granted as compensation to KMPs.

The report of the Remuneration Committee is on page 58.

KMP of the Company and the Group

This report details the nature and amount of remuneration for the key management personnel of the Group. The KMP during the year were:

Executive Directors

Mark Summers

Chief Executive Officer and company secretary (appointed 10 January 2018 and appointed as CEO on 4 August 2020)

Directors' Report for the year ended 31 December 2021 (continued)

Non-executive Directors

Lord Robin Renwick of Clifton	Non-executive Chairman (appointed 26 November 2018)
Linda Beal	Non-executive Director (appointed 26 November 2018)
Mike Daigle	Non-executive Director (appointed 26 November 2018)
Mike Nunn	Non-executive Director (appointed 26 November 2018)
Machiel Reyneke	Non-executive Director (appointed 26 November 2018)

Executives of the Company, Kropz Elandsfontein and Cominco Resources Limited

Michelle Lawrence	Chief Operating Officer (appointed 13 January 2014)
Jan Steenkamp	Non-executive Director – Kropz Elandsfontein (appointed 30 September 2020)
Patrick Stevenaert	Managing Director – Cominco Resources (appointed 10 March 2017)

Remuneration policy

The remuneration policy of the Company has been designed to align Director and executive objectives with shareholder and business objectives by providing a fixed remuneration component and offering specific long-term incentives based on key performance areas affecting the Group's financial results. The Remuneration Committee makes recommendations to the Board in relation to the composition of the Board, the appointment of the CEO and succession planning, and remuneration for Directors and senior executives. The Board endeavours with its remuneration policy to attract and retain high calibre executives and Directors to run and manage the Group within the constraints of the financial position of the Group.

The remuneration policy, setting the terms and conditions for the executive Directors and other senior executives, was developed by the Board. All executives receive a base salary. The Board reviews executive packages annually by reference to the Group's performance, executive performance and comparable information from industry sectors and other listed companies in similar industries.

The Board may exercise discretion in relation to approving incentives, bonuses and options. The policy is designed to attract and retain high calibre executives and reward them for performance that results in long-term growth in shareholder wealth. Executives may also be entitled to participate in the employee share and option arrangements.

The Board policy is to remunerate non-executive Directors at market rates for comparable companies for time, commitment and responsibilities. The Board determines payments to the non-executive Directors and reviews their remuneration annually, based on market practice, duties and accountability. Independent external advice is sought when required. During the 31 December 2018 period, independent external advice was sought on appropriate remuneration of Directors to better reflect market practice for comparable companies listed on AIM. Fees for non-executive Directors are not linked to the performance of the Group. However, to align Directors' interests with shareholder interests, the Directors are encouraged to hold shares in the Company. The Board adopted the Kropz executive long term incentive plan aiming to create a stronger link between employee performance and reward and increasing shareholder value by enabling the participants of the plan to have a greater involvement with, and share in the future growth and profitability of the Company.

Directors' Report for the year ended 31 December 2021 (continued)**Key terms of employment contracts and remuneration of KMP**

Key terms of employment contracts for the financial year ending 31 December 2021:

Name	Base remuneration	Base remuneration US\$ *	Term of agreement	Notice period
Mark Summers (CEO) ⁽ⁱ⁾	ZAR 2,816,327 and GBP 77,869	297,528	No fixed term	6 months
Michelle Lawrence (COO) ⁽ⁱⁱ⁾	ZAR 2,188,722 and GBP 48,745	215,035	No fixed term	3 months
Jan Steenkamp (non-executive Director of Kropz Elandsfontein)	ZAR 25,000 per working day	1,690 per working day	No fixed term	1 month
Patrick Stevenaert (Managing Director of Cominco Resources)	EUR 148,872	176,026	No fixed term	1 month

* Converted to US\$ at the 31 December 2021 GBP exchange rate of 0.727, ZAR exchange rate of 14.789 and EUR exchange rate of 0.846.

- (i) Mark Summers was appointed interim Chief Executive Officer on 1 March 2020 and appointed as Chief Executive Officer on 4 August 2020.
- (ii) Michelle Lawrence is the Chief Operating Officer of Kropz Elandsfontein.

Key terms of employment contracts for the financial year ending 31 December 2020:

Name	Base remuneration	Base remuneration US\$ *	Term of agreement	Notice period
Ian Harebottle (outgoing CEO) ⁽ⁱ⁾	GBP 240,000	327,602	No fixed term	3 months
Mark Summers (CEO) ⁽ⁱⁱ⁾	ZAR 2,663,636 and GBP 74,960	284,008	No fixed term	6 months
Michelle Lawrence (COO) ⁽ⁱⁱⁱ⁾	ZAR 2,294,578 and GBP 39,975	211,079	No fixed term	3 months
Jan Steenkamp (non-executive Director of Kropz Elandsfontein) ^(iv)	ZAR 25,000 per working day	1,705 per working day	No fixed term	1 month
Patrick Stevenaert (Managing Director of Cominco Resources)	EUR 148,872	182,665	No fixed term	1 month

* Converted to US\$ at the 31 December 2020 GBP exchange rate of 0.733, ZAR exchange rate of 14.661 and EUR exchange rate of 0.815.

- (i) Ian Harebottle resigned on 29 February 2020.
- (ii) Mark Summers was appointed interim Chief Executive Officer on 1 March 2020 and appointed as Chief Executive Officer on 4 August 2020.
- (iii) Michelle Lawrence is the Chief Operating Officer of Kropz Elandsfontein.
- (iv) Jan Steenkamp was appointed as the Managing Director of Kropz Elandsfontein on 14 February 2019 and resigned on 30 September 2020. He was appointed as a non-executive Director of Kropz Elandsfontein on the same day. Jan Steenkamp receives a non-executive Director fee of ZAR 25,000 (US\$ 1,705) per working day.

Non-executive Director arrangements

Non-executive Directors receive a Board fee and fees for chairing Board committees (see table below). They do not receive performance-based pay or retirement allowances but do receive additional fees for chairing Board committees.

Fees are reviewed annually by the Board taking into account comparable roles and market data provided by the Board's independent remuneration adviser. The current base annual fees were set with effect from

Directors' Report for the year ended 31 December 2021 (continued)

26 November 2018 and remained unchanged (other than as noted below) during the 2020 and 2021 financial years:

	Base fees per annum GBP	Base fees per annum US\$*
Chairman	40,000	55,012
Non-executive Director	30,000	41,259
Additional Fees:		
Audit, Sustainability and Risk Committee – chairperson (Linda Beal)	5,000	6,877
Audit, Sustainability and Risk Committee – member	-	-
Remuneration and Nomination Committee – chairperson (Lord Robin Renwick)	-	-
Remuneration and Nomination Committee – member	-	-

* Converted to US\$ at the 31 December 2021 exchange rate of 0.727.

All non-executive Directors enter into a letter of appointment with the Company. The letter summarises the Board's policies and terms, including remuneration, relevant to the office of Director. Directors with special responsibilities are disclosed within the various committee reports in the Corporate Governance Report.

Mike Daigle's non-executive Director fees increased to GBP48,000 (US\$ 66,025) per annum with effect from 1 January 2021.

KMP remuneration

The remuneration for each Director and KMP of the Group during the year to 31 December 2021 was as follows:

Name	Short-term benefits			Total US\$*
	Remuneration ⁽ⁱ⁾ US\$*	Bonus US\$*	Options ⁽ⁱⁱ⁾ US\$*	
Executive Directors				
Mark Summers	310,631	232,108	277,814	820,553
	310,631	232,108	277,814	820,553
Non-executive Directors				
Lord Robin Renwick	55,012	-	-	55,012
Linda Beal	53,101	-	-	53,101
Mike Daigle	66,014	-	-	66,014
Machiel Reyneke ⁽ⁱⁱⁱ⁾	-	-	-	-
Mike Nunn ⁽ⁱⁱⁱ⁾	-	-	-	-
	174,127	-	-	174,127
Total Directors' remuneration	484,758	232,108	277,814	994,680
Executives				
Jan Steenkamp	60,011	-	-	60,011
Michelle Lawrence	222,611	153,961	243,618	620,190
Patrick Stevenaert	176,026	-	91,220	267,246
	458,648	153,961	334,838	947,447

* Converted to US\$ at the 31 December 2021 GBP exchange rate of 0.727, ZAR exchange rate of ZAR 14.789 and EUR exchange rate of 0.846.

(i) Includes UK NIC, UK payroll tax and pension.

(ii) Options as share-based payment arrangements under the ESOP, LTIP and other schemes are expensed over the vesting period, which includes the years to which they relate and their subsequent vesting periods.

Directors' Report for the year ended 31 December 2021 (continued)

(iii) Machiel Reyneke and Mike Nunn receive no Director fees.

The remuneration for each Director and KMP of the Group during the year to 31 December 2020 was as follows:

	Short-term benefits			Total US\$*
Name	Remuneration ⁽ⁱ⁾ US\$*	Bonus US\$*	Options ⁽ⁱⁱ⁾ US\$*	
Executive Directors				
Ian Harebottle ⁽ⁱⁱⁱ⁾	218,602	-	10,024	228,626
Mark Summers	295,516	-	139,428	434,944
	514,118	-	149,452	663,570
Non-executive Directors				
Lord Robin Renwick ^(iv)	54,600	-	-	54,600
Linda Beal	52,713	-	-	52,713
Mike Daigle	40,950	-	-	40,950
Machiel Reyneke ^(v)	-	-	-	-
Mike Nunn ^(v)	-	-	-	-
	148,263	-	-	148,263
Total Directors' remuneration				
	662,381	-	149,452	811,833
Executives				
Jan Steenkamp ^(vi)	71,620	-	-	71,620
Michelle Lawrence	207,162	-	105,488	312,650
Patrick Stevenaert	183,363	-	33,718	217,081
	462,145	-	139,206	601,351

* Converted to US\$ at the 31 December 2020 GBP exchange rate of 0.733, ZAR exchange rate of ZAR 14.661 and EUR exchange rate of 0.815.

(i) Includes UK NIC, UK payroll tax and pension.

(ii) Options as share-based payment arrangements under the ESOP, LTIP and other schemes are expensed over the vesting period, which includes the years to which they relate and their subsequent vesting periods.

(iii) Ian Harebottle resigned on 29 February 2020.

(iv) At his request, Lord Robin Renwick's fees were reduced to GBP 40,000 per annum from 1 January 2019, with him assuming responsibility for his travel and accommodation costs.

(v) Machiel Reyneke and Mike Nunn receive no Director fees.

(vi) Jan Steenkamp was appointed as the Managing Director of Kropz Elandsfontein on 14 February 2019 and resigned on 30 September 2020. He was appointed as a non-executive Director of Kropz Elandsfontein on the same day and he receives a non-executive Director fee of ZAR 25,000 (US\$ 1,705) per working day.

SBP granted as compensation to KMP*Employee Share Option Plan and Long-Term Incentive Plan*

Kropz operates an ownership-based scheme for executives and senior employees of the Group. In accordance with the provisions of the plans, executives and senior employees may be granted options to purchase parcels of ordinary shares at an exercise price determined by the Board based on a recommendation by the Remuneration Committee.

The following plans have been adopted by the Company:

- An executive share option plan which will be used to grant awards on Admission of the Company to AIM and following Admission (the "ESOP Awards") – a performance and service-related plan pursuant to which nominal-cost options can be granted; and

Directors' Report for the year ended 31 December 2021 (continued)

- An executive long-term incentive plan (the "LTIP Awards") – a performance and service-related plan pursuant to which conditional share awards, nominal-cost options and market value options can be granted (together, the "Incentive Plans").

The incentive plans will be used to recruit, retain and incentivise key executives and employees. Although the ESOP Awards will be used primarily to grant awards on Admission, awards may be granted pursuant to the ESOP following Admission up to and including the second anniversary of Admission. The LTIP Awards will be used to grant awards following Admission and will be the main incentive plan used to grant awards following Admission.

Each ESOP and LTIP Award converts into one ordinary share of Kropz upon exercise. No amounts are paid or payable by the recipient on receipt of the option, aside from when the option is exercised, in which event a nominal amount per ordinary share is payable by the recipient. The options carry neither rights to dividends nor voting rights. Options may be exercised from time to time as stipulated in the award conditions prior to their expiry. Each employee performance right will be converted into one ordinary share of Kropz upon vesting conditions being met. No amounts are paid or payable by the recipient on receipt of the performance rights. The performance rights carry neither rights to dividends nor voting rights.

The options granted expire as determined by the Board based on a recommendation by the Remuneration Committee, or immediately following the resignation of the executive or senior employee, whichever is the earlier.

Summary information for options as SBP arrangements in existence at 31 December 2021

LTIP Awards

As announced on 4 August 2020, 6,700,000 LTIP Awards were awarded to a Director and senior management. Of this total, 2,350,000 LTIP Awards were granted to each of Mark Summers and Michelle Lawrence and 1,000,000 to Patrick Stevenaert. The LTIP options will vest on 31 December 2021, subject to the terms of the LTIP Plan Rules (as set out in the Company's Admission Document), including financial and non-financial performance conditions. These performance conditions were met and the LTIP Awards vested on 31 December 2021.

As announced on 2 July 2021, 7,800,000 LTIP Awards were awarded to a Director and senior management. Of this total, 2,400,000 LTIP Awards were granted to each of Mark Summers and Michelle Lawrence and 900,000 to Patrick Stevenaert. The LTIP options will vest on various dates from 30 June 2022 to 31 December 2024, subject to the terms of the LTIP Plan Rules (as set out in the Company's Admission Document), including financial and non-financial performance conditions.

LTIP Awards outstanding at 31 December 2021 were as follows:

Name	Vesting dates	Exercise price (pence)	Number of options
Mark Summers	Various	0.1	2,400,000
Michelle Lawrence	Various	0.1	2,400,000
Patrick Stevenaert	Various	0.1	900,000
			5,700,000

These LTIP Awards have performance conditions aligned to implementing the Company's strategic plans, including appropriate weightings on the successful commissioning and ramp-up of the Elandsfontein project, completion of the development plan, fund raising and construction of the Hinda project.

The LTIP Awards are nil priced options over a total of 7,800,000 ordinary shares and represent 0.9% of the Company's issued share capital at 31 December 2021.

Directors' Report for the year ended 31 December 2021 (continued)

ESOP Awards

During the financial year ended 31 December 2021, no ESOP Awards were issued as SBP.

ESOP Awards outstanding at 31 December 2021 were as follows:

Name	Expiry date	Exercise price (pence)	Number of ESOP Awards
Mark Summers	28 November 2028	0.1	3,362,609
Michelle Lawrence	28 November 2028	0.1	1,465,137
			4,827,746

ESOP options outstanding at 31 December 2020 were as follows:

Name	Expiry date	Exercise price (pence)	Number of ESOP Awards
Mark Summers	28 November 2028	0.1	3,362,609
Michelle Lawrence	28 November 2028	0.1	1,465,137
			4,827,746

The performance conditions attaching to the ESOP Awards are as follows:

- 20% of the ESOP Awards shall vest for growth in share price of 100% from the Admission placing price (40 pence per ordinary share);
- A further 20% of the ESOP Awards shall vest for growth in share price of 250% from the Admission placing price;
- A further 30% of the ESOP Awards shall vest for growth in share price of 350% from the Admission placing price; and
- A further 30% of the ESOP Awards shall vest for growth in share price of 500% from the Admission placing price.

ESOP Awards shall vest on a straight-line basis between each of the above targets. Participants of the ESOP and LTIP Awards need to remain employed by Kropz in order to exercise awards.

The Remuneration Committee will determine whether the performance condition has been met and to the extent performance conditions have not been achieved on or before the fifth anniversary of the date of grant.

The ESOP Awards over 4,827,746 ordinary shares represent 0.5% of the Company's issued share capital at 31 December 2021.

Following the grant of the LTIP Awards, together with the existing 4,827,746 options currently under option under the ESOP plan, the ESOP and LTIP Awards represent 1.4% of the Company's issued share capital at 31 December 2021.

ESOP and LTIP Awards were valued using a Monte Carlo simulation model and are to be expensed over the respective vesting periods, being 60 months for ESOP Awards and 17 months for LTIP Awards.

Shares issued on exercise of ESOP and LTIP Awards

No shares were issued from the exercise of ESOP and LTIP Awards during the year ended 31 December 2021 (2020: none). On 18 January 2022, 6,700,000 ordinary shares were issued to LTIP option holders, with 2,350,000 ordinary shares issued to both Mark Summers and Michelle Lawrence respectively, and 1,000,000 to Patrick Stevenaert.

Directors' Report for the year ended 31 December 2021 (continued)**Shareholdings (ordinary shares)**

The numbers of ordinary shares in the Company held during the financial year by KMP, including shares held by entities they control, are set out below.

Name	Balance – 1 January 2021	Received as remuneration	Options exercised	Other	Balance – 31 December 2021
Mike Nunn ⁽ⁱ⁾	54,933,474	-	-	-	54,933,474
Robin Renwick	300,000	-	-	-	300,000
Mark Summers	414,889	-	-	-	414,889

(i) Mike Nunn's beneficial interest in Ordinary Shares is held through Kropz International.

The numbers of ordinary shares in the Company held during the year ended 31 December 2020 by KMP, including shares held by entities they control, are set out below.

Name	Balance – 1 January 2020	Received as remuneration	Options exercised	Other	Balance – 31 December 2020
Mike Nunn ⁽ⁱ⁾	54,933,474	-	-	-	54,933,474
Robin Renwick	-	-	-	300,000 ⁽ⁱⁱ⁾	300,000
Mark Summers	334,889	-	-	80,000 ⁽ⁱⁱⁱ⁾	414,889

(i) Mike Nunn's beneficial interest in Ordinary Shares is held through Kropz International.

(ii) Robin Renwick subscribed for 300,000 ordinary shares, at a price of 6.75 pence per share, in the Placing announced on 1 June 2020.

(iii) Mark Summers subscribed for 30,000 ordinary shares, at a price of 6.75 pence per share, in the Placing announced on 1 June 2020 and for 50,000 ordinary shares, at a price of 6.75 pence per share, in the Open Offer announced on 29 June 2020.

Other than as indicated above, no other KMP held any ordinary shares in the Company during the financial year.

Holdings of equity warrants over equity instruments

The number of equity warrants over ordinary shares in the Company held during the financial year are set out below.

During the year ended 31 December 2020, 121,837 warrants were issued to H&P Advisory Limited. These warrants were issued at 6.75 pence per ordinary share and expire on 4 August 2022.

Total warrants outstanding at the end of 31 December 2020 and 31 December 2021, were as follows:

Name	Expiry date	Exercise price (pence)	Number of warrants
H&P Advisory Limited	4 August 2022	6.75	121,837

Other transactions with KMP during the year ended 31 December 2021

No KMP has entered into a material contract (apart from employment contracts) with the Company and the Group. No amount of remuneration is outstanding at 31 December 2021.

There were no other transactions with KMP and related parties.

Directors' Report for the year ended 31 December 2021 (continued)

Substantial shareholdings

The Directors are aware of the following substantial interests or holdings in 3% or more of the Company's ordinary shares as at 28 June 2022.

Major Shareholder	No of Shares	Percentage of Issued Share Capital *
ARC	768,339,330	83.2%
Kropz International	54,933,474	5.9%

* Issued share capital – 909,571,975 ordinary shares at 31 December 2021

Statement of disclosure of information to auditors

As at the date of this report the serving Directors confirm that:

- So far as each Director is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- They have taken all the steps that they ought to have taken as Directors in order to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Dialogue with Shareholders

All investors

The Board attaches great importance to providing shareholders with clear and transparent information on the Group's activities, strategy and financial position. General communication with shareholders is co-ordinated by the Chairman and/or CEO. In addition, the independent Directors provide a further avenue for engagement with investors.

The Company publishes on its website the following information, which the Board believes plays an important part in presenting all shareholders with an assessment of the Group's position and prospects:

- Updated investor presentations;
- The Company's most up to date technical reports on each of its projects;
- All annual and interim financial statements going back to the Company's original inception in 2018;
- All Company press releases issued under the RNS service going back to the IPO on AIM in 2018;
- Details on the proxy voting results of all resolutions put to a vote at the most recent AGM; and
- Contact details including a dedicated email address info@kropz.com through which investors can contact the Company.

The Company's AGM will be held on 30 June 2022. The AGM will be held at the offices of Memery Crystal, 165 Fleet Street, London, EC4A 2DY. Kropz included in the 2021 AGM documents a "deemed consent" letter to move to a default setting that all statutory documents be supplied to shareholders in electronic form and via the website rather than in hard copy. The Company believes that not only is this a more cost efficient and environmentally friendly option, but it also better serves private shareholders who may hold their shares in nominee accounts and hence not be entitled to direct receipt of these documents.

Institutional investors

In general, the Board maintains a regular dialogue with its major institutional investors, providing them with such information on the Company's progress as is permitted within the guidelines of the AIM rules, MAR and

Directors' Report for the year ended 31 December 2021 (continued)

requirements of the relevant legislation. The Company typically holds meetings with institutional investors and other large shareholders following the release of interim and year-end financial results.

The Company has had increased contact with both current and prospective institutional shareholders as part of the fund-raising initiatives during the year under review.

Private investors

The Company acknowledges that the majority of its private investors hold their shares via nominee shareholders and may not be able to fully exploit their shareholder rights effectively. Accordingly, the Company is committed to engaging with all shareholders and not just institutional shareholders.

As the Company is too small to have a dedicated investor relations department, the CEO is responsible for reviewing all communications received from shareholders and determining the most appropriate response. The CEO works in conjunction with the Company's PR advisers to facilitate engagement with its shareholders.

Board review

The Board as a whole is kept informed of the views and concerns of major shareholders by briefings from the CEO, Chairman and the Company's broker. Any significant investment reports from analysts are also circulated to the Board.

Going concern

During the year ended 31 December 2021, the Group incurred a loss of US\$ 18.3 million (2020: US\$ 1.9 million) and experienced net cash outflows from operating activities. Cash and cash equivalents totalled US\$ 2.5 million as at 31 December 2021 (2020: US\$ 11.6 million) and US\$ 4.9 million (2020: US\$ 7.4 million) was restricted in terms of the amended facility agreement between Kropz Elandsfontein and BNP. ZAR 77 million (approximately US\$ 4.9 million) was locked up by BNP in the accounts of Kropz Elandsfontein in terms of the BNP amended facility agreement at 31 December 2021. On 10 January 2022, BNP released the restricted funding of ZAR 77 million.

Apart from forecast first revenue from Elandsfontein, the Group has no current source of operating revenue and is therefore dependent on both existing cash resources and facilities and future fund raisings to meet overheads and future exploration requirements as they fall due.

In September 2021, Kropz secured the New ZAR Equity Facility of up to ZAR 200 million from ARC, to be used exclusively for the purposes of bringing the Elandsfontein project to first revenues. On 26 October 2021, Kropz received a draw down on the New ZAR Equity Facility of ZAR 90 million and a further ZAR 37 million on 10 December 2021. Two further draw downs were made in 2022, one on 25 March 2022 for ZAR 40 million and ZAR 33 million on 26 April 2022. The New ZAR Equity Facility is fully drawn at the date of this report.

In April 2022, ARC agreed to provide a ZAR 25 million (approximately US\$ 1.6 million) bridge loan facility (the "Loan") to Kropz Elandsfontein (Pty) Ltd to meet its immediate cash requirements. The Loan was unsecured, repayable on demand, and there were no fixed repayment terms. It is repayable by Kropz on no less than two business days' notice. Interest is payable on the Loan at 14% nominal, compounded monthly. The Loan was drawn down on 28 April 2022.

In May 2022, Kropz secured a Further ZAR Equity Facility of up to ZAR 177 million from ARC. The ZAR 177 Million Equity Facility can be drawn down following a written request from Kropz plc and at the discretion of ARC. The principal drawn amount may, at the discretion of ARC, at any time be converted to ordinary shares, or alternatively be repaid in cash at the end of the term of the ZAR 177 Million Equity Facility, which is 27 October 2026. The ZAR 177 Million Equity Facility is to be used exclusively for the purposes of bringing the Elandsfontein project to first revenues, given a slower ramp-up in operations than originally envisaged. The delay in ramp-up was largely driven by the need to re-engineer parts of the fine flotation circuit proposed

Directors' Report for the year ended 31 December 2021 (continued)

by the vendor, but has also been affected by early unpredicted ore variability and lack of operator experience. Since the announcement, the vendor has provided design changes which were implemented at the plant, additional operator training was conducted and is ongoing and a mobile crusher ordered in the interim to facilitate the crushing of the affected ore to an appropriate size fraction until further test work has been conducted for a permanent solution. Several alternatives to deal with the indurated material in the pit are being investigated, and new equipment has arrived on site to improve the mining efficiency and facilitate adequate feed to the plant.

First drawdown of the ZAR 177 Million Equity Facility of ZAR 103.5 million was made on 2 June 2022. The Loan of ZAR 25 million was set off against the first draw down and the net amount of ZAR 78.5 million received by the Company.

During 2021, due to second/third waves of the COVID-19 pandemic and cases diagnosed with new variants of the virus, some jurisdictions reimposed lockdowns and movement restrictions. Further waves are expected in 2022. The Company has developed a policy and is evolving procedures to address the health and wellbeing of its employees, consultants and contractors, and their families, in the face of the COVID outbreak. The timing and extent of the impact and recovery from COVID is unknown but it may affect planned activities.

On 24 February 2022, Russian troops started invading Ukraine. The war in Ukraine and related events take place at a time of significant global economic uncertainty and volatility, and the effects are likely to interact with and exacerbate the effects of current market conditions. Phosphate markets are currently in turmoil, largely due to the sanctions imposed on Russia. Russia is a significant supplier of fertiliser feed products and associated sanctions increased the prices of phosphate products significantly as producers that relied on Russian sources scrambled to secure alternative sources of amongst others, low cadmium phosphate rock. Kropz does not have Russian entities in its supply chain nor customers and will benefit from higher phosphate prices.

Current budgeted estimates are based on first bulk concentrate sales from Kropz Elandsfontein of approximately ZAR 50 million in July 2022, at an average of ZAR 159 million per month for the 18-month period ended 31 December 2023. Should first concentrate bulk sales not occur in July 2022, a funding shortfall would arise in Kropz Elandsfontein at the end of July 2022 of approximately ZAR 50 million.

Failure to produce adequate quantities of phosphate rock concentrate to fulfil these first bulk sales in the projected time frame, could negatively impact production ramp-up and cash generation and create an additional funding requirement. The average operating costs over the 18-month forecast period for Kropz Elandsfontein is estimated at approximately ZAR 130 million per month. This will have a further knock-on effect on Kropz Plc as its cashflows are dependent on concentrate revenues being achieved by Kropz Elandsfontein.

Additionally, at the date of these financial statements, the potential future impact of COVID is uncertain, and any delays or interruptions could cause delays that would require additional funding through the raising of debt or equity.

The Directors have reviewed the Group's overall cash position, debt repayments and outlook, for a period of eighteen months following the date of signature of this Annual Report and have considered sensitivities around pricing, volume and timing of production and stress tested various scenarios, in respect of the matters identified above and are of the opinion that it is appropriate to adopt the going concern basis of accounting in preparing these financial statements. Key contracts associated with operational readiness and commencement of production activities at Elandsfontein are finalised, except for Transnet. Negotiations with Transnet were finalised in December 2021 and final signature of the Transnet contract is expected prior to the shipment of first concentrate sales.

Management has successfully raised money in the past from its supportive shareholder base, but there is no guarantee that adequate funds will be available if needed in the future. These circumstances indicate the existence of a material uncertainty which may cast significant doubt about the Group's ability to continue as a

Directors' Report for the year ended 31 December 2021 (continued)

going concern and therefore it may be unable to realise its assets and discharge its liabilities in the normal course of business.

The financial report does not include adjustments relating to the recoverability and classification of recorded asset amounts or to the amounts and classification of liabilities that might be necessary should the Group not continue as a going concern.

Subsequent events

Disclosures in relation to events after 31 December 2021 are shown in Note 35 to the Consolidated Financial Statements.

This Directors Report was approved by the Board of Directors.



Mark Summers
Chief Executive Officer
28 June 2022

Corporate Governance Report

The Company is registered in England and Wales and listed on the AIM market of the London Stock Exchange.

Introduction

The Board is committed to the principles of good corporate governance and to maintaining high standards and best practice of corporate governance. The Directors have developed corporate governance practices which are suitable for the size and nature of the Company and have adopted the Quoted Companies Alliance Corporate Governance Code (2018 Edition) (the "Code"). The Directors also note that with effect from 28 September 2018, all AIM companies must provide details on their website and in their Annual Report of the recognised corporate governance code that the Company has decided to apply, how it complies with that Code and, where it departs from this, an explanation of the reasons for doing so. To the extent that the Company departs from any of the provisions of the Code it will provide details on its website (www.kropz.com) as required.

The Chairman is responsible for leading the Board to ensure that Kropz has in place the strategy, people, structure and culture to deliver value to shareholders and other stakeholders of the Group over the medium to long term. The Board is conscious that the corporate governance environment is constantly evolving and the charters and policies under which it operates its business are monitored and amended as required.

The Code sets out ten principles and we have outlined below the Group's application of the Code.

The Board considers that the Company has complied, from 1 January 2021 to 31 December 2021, with all the provisions of the Code except as follows:

- The Remuneration Committee comprises the Chairman as the chairperson of the committee, one independent non-executive Director and two non-independent non-executive Directors. The Chairman is considered suitable to fulfil this position considering the size of the Board and the Company and his prior experience;
- Machiel Reyneke, a non-independent non-executive Director is on the Audit, Sustainability and Risk Committee in view of his financial experience and experience on other listed company audit committees; and
- No formal assessment of the Board performance has been carried to date. This will be done in the 2022 financial year.

The following section provides an explanation as to why the Company has departed from certain guidelines.

Establish a strategy and business model to promote long-term value for shareholders

The Board has set out the vision for Kropz for the medium to long term. The Board is responsible for formulating, reviewing and approving the Group's strategy, budgets and corporate actions. The Company holds Board meetings at least three times each financial year and at other times as and when required.

Detailed disclosure on the Company's business model and strategy is disclosed on the Company's website and in the Strategic Report on page 11.

Seek to understand and meet shareholder needs and expectations

Kropz has a Board with experience in understanding the needs and expectations of its shareholder base. It supplements this with professional advisers including public relations company, nominated adviser and brokers who provide advice and recommendations in various areas of its communications with shareholders. Kropz engages with its shareholders through its website which has been designed as a hub to provide information to shareholders and provides regular updates to the market via the Regulatory News Service.

Corporate Governance Report (continued)

The Company does not currently have a dedicated investor relations role. The CEO and COO are responsible for this function currently. The Board feels that this is appropriate given the size and stage of development of the Company.

Take into account wider stakeholder and social responsibilities and their implications for long-term success

Key resources and relationships on which the business relies are its customers, workforce, suppliers, shareholders, local community and elements of the regulatory framework.

Employees are encouraged to raise any concerns they may have with relevant management. Grievance mechanisms are in place for employees.

Feedback from potential customers is at present informal. The Company will contact customers on an ad hoc basis once sales commence and provide verbal feedback where necessary to senior management.

Engagement with the local community is carried out at site, by means of monthly meetings with the established Community Forums. Grievance mechanisms are in place for the community, with Company contact details displayed at site access points.

Feedback from regulators is provided via the regular framework of reporting and inspections that are carried out.

Stakeholder identification and engagement is set out in the Section 172 statement contained in the Strategic Report.

Embed effective risk management, considering both opportunities and threats, throughout the organisation

Kropz recognises that risk is inherent in all of its business activities. Its risks can have a financial, operational or reputational impact. A summary of the key risks is set out in the Strategic Report on pages 12 to 17 and is provided in the AIM Admission Document on the website. The Company's system of risk identification, supported by established governance controls, ensures it effectively responds to such risks, whilst acting ethically and with integrity for the benefit of all its stakeholders.

The Company's key internal controls procedures are:

- Prioritised risk register - risks are evaluated to establish root causes, financial and non-financial impacts and likelihood of occurrence. Consideration of risk impact and likelihood is taken into account to determine which of the risks should be considered as a principal risk. The effectiveness and adequacy of mitigating controls are assessed. If additional controls are required, these are identified and responsibilities assigned. The Company's management is responsible for monitoring the progress of actions to mitigate key risks. Key risks are reported to the Audit, Sustainability and Risk Committee and at least once a year to the full Board;
- Preparation of annual cash flow projections for approval by the Board and ongoing review of expenditure and cash flows;
- Establishment of appropriate cash flow management and treasury policies for the management of liquidity, currency and credit risk on financial assets and liabilities;
- Regular management meetings to review operating and financial activities; and
- Recruitment of appropriately qualified and experienced staff to key financial and operational management positions.

Maintain the Board as a well-functioning, balanced team led by the Chairman

The Board currently comprises one executive Director, Mark Summers, and five non-executive Directors, including the Chairman, Lord Robin Renwick of Clifton, and two of the non-executive Directors,

Corporate Governance Report (continued)

Linda Beal and Mike Daigle are considered to be independent. The remaining two non-executive Directors, Mike Nunn and Machiel Reyneke, are not considered to be independent. Mike Nunn is a large shareholder of the Company, and Machiel Reyneke is the Board representative of Kropz Elandsfontein's BEE partner and the Company's largest shareholder, ARC.

Since AIM Admission in November 2018, the Company has the following appropriately constituted committees, each with formally delegated duties and responsibilities set out in respective written terms of reference:

- Audit, Sustainability and Risk Committee ("Audit Committee"); and
- Remuneration and Nomination Committee ("Remuneration Committee").

Lord Robin Renwick of Clifton, the Chairman of the Company, is also Chairman of the Remuneration Committee. Lord Renwick is independent in character, and suitable to fulfil this position considering the size of the Board and the Company and his prior experience. Lord Renwick is supported by one other independent non-executive Director as well as Mike Nunn and Machiel Reyneke who are not considered independent but are on the committee due to their previous experience and the fact that they are aligned with shareholders' interests by virtue of their representative holdings in the Company.

Machiel Reyneke, a non-independent non-executive Director, is on the Audit Committee. Machiel's financial experience and representation on a number of other listed company audit committees deem him suitably qualified to serve on the Audit Committee.

The Board is responsible for the overall leadership and effective management of the Company, setting the Company's values and standards and ensuring maintenance of a sound system of internal control and risk management. The Board is also responsible for approving Company policy and its strategic aims and objectives as well as approving the annual operating and capital expenditure budgets. The Board supports the concept of an effective Board leading and controlling the Company and believes the Company has a well-established culture of strong corporate governance and internal controls that are appropriate and proportional, reflecting the Company's culture, size, complexity and risk.

All Directors bring a wide range of skills and international experience to the Board. The non-executive Directors hold meetings without the executive Directors present. The Chairman is primarily responsible for the working of the Board of the Company. The CEO is primarily responsible for the running of the business and implementation of the Board strategy and policy. The CEO is assisted in the managing of the business on a day-to-day basis by the group financial manager and other management.

The Board has a formal schedule of regular meetings where it approves major decisions and utilises its expertise to advise and influence the business. The Board will meet on other occasions as and when the business demands. During the financial year under review the Board met on four occasions.

The Board and its committees are supplied with appropriate and timely information, including detailed financial information, in order to discharge its duties. All Directors have access to the advice and services of the company secretary, who is responsible for ensuring that Board procedures are followed and that applicable rules and regulations are complied with. Independent professional advice is also available to Directors in appropriate circumstances.

A detailed agenda is established for each scheduled meeting and appropriate documentation is provided to Directors in advance of the meeting. Regular Board meetings provide an agenda that will include reports from the CEO, reports on the performance of the business and current trading, and specific proposals where the approval of the Board is sought. Areas discussed include, amongst others, matters relating to the AIM listing, placing and funding arrangements, the South African Mining Charter and mining legislation, RoC Mining Convention and the strategic direction of the Company. Minutes of the meetings from committees of the Board are circulated to all members of the Board, unless a conflict of interest arises, to enable all Directors to have oversight of those matters delegated to committees.

Corporate Governance Report (continued)

In accordance with the Company's Articles of Association, each Director must retire in any three-year period, so that over a three-year period all Directors will have retired from the Board and been subject to shareholder re-election. All Directors have access to the advice and services of the company secretary and other independent professional advisers as required. Non-executive Directors have access to key members of staff and are entitled to attend management meetings in order to familiarise themselves with all aspects of the Company. It is the responsibility of the Chairman and the company secretary to ensure that Board members receive sufficient and timely information regarding corporate and business issues to enable them to discharge their duties.

Board and committee meetings attendance

During the year under review, three Audit Committee meetings and one Remuneration Committee meeting were held.

During the year there were four Board meetings by the Directors of the Company.

Attendance of Directors and committee members at Board and committee meetings held during the year is set out in the table below.

	Board meetings	Audit Committee meetings	Remuneration Committee meetings
Lord Robin Renwick of Clifton	4/4	3/3	1/1
Mark Summers	4/4	-	-
Linda Beal	4/4	3/3	1/1
Mike Daigle	4/4	-	-
Mike Nunn	4/4	-	1/1
Machiel Reyneke	4/4	3/3	1/1

Division of responsibilities

The division of responsibilities between the non-executive Chairman and the CEO is clearly defined in writing. However, they work closely together to ensure effective decision making and the successful delivery of the Group's strategy.

The CEO

The CEO is responsible for the running of the Group's business for the delivery of the strategy for the Group, leading the management team and implementing specific decisions made by the Board to help meet shareholder expectations. He also takes the lead in strategic development, by formulating the vision and strategy for the Group.

The CEO reports to each Board meeting on all material matters affecting the Group's performance. Given the structure of the Board and the fact that the Chairman and CEO roles are fulfilled by two separate individuals, the Board believes that no individual or small group of individuals can disproportionately influence the Board's decision making.

The Chairman

The Chairman leads the Board, ensuring constructive communications between the Board members and that all Directors are able to play a full part in the activities of the Company. He is responsible for setting Board agendas and ensuring that Board meetings are effective and that all Directors receive accurate, timely and clear information.

Corporate Governance Report (continued)

The Chairman facilitates effective communication with shareholders and ensures that the Board understands the views of major investors and is available to provide advice and support to members of the executive team.

Non-executive Directors

There are currently five non-executive Directors (including the Chairman), of which three are independent non-executive Directors. The role of the non-executive Directors is to understand the Group in its entirety and constructively challenge strategy and management performance, set executive remuneration levels and ensure an appropriate succession planning strategy is in place. They must also ensure they are satisfied with the accuracy of financial information and that thorough risk management processes are in place. The non-executive Directors also assist the Board with issues such as governance, internal control, remuneration and risk management. No non-executive Directors are participants in any share option plans of the Company.

Effectiveness

Composition of the Board

The Board consists of the Non-Executive Chairman, the CEO, two non-executive Directors and two further independent non-executive directors. The names, skills and short profiles of each member of the Board, are set out on pages 29 to 30. Each year the Board considers the independence of each non-executive Director in accordance with the Code.

The Board considers Lord Robin Renwick of Clifton, Linda Beal and Mike Daigle to be independent as they are not involved in any executive capacity, have no other or material business relationships with the Company, have no material investment in the Company nor are associated with any such investor and have no close family or other business relationships with the Company or any of its Directors or senior executives.

Non-executive Directors were appointed for an initial term of one year in 2018. During 2019 the terms were amended and the non-executive appointments were extended, until terminated by either party on three months' notice.

To ensure that they clearly understand the requirements of their role, the Company has a letter of appointment in place with each non-executive Director. Employment contracts are entered into with the executive Director and senior executives so that they can clearly understand the requirements of the role and what is expected of them.

Commitment

Each Director commits sufficient time to fulfil their duties and obligations to the Board and the Company. They attend Board meetings and join ad hoc Board calls and offer availability for consultation when needed. The contractual arrangements between the Directors and the Company specify the minimum time commitments which are considered sufficient for the proper discharge of their duties. However, all Board members appreciate the need to commit additional time in exceptional circumstances.

Corporate Governance Report (continued)

Non-executive Directors are required to disclose prior appointments and other significant commitments to the Board and are required to inform the Board of any changes to their additional commitments. Details of the non-executive directors' external appointments can be found on pages 29 to 30.

Before accepting new appointments, non-executive Directors are required to obtain approval from the Chairman and the Chairman requires the approval of the whole Board. It is essential that no appointment causes a conflict of interest or impacts on the non-executive Director's commitment and time spent with the Group in their existing appointment.

Details of executive Director service contracts and of the Chairman's and the non-executive Directors' appointment letters are given on pages 32 to 33. Copies of service contracts and appointment letters are available for inspection at the Company's registered office during normal business hours.

Development

All newly appointed Directors are provided with an induction programme which is tailored to their existing skills and experience, legal update on Directors' duties and one on ones with members of the senior management team. The Board is informed of any material changes to governance, laws and regulations affecting the Group's business.

Information and support

All Directors have access to the advice and services of the company secretary and each Director and each Board committee member may take independent professional advice at the Company's expense, subject to prior notification to the other non-executive Directors and the company secretary.

The appointment and removal of the company secretary is a matter for the Board as a whole. The company secretary is accountable directly to the Board through the Chairman.

Ensure that between them the Directors have the necessary up-to-date experience, skills and capabilities

The Board has been assembled to allow each Director to contribute the necessary mix of experience, skills and personal qualities to deliver the strategy of the Company for the benefit of the shareholders over the medium to long term. Full details of the Board members and their experience and skills are set out on pages 29 to 30.

Together the Board provide relevant mining and fertilizer sector skills, the skills associated with running large public companies, African experience and technical and financial qualifications to assist the Company in achieving its stated aims. The Board comprises UK, US, Monegasque and South African Directors and has one female Director.

The Directors keep their skillsets up to date as required through the range of roles they perform with other companies and consideration of technical and industry updates by external advisers. The Directors receive regular briefing papers on the operational and financial performance of the Company from the executives and senior management.

Evaluate Board performance based on clear and relevant objectives, seeking continuous improvement

Appointments to the Board

The Company has a Remuneration Committee, the composition of which is set out on page 52.

The Remuneration Committee is responsible for maintaining a Board of Directors that has an appropriate mix of skills, experience and knowledge to be an effective decision-making body, ensuring that the Board is

Corporate Governance Report (continued)

comprised of Directors who contribute to the successful management of the Company and discharge their duties having regard to the law and the highest standards of corporate governance, considering and recommending Board candidates for election or re-election and reviewing succession planning.

The Remuneration Committee undertakes a detailed selection process as per the recruitment and diversity policy to appoint or re-appoint a Director to the Board. Included in this process are appropriate reference checks which include but are not limited to character reference and bankruptcy to ensure that the Board remains appropriate for that of an AIM quoted company.

Evaluation of senior executives

Arrangements put in place by the Board to monitor the performance of the Group's executives include:

- A review by the Board of the Group's financial performance;
- Annual performance appraisal meetings incorporating analysis of key performance indicators with each individual to ensure that the level of reward is aligned with respective responsibilities and individual contributions made to the success of the Group;
- An analysis of the Group's prospects and projects; and
- A review of feedback obtained from third parties, including advisors (where applicable).

Informal evaluations of the CEO and other senior executives' individual performance and overall business measures are undertaken progressively and periodically throughout the financial period.

Whilst the Board is aware that the Code recommends that the Board and its committees are evaluated on a yearly basis this has not been undertaken during 2021 as the Board was constituted late in 2018. However, an evaluation will be undertaken in 2022.

Promote a corporate culture that is based on ethical values and behaviours

The Board seeks to embody and promote a corporate culture that is based on sound ethical values and behaviours, something we see as being a cornerstone to a strong risk management programme.

Code of conduct

The Board acknowledges the need for continued maintenance of the highest standard of corporate governance practice and ethical conduct by all Directors and employees of the Group.

The Board has approved a code of conduct for Directors, officers, employees and contractors, which describes the standards of ethical behaviour that are required to be maintained. The code of conduct was approved prior to the Company's listing on the AIM market. The Group promotes the open communication of unethical behaviour within the organisation.

Compliance with the code of conduct assists the Company in effectively managing its operating risks and meeting its legal and compliance obligations as well as enhancing the Group's corporate reputation.

The code of conduct describes the Group's requirements on matters such as confidentiality, conflicts of interest, use of Group information, sound employment practices, compliance with laws and regulations and the protection and safeguarding of the Group's assets.

An employee who breaches the code of conduct may face disciplinary action. If an employee suspects that a breach of the code of conduct has occurred or will occur, he or she must report that breach to the CEO, via the Company's confidential "Whistle Blowing" process. No employee will be disadvantaged or prejudiced if he or she reports in good faith a suspected breach. All reports will be investigated, acted upon and kept confidential.

Corporate Governance Report (continued)

Anti-bribery and anti-corruption

The Company has adopted an anti-corruption and bribery policy which applies to the Board and employees of the Company and the Group. It generally sets out their responsibilities in observing and upholding a zero-tolerance position on bribery and corruption in all the jurisdictions in which the Group operates. It also provides guidance to those working for the Group on how to recognise and deal with bribery and corruption issues and the potential consequences of failing to adhere to this guidance. The Company expects all employees, suppliers, contractors and consultants to conduct their day-to-day business activities in a fair, honest and ethical manner, be aware of and refer to this policy in all of their business activities worldwide and to conduct business on the Company's behalf in compliance with it. Management at all levels are responsible for ensuring that those reporting to them, internally and externally, are made aware of and understand this policy.

The Group's anti-bribery and anti-corruption policy is set out in the code of conduct and has been aligned to meet UK and South African laws governing anti-bribery and anti-corruption. The Group takes a zero tolerance approach to acts of bribery and corruption by any Directors, officers, employees and contractors. The Group will not offer, give or receive bribes, or accept improper payments to obtain new business, retain existing business or secure any advantage and will not permit others to do so on its behalf.

Maintain governance structures and processes that are fit for purpose and support good decision making by the Board

The Board as a whole is collectively responsible for promoting the success of the Company by directing and supervising the Company's affairs. The role of the Board is as follows:

- To provide direction and entrepreneurial leadership of the Company within a framework of prudent and effective controls which enable risks to be appropriately assessed and managed;
- To set the Company's strategic aims, ensure that the necessary financial and human resources are in place for the Company to meet its objectives and review management performance;
- To demonstrate ethical leadership, setting the Company's value and standards and ensuring that its obligations to its shareholders and others are well understood;
- To create a performance culture that drives value creation without exposing the Company to excessive risk or value destruction;
- To be accountable, and make well-informed and high quality decisions based on a clear understanding of the Company's broader goals and specific objectives;
- To create the right framework for helping Directors meet their statutory duties under the Companies Act 2006, and/or any other relevant statutory and regulatory regimes; and
- To promote its governance arrangements and embrace the evaluation of their effectiveness.

Internal controls

In applying the principle that the Board should maintain a sound system of internal control to safeguard shareholders' investment and the Group's assets, the Directors recognise that they have overall responsibility for ensuring that Kropz maintains systems to provide them with reasonable assurance regarding effective and efficient operations, internal control and compliance with laws and regulations and for reviewing the effectiveness of that system. However, there are inherent limitations in any system of control and accordingly even the most effective system can provide only reasonable and not absolute assurance against material mis-statement or loss, and that the system is designed to manage rather than eliminate the risk of failure to achieve the business objectives.

Corporate Governance Report (continued)

The key features of the internal control system are described below:

Control environment

The Company is committed to high standards of business conduct and seeks to maintain these standards across all of its operations. There are also policies in place for the reporting and resolution of suspected fraudulent activities. The Company has an appropriate organisational structure for planning, executing, controlling and monitoring business operations in order to achieve its objectives.

Risk management and internal control

The Board has carried out a robust assessment of the principal risks facing the Group. Details of these risks are set out on pages 12 to 17. The Board has reviewed the Company's risk management and internal control systems during the year and consider them to be effective. Management is responsible for the identification and evaluation of key risks applicable to their areas of business. These risks are assessed on a continual basis and may be associated with a variety of internal and external sources, including infringement of intellectual property, sales channels, investment risk, staff retention, disruption in information systems, natural catastrophe and regulatory requirements.

Group businesses will participate in periodic operational/strategic reviews and annual plans. The Board actively monitors performance against plan. Forecasts and operational results are consolidated and presented to the Board on a regular basis. Through these mechanisms, performance is continually monitored, risks identified in a timely manner, their financial implications assessed, control procedures re-evaluated and corrective actions agreed and implemented.

Main control procedures

The Company has implemented control procedures designed to ensure complete and accurate accounting for financial transactions and to limit the exposure to loss of assets and fraud. Measures taken include segregation of duties and reviews by management.

There are clear and consistent procedures in place for monitoring the system of internal financial controls. The Board considers the internal control system to be adequate for the Group.

Financial and business reporting

It is the responsibility of the Directors to ensure that the financial accounts are prepared and submitted. Having assessed the current Annual Report, along with the accounts, the Directors confirm that, taken as a whole, they are fair, balanced and understandable. The Directors also confirm that these documents provide the necessary information in order for shareholders to assess the Group's performance, business model and strategy.

The going concern statement provided by the directors is on pages 40 to 42 of the Directors Report. The independent auditor's report is set out on pages 60 to 67.

The CEO provides, at the end of each six monthly period, a formal statement to the Board confirming that the Group's financial reports present a true and fair view, in all material respects, and that the Group's financial condition and operational results have been prepared in accordance with the relevant accounting standards.

The statement also confirms the integrity of the Group's financial statements and that it is founded on a sound system of risk management and internal compliance and controls which implements the policies approved by the Board, and that the Group's risk management and internal compliance and control systems, to the extent they relate to financial reporting, are operating efficiently and effectively in all material respects.

Corporate Governance Report (continued)

Board committees

The Company has established an Audit Committee and a Remuneration Committee with formally delegated duties and responsibilities. The minutes of all committees are circulated for review and consideration by all relevant Directors, supplemented by oral reports from the respective committee chairs at Board meetings.

Audit Committee

The Company has an Audit Committee comprised of Linda Beal, as the chairperson, together with Lord Robin Renwick of Clifton and Machiel Reyneke. The Audit Committee report is set out on pages 56 to 57.

Remuneration Committee

The Company has a Remuneration Committee, which during the 2021 financial year comprised of Lord Robin Renwick of Clifton, as the chairperson, together with Machiel Reyneke, Mike Nunn, Linda Beal and Mike Daigle. Mike Daigle resigned from the Remuneration Committee on 8 January 2021.

The Remuneration Committee report is set out on page 58.

Communicate how the Company is governed and is performing by maintaining a dialogue with Shareholders and other relevant stakeholders

Dialogue with shareholders

The Group places considerable importance on effective communications with shareholders.

The Group's communication strategy requires communication with shareholders and other stakeholders in an open, regular and timely manner so that the market has sufficient information to make informed investment decisions on the operations and results of the Group. The strategy provides for the use of systems that ensure a regular and timely release of information about the Group is provided to shareholders.

The Group also posts all reports, stock exchange announcements and media releases and copies of significant business presentations on the Company's website.

The Company's two largest shareholders, ARC and Kropz International, are represented on the Board. In addition, the Chairman and CEO have frequent direct face-to-face and virtual meetings throughout the period with some of the other major shareholders as well as with analysts and brokers.

Constructive use of the AGM

Under normal circumstances, the Board encourages full participation of shareholders at the AGM to ensure a high level of accountability and understanding of the Group's strategy and goals. However, as it was not possible to publish the 2021 Accounts prior to issuing the Notice of Annual General Meeting, a separate general meeting is being held on 25 July 2022, at which the 2021 Accounts will be received and adopted.

The Company has provided information in the notice of AGM and GM that is presented in a clear, concise and effective manner. Shareholders will still be provided with the opportunity to submit questions in relation to each resolution before they are put to the vote and discussion is encouraged by the Board. Shareholders will be able to submit those questions in writing via email, in accordance with the instructions contained in the Notice of AGM and Notice of GM. The Board will publish a summary of any questions received which are of common interest, together with a written response on the Company's website as soon as practicable after the conclusion of the AGM and GM (as applicable).

Corporate Governance Report (continued)

Other governance matters

Diversity policy

The Group is committed to an inclusive workplace that embraces and promotes diversity, while respecting international, sovereign, United Kingdom, South African and RoC laws.

It is the responsibility of all Directors, officers, employees and contractors to comply with the Group's diversity policy and report violations or suspected violations in accordance with this diversity policy.

The Group recognises the value of a diverse work force and believes that diversity supports all employees reaching their full potential, improves business decisions, business results, increases stakeholder satisfaction and promotes realisation of the Group's vision.

Diversity may result from a range of factors including but not limited to gender, age, ethnicity and cultural backgrounds. The Company believes these differences between people add to the collective skills and experience of the Group and ensure it benefits by selecting from all available talent.

Group and individual expectations

The Group recognises Group and individual expectations, to:

- Ensure diversity is incorporated into the behaviours and practices of the Group;
- Facilitate equal employment opportunities based on job requirements only using recruitment and selection processes which ensure we select from a diverse pool;
- Engage professional search and recruitment firms when needed to enhance our selection pool;
- Help to build a safe work environment by acting with care and respect at all times, ensuring there is no discrimination, harassment, bullying, victimisation, vilification or exploitation of individuals or groups;
- Develop flexible work practices to meet the differing needs of our employees and potential employees;
- Attract and retain a skilled and diverse workforce as an employer of choice;
- Enhance customer service and market reputation through a workforce that respects and reflects the diversity of our stakeholders and communities that we operate in;
- Make a contribution to the economic, social and educational well-being of all of the communities it serves;
- Meet the relevant requirements of domestic and international legislation appropriate to the Group's operations;
- Create an inclusive workplace culture; and
- Establish measurable diversity objectives and monitor and report on the achievement of those objectives annually.

Dealings with company securities

The Group's Securities Dealing Policy is binding on all Directors, officers and employees who are in possession of "inside information". All such persons are prohibited from trading in the Company's securities if they are in possession of 'inside information'. Subject to this condition and trading prohibitions applying to certain periods, trading is permissible provided the relevant individual has received the appropriate prescribed clearance. The Board considers that the share dealing code is in compliance with the MAR and AIM requirements, and continues to meet the requirements of the Board.

Interests of other stakeholders

The Group's objective is to leverage into resource projects to provide a solid base in the future from which the Group can build its resource business and create wealth for shareholders. The Group's operations are subject to various environmental laws and regulations under the relevant government's legislation. Full compliance with these laws and regulations is regarded as a minimum standard for the Group to achieve.

Corporate Governance Report (continued)

Market disclosure

The Company is subject to parallel obligations under the AIM rules and the MAR, in relation to the disclosure and control of price sensitive information. The Company has obligations under corporate and securities laws and stock exchange rules to keep the market fully informed of information which may have a material effect on the price or value of the Group's securities and to correct any material misrepresentation, mistake or misinformation in the market.

The Group takes continuous disclosure seriously and requires that all of its Directors, officers, employees and contractors observe and adhere to the Group's procedures and policies governing compliance with all laws pertaining to continuous disclosure, tipping and insider trading.

The Company has a formal Disclosure Policy (the "Disclosure Policy") addressing its continuous disclosure obligations and arrangements. The objectives of the Disclosure Policy are to ensure that:

- The communications of the Group with the public are timely, factual and accurate and broadly disseminated in accordance with all applicable legal and regulatory requirements;
- Non-publicly disclosed information remains confidential; and
- Trading of the Group's securities by Directors, officers and employees of the Company and its subsidiaries remains in compliance with applicable securities laws.

The Disclosure Policy also provides advice to all Directors, officers, employees and contractors of the Group of their responsibilities regarding their obligation to preserve the confidentiality of undisclosed material information while ensuring compliance with laws respecting timely, factual, complete and accurate continuous disclosure, price sensitive or material information, tipping and insider trading.

The Disclosure Policy further covers disclosures in documents filed with the securities regulators and stock exchanges and written statements made in the Group's annual and interim reports, news releases, letters to shareholders, presentations by senior management and information contained on Kropz's website and other electronic communications. It extends to oral statements made in meetings and telephone conversations with analysts and investors, interviews with the media as well as speeches, press conferences and conference calls.

If there is misuse of price sensitive or material information not yet disclosed to the market by trading or breach in confidentiality, extremely serious penalties may apply to the individual or individuals involved.

Shareholder information

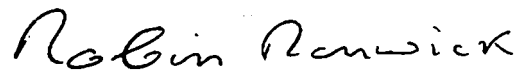
The Company's website contains a separate section titled "Investors" which contains key documents for its investors. The website also provides:

- Information about the Company and Group;
- An overview of the Group's current projects;
- Copies of its Annual Reports;
- Investor presentations; and
- Copies of its announcements to the London Stock Exchange.

The Company's share registry is maintained electronically by Computershare Investor Services. Their contact details are disclosed in the corporate directory of the Annual Report on pages 132 to 133. The market price

Corporate Governance Report (continued)

of the AIM traded ordinary shares at 31 December 2021 was 5 pence. The highest and lowest price during the financial year was 12 pence and 4 pence per ordinary share respectively.

A handwritten signature in black ink that reads "Robin Renwick". The script is cursive and fluid, with the first letters of the first and last names being capitalized and prominent.

Lord Robin William Renwick of Clifton
Non-Executive Chairman
28 June 2022

Report of the Audit, Sustainability and Risk Committee

The Audit, Sustainability and Risk Committee ("Audit Committee") comprises three members, two of whom are independent non-executive Directors including the chairperson, Linda Beal, who is considered by the Board to have recent and relevant financial experience. Machiel Reyneke is not considered independent. The Audit Committee meets formally at least twice a year, or otherwise as required, and meets with the Company's external auditors at least twice a year.

The Audit Committee assists the Board in discharging its responsibilities with regard to financial reporting, including reviewing the Group's annual and half year financial statements, accounting policies, key judgements and estimates taken, internal and external audit and controls, reviewing and monitoring the scope of the annual audit and the extent of the non-audit work undertaken by external auditors and advising on the appointment of external auditors.

In addition, the Audit Committee is responsible for ensuring the integrity of the financial information reported to shareholders and internal control systems and ensuring effective risk management and financial control frameworks have been implemented. The Audit Committee also ensures that appropriate procedures, resources and controls are in place to comply with the AIM Rules for Companies and the MAR, monitors compliance thereof and seeks to ensure that the Company and its nominated adviser are in contact on a regular basis.

Following the commencement of production at Elandsfontein in 2022, the Group intends to conduct an international benchmarking exercise to confirm its commitment to ESG and sustainability, and to assist in the identification of further ESG objectives. The Audit Committee will be responsible for ensuring that ESG improvement projects are prioritised and that the Company maintains its reputation as a responsible phosphate producer. The 2022 annual report will provide disclosure on sustainability and ESG related matters.

The Audit Committee has written terms of reference and provides a mechanism through which the Board can maintain the integrity of the financial statements of Kropz and any formal announcements relating to Kropz's financial performance and to make recommendations to the Board in relation to the appointment of the external auditor, their remuneration both for audit and non-audit work, the nature, scope and results of the audit and the cost effectiveness and the independence and objectivity of the auditors. A recommendation regarding the auditors is put to shareholders for their approval in general meetings.

Kropz has established procedures for the running of the Audit Committee. This includes overview of the identification, categorisation and prioritisation of critical risks within the business and allocation of responsibility to its executives and senior managers. The Audit Committee is committed to maintain a risk management framework that seeks to:

- Avoid the likelihood of unacceptable outcomes and costly surprises;
- Provide greater openness and transparency in decision making and ongoing management processes;
- Provide for a better understanding of issues associated with the Group's activities;
- Comprise an effective reporting framework for meeting corporate governance requirements; and
- Allow an appropriate assessment of innovative processes to identify risks before they occur and allow informed judgement.

The Audit Committee is also responsible for approving, reviewing and monitoring the Company's risk management policy. The objectives of this risk management policy are to:

- Provide a structured risk management framework that will provide senior management and the Board with comfort that the risks confronting the organisation are identified and managed effectively;
- Create an integrated risk management process owned and managed by the Group's personnel that is both continuous and effective;
- Ensure that the management of risk is integrated into the development of strategic and business plans, and the achievement of the Group's vision and values; and
- Ensure that the Board is regularly updated with reports by the committee.

Report of the Audit, Sustainability and Risk Committee (continued)

Management is responsible for efficient and effective risk management across the activities of the Group. This includes ensuring the implementation of policies and procedures that address risk identification and control, training and reporting. The CEO is responsible for ensuring the process for managing risks is integrated within business planning and management activities.

The Board reviews the effectiveness of the implementation of the risk management system and internal control system annually. When reviewing risk management policies and the internal control system the Board takes into account the Company's legal obligations and also considers the reasonable expectations of the Company's stakeholders, including shareholders, employees, customers, suppliers, creditors, consumers, government authorities and the community. The principal areas of risk for the Company are detailed on pages 12 to 17.

In order to ensure the independence and objectivity of the external auditor (BDO and its associated companies), the Audit Committee has a policy in place since AIM Admission in November 2018, regarding the provision of non-audit services by its external auditor to ensure that such services do not impair the independence or objectivity of the external auditor. Any non-audit services provided must be pre-approved by the chairperson of the Audit Committee.

The Audit Committee met on three occasions during the 2021 financial year.

On 28 January 2021, the Audit Committee met with BDO and discussed and reviewed the planning of the 2020 annual audit.

On 28 June 2021 the Audit Committee reviewed the 2020 Annual Report including consideration of the financial statements and going concern (including material uncertainty), impairment assessment of the exploration and evaluation assets, property, plant, equipment and mine development costs, other key judgements and estimates, value proposition and business model. The Audit Committee received and considered memoranda from management regarding these matters, and also took into account the views of the external auditor. The Audit Committee concluded that no impairment charge was necessary for the exploration and evaluation assets at 31 December 2020 and that the going concern basis is the appropriate basis for preparation of the 2020 Annual Report, but it is considered appropriate to recognise that there is a material uncertainty. The Audit Committee met with BDO to discuss the findings of the 2020 annual audit and to review the appropriateness of the Group's key accounting policies and judgements, to review the auditor's report to the Audit Committee and to review the 31 December 2020 annual financial statements prior to Board approval.

On 10 December 2021, the Audit Committee met with BDO and discussed and reviewed the planning of the 2021 annual audit. At this meeting, Audit Committee reviewed the risk register and certain policies and procedures presented by management.

The Audit Committee assesses the quality of the external audit annually and considers the performance of the auditor and its associates taking into account the Audit Committee's own assessment, feedback from senior finance personnel and views from the auditor and its associates on their performance as detailed in a report of their audit findings at the year end, which they took the Audit Committee through at the meeting in June 2022. Based on this review, the Audit Committee was satisfied with the effectiveness of the audit for the year ended 31 December 2021.



Linda Beal
Audit Committee Chair
28 June 2022

Report of the Remuneration and Nomination Committee

At the commencement of the 2021 financial year, the Remuneration and Nomination Committee ("Remuneration Committee") had five members, three of whom are independent non-executive Directors. The Remuneration Committee comprised of Lord Robin Renwick of Clifton, Linda Beal, Machiel Reyneke, Mike Nunn and Mike Daigle. Mike Nunn and Machiel Reyneke are not considered to be independent. Mike Daigle resigned from the Remuneration Committee on 8 January 2021. The Remuneration Committee currently comprises of four members, two of whom are independent non-executive Directors.

The Remuneration Committee is required to meet annually and at such other times as required. Its objectives are to:

- Maintain a board of Directors that has an appropriate mix of skills, experience and knowledge to be an effective decision making body;
- Ensure that the Board is comprised of Directors who contribute to the successful management of the Company and discharge their duties having regard to the law and the highest standards of corporate governance;
- Align the interests of executives and senior management with those of shareholders through the use of performance-related rewards and share options in the Company;
- Reward executives and senior managers according to both individual and Group performance;
- Establish an appropriate balance between fixed and variable elements of total remuneration, with the performance-related element forming a potentially significant proportion of the total remuneration package;
- Review and recommend an appropriate remuneration policy, the objective of which shall be to attract, retain and motivate executive Directors of the quality required to successfully run the Company, without paying more than is necessary having regard to market comparables; and
- Adhere to the principle that no Director or senior executive shall be involved in any decisions as to their own remuneration.

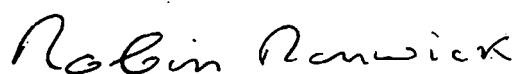
In addition, the Remuneration Committee is responsible for considering and recommending Board candidates for election or re-election, reviewing succession planning, determining the terms of employment and total remuneration of the executive Directors and Chairman and considering the Group's incentive schemes.

The remuneration package comprises the following elements:

- Basic salary – normally reviewed annually and set to reflect market conditions, personal performance and benchmarks in comparable companies;
- Annual performance-related bonus – executives, managers and employees receive annual bonuses related to specific KPIs or overall Group performance. The non-executive Directors do not participate in the performance-related bonus scheme;
- Benefits – benefits include life assurance and private medical contributions. The non-executive Directors do not receive these benefits; and
- Share options – share option grants are reviewed regularly. The non-executive Directors do not receive these benefits.

Full details of each Director's remuneration package and their interests in shares and share options can be found in the Directors' Report. There are no elements of remuneration, other than basic earnings, which are treated as being pensionable.

The Remuneration Committee met on 2 July 2021 to approve executive remuneration increases for the year ended 30 June 2022 and the award of LTIP conditional awards to a Director and certain key members of the executive management team.



Lord Robin William Renwick of Clifton
Remuneration Committee Chairman
28 June 2022

Statement of Directors' Responsibilities in Respect of The Annual Report and Financial Statements

The Directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the consolidated financial statements in accordance with UK adopted international accounting standards. The Directors have elected to prepare the company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Company and of the profit or loss of the Group and Company for that period. The Directors are also required to prepare financial statements in accordance with the rules of the London Stock Exchange for companies trading securities on AIM.

In preparing these financial statements, the Directors are required to:

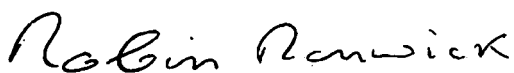
- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether the Group financial statements have been prepared in accordance with UK adopted international accounting standards, subject to any material departures disclosed and explained in the financial statements;
- state with regard to the parent company financial statements, whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and Company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and Company and enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Website publication

The Directors are responsible for ensuring the Annual Report and the financial statements are made available on a website. Financial statements are published on the Company's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the Company's website is the responsibility of the Directors. The Directors' responsibility also extends to the ongoing integrity of the financial statements contained therein.

This responsibility statement and the Directors' Report were approved by the Board of Directors on 28 June 2022 and signed on its behalf by:



Non-Executive Chairman
Lord Robin William Renwick of Clifton
28 June 2022



Chief Executive Officer
Mark Summers
28 June 2022

Independent Auditor's Report to the Members of Kropz plc

Opinion on the financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 31 December 2021 and of the Group's loss for the year then ended;
- the Group financial statements have been properly prepared in accordance with UK adopted international accounting standards;
- the Parent Company financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Kropz Plc (the 'Parent Company') and its subsidiaries (the 'Group') for the year ended 31 December 2021 which comprise the consolidated statement of financial position, the consolidated statement of comprehensive income, the consolidated statement of changes in equity, the consolidated statement of cash flows, the Company statement of financial position, the Company statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies.

The financial reporting framework that has been applied in the preparation of the Group financial statements is applicable law and UK adopted international accounting standards. The financial reporting framework that has been applied in the preparation of the Parent Company financial statements is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard in the United Kingdom and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remain independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applied to listed entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Material uncertainty related to going concern

We draw attention to the disclosures made in note 2a to the Parent Company and Group financial statements, which explains that the Group is reliant on production ramp up to be able to meet its forecast working capital requirements during the going concern period and there is no guarantee that adequate funds will be made available if needed. As stated in note 2a to the Parent Company and Group's financial statements, these events or conditions along with other matters as set forth in note 2a to the Parent Company and Group financial statements indicate that a material uncertainty exists that may cast significant doubt on the Parent Company's and Group's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Independent Auditor's Report to the Members of Kropz plc (continued)

For the reasons set out above and the resulting impact on our risk assessment, we determined going concern to be a key audit matter

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our evaluation of the Directors' assessment of the Group and the Parent Company's ability to continue to adopt the going concern basis of accounting and in response to the key audit matter included:

- We assessed the Directors' financial forecasts prepared for a period of at least 12 months from the date of these financial statements. This included consideration of the reasonableness of key underlying assumptions by reference to recent expenditure and project plans, commitments on the exploration assets and external data on commodity prices and production;
- We reviewed the terms and conditions of the Group's existing and new debt facilities entered into during the year, and confirmed that they were appropriately reflected in the forecasts;
- We reviewed the terms and conditions of the Group's new debt facilities entered into subsequent to the year end, and confirmed that they were appropriately reflected in the forecasts.
- We confirmed the receipts under the Group's new debt facilities entered into subsequent to the year end to bank and that the remaining draw downs of the Further Equity facility in the forecasts are available under the terms of the ARC facilities.
- We agreed the 01 April 2022 opening cash position used in the cash flow forecast to bank statements and compared the latest cash position to the forecasts.
- We performed an accuracy check on the mechanics of the cash flow forecast model prepared by management and the directors;
- We discussed the impact of COVID-19 and the war in Ukraine with management and the audit committee including their assessment of risks and uncertainties associated with the potential for project development delays and cost escalation. We compared this against our own assessment of risks and uncertainties based on our understanding of the business and mining sector information.
- We obtained the Directors' sensitivity and stress testing analysis and considered whether such scenarios, including delays to the Elandsfontein project and related cost escalation were possible including consideration of the status and risks associated with the remaining contracts to be signed, the further potential impacts of COVID-19 and the level of uncertainty in South Africa.
- We obtained an understanding of the Directors' options for the future fundraising to meet the Group's working capital requirements if required; and
- We evaluated the adequacy and consistency of going concern disclosures made in the financial statements with the Directors' going concern assessment.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Overview

Coverage	97% (2020: 95%) of Group loss before tax 99% (2020: 99%) of Group total assets		
Key audit matters		2021	2020
	• Carrying value of property, plant, equipment and mine development assets	Yes	Yes
	• Going Concern	Yes	Yes

Independent Auditor's Report to the Members of Kropz plc (continued)

Materiality	<i>Group financial statements as a whole</i> \$1,900,000 (2020:\$2,200,000) based on 1% (2020: 1.2%) of Total Assets
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An overview of the scope of our audit

Our Group audit was scoped by obtaining an understanding of the Group and its environment, including the Group's system of internal control, and assessing the risks of material misstatement in the financial statements. We also addressed the risk of management override of internal controls, including assessing whether there was evidence of bias by the Directors that may have represented a risk of material misstatement.

We assessed there to be three significant components being the Parent Company, Kropz Elandsfontein (Pty) Ltd, which is commissioning the Elandsfontein phosphate mine in South Africa and Cominco Resources Limited, which holds the Hinda pre-development phosphate project in Republic of Congo.

The Parent Company and Cominco Resources Limited were subject to a full scope audit by the group audit team. A full scope audit for group reporting purposes was performed by a BDO network member firm in South Africa on Kropz Elandsfontein (Pty) Ltd with the group audit team performing additional specific procedures on all significant risk areas. The financial information of the remaining non-significant components were subject to analytical review procedures by the group audit team.

Our involvement with component auditors

For the work performed by component auditors, we determined the level of involvement needed in order to be able to conclude whether sufficient appropriate audit evidence has been obtained as a basis for our opinion on the Group financial statements as a whole. Our involvement with component auditors included the following:

- A planning meeting was held with the component auditor remotely and detailed group reporting instructions which included details for the testing of the significant areas and materiality were sent to them.
- We also reviewed the audit files remotely and discussed the findings with the component audit team and component management.
- We also held virtual meetings with management and the component auditors during the planning and execution phases of the audit.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified, including those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit, and directing the efforts of the engagement team. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition to the matter described in the Material uncertainty related to going concern section, we have determined the matter described below to be the key audit matter to be communicated in our report.

Independent Auditor's Report to the Members of Kropz plc (continued)

Key audit matter	How the scope of our audit addressed the key audit matter
Carrying value of property, plant, equipment and mine development assets. Notes 2(t) and 4 The Group's total property, plant, equipment and mine development assets at 31 December 2021 were US\$135.1m (2020: US\$114.5m) in respect of the Elandsfontein mine in South Africa. This class of asset is the most significant to the statement of financial position. Management are required to assess at the end of each reporting period whether there are any indicators that an asset may be impaired. As part of assessing whether impairment indicators exist, management evaluate the life of mine discounted cash flow model for the Elandsfontein mine. Significant estimates and judgements are required in determining model inputs used in the impairment indicator assessment, including discount rate, phosphate prices, phosphate recoveries and operating costs. The subjectivity of the judgements and estimates involved in the impairment indicator review make this a key area of focus for the audit.	Our audit procedures included: Reviewing the documentation relating to the Elandsfontein mining licence to confirm that the Group holds a valid licence and gaining an understanding of the licence conditions that may affect the value of the asset. Reviewing Management's assessment of impairment indicators of the Group's mining assets against the requirements of the applicable accounting standards. As part of the impairment indicator assessment, we obtained the life of mine discounted cash flow and challenged the significant estimates and judgements made by Management in determining the key assumptions, which include: • discount rate; • phosphate rock prices; • phosphate recoveries; and • operating costs In performing our work we verified these key assumptions to supporting documentation and market data, where possible. Our work included assessing technical reports that support the grade and output of product and reviewing Management independent expert's report that support the sales prices, including comparison to market data supporting forecast demand supply fundamentals. In addition, we assessed the independence and objectivity and competence of the Management's independent experts. We recalculated the discount rate, evaluated the inputs against external data and performed sensitivity analyses using different rates. We inspected the mine to understand the status of production ramp up and the proposed modifications to the processing plant in order to assess the impact any delays could have on the viability of the plant and net present value of the life of mine plan. We reviewed key agreements, which support the revenue assumptions included in Management's model, to check these were signed and agreed and appropriately included in the model. We note the transportation agreement with Transnet is currently in draft form.

Independent Auditor's Report to the Members of Kropz plc (continued)

		We considered the reasonableness of sensitivities applied by Management, checked their calculation and performed our own sensitivity calculations in order to stress test the model and determine the available headroom before any impairment would be required. We reviewed the adequacy of the financial statement disclosures against the requirements of the applicable accounting standards. Key observation Based on our work we consider the judgements and estimates made by Management in their impairment indicator assessment to be appropriate.
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Our application of materiality

We apply the concept of materiality both in planning and performing our audit, and in evaluating the effect of misstatements. We consider materiality to be the magnitude by which misstatements, including omissions, could influence the economic decisions of reasonable users that are taken on the basis of the financial statements.

In order to reduce to an appropriately low level the probability that any misstatements exceed materiality, we use a lower materiality level, performance materiality, to determine the extent of testing needed. Importantly, misstatements below these levels will not necessarily be evaluated as immaterial as we also take account of the nature of identified misstatements, and the particular circumstances of their occurrence, when evaluating their effect on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole and performance materiality as follows:

	Group financial statements		Parent company financial statements	
	2021 US\$	2020 US\$	2021 US\$	2020 US\$
Materiality	1,900,000	2,200,000	1,400,000	1,800,000
Basis for determining materiality	1% of Total Assets	1.2% of Total Assets	74% of Group materiality	80% of Group materiality
Rationale for the benchmark applied	Materiality has been based on Total assets as the Group is non-revenue generating or profit making. We consider Total assets to be one of the principal considerations for users of the financial statements.		Calculated/Capped at 74 (2020:80%) of Group materiality given the assessment of the components aggregation risk.	
Performance materiality	1,235,000	1,400,000	900,000	1,100,000

Independent Auditor's Report to the Members of Kropz plc (continued)

Basis for determining performance materiality	65% of materiality. In reaching our conclusion on the level of performance materiality to be applied we considered a number of factors including the expected total value of known and likely misstatements (based on past experience), our knowledge of the group's control environment and the Directors' attitude towards proposed adjustments.
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Component materiality

We set materiality for each component of the Group based on a percentage of between 36% (2020: 35%) and 74% (2020: 80%) of Group materiality dependent on the size and our assessment of the risk of material misstatement of that component. Component materiality ranged from US\$690,000 to \$1,400,000 (2020: US\$610,000 to US\$1,800,000). In the audit of each component, we further applied performance materiality levels of 65% of the component materiality to our testing to ensure that the risk of errors exceeding component materiality was appropriately mitigated.

Reporting threshold

We agreed with the Audit Committee that we would report to them all individual audit differences in excess of US\$36,000 (2020:US\$44,000). We also agreed to report differences below this threshold that, in our view, warranted reporting on qualitative grounds.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report and Accounts other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Other Companies Act 2006 reporting

Based on the responsibilities described below and our work performed during the course of the audit, we are required by the Companies Act 2006 and ISAs (UK) to report on certain opinions and matters as described below.

Strategic report and Directors' report	In our opinion, based on the work undertaken in the course of the audit: - the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and - the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.
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Independent Auditor's Report to the Members of Kropz plc (continued)

	In the light of the knowledge and understanding of the Group and Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the Directors' report.
Matters on which we are required to report by exception	We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion: - adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or - the Parent Company financial statements are not in agreement with the accounting records and returns; or - certain disclosures of Directors' remuneration specified by law are not made; or - we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the statement of Directors' responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Obtaining an understanding of the legal and regulatory frameworks that are applicable to the Group. We determined that the most relevant laws and regulations related to UK company law, tax legislation, the financial reporting framework, and applicable mining laws and environmental regulations in the jurisdiction in which the Group operates;
- Assessing the susceptibility of the Group's financial statements to material misstatement, including how fraud might occur by discussing among the engagement team where fraud might occur in the financial statements and any potential indicators of fraud. We determined this to be management override of control.

Independent Auditor's Report to the Members of Kropz plc (continued)

Our procedures in response to the above included:

- Holding discussions with management and the audit committee to consider any known or suspected instances of non-compliance with laws and regulations or fraud;
- Understanding how the Group is complying with the above mentioned laws and regulations by making enquiries of management and those responsible for legal and compliance procedures. We corroborated our enquiries through our review of Board minutes and RNS announcements and a review of the legal expenses account.;
- Testing appropriateness of journal entries made throughout the period which met specific risk based criteria by agreeing to supporting documentation;
- Assessing the judgements made by management when making key accounting estimates and judgements, and challenging management on the appropriateness of these judgements, including judgements applied within the key audit matters;
- Performing a detailed review of the Group's year-end adjusting entries and corroborating any that appeared unusual as to nature or amount to supporting documentation;
- Reviewing working papers prepared by our Component auditors in relation to compliance with laws and regulations and the risk of management override of controls; and
- We communicated relevant identified laws and regulations and potential fraud risks to all engagement team members, and component audit teams, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Parent Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Parent Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Parent Company and the Parent Company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Ryan Ferguson (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
London, UK
Date: 28 June 2022

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Consolidated Statement of Financial Position As at 31 December 2021

	Notes	31 December 2021 US\$'000	31 December 2020 US\$'000 (Restated – Note 2)	31 December 2019 US\$'000 (Restated – Note 2)
Non-current assets				
Property, plant, equipment and mine development	4	135,099	114,473	105,224
Exploration assets	5	44,631	44,348	40,192
Right-of-use asset	6	7	45	37
Other financial assets	7	1,357	1,477	1,534
		181,094	160,343	146,987
Current assets				
Inventories	8	1,025	821	875
Trade and other receivables	9	1,511	1,611	329
Derivative asset	10	-	8,586	-
Restricted cash	11	4,858	7,355	-
Cash and cash equivalents	12	2,461	11,572	15,530
		9,855	29,945	16,734
TOTAL ASSETS		190,949	190,288	163,721
Current liabilities				
Trade and other payables	19	3,543	4,780	1,536
Lease liabilities	16	7	42	19
Other financial liabilities	17	4,295	2,500	29,982
Current taxation	27	-	-	174
Other tax liabilities		-	-	451
		7,845	7,322	32,162
Non-current liabilities				
Shareholder loans and derivative	15	25,043	15,703	14,701
Lease liabilities	16	-	6	21
Other financial liabilities	17	26,291	28,113	-
Provisions	18	4,033	4,311	3,702
		55,367	48,133	18,424
TOTAL LIABILITIES		63,212	55,455	50,586
NET ASSETS		127,737	134,833	113,135

Consolidated Statement of Financial Position

As at 31 December 2021 (continued)

	Notes	31 December 2021 US\$'000	31 December 2020 US\$'000 (Restated – Note 2)	31 December 2019 US\$'000 (Restated – Note 2)
Shareholders' equity				
Share capital	13	1,194	706	363
Share premium	13 / 14	193,524	168,212	147,339
Merger reserve	13 / 14	(20,523)	(20,523)	(20,523)
Foreign exchange translation reserve	14	(7,807)	2,334	53
Share-based payment reserve	14	1,197	385	167
Accumulated losses		(45,626)	(22,010)	(18,655)
Total equity attributable to the owners of the Company		121,959	129,104	108,744
Non-controlling interests	34	5,778	5,729	4,391
		127,737	134,833	113,135

The notes on pages 73 to 122 form an integral part of these Consolidated Financial Statements. The Financial Statements on pages 60 to 122 were approved and authorised for issue by the Board of Directors and signed on its behalf by:



Mark Summers
Chief Executive Officer
28 June 2022

Consolidated Statement of Comprehensive Income For the year ended 31 December 2021

	Notes	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
Revenue		-	-
Other income		172	29
Operating expenses	23	(6,503)	(5,912)
Operating loss		(6,331)	(5,883)
Finance income	22	480	1,244
Finance expense	25	(7,391)	(5,914)
Fair value (loss) / gains from derivative asset / liability	31	(4,792)	8,586
Loss on disposal of subsidiary	26	(224)	-
Loss before taxation		(18,258)	(1,967)
Taxation	27	-	36
Loss after taxation		(18,258)	(1,931)
(Loss) / profit attributable to:			
Owners of the Company		(13,787)	1,531
Non-controlling interests		(4,471)	(3,462)
		(18,258)	(1,931)
Loss for the year		(18,258)	(1,931)
Other comprehensive income:			
Items that may be subsequently reclassified to profit or loss			
- Exchange differences on translation of parent company financial statements from functional to presentation currency		(643)	1,922
- Exchange differences on translating foreign operations		(10,541)	273
Total comprehensive (loss) / income		(29,442)	264
Attributable to:			
Owners of the Company		(23,928)	3,812
Non-controlling interests		(5,514)	(3,548)
		(29,442)	264
(Loss) / profit per share attributable to owners of the Company:			
Basic (US cents)	28	(1.80)	0.40
Diluted (US cents)	28	(1.80)	0.39

Consolidated Statement of Changes in Equity
For the year ended 31 December 2021

	Share capital US\$'000	Share premium US\$'000	Merger reserve US\$'000	Foreign currency translation reserve US\$'000	Share- based payment reserve US\$'000	Retained earnings US\$'000	Total US\$'000	Non- controlling interest US\$'000	Total equity US\$'000
Balance at 1 January 2020, as previously reported	363	147,339	(20,523)	53	167	(12,536)	114,863	(1,728)	113,135
Prior year adjustment	-	-	-	-	-	(6,119)	(6,119)	6,119	-
As restated	363	147,339	(20,523)	53	167	(18,655)	108,744	4,391	113,135
Total comprehensive profit / (loss) for the year	-	-	-	2,281	-	1,531	3,812	(3,548)	264
Issue of shares	343	21,173	-	-	-	-	21,516	-	21,516
Cost of issuing shares	-	(320)	-	-	-	-	(320)	-	(320)
Issue of warrants	-	(10)	-	-	10	-	-	-	-
Lapsed warrants	-	30	-	-	(30)	-	-	-	-
Investment in non-redeemable preference shares of Kropz Elandsfontein	-	-	-	-	-	(4,886)	(4,886)	4,886	-
Share based payment charges	-	-	-	-	238	-	238	-	238
Transactions with owners	343	20,873	-	-	218	(4,886)	16,548	4,886	21,434
Balance at 31 December 2020 as restated	706	168,212	(20,523)	2,334	385	(22,010)	129,104	5,729	134,833
Total comprehensive loss for the year	-	-	-	(10,141)	-	(13,787)	(23,928)	(5,514)	(29,442)
Issue of shares	488	25,312	-	-	-	-	25,800	-	25,800
Disposal of subsidiary	-	-	-	-	-	-	-	181	181
Extinguishment of derivative asset upon equity draw down	-	-	-	-	-	(4,447)	(4,447)	-	(4,447)
Investment in non-redeemable preference shares of Kropz Elandsfontein	-	-	-	-	-	(5,382)	(5,382)	5,382	-
Share based payment charges	-	-	-	-	812	-	812	-	812
Transactions with owners	488	25,312	-	-	812	(9,829)	16,783	5,563	22,346
Balance at 31 December 2021	1,194	193,524	(20,523)	(7,807)	1,197	(45,626)	121,959	5,778	127,737

Consolidated Statement of Cash Flows
For the year ended 31 December 2021

	Notes	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000 (Restated – Note 2)
Cash flows from operating activities			
Loss before taxation		(18,258)	(1,967)
Adjustments for:			
Depreciation of property, plant and equipment	4	904	780
Amortisation of right-of-use assets	6	39	51
Share-based payment charge	13	812	238
Finance income	22	(480)	(1,244)
Finance costs	25	3,267	2,948
Fair value (loss) / gain on derivative asset / liability	31	4,792	(8,586)
Debt modification loss	17	-	1,109
Debt modification present value adjustment	25	(258)	(119)
Foreign currency exchange differences		4,382	1,858
Fair value loss on game animals	4	(51)	18
Operating cash flows before working capital changes		(4,851)	(4,914)
Decrease / (increase) in trade and other receivables	29	256	(1,278)
(Increase) / decrease in inventories	29	(291)	17
Increase in trade and other payables	29	3,178	28
Decrease in other tax liabilities		-	(388)
		(1,708)	(6,535)
Income taxes paid		-	(128)
Net cash flows used in operating activities		(1,708)	(6,663)
Cash flows used in investing activities			
Purchase of property, plant and equipment	4	(38,553)	(10,927)
Exploration and evaluation expenditure	5	(3,931)	(257)
Disposal of subsidiary	26	5	-
Finance income received	22	480	1,244
Transfer from / (to) restricted cash	11	2,497	(7,355)
Net cash flows used in investing activities		(39,502)	(17,295)
Cash flows from financing activities			
Finance costs paid	25	(2,028)	(2,079)
Shareholder loan received	15	8,037	411
Repayment of lease liabilities	16	(39)	(53)
Other financial liabilities	29	54	(464)
Issue of ordinary share capital	13	25,800	21,516
Costs of share issues	13	-	(320)
Net cash flows from financing activities		31,824	19,011
Net decrease in cash and cash equivalents		(9,386)	(4,947)
Cash and cash equivalents at beginning of the year		11,572	15,530
Foreign currency exchange gains / (losses) on cash		275	989
Cash and cash equivalents at end of the year		2,461	11,572

Notes to the Consolidated Financial Statements for the year ended 31 December 2021

(1) General information

Kropz is an emerging plant nutrient producer with an advanced stage phosphate mining project in South Africa and a phosphate project in the Republic of Congo ("RoC"). The principal activity of the Company is that of a holding company for the Group, as well as performing all administrative, corporate finance, strategic and governance functions of the Group.

The Company was incorporated on 10 January 2018 and is a public limited company, with its ordinary shares admitted to the AIM Market of the London Stock Exchange on 30 November 2018 trading under the symbol, "KRPZ". The Company is domiciled in England and incorporated and registered in England and Wales. The address of its registered office is 35 Verulam Road, Hitchin, SG5 1QE. The registered number of the Company is 11143400.

The Group holds interests in two projects - in South Africa and the RoC.

(2) Summary of significant accounting policies

The principal accounting policies applied in the preparation of these Consolidated Financial Statements are set out below. These policies have been consistently applied unless otherwise stated.

(a) Basis of preparation

The Consolidated Financial Statements of the Company have been prepared in accordance with UK adopted international accounting standards and the Companies Act 2006 applicable to companies reporting under IFRS. The Consolidated Financial Statements have been prepared under the historical cost convention, as modified for any financial assets, financial liabilities and game animals which are stated at fair value through profit or loss. The Consolidated Financial Statements are presented in United States Dollars, the presentation currency of the Company and figures have been rounded to the nearest thousand.

Going concern

During the year ended 31 December 2021, the Group incurred a loss of US\$ 18.3 million (2020: US\$ 1.9 million) and experienced net cash outflows from operating activities. Cash and cash equivalents totalled US\$ 2.5 million as at 31 December 2021 (2020: US\$ 11.6 million) and US\$ 4.9 million (2020: US\$ 7.4 million) was restricted in terms of the amended facility agreement between Kropz Elandsfontein and BNP. ZAR 77 million (approximately US\$ 4.9 million) was locked up by BNP in the accounts of Kropz Elandsfontein in terms of the BNP amended facility agreement at 31 December 2021. On 10 January 2022, BNP released the restricted funding of ZAR 77 million.

Apart from forecast first revenue from Elandsfontein, the Group has no current source of operating revenue and is therefore dependent on both existing cash resources and facilities and future fund raisings to meet overheads and future exploration requirements as they fall due.

In September 2021, Kropz secured the New ZAR Equity Facility of up to ZAR 200 million from ARC, to be used exclusively for the purposes of bringing the Elandsfontein project to first revenues. On 26 October 2021, Kropz received a draw down on the New ZAR Equity Facility of ZAR 90 million and a further ZAR 37 million on 10 December 2021. Two further draw downs were made in 2022, one on 25 March 2022 for ZAR 40 million and ZAR 33 million on 26 April 2022. The New ZAR Equity Facility is fully drawn at the date of this report.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

In April 2022, ARC agreed to provide a ZAR 25 million (approximately US\$ 1.6 million) bridge loan facility (the "Loan") to Kropz Elandsfontein (Pty) Ltd to meet its immediate cash requirements. The Loan was unsecured, repayable on demand, and there were no fixed repayment terms. It is repayable by Kropz on no less than two business days' notice. Interest is payable on the Loan at 14% nominal, compounded monthly. The Loan was drawn down on 28 April 2022.

In May 2022, Kropz secured a Further ZAR Equity Facility of up to ZAR 177 million from ARC. The ZAR 177 Million Equity Facility can be drawn down following a written request from Kropz plc and at the discretion of ARC. The principal drawn amount may, at the discretion of ARC, at any time be converted to ordinary shares, or alternatively be repaid in cash at the end of the term of the ZAR 177 Million Equity Facility which is 27 October 2026. The ZAR 177 Million Equity Facility is to be used exclusively for the purposes of bringing the Elandsfontein project to first revenues, given a slower ramp-up in operations than originally envisaged. The delay in ramp-up was largely driven by the need to re-engineer parts of the fine flotation circuit proposed by the vendor, but has also been affected by early unpredicted ore variability and lack of operator experience. Since the announcement, the vendor has provided design changes which were implemented at the plant, additional operator training was conducted and is ongoing and a mobile crusher ordered in the interim to facilitate the crushing of the affected ore to an appropriate size fraction until further test work has been conducted for a permanent solution. Several alternatives to deal with the indurated material in the pit are being investigated, and new equipment has arrived on site to improve the mining efficiency and facilitate adequate feed to the plant.

First drawdown of the ZAR 177 Million Equity Facility of ZAR 103.5 million was made on 2 June 2022. The Loan of ZAR 25 million was set off against the first draw down and the net amount of ZAR 78.5 million received by the Company.

During 2021, due to second/third waves of the COVID-19 pandemic and cases diagnosed with new variants of the virus, some jurisdictions reimposed lockdowns and movement restrictions. Further waves are expected in 2022. The Company has developed a policy and is evolving procedures to address the health and wellbeing of its employees, consultants and contractors, and their families, in the face of the COVID outbreak. The timing and extent of the impact and recovery from COVID is unknown but it may affect planned activities.

On 24 February 2022, Russian troops started invading Ukraine. The war in Ukraine and related events take place at a time of significant global economic uncertainty and volatility, and the effects are likely to interact with and exacerbate the effects of current market conditions. Phosphate markets are currently in turmoil, largely due to the sanctions imposed on Russia. Russia is a significant supplier of fertiliser feed products and associated sanctions increased the prices of phosphate products significantly as producers that relied on Russian sources scrambled to secure alternative sources of amongst others, low cadmium phosphate rock. Kropz does not have Russian entities in its supply chain nor customers and will benefit from higher phosphate prices.

Current budgeted estimates are based on first bulk concentrate sales from Kropz Elandsfontein of approximately ZAR 50 million in July 2022, at an average of ZAR 159 million per month for the 18-month period ended 31 December 2023. Should first bulk concentrate sales not occur in July 2022, a funding shortfall would arise in Kropz Elandsfontein at the end of July 2022 of approximately ZAR 50 million.

Failure to produce adequate quantities of phosphate rock concentrate to fulfil these first bulk sales in the projected time frame, could negatively impact production ramp-up and cash

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

generation and create an additional funding requirement. The average operating costs over the 18-month forecast period for Kropz Elandsfontein is estimated at approximately ZAR 130 million per month. This will have a further knock-on effect on Kropz Plc as its cashflows are dependent on concentrate revenues being achieved by Kropz Elandsfontein.

Additionally, at the date of these financial statements, the potential future impact of COVID is uncertain, and any delays or interruptions could cause delays that would require additional funding through the raising of debt or equity.

The Directors have reviewed the Group's overall cash position, debt repayments and outlook, for a period of eighteen months following the date of signature of this Annual Report and have considered sensitivities around pricing, volume and timing of production and stress tested various scenarios, in respect of the matters identified above and are of the opinion that it is appropriate to adopt the going concern basis of accounting in preparing these financial statements. Key contracts associated with operational readiness and commencement of production activities at Elandsfontein are finalised, except for Transnet. Negotiations with Transnet were finalised in December 2021 and final signature of the Transnet contract is expected prior to the shipment of first concentrate sales.

Management has successfully raised money in the past from its supportive shareholder base, but there is no guarantee that adequate funds will be available if needed in the future. These circumstances indicate the existence of a material uncertainty which may cast significant doubt about the Group's ability to continue as a going concern and therefore it may be unable to realise its assets and discharge its liabilities in the normal course of business.

The financial report does not include adjustments relating to the recoverability and classification of recorded asset amounts or to the amounts and classification of liabilities that might be necessary should the Group not continue as a going concern.

Functional and presentational currencies

The Consolidated Financial Statements are presented in US Dollars.

The functional currency of Kropz plc is Pounds Sterling and its presentation currency is US Dollars, due to the fact that US Dollars is the recognised reporting currency for most listed mining resource companies on AIM.

The functional currency of Kropz SA and its subsidiaries (as shown below) is South African Rand, being the currency in which the majority of the companies' transactions are denominated.

The functional currencies of Cominco Resources and its subsidiaries are Euros, Pounds Sterling and Central African Francs being the currency in which the majority of the companies' transactions are denominated. Its presentation currency is US Dollars.

The functional and presentation currency of First Gear was US Dollars.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency are recorded at the rate of exchange prevailing on the date of the transaction.

At the end of each financial year, monetary items denominated in foreign currencies are retranslated at the rates prevailing as of the end of the financial year. Non-monetary items carried

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on retranslation of monetary items are included in profit or loss for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity.

In order to satisfy the requirements of IAS 21 with respect to presentation currency, the consolidated financial statements have been translated into US Dollars using the procedures outlined below:

- Assets and liabilities where the functional currency is other than US Dollars were translated into US Dollars at the relevant closing rates of exchange;
- Non-US Dollar trading results were translated into US Dollars at the relevant average rates of exchange;
- Differences arising from the retranslation of the opening net assets and the results for the period have been taken to the foreign currency translation reserve; and
- Share capital has been translated at the historical rates prevailing at the dates of transactions; and
- Exchange differences arising on the net investment in subsidiaries are recognised in other comprehensive income.

Changes in accounting policies

(i) New standards, interpretations and amendments adopted from 1 January 2021

Two new standards impacting the Group that have been adopted in the annual financial statements for the year ended 31 December 2021:

- COVID-19-Related Rent Concessions beyond 30 June 2021 (Amendments to IFRS 16); and
- Interest Rate Benchmark Reform – Phase 2 (Amendments to IFRS 9, IAS 39, IFRS 7, IFRS4 and IFRS 16).

The Group has considered the above new standards and amendments and has concluded that, they are either not relevant to the Group or they do not have a significant impact on the Group's consolidated financial statements.

(ii) New standards, interpretations and amendments not yet effective

At the date of authorisation of these consolidated Group financial statements, the following standards and interpretations, which have not been applied in these financial statements, were in issue but not yet effective. Management are currently assessing the impact of these new standards on the Group. The Group does not believe that the amendments will have a significant impact, with the exception of IAS 16 which will be relevant once the Group generates sales in 2022, which impact is currently being analysed by management.

The following amendments are effective for the period beginning 1 January 2022:

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

- Onerous Contracts – Cost of Fulfilling a Contract (Amendments to IAS 37);
- Property, Plant and Equipment: Proceeds before Intended Use (Amendments to IAS 16);
- Annual Improvements to IFRS Standards 2018-2020 (Amendments to IFRS 1, IFRS 9, IFRS 16 and IAS 41); and
- References to Conceptual Framework (Amendments to IFRS 3).

The following amendments are effective for the period beginning 1 January 2023:

- Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2);
- Definition of Accounting Estimates (Amendments to IAS 8); and
- Deferred Tax Related to Assets and Liabilities arising from a Single Transaction (Amendments to IAS 12).

Prior year adjustments

(i) Restatement of prior year statement of cash flows

The Group has restated certain prior year comparatives to correctly present amounts in the Group financial statements for the year ended 31 December 2021.

The prior year cash flow incorrectly included non-cash movements related to interest accrued, non-cash movements in provisions and the non-cash debt modification loss, together with misclassification of trade payables directly associated with capitalised cost to property, plant and equipment in calculating the actual cash flow for certain line items.

Accordingly the prior year statement of cash flows and note 29 have been restated to correct these errors. The restatement had no impact on the statement of comprehensive income, the statement of financial position or the statement of changes in equity.

Impact on adjustment on the consolidated statement of cash flows

	Year ended 31 December 2020 US\$'000 (As previously stated)	Prior year adjustment US\$'000	Year ended 31 December 2020 US\$'000 (As re- stated)
Cash flows from operating activities			
Foreign currency exchange differences	261	1,597	1,858
Increase / (decrease) in provisions	765	(765)	-
Increase in trade and other payables	3,356	(3,328)	28
Cash flows used in investing activities			
Purchase of property, plant and equipment	(14,589)	3,662	(10,927)
Cash flows from financing activities			
Finance costs paid	(2,948)	869	(2,079)
Shareholder loan received	1,624	(1,213)	411
Other financial liabilities	1,935	(2,399)	(464)
Foreign currency exchange (losses) / gains on cash	(588)	1,577	989

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(ii) *Restatement of prior year non-controlling interest*

Previously the preference share investment by Kropz plc in Kropz Elandsfontein was incorrectly recorded as inter-company liability measured at the total amount paid for the investment and eliminated on consolidation with no resulting impact on non-controlling interest. The group has identified that the instrument should have been measured at fair value with a residual equity element in Kropz Elandsfontein for the amounts paid in excess of their value. Accordingly the restatement reflects the benefit accruing to the non-controlling interests arising from their proportionate share of the portion of the preference share investment treated as equity. This increases the net assets of Kropz Elandsfontein and therefore gives rise to a consequential impact on non-controlling interest.

Impact on adjustment on the consolidated statement of changes in equity

	Year ended 31 December 2020 US\$'000	Year ended 31 December 2019 US\$'000	Year ended 31 December 2018 US\$'000
Increase in non-controlling interest	4,886	1,370	4,749
Decrease in retained earnings	(4,886)	(1,370)	(4,749)
Effect on total equity	-	-	-

(b) **Basis of consolidation**

The Consolidated Financial Statements comprise the financial statements of the subsidiaries listed in Note 3.

A subsidiary is defined as an entity over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Specifically, the Group controls an investee if, and only if, the Group has all of the following:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- Exposure, or rights, to variable returns from its involvement with the investee; and
- The ability to use its power over the investee to affect its returns.

Generally, there is a presumption that a majority of voting rights results in control. When the Group has less than a majority of the voting, or similar, rights of an investee, it considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- The contractual arrangements with the other vote holders of the investee;
- Rights arising from other contractual arrangements; and
- The Group's voting rights and potential voting rights.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Intra-group transactions, balances and unrealised gains on transactions are eliminated; unrealised losses are also eliminated unless cost cannot be recovered. Where necessary,

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

The total comprehensive income of non-wholly owned subsidiaries is attributed to owners of the parent and to the non-controlling interests in proportion to their relative ownership interests.

Accounting for asset acquisition within a corporate structure

Acquisitions of mineral assets through acquisition of non-operational corporate structures that do not represent a business, and therefore do not meet the definition of a business combination, are accounted for as the acquisition of an asset and recognised at the fair value of the consideration.

Non-controlling interests

The Group initially recognised any non-controlling interest in the acquiree at the non-controlling interest's proportionate share of the acquiree's net assets. The total comprehensive income of non-wholly owned subsidiaries is attributed to owners of the parent and to the non-controlling interests in proportion to their relative ownership interests. The benefit accruing to the non-controlling interests arising from their proportionate share of the portion of the non-redeemable and non-participating preference share investment by Kropz plc into Kropz Elandsfontein is attributed to the non-controlling interests in proportion to their relative ownership interests.

Merger relief

The issue of shares by the Company is accounted for at the fair value of the consideration received. Any excess over the nominal value of the shares issued is credited to the share premium account other than in a business combination where the consideration for shares in another company includes the issue of shares, and on completion of the transaction, the Company has secured at least a 90% equity holding in the other company. In such circumstances the credit is applied to the merger relief reserve. In the case of the Company's acquisition of Cominco Resources, where shares were acquired on a share for share basis, then merger relief has been applied to those shares issued in exchange for shares in Cominco Resources.

(c) Property, plant, equipment and mine development

Property, plant, equipment and mine development includes buildings and infrastructure, machinery, plant and equipment, site preparation and development and essential spare parts that are held to minimise delays arising from plant breakdowns, that are expected to be used during more than one period.

Assets that are in the process of being constructed are measured at cost less accumulated impairment and are not depreciated. All other classes of property, plant and equipment are stated at historical cost less accumulated depreciation and accumulated impairment. Land is depreciated over the life of the mine.

Historical cost includes expenditure that is directly attributable to the acquisition of the items, including:

- The estimated costs of decommissioning the assets and site rehabilitation costs to the extent that they related to the asset;
- Capitalised borrowing costs;
- Capitalised pre-production expenditure; and
- Topsoil and overburden stripping costs.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

The cost of items of property, plant and equipment are capitalised into its various components where the useful life of the components differs from the main item of property, plant and equipment to which the component can be logically assigned. Expenditure incurred to replace a significant component of property, plant and equipment is capitalised and any remaining carrying value of the component replaced is written off as an expense in the income statement.

Direct costs incurred on major projects during the period of development or construction are capitalised. Subsequent expenditure on property, plant and equipment is capitalised only when the expenditure enhances the value or output of the asset beyond original expectations, it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. Costs incurred on repairing and maintaining assets are recognised in the income statement in the period in which they are incurred.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss.

Depreciation

All items of property, plant and equipment are depreciated on either a straight-line method or unit of production method at cost less estimated residual values over their useful lives as follows:

Item	Depreciation method	Average useful life
Buildings and infrastructure		
Buildings	Units of production	Life of mine*
Roads	Straight-line	15 years
Electrical sub-station	Straight-line	15 years
Machinery, Plant and Equipment		
Fixed plant and equipment	Units of production	Life of mine*
Water treatment plant	Units of production	Life of mine*
Critical spare parts	Straight-line	2-15 years
Furniture and fittings	Straight-line	6 years
Motor vehicles	Straight-line	5 years
Computer equipment	Straight-line	3 years
Mineral exploration site preparation	Units of production	Life of mine*
Stripping activity	Units of production	Life of identified ore*

* Depreciation of mining assets is computed principally by the units-of-production method over life-of-identified ore based on estimated quantities of economically recoverable proved and probable reserves, which can be recovered in future from known mineral deposits.

Useful lives and residual values

The asset's useful lives and residual values are reviewed and adjusted if appropriate, at each reporting date.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Stripping activity asset

The costs of stripping activity which provides a benefit in the form of improved access to ore is capitalised as a non-current asset until ore is exposed where the following criteria are met:

- it is probable that future economic benefit in the form of improved access to the ore body will flow to the entity;
- the component of the ore body for which access has been improved can be identified; and
- the cost of the stripping activity can be reliably measured.

The stripping activity is initially measured at cost and subsequently carried at cost less depreciation and impairment losses.

(d) Mineral exploration and evaluation costs

All costs incurred prior to obtaining the legal right to undertake exploration and evaluation activities on a project are written off as incurred. Following the granting of a prospecting right, general administration and overhead costs directly attributable to exploration and evaluation activities are expensed and all other costs are capitalised and recorded at cost on initial recognition.

The following expenditures are included in the initial and subsequent measurement of the exploration and evaluation assets:

- Acquisition of rights to explore;
- Topographical, geological, geochemical or geographical studies;
- Exploratory drilling;
- Trenching;
- Sampling;
- Activities in relation to the evaluation of both the technical feasibility and the commercial viability of extracting minerals;
- Exploration staff related costs; and
- Equipment and infrastructure.

Exploration and evaluation costs that have been capitalised are classified as either tangible or intangible according to the nature of the assets acquired and this classification is consistently applied.

If commercial reserves are developed, the related deferred exploration and evaluation costs are then reclassified as development and production assets within property, plant and equipment.

All capitalised exploration and evaluation expenditure is monitored for indications of impairment in accordance with IFRS 6.

(e) Leases

All leases are accounted for by recognising a right-of-use asset and a lease liability except for:

- Leases of low value assets; and
- Leases with a duration of 12 months or less.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Identifying Leases

The Group accounts for a contract, or a portion of a contract, as a lease when it conveys the right to use an asset for a period of time in exchange for consideration. Leases are those contracts that satisfy the following criteria:

- (a) There is an identified asset;
- (b) The Group obtains substantially all the economic benefits from use of the asset; and
- (c) The Group has the right to direct use of the asset.

The Group considers whether the supplier has substantive substitution rights. If the supplier does have those rights, the contract is not identified as giving rise to a lease.

In determining whether the Group obtains substantially all the economic benefits from use of the asset, the Group considers only the economic benefits that arise from use of the asset, not those incidental to legal ownership or other potential benefits.

In determining whether the Group has the right to direct use of the asset, the Group considers whether it directs how and for what purpose the asset is used throughout the period of use. If there are no significant decisions to be made because they are pre-determined due to the nature of the asset, the Group considers whether it was involved in the design of the asset in a way that predetermines how and for what purpose the asset will be used throughout the period of use. If the contract or portion of a contract does not satisfy these criteria, the Group applies other applicable IFRSs rather than IFRS 16.

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable, in which case the Group's incremental borrowing rate on commencement of the lease is used.

The discount rate is the rate implicit in the lease, if readily determinable. If not, the Company's incremental borrowing rate is used which the Company has assessed to be 5.22%, being an average LIBOR plus 3%, being an appropriate level of risk to the risk-free rate of borrowing.

Variable lease payments are only included in the measurement of the lease liability if they depend on an index or rate. In such cases, the initial measurement of the lease liability assumes the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- amounts expected to be payable under any residual value guarantee;
- the exercise price of any purchase option granted in favour of the Group if it is reasonably certain to assess that option; and
- any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

Right of use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- lease payments made at or before commencement of the lease;
- initial direct costs incurred; and

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

- the amount of any provision recognised where the Group is contractually required to dismantle, remove or restore the leased asset (typically leasehold dilapidations).

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right-of-use assets are amortised on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term.

When the Group revises its estimate of the term of any lease (because, for example, it reassesses the probability of a lessee extension or termination option being exercised), it adjusts the carrying amount of the lease liability to reflect the payments to make over the revised term, which are discounted at the same discount rate that applied on lease commencement. The carrying value of lease liabilities is similarly revised when the variable element of future lease payments dependent on a rate or index is revised. In both cases an equivalent adjustment is made to the carrying value of the right-of-use asset, with the revised carrying amount being amortised over the remaining (revised) lease term.

(f) Game animals

Game animals are wild animals that occur on the farm properties owned by the Group. The animals are owned by Elandsfontein Land Holdings and held within the approximately 5,000 hectares of farmland owned by Elandsfontein Land Holdings. The property is appropriately fenced with game specific fencing. These animals are managed in terms of a game management plan and excess animals are either sold as live animals or harvested as and when required based on estimated stocking levels and vegetation conditions. Law in South Africa specifies that wild animals are the property of the owner of the land that they occupy.

Game animals are measured at their fair value less estimated point-of-sale costs, fair value being determined upon the age and size of the animals and relevant market prices. Market price is determined on the basis that the animal is either to be sold to be slaughtered or realised through sale to customers at fair market value.

Fair market value of game animals is determined by using average live game animal selling prices achieved at live game animal auctions during the relevant year and published from time to time on game animal auctioneering websites.

(g) Financial instruments

Classification and measurement

The Group classifies its financial instruments into the following categories:

- Financial assets measured at amortised cost;
- Financial assets measured at fair value through profit and loss;
- Financial liabilities measured at amortised cost; and
- Derivative financial instruments are accounted for at fair value through profit and loss.

Classification of financial assets depends on the business model for managing the financial assets and the contractual terms of the cash flows. Management determines the classification of financial assets at initial recognition. Generally, the Group does not acquire financial assets for the purpose of selling in the short term. The Group's business model is primarily that of "hold to collect" (where assets are held in order to collect contractual cash flows).

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Financial assets held at amortised cost

This classification applies to debt instruments which are held under a hold to collect business model and which have cash flows that meet the “solely payments of principal and interest” (“SPPI”) criteria.

At initial recognition, trade and other receivables that do not have a significant financing component are recognised at their transaction price. Other financial assets are initially recognised at fair value plus related transaction costs. They are subsequently measured at amortised cost using the effective interest method. Any gain or loss on de-recognition or modification of a financial asset held at amortised cost is recognised in the income statement.

Financial assets and liabilities held at fair value through profit or loss

Financial assets and liabilities at fair value through profit or loss are carried in the statement of financial position at fair value with net changes in fair value recognised in the statement of profit or loss. Assets and liabilities in this category are classified as current if they are expected to be settled within twelve months, otherwise they are classified as non-current.

Call options in the Company’s own equity are recorded at fair value and change in fair value recorded through income statement.

Undrawn facilities with a conversion option, for which the terms give rise to a derivative, are revalued for changes in the share price prior to draw down with a resulting loss for revaluation booked to Profit and Loss and the remaining receivable extinguished through equity based on the relative draw down percentage of undrawn facilities at each reporting period.

Impairment of financial assets

A forward-looking expected credit loss (“ECL”) review is required for debt instruments measured at amortised cost or held at fair value through other comprehensive income, financial guarantees not measured at fair value through profit or loss and other receivables that give rise to an unconditional right to consideration.

As permitted by IFRS 9, the Group applies the “simplified approach” to trade receivables, contract assets and lease receivables and the “general approach” to all other financial assets. The general approach incorporates a review for any significant increase in counterparty credit risk since inception. The ECL reviews include assumptions about the risk of default and expected loss rates.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are classified as financial assets at amortised cost.

Trade and other payables

Trade and other payables are classified as financial liabilities at amortised cost.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Interest bearing borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Modification of debt instruments

When the contractual terms of a financial liability are substantially modified, it is accounted for as an extinguishment of the original debt instrument and the recognition of a new financial liability. The new debt instrument is recorded at fair value and any difference from the carrying amount of the extinguished liability, including any non-cash consideration transferred, is recorded in profit or loss. Any costs or fees incurred are generally included in profit or loss, too.

If a modification to the terms of a financial liability is not substantial, then the amortised cost of the liability is recalculated as the present value of the estimated future contractual cash flows, discounted at the original effective interest rate. The resulting gains or losses are recognised in profit or loss. Any costs or fees incurred adjust the carrying amount of the modified financial liability and are amortised over its term. The periodic re-estimation of cash flows to reflect movements in market rates of interest will change the effective interest rate of a floating-rate financial liability.

To determine whether a modification of terms is substantial, the Company performs a quantitative assessment. If the difference in the present values of the cash flows is less than 10 percent, then the Company performs a qualitative assessment to identify substantial differences in terms that by their nature are not captured by the quantitative assessment. Performing a qualitative assessment may require a high degree of judgement based on the facts and circumstances.

(h) Taxation

Current tax assets and liabilities

Current tax for current and prior periods is, to the extent unpaid, recognised as a liability. If the amount already paid in respect of current and prior periods exceeds the amount due for those periods, the excess is recognised as an asset.

Deferred tax assets and liabilities

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

A deferred tax liability is recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from the initial recognition of an asset or liability in a transaction which at the time of the transaction, affects neither accounting profit nor taxable profit and

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

differences relating to investments in subsidiaries to the extent they are controlled and probably will not reverse in the foreseeable future.

A deferred tax asset is recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised. A deferred tax asset is not recognised when it arises from the initial recognition of an asset or liability in a transaction at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Tax expense

Tax expense is recognised in the same component of total comprehensive income (i.e. continuing operations, discontinued operations, or other comprehensive income) or equity as the transaction or other event that resulted in the tax expense.

(i) Impairment of non-financial assets

The Group assesses at each reporting date whether there is any indication that an asset may be impaired. If any such indication exists, the Group estimates the recoverable amount of the asset.

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the recoverable amount of the cash-generating unit to which the asset belongs is determined.

The recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

If the recoverable amount of an asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. That reduction is an impairment loss.

An impairment loss, of assets carried at cost less any accumulated depreciation or amortisation, is recognised immediately in profit or loss.

The increased carrying amount of an asset other than goodwill attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss of assets carried at cost less accumulated depreciation or amortisation other than goodwill is recognised immediately in profit or loss. Any reversal of an impairment loss of a revalued asset is treated as a revaluation increase.

(j) Inventories

Inventories are measured at the lower of cost and net realisable value.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Plant spares and consumables stores are capitalised to the balance sheet and expensed to the income statement as they are utilised.

Spares and consumables are valued at the lower of cost and net realisable value. Cost is determined using the weighted average method.

Obsolete, redundant and slow-moving items of spares and consumables are identified on a regular basis and written down to their net realisable value.

Inventories are included in current assets, unless the inventory will not be used within 12 months after the end of the reporting period.

(k) Provisions and contingencies

Environmental rehabilitation

The provision for environmental rehabilitation is recognised as and when an obligation to incur rehabilitation and mine closure costs arises from environmental disturbance caused by the development or ongoing production of a mining property. Estimated long-term environmental rehabilitation provisions are measured based on the Group's environmental policy taking into account current technological, environmental and regulatory requirements. Any subsequent changes to the carrying amount of the provision resulting from changes to the assumptions as to the timing of the rehabilitation applied in estimating the obligation are recognised in property, plant and equipment.

The provisions are based on the net present value of the estimated cost of restoring the environmental disturbance that has occurred up to the reporting date, using the risk-free rate and the risk adjusted cash flows that reflect current market assessments and the risks specific to the provisions. Increases due to the additional environmental disturbances are capitalised and amortised over the remaining life of the mine.

Decommissioning provision

The estimated present value of costs relating to the future decommissioning of plant or other site preparation work, taking into account current environmental and regulatory requirements, is capitalised as part of property, plant and equipment, to the extent that it relates to the construction of an asset, and the related provisions are raised in the statement of financial position, as soon as the obligation to incur such costs arises.

These estimates are reviewed at least annually and changes in the measurement of the provision that result from the subsequent changes in the timing of costs and the risk-free rate, are added to, or deducted from, the cost of the related asset in the current period. Other changes are charged to profit or loss. If a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in the income statement. If the asset value is increased and there is an indication that the revised carrying value is not recoverable, an impairment test is performed in accordance with the accounting policy on impairment of non-financial assets above.

(l) Share capital and equity

Ordinary shares are classified as equity and are recorded at the proceeds received net of issue costs.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(m) Convertible debt

The proceeds received on issue of the Group's convertible debt which fail the fixed-for-fixed criterion under IFRS are allocated into their liability and derivative liability components. The derivative liability is measured at fair value with subsequent changes recognised in profit or loss. The debt component is accounted for as a financial liability measured at amortised cost until extinguished on conversion or maturity of the debt.

(n) Borrowing costs

Interest on borrowings directly related to the financing of qualifying capital projects under development is added to the capitalised cost of those projects during the development phase, until such time as the assets are substantially ready for their intended use or sale which, in the case of mining properties, is when they are capable of commercial production. Where funds have been borrowed specifically to finance the project, the amount capitalised represents the actual borrowing costs incurred. Where the funds used to finance a project forming part of general borrowings, the amount capitalised is calculated using a weighted average of rates applicable to relevant general borrowings of the Group during the period.

Qualifying assets are assets that necessarily take a substantial period of time (more than 12 months) to get ready for their intended use or sale. Borrowing costs are added to the cost of these assets, until the assets are substantially ready for their intended use or sale.

Capitalisation is suspended during extended periods in which active development is interrupted.

Capitalisation ceases when substantially all the activities necessary to prepare the qualifying asset for its intended use or sale are complete.

All other borrowing costs are recognised in the income statement in the period in which they are incurred.

(o) Employee benefits

The cost of short-term employee benefits, such as leave pay and sick leave, bonuses, and non-monetary benefits such as medical care, are recognised in the period in which the service is rendered and are not discounted.

(p) Intangible assets

All intangible assets are stated at cost less accumulated amortisation and any accumulated impairment losses.

(q) Finance income

Interest income is recognised as other income on an accruals basis based on the effective yield on the investment.

(r) Share-based payment arrangements

Equity-settled share-based payments to employees are measured at the fair value of the equity instruments at the grant date. Equity-settled share based payments to non-employees are measured

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

at the fair value of services received, or if this cannot be measured, at the fair value of the equity instruments granted at the date that the Group obtains the goods or counterparty renders the service.

The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

Where there are no vesting conditions, the expense and equity reserve arising from share-based payment transactions is recognised in full immediately on grant.

At the end of each reporting period, the Group revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in profit or loss such that the cumulative expense reflects the revised estimate, with a corresponding adjustment to other reserves.

Details regarding the determination of the fair value of equity-settled share-based transactions are set out in the Directors' Report and Note 13 to the Consolidated Financial Statements.

(s) Critical accounting estimates and judgements

The preparation of financial statements in conformity with IFRS requires management, from time to time, to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. These estimates and associated assumptions are based on experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The critical judgements made by management in applying accounting policies, apart from those involving estimations, that have the most significant effect on the amounts recognised in the financial statements, are outlined as follows:

(i) Control over the activities of First Gear

The acquisition of First Gear by the Company was accounted for on the basis of the Company having control with effect from acquisition and holding 50% plus one share. Management considered that it controlled First Gear as this holding gave the Company control over its strategic, operational and financing decisions.

(ii) *Exploration and evaluation assets (Note 5)*

The application of the Group's accounting policy for exploration and evaluation assets requires judgement in determining whether it is likely that costs incurred will be recovered through successful development or sale of the asset under review when assessing impairment. Estimates and assumptions made may change if new information becomes available. If, after expenditures are capitalised, information becomes available suggesting that the recovery of expenditures is unlikely, the amount capitalised is written off in the net profit or loss in the period when the new information becomes available. In situations where indicators of impairment are present for the Group's exploration and evaluation, estimates of recoverable amount must be determined as the higher of the estimated value in use or the estimated fair value less costs to sell.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(iii) *Functional currency*

The Group transacts in multiple currencies. The assessment of the functional currency of each entity within the consolidated Group involves the use of judgement in determining the primary economic environment each entity operates in. The Group first considers the currency that mainly influences sales prices for goods and services, and the currency that mainly influences labour, material and other costs of providing goods or services. In determining functional currency, the Group also considers the currency from which funds from financing activities are generated, and the currency in which receipts from operating activities are usually retained. See Note 32 for sensitivity analysis of foreign exchange risk.

(iv) *Decommissioning and rehabilitation provisions (Note 18)*

Quantifying the future costs of these obligations is complex and requires various estimates and judgements to be made, as well as interpretations of and decisions regarding regulatory requirements, particularly with respect to the degree of rehabilitation required, with reference to the sensitivity of the environmental area surrounding the sites. Consequently, the guidelines issued for quantifying the future rehabilitation cost of a site, as issued by the Department of Mineral Resources, have been used to estimate future rehabilitation costs.

(v) *Other financial assets*

The Group has given guarantees to a number of third parties as described in Note 7 and lodged funds as security.

The amounts are recoverable subject to satisfactory performance of certain conditions which requires judgement as to the likelihood of the return of such guarantees. At the balance sheet date the Directors make judgements on the amounts expected to be returned and consider that all amounts are recoverable.

(vi) *Taxation*

Judgement is required in determining the provision for income taxes due to the complexity of legislation. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business.

The Group recognises the net future tax benefit related to deferred income tax assets to the extent that it is probable that the deductible temporary differences will reverse in the foreseeable future. Assessing the recoverability of deferred income tax assets requires the Group to make significant estimates related to expectations of future taxable income. Estimates of future taxable income are based on forecast cash flows from operations and the application of existing tax laws in each jurisdiction. To the extent that future cash flows and taxable income differ significantly from estimates, the ability of the Group to realise the net deferred tax assets recorded at the end of the reporting period could be impacted.

Management's judgement is that due to the mine not being at steady state production it is premature to recognise a deferred tax asset for the accumulated tax losses.

(vii) *Fair value of financial instruments*

The judgements and estimates made by the Group in determining the fair values of the financial instruments are described in Note 10, 15 and 31 to the Consolidated Financial Statements.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Impairment indicator assessment

The Group reviews and tests the carrying value of assets when events or changes in circumstances ("impairment indicators") suggest that the carrying amount may not be recoverable. At 31 December 2021 an impairment indicator assessment was performed and no impairment indicators were considered to exist. As part of the impairment indicator assessment, management evaluate the life of mine plan discounted cash flow model. These calculations require the use of estimates and assumptions. The key estimates made include discount rates, being the Group's weighted average cost of capital, future prices of phosphate rock, mine production levels and foreign currency exchange rates.

(t) Key sources of estimation uncertainty

Property, plant and equipment

The depreciable amount of property, plant and equipment is allocated on a systematic basis over its useful life. In determining the depreciable amount management makes certain assumptions with regard to the residual value of assets based on the expected estimated amount that the Group would currently obtain from disposal of the asset, after deducting the estimated cost of disposal, if the asset were already of the age and in the condition expected at the end of its useful life. If an asset is expected to be abandoned the residual value is estimated at zero.

In determining the useful lives of property, plant and equipment that is depreciated, management considers the expected usage of assets, expected physical wear and tear, legal or similar limits of assets such as mineral rights as well as obsolescence.

This estimate is further impacted by management's best estimation of proved and probable phosphate ore reserves and the expected future life of each of the mines within the Group. The forecast production could be different from the actual phosphate mined. This would generally result from significant changes in the factors or assumptions used in estimating phosphate reserves. These factors include:

- changes in proved and probable ore reserves;
- differences between achieved ore prices and assumptions;
- adverse movements in foreign exchange;
- unforeseen operational issues at mine sites; and
- changes in capital, operating, mining, processing, reclamation and logistics costs, discount rates and foreign exchange rates.

Any change in management's estimate of the useful lives and residual values of assets would impact the depreciation charge. Any change in management's estimate of the total expected future life of each of the mines would impact the depreciation charge as well as the estimated rehabilitation and decommissioning provisions.

Life of mine

Life of mine is defined as the remaining years of production, based on proposed production rates and ore reserves and will be assessed as soon as additional exploration drilling has been performed and further reserves proven based on additional test results.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Fair value of derivative instruments

Information about the specific techniques, assumptions and inputs is disclosed in Note 10, 15 and 31 to the Consolidated Financial Statements. The key estimates associated with the fair value of the derivative liability include volatility and the assumptions regarding conversion timing.

(3) Subsidiaries of the Group

The subsidiaries of the Group, all of which are private companies limited by shares, as at 31 December 2021, are as follows:

Company	Country of Registration or Incorporation	Registered Office	Principal Activity	Percentage of ordinary shares held by Company
Kropz SA (Pty) Limited	South Africa	Unit 213, The Hills Buchanan Square 160 Sir Lowry Road Woodstock	Intermediate holding company	100%
Elandsfontein Land Holdings (Pty) Ltd	South Africa	Cape Town 8001 South Africa	Property owner	70% *
Kropz Elandsfontein (Pty) Ltd	South Africa		Phosphate exploration and mining	74% **
West Coast Fertilisers (Pty) Ltd	South Africa		Phosphoric acid production	70%
Xsando (Pty) Ltd	South Africa		Sand sales	70%
Cominco Resources Limited	BVI	Woodbourne Hall, PO Box 3162, Road Town, Tortola, British Virgin Islands	Intermediate holding company	100%
Cominco S.A.	RoC		Development	100% ***
Cominco Resources (UK) Ltd	England and Wales		Service company	100% ***

* 46.67% held indirectly

** 38.18% held indirectly

*** held indirectly

The accounting reference date of each of the subsidiaries is coterminous with that of the Company.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(4) Tangible assets – Property, plant, equipment and mine development

	31 Dec 2021	31 Dec 2021	31 Dec 2021	31 Dec 2020	31 Dec 2020	31 Dec 2020
	Cost	Accumulated Depreciation	Carrying value	Cost	Accumulated Depreciation	Carrying value
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Buildings and infrastructure						
Land	1,515	-	1,515	2,067	-	2,067
Buildings	10,514	(56)	10,458	11,003	(12)	10,991
Capitalised road costs	8,121	(2,978)	5,143	8,824	(2,647)	6,177
Capitalised electrical sub-station costs	3,523	(1,213)	2,310	3,828	(1,063)	2,765
Machinery, plant and equipment						
Critical spare parts	1,713	-	1,713	1,285	-	1,285
Plant and machinery	86,243	(63)	86,180	66,683	(74)	66,609
Water treatment plant	2,435	-	2,435	1,129	-	1,129
Furniture and fittings	49	(40)	9	44	(41)	3
Geological equipment	65	(45)	20	47	(47)	-
Office equipment	32	(21)	11	35	(17)	18
Other fixed assets	1	(1)	-	1	(1)	-
Motor vehicles	100	(100)	-	128	(128)	-
Computer equipment	65	(41)	24	47	(42)	5
Mine development	18,938	-	18,938	20,046	-	20,046
Stripping activity costs	6,126	-	6,126	3,193	-	3,193
Game animals	217	-	217	185	-	185
Total	139,657	(4,558)	135,099	118,545	(4,072)	114,473

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Reconciliation of property, plant, equipment and mine development – Year ended 31 December 2021

	Opening Balance US\$'000	Additions US\$'000	Fair value gain US\$'000	Depreciation charge US\$'000	Foreign exchange gain/loss US\$'000	Closing balance US\$'000
Buildings and infrastructure						
Land	2,067	-	-	-	(552)	1,515
Buildings	10,991	-	-	(49)	(484)	10,458
Capitalised road costs	6,177	-	-	(583)	(451)	5,143
Capitalised electrical sub-station costs	2,765	-	-	(253)	(202)	2,310
Machinery, plant and equipment						
Critical spare parts	1,285	571	-	-	(143)	1,713
Plant and machinery	66,609	29,578	-	(4)	(10,003)	86,180
Water treatment plant	1,129	1,503	-	-	(197)	2,435
Furniture and fittings	3	10	-	(2)	(2)	9
Geological equipment	-	24	-	(2)	(2)	20
Office equipment	18	-	-	(6)	(1)	11
Other fixed assets	-	-	-	-	-	-
Motor vehicles	-	-	-	-	-	-
Computer equipment	5	24	-	(5)	-	24
Mine development	20,046	528	-	-	(1,636)	18,938
Stripping activity costs	3,193	3,433	-	-	(500)	6,126
Game animals	185	-	51	-	(19)	217
Total	114,473	35,671	51	(904)	(14,192)	135,099

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Reconciliation of property, plant, equipment and mine development – Year ended 31 December 2020

	Opening Balance US\$'000	Additions US\$'000	Fair value loss US\$'000	Depreciation charge US\$'000	Foreign exchange gain/loss US\$'000	Closing balance US\$'000
Buildings and infrastructure						
Land	2,159	-	-	-	(92)	2,067
Buildings	11,480	-	-	(2)	(487)	10,991
Capitalised road costs	7,064	-	-	(529)	(358)	6,177
Capitalised electrical sub-station costs	3,154	-	-	(230)	(159)	2,765
Machinery, plant and equipment						
Critical spare parts	1,213	123	-	-	(51)	1,285
Plant and machinery	56,284	12,712	-	(5)	(2,382)	66,609
Water treatment plant	-	1,129	-	-	-	1,129
Furniture and fittings	3	1	-	(1)	-	3
Geological equipment	-	-	-	-	-	-
Office equipment	24	1	-	(5)	(2)	18
Other fixed assets	-	-	-	-	-	-
Motor vehicles	6	-	-	(5)	(1)	-
Computer equipment	5	4	-	(3)	(1)	5
Mine development	20,354	553	-	-	(861)	20,046
Stripping activity costs	3,265	66	-	-	(138)	3,193
Game animals	213	-	(18)	-	(10)	185
Total	105,224	14,589	(18)	(780)	(4,542)	114,473

Game animals

Game animal assets are carried at fair value. The different levels are defined as follows:

- Level 1: Quoted unadjusted prices in active markets for identical assets or liabilities that the Group can access as measurement date.
- Level 2: Inputs other than quoted prices included in level 1 that are observable for the asset or liability either directly or indirectly.
- Level 3: Unobservable inputs for the asset or liability.

Levels of fair value measurements – Level 3.

Impairment

The Elandsfontein mine is currently under development. The Directors have therefore carried out a review of impairment indicators. As part of the impairment indicator assessment, the net present value of the life of mine plan is considered. The life of the mine is most sensitive to the following key estimates and assumptions:

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

- Discount rate;
- Phosphate rock prices;
- Phosphate recoveries;
- Foreign exchange rates; and
- Operating costs.

Economical recoverable resources represent management's expectations at the time of completing the assessment of the carrying value of property, plant, equipment and mine development and are based on the resource statements and exploration and evaluation work undertaken by appropriately qualified persons, forecast phosphate prices which are obtained from independent external commissioned experts and a forecast South African rand exchange rate which is aligned with forward market rates. Based on the assumptions the recoverable amount of assets significantly exceeds its carrying amount and no impairment indicators were identified.

Sensitivity Analysis

The following table summarises the potential impact of changes in the key estimates and assumptions (assessed independently of each other):

		Headroom (%)
Impact if discount rate	Breakeven point at 19%	0
	Increased by 4%	59.1
Impact if selling prices	increased by 10%	167.9
	reduced by 10%	57.9
Impact if production tonnes	increased by 10%	164.1
	reduced by 10%	56.1
Impact if foreign exchange rates	increased by 10%	143.6
	reduced by 10%	75.4
Impact if operating costs:	increased by 10%	81.0
	reduced by 10%	144.8

(5) Intangible assets - Exploration and evaluation costs

	31 Dec 2021	31 Dec 2021	31 Dec 2021	31 Dec 2020	31 Dec 2020	31 Dec 2020
	Cost	Amort- isation	Carrying value	Cost	Amort- isation	Carrying value
	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000	US\$'000
Capitalised costs	44,631	-	44,631	44,348	-	44,348

The costs of mineral resources acquired and associated exploration and evaluation costs are not subject to amortisation until they are included in the life-of-the-mine plan and production has commenced.

Where assets are dedicated to a mine, the useful lives are subject to the lesser of the asset category's useful life and the life of the mine, unless those assets are readily transferable to another productive mine. In accordance with the requirements of IFRS 6, the Directors assessed whether there were any indicators of impairment. No indicators were identified.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Reconciliation of exploration assets

	Opening Balance US\$'000	Additions US\$'000	Disposals US\$'000	Foreign exchange gain/(loss) US\$'000	Closing balance US\$'000
Year ended 31 December 2021					
Capitalised exploration costs	44,348	3,931	(62)	(3,586)	44,631
Year ended 31 December 2020					
Capitalised exploration costs	40,192	257	-	3,899	44,348

(6) Right-of-use assets

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
Cost		
Brought forward	117	55
Additions	-	61
Foreign exchange differences	(7)	1
As at 31 December	110	117
Amortisation		
Brought forward	72	18
Charge for the year	39	51
Foreign exchange differences	(8)	3
As at 31 December	103	72
Net book value	7	45

(7) Other financial assets

	31 December 2021 US\$'000	31 December 2020 US\$'000
DMR guarantee (1)	630	687
Eskom guarantee (2)	330	359
Eskom guarantee (3)	334	363
Heritage Western Cape Trust (4)	63	68
Total	1,357	1,477

(1) DMR guarantee

Guarantee in favour of the Department of Mineral Resources for ZAR 10,000,000 in respect of a "financial guarantee for the rehabilitation of land disturbed by prospecting/mining".

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(2) Eskom guarantee

Guarantee issued to Eskom Holdings SOC Limited in the amount of ZAR 5,235,712 in respect of "supply agreement (early termination) guarantee".

(3) Eskom guarantee

Guarantee issued to Eskom Holdings SOC Limited in the amount of ZAR 5,305,333 in respect of an "electricity accounts guarantee".

(4) Heritage Western Cape Trust

ZAR 1,000,000 settlement agreement trust fund held in trust by attorneys on behalf of the Heritage Western Cape Trust until Kropz Elandsfontein lodged a heritage impact assessment. The heritage impact assessment was lodged in 2018 and the Group is waiting for the release and return of the guarantee.

Fair value of other financial assets

The carrying value of other financial assets approximate their fair value.

(8) Inventories

	31 December 2021 US\$'000	31 December 2020 US\$'000
Consumables	600	798
Spare parts	425	23
Total	1,025	821

(9) Trade and other receivables

	31 December 2021 US\$'000	31 December 2020 US\$'000
Prepayments and accrued income	238	124
Deposits	46	47
VAT	1,112	1,326
Other receivables	115	114
Total	1,511	1,611

Credit quality of trade and other receivables

The credit quality of trade and other receivables are considered recoverable due to management's assessment of debtors' ability to repay the outstanding amount.

Credit risk

The maximum exposure to credit risk at the reporting date is the fair value of each class of receivable mentioned above.

Trade and other receivables past due but not impaired

None of the trade and other receivables were past due at the end of the reporting dates.

Trade and other receivables impaired

None of the trade and other receivables were considered impaired. Trade and other receivables have not been discounted as the impact of discounting is considered to be insignificant.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Fair value of trade and other receivables

The carrying value of trade and other receivables approximate their fair value.

Expected credit losses

There are no current receivable balances lifetime expected credit losses in the current year.

(10) Derivative asset

	31 December 2021 US\$'000	31 December 2020 US\$'000
Convertible loan facility	-	8,586

The Group secured a convertible loan facility from ARC, Kropz's major shareholder, in June 2020 ("Original Equity Facility") for the development of Elandsfontein. Under the terms of the convertible equity facility, ARC committed to provide up to a ZAR equivalent of US\$ 40 million (up to a maximum of ZAR 680 million) to the Company which will be converted into new ordinary shares. The cap of ZAR 680 million was put in place as ARC secured this facility from Rand Merchant Bank in South Africa in order to fulfil its commitments to the Company. The Company, via Kropz Elandsfontein, receives the ZAR equivalent of the draw down based on the actual exchange rate prevailing at the time of the drawdown, subject to a maximum exchange rate of ZAR 17 to the US\$.

The convertible loan facility was used exclusively for Kropz Elandsfontein's purposes. Immediately upon draw down, new ordinary shares in the Company are issued to ARC at a fixed share price (6.75 pence per share) and fixed GBP / US\$ exchange rate (0.86). Drawdowns are at the sole discretion of the Company and no interest is payable on the drawdown unless equity shares are not issued to ARC in terms of a drawdown. At 31 December 2020, US\$ 21 million of the facility remained undrawn which equated to 267,555,556 new ordinary shares to be issued in the Company pursuant to the terms of the agreement. A Monte-Carlo simulation was applied to simulate the expected share price at a 60% volatility and the expected share price was deemed to be 4.37 pence per share. As at 31 December 2021, the Original Equity Facility was fully drawn.

(11) Restricted cash

	31 December 2021 US\$'000	31 December 2020 US\$'000
Short-term deposits	4,858	7,355

In May 2020, Kropz Elandsfontein and BNP agreed to amend and restate the term loan facility agreement entered into on or about 13 September 2016 (as amended from time to time). The BNP facility amendment agreement extends *inter alia* the final capital repayment date to Q3 2024, with eight equal capital repayments to commence in Q4 2022 and an interest rate of 6.5% plus US LIBOR, up to project completion and 4.5% plus US LIBOR thereafter. In addition, the amended BNP facility agreement locked up ZAR 200 million of cash held in the bank account of Kropz Elandsfontein at that time, to be released by BNP to Kropz Elandsfontein pro rata drawdowns from ARC in terms of the Original Equity Facility. The locked up funds would be released by BNP in the ratio of 1:3, representing a drawdown of ZAR1 for every ZAR3 drawn down from ARC in terms of the Original Equity Facility. At 31 December 2021, ZAR 77 million remained locked up and invested with BNP as short-term deposits. BNP released the remaining ZAR 77 million restricted cash in the bank account of Kropz Elandsfontein on 10 January 2022.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Fair value of short-term deposits

Due to the short-term nature of restricted cash the carrying amount is deemed to approximate the fair value.

(12) Cash and cash equivalents

	31 December 2021 US\$'000	31 December 2020 US\$'000
Bank balances	2,460	11,571
Cash on hand	1	1
Total	2,461	11,572

Credit quality of cash at bank and short-term deposits, excluding cash on hand

The Group only deposits cash and cash equivalents with reputable banks with good credit ratings.

Fair value of cash at bank

Due to the short-term nature of cash and cash equivalents the carrying amount is deemed to approximate the fair value.

(13) Share capital

Each shareholder has the right to one vote per ordinary share in general meeting. Any distributable profit remaining after payment of distributions is available for distribution to the shareholders of the Company in equal amounts per share. Shares were issued as set out below:

	Number of shares	Share capital US\$'000	Share premium US\$'000	Merger reserve US\$'000	Total US\$'000
At 1 January 2020	283,406,307	363	147,339	(20,523)	127,179
Placing of shares	4,505,060	5	349	-	354
Convertible loan – issue of shares	244,866,271	306	18,694	-	19,000
Open offer – issue of shares	25,849,920	32	2,130	-	2,162
Cost of issuing shares	-	-	(320)	-	(320)
Lapsed warrants	-	-	30	-	30
Issue of warrants	-	-	(10)	-	(10)
As at 31 December 2020	558,627,558	706	168,212	(20,523)	148,395
Convertible loan – issue of shares	350,944,417	488	25,312	-	25,800
At 31 December 2021	909,571,975	1,194	193,524	(20,523)	174,195

Issue of shares in the year ended 31 December 2021:

The changes to the issued share capital of the Company which occurred between 1 January 2021 and 31 December 2021 were as follows:

Convertible loan facility

Kropz secured a convertible loan facility from ARC, Kropz's major shareholder, in June 2020 for the development of Elandsfontein. Under the terms of the convertible equity facility, ARC committed to provide up to a ZAR equivalent of US\$ 40 million (ZAR 680 million) to the Company which will be converted into

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

new ordinary shares ("Original Equity Facility"). The cap of ZAR 680 million was put in place as ARC secured this facility from Rand Merchant Bank in South Africa in order to fulfil its commitments to the Company. The Company, via Kropz Elandsfontein, receives the ZAR equivalent of the draw down based on the actual exchange rate prevailing at the time of the draw down, subject to a maximum exchange rate of ZAR 17 to the US\$. The convertible loan facility will be used exclusively for Kropz Elandsfontein's purposes. Immediately upon draw down, new ordinary shares in the Company are issued to ARC at a fixed share price (6.75 pence per share) and fixed GBP / US\$ exchange rate (0.86) and pursuant to the amended preference share subscription agreement ("PSSA"), Kropz plc shall subscribe for further non-redeemable preference shares in Kropz Elandsfontein. Drawdowns are at the sole discretion of the Company and no interest is payable on the drawdown unless equity shares are not issued to ARC in terms of a draw down. The Original Equity Facility was fully drawn during 2021.

Kropz secured a further convertible loan facility of up to US\$ 5 million (not exceeding a maximum of ZAR 85 million) from ARC ("Further Equity Facility") in February 2021, to be used exclusively for the Hinda Updated FS and general corporate purposes for Kropz. Quarterly drawdowns under the Further Equity Facility are at the sole discretion of Kropz. Immediately upon draw down, new ordinary shares in the Company are issued to ARC at a fixed share price (4.202 pence per share) and fixed GBP / US\$ exchange rate (0.73).

The first drawdown on the Further Equity Facility was for US\$ 2 million which was paid by way of issue of 34,745,359 new ordinary shares at the issue price of 4.202 pence per ordinary share to the ARC Fund on 10 March 2021.

The fourth drawdown on the Original Equity Facility was for US\$ 7 million which was paid by way of issue of 89,185,185 new ordinary shares at the issue price of 6.75 pence per ordinary share to the ARC Fund on 10 March 2021.

The fifth drawdown on the Original Equity Facility was for US\$ 11 million which was paid by way of issue of 140,148,148 new ordinary shares at the issue price of 6.75 pence per ordinary share to the ARC Fund on 23 June 2021.

The second drawdown on the Further Equity Facility was for US\$ 2 million which was paid by way of issue of 34,745,359 new ordinary shares at the issue price of 4.202 pence per ordinary share to the ARC Fund on 23 June 2021.

The sixth and final drawdown on the Original Equity Facility was for US\$ 3 million which was paid by way of issue of 38,222,222 new ordinary shares at the issue price of 6.75 pence per ordinary share to the ARC Fund on 10 September 2021.

The third drawdown on the Further Equity Facility was for US\$ 400,000 which was paid by way of issue of 6,949,072 new ordinary shares at the issue price of 4.202 pence per ordinary share to the ARC Fund on 10 September 2021.

The fourth drawdown on the Further Equity Facility was for US\$ 400,000 which was paid by way of issue of 6,949,072 new ordinary shares at the issue price of 4.202 pence per ordinary share to the ARC Fund on 10 December 2021. At year end, US\$ 200,000 of the Further Equity Facility remained undrawn.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Share based payment arrangements

Employee Share Option Plan and Long-Term Incentive Plan

As more fully described in the Directors' Report, the Company operates an ownership-based scheme for executives and senior employees of the Group. In accordance with the provisions of the plans, executives and senior employees may be granted options to purchase parcels of ordinary shares at an exercise price determined by the Board based on a recommendation by the Remuneration Committee.

The following plans have been adopted by the Company:

- an executive share option plan used to grant awards on Admission of the Company to AIM and following Admission (the "ESOP Awards") – a performance and service-related plan pursuant to which nominal-cost options can be granted; and
- an executive long-term incentive plan (the "LTIP Awards") – a performance and service-related plan pursuant to which conditional share awards, nominal-cost options and market value options can be granted, (together, the "Incentive Plans").

An option-holder has no voting or dividend rights in the Company before the exercise of a share option.

ESOP Awards

ESOP Awards were issued at the time of the Admission of the Company's shares to the AIM market of the London Stock Exchange in November 2018.

The ESOP Awards will vest as to performance as follows:

- 20% of the award shall vest for growth in share price of 100% from the Admission placing price (40 pence);
- a further 20% of the award shall vest for growth in share price of 250% from the Admission placing price;
- a further 30% of the award shall vest for growth in share price of 350% from the Admission placing price; and
- a further 30% of the award shall vest for growth in share price of 500% from the Admission placing price.

The value of the options was calculated by way of a Monte Carlo Simulation using the following assumptions.

ESOP Award assumptions at issue date

Share price	GBP 0.40
Exercise price	GBP 0.40
Expected volatility	40%
Expected dividends	0%
Risk-free interest rate	2.1%
Option life	10 years

The expected volatility is based on the historic volatility. Options are stated in UK Pound Sterling as the Company is listed on the AIM market of the London Stock Exchange.

Ian Harebottle resigned on 29 February 2020 and the 3,362,609 ESOP options awarded to him lapsed and expired on that date.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

LTIP Awards

During 2020, the Company granted conditional share awards over ordinary shares in the Company to key members of the executive management team under its LTIP Awards plan. These LTIP Awards have performance conditions aligned to the implementing the Company's strategic plans, including appropriate weightings on the successful commissioning of the Elandsfontein mine and completion of an updated feasibility study on the Hinda project.

As announced on 4 August 2020, the Company granted LTIP Awards to key members of the executive management team, including certain Persons Discharging Managerial Responsibilities ("PDMRs"), including Mark Summers and Chief Operating Officer ("COO") Michelle Lawrence, under its LTIP Awards.

The LTIP Awards are nil priced options over a total of 6,700,000 ordinary shares. Of this total, 2,350,000 LTIP Awards were granted to each of Mark Summers and Michelle Lawrence and 1,000,000 to Patrick Stevenaert. The LTIP Awards vested on 31 December 2021 and were exercised in January 2022, pursuant to the terms of the LTIP Plan Rules (as set out in the Company's Admission Document), including financial and non-financial performance conditions and, in respect of Mark Summers and Michelle Lawrence, continued employment by the Company.

The value of the options was calculated by using the Black-Scholes model, using the following assumptions.

LTIP Award assumptions at issue date

Share price	GBP 0.085
Exercise price	GBP 0.001
Expected volatility	26%
Expected dividends	0%
Risk-free interest rate	1.1%
Option life	3 years

As announced on 2 July 2021, the Company granted LTIP Awards to key members of the executive management team, including certain Persons Discharging Managerial Responsibilities ("PDMRs"), including Mark Summers and Chief Operating Officer ("COO") Michelle Lawrence, under its LTIP Awards.

The LTIP Awards are nil priced options over a total of 7,800,000 ordinary shares. Of this total, 2,400,000 LTIP Awards were granted to each of Mark Summers and Michelle Lawrence and 900,000 to Patrick Stevenaert. The LTIP Awards will vest on various dates from 30 June 2022 to 31 December 2024, subject to the terms of the LTIP Plan Rules (as set out in the Company's Admission Document), including financial and non-financial performance conditions and, in respect of Mark Summers and Michelle Lawrence, continued employment by the Company.

The value of the options was calculated by using the Black-Scholes model, using the following assumptions.

LTIP Award assumptions at issue date

Share price	GBP 0.055
Exercise price	GBP 0.001
Expected volatility	30%
Expected dividends	0%
Risk-free interest rate	1.3%

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Option life

7 years

The charge to profit and loss for share options was US\$ 812,000 (31 December 2020: US\$ 238,000).

The LTIP Awards are nil priced options over a total of 14,500,000 ordinary shares representing 1.6% of the Company's issued share capital at 31 December 2021. Following the grant of the LTIP Awards, together with the existing 4,827,746 ESOP Awards, the ESOP Awards and LTIP Awards represent 2.1% of the Company's issued share capital at 31 December 2021.

Equity warrants

As part of the equity facility and fundraising, on 4 August 2020 the Company granted 121,837 warrants over the ordinary shares of 0.1 pence each in the Company, exercisable at 6.75 pence per Ordinary Share for a period of two years from issue.

The warrants were issued to brokers in relation to their involvement in issuance of equity instruments of the Company. The services provided relate to share issuance and share issuance expenses are included within equity. The warrants were valued at the year end using a Black-Scholes valuation model. The charge to share premium account in respect of warrants issued during the year was US\$ nil (2020: US\$ 10,000).

121,837 equity warrants remained in place at 31 December 2021 (2020: 121,837 equity warrants).

(14) Reserves

Nature and purpose of reserves

Foreign exchange translation reserve

The foreign exchange translation reserve comprises all foreign currency differences arising from the translation of the assets, liabilities and equity of the entities included in these consolidated financial statements from their functional currencies to the presentational currency. A decrease in the reserve of US\$ 10,141,000 (2020: addition US\$ 2,281,000) was recorded due to changes in the foreign currencies used to translate assets, liabilities and equity at consolidation.

Share premium

The share premium account represents the amount received on the issue of ordinary shares by the Company, other than those recognised in the merger reserve described below, in excess of their nominal value and is non-distributable.

Merger reserve

The merger reserve represents the amount received on the issue of ordinary shares by the Company in excess of their nominal value on acquisition of subsidiaries where merger relief under section 612 of the Companies Act 2006 applies. The merger reserve consists of the merger relief on the issue of shares to acquire Kropz SA on 27 November 2018 and Cominco Resources on 30 November 2018. The merger reserve also includes differences between the book value of assets and liabilities acquired and the consideration for the business acquired under common control.

Share-based payment reserve

The share-based payment reserve arises from the requirement to value share options and warrants in existence at fair value (see Note 13).

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(15) Shareholder loans and derivative

	31 December 2021 US\$'000	31 December 2020 US\$'000
ARC	16,196	15,703
Convertible debt - ARC	6,191	-
Derivative liability	2,656	-
	25,043	15,703

ARC

The loans are: (i) US\$ denominated, but any repayments will be made in ZAR at the then prevailing ZAR/US\$ exchange rate; (ii) carry interest at monthly US LIBOR plus 3%; and (iii) are repayable by no later than 1 January 2035 (or such earlier date as agreed between the parties to the shareholder agreements).

Convertible debt - ARC

On 20 October 2021, the Company entered into a new convertible equity facility of up to ZAR 200 million ("New ZAR Equity Facility") with ARC, the Company's major shareholder. The Company made a drawdown of ZAR 90 million of the New ZAR Equity Facility on 26 October 2021 and a further ZAR 37 million on 9 December 2021 and ZAR 73 million remained undrawn at 31 December 2021. Interest is payable at 14% nominal, compounded monthly. At any time during the term of the New ZAR Equity Facility, repayment of the New ZAR Equity Facility capital amount will, at the election of ARC, either be in the form of the conversion into ordinary shares of 0.1 pence each ("Ordinary Shares") in the Company and issued to ARC, at a conversion price of 4.5058 pence per Ordinary Share each, representing the 30-day Volume Weighted Average Price ("VWAP") on 21 September 2021, and at fixed exchange rate of GBP 1 = ZAR 20.24 ("Conversion"), or payable in cash by the Company at the end of the term of the New ZAR Equity Facility which is 27 October 2026. Two further draw downs were made in 2022, one on 25 March 2022 for ZAR 40 million and ZAR 33 million on 26 April 2022. The New ZAR Equity Facility is fully drawn at the date of this report.

Convertible liability

It was determined that the conversion option embedded in the convertible debt equity facility be accounted for separately as a derivative liability. Although the amount to be settled is fixed in ZAR, when converted back to Kropz's functional currency, will result in a variable amount of cash based on the exchange rate at the date of conversion. The value of the liability component and the derivative conversion component were determined at the date of draw down using a Monte Carlo simulation. The debt host liability was bifurcated based on the determined value of the option. Subsequently, the embedded derivative liability is adjusted to reflect fair value at each period end with changes in fair value recorded in profit and loss (refer to Note 31).

Fair value of shareholder loans

The carrying value of the loans approximates their fair value.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(16) Finance lease liabilities

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
In respect of right-of-use assets		
Balance brought forward	48	40
Additions during the year	-	60
Repayments during the year	(39)	(53)
Foreign exchange differences	(2)	1
Lease liabilities at end of year	7	48
Maturity		
Current	7	42
Non-current	-	6
Total lease liabilities	7	48

(17) Other financial liabilities

	31 December 2021 US\$'000	31 December 2020 US\$'000
BNP	30,041	30,118
Greenheart Foundation	545	495
Total	30,586	30,613
Maturity		
Non-current	26,291	28,113
Current	4,295	2,500
Total	30,586	30,613

BNP

A US\$ 30,000,000 facility was made available by BNP to Kropz Elandsfontein in September 2016. Interest was charged at three months US LIBOR plus 4.5% and was initially repayable quarterly over 2 years. The first capital repayment was due on 31 March 2018.

The Group was unable to fund the instalment payments on the loan as they fell due in early 2018 and consequently, under the terms of the facility agreement, was in default from 1 April 2018. On 20 September 2018 the Group and BNP conditionally agreed a waiver of the breach and restructure of the facility under which the first capital repayment was deferred to 30 September 2020. In addition, BNP provided the necessary consents required to facilitate all the contemplated transactions leading up to the admission of Kropz plc to AIM. The waiver and restructured facility were only contingent on the admission of Kropz plc's shares to trading on AIM by 30 November 2018, which did occur on that date. The facility has been fully drawn down.

During January 2020, given the delays in the recommissioning of Elandsfontein, Kropz Elandsfontein was once again placed into default by BNP. In May 2020, Kropz Elandsfontein and BNP agreed to amend and restate the term loan facility agreement entered into on or about 13 September 2016 (as amended from time to time). The BNP facility amendment agreement extends *inter alia* the final capital repayment date to Q3 2024, with eight equal capital repayments to commence in Q4 2022 and an

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

interest rate of 6.5% plus US LIBOR, up to project completion and 4.5% plus US LIBOR thereafter. In addition, the amended BNP facility agreement locked up ZAR 200 million of cash held in the bank account of Kropz Elandsfontein at that time, to be released by BNP to Kropz Elandsfontein pro rata drawdowns from ARC in terms of the Original Equity Facility. The locked up funds would be released by BNP in the ratio of 1:3, representing a drawdown of ZAR 1 for every ZAR 3 drawn down from ARC in terms of the Original Equity Facility. Financial closure occurred on 25 June 2020.

In accordance with IFRS 9, the Group recognised a loss in 2020 of US\$ 1,109,000 in profit and loss arising from the modification of the loan.

Greenheart Foundation

A loan has been made to the Group by Greenheart Foundation which is interest-free and repayable on demand. Mark Summers, a Director of the Kropz plc, is a Director of Greenheart Foundation.

Fair value of other financial liabilities

The carrying value of the loans approximate their fair value.

(18) Provisions

Reconciliation of provisions – Year ended 31 December 2021

	Opening Balance US\$'000	Additions/ Adjustments US\$'000	Foreign exchange gains US\$'000	Closing balance US\$'000
Provision for dismantling costs	2,477	(42)	(194)	2,241
Provisions for rehabilitation	1,834	112	(154)	1,792
Total	4,311	70	(348)	4,033

Reconciliation of provisions – Year ended 31 December 2020

	Opening Balance US\$'000	Additions/ Adjustments US\$'000	Foreign exchange gain US\$'000	Closing balance US\$'000
Provision for dismantling costs	650	1,854	(27)	2,477
Provisions for rehabilitation	3,052	(1,089)	(129)	1,834
Total	3,702	765	(156)	4,311

Dismantling and rehabilitation provisions

All environmental rehabilitation and dismantling provisions at year-end have been reviewed by management and adjusted as appropriate for changes in legislation, technological and other circumstances. The expected timing of any outflows of these provisions will be on the closure of the mine. Estimates are based on costs that are reviewed regularly and adjusted as appropriate for new circumstances. In determining the environmental rehabilitation liability, an inflation rate of 4.5% (2020: 5%) was assumed to increase the rehabilitation liability for the next 11 years (2020: 10 years), and a rate of 7.46% (2020: 7.71%) to discount that amount to present value.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(19) Trade and other payables

	31 December 2021 US\$'000	31 December 2020 US\$'000
Trade payables	2,527	4,471
Other payables	-	17
Accruals	1,016	292
Total	3,543	4,780

Fair value of trade and other payables

Trade and other payables are carried at amortised cost, with their carrying value approximating their fair value.

(20) Commitments

	31 December 2021 US\$'000	31 December 2020 US\$'000
Authorised capital commitments	1,871	14,815

The committed expenditure relates to plant construction.

(21) Directors' remuneration, interests and transactions

The Directors of the Company and the two executives of Kropz Elandsfontein and Cominco Resources are considered to be the Key Management Personnel of the Group. Details of the Directors' remuneration, Key Management Personnel remuneration which totalled US\$ 1,942,127 (2020: US\$ 1,413,184) (including notional option cost and social security contributions) and Directors' interests in the share capital of the Company are disclosed in the Directors' Report. Amounts reflected relate to short-term employee benefits and were converted to US\$ at the 31 December 2021 GBP exchange rate of 0.727 and ZAR exchange rate of ZAR 14.789.

The highest paid Director in the year received remuneration, excluding notional gains on share options, of US\$ 542,739 (2020: US\$ 295,516). Refer to page 34 to 35 for further details.

(22) Finance income

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
Foreign currency gains	-	109
Interest income received	480	1,135
Total	480	1,244

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(23) Operating expenses

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
Fair value (gain) / loss on game animals	(51)	18
Amortisation of right of use asset	39	51
Depreciation of property, plant and machinery	904	780
Employee costs (excluding share option cost)	1,392	933
Share option cost	812	238
Electricity and water – mine operations	1,067	807
Inventory expense	183	16
Mining costs	9	167
Plant operating costs and recoveries	217	833
Professional and other services	821	951
Auditor's remuneration in respect of audit of the Group and parent	86	89
Auditor's remuneration in respect of audit of the Cominco Group	42	32
Component auditor's remuneration in respect of audit of South African controlled entities	68	56
Other expenses	914	941
Total	6,503	5,912

(24) Staff costs

	Year ended 31 December 2021 No.	Year ended 31 December 2020 No.
The average monthly number of employees was:		
Operations	11	9
Finance and administration	6	6
Management	3	3
	20	18

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
Aggregate remuneration (including Directors):		
Wages and salaries (including bonuses)	1,274	823
Social security costs	115	109
Share-based payments	812	238
Pension costs	3	1
	2,204	1,171

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(25) Finance expense

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
Shareholder loans	670	611
Foreign exchange losses	4,382	1,857
Bank debt	2,024	2,061
BNP – debt modification loss (Note 17)	-	1,109
BNP – debt modification present value adjustment amortisation	(258)	(119)
BNP amendment fee amortisation	227	104
Finance leases	1	2
Other	345	289
Total	7,391	5,914

(26) Loss on disposal of subsidiary

On 15 February 2021, the Group divested of its interests in Aflao, the phosphate project located in Ghana by selling its shareholding in First Gear Exploration Ltd ("First Gear Exploration"), a 50% owned subsidiary of the Company, to Consortium Minerals Ltd ("Consortium") (the "Disposal"). As a result of the sale, Kropz has no further interest in Aflao.

Consortium is a subsidiary of Russell Brooks Ltd, who was a minority shareholder in First Gear Exploration, with a 15% shareholding prior to the Disposal.

The consideration for the sale of the Kropz interest in First Gear Exploration was:

- US\$ 5,000 cash ("Share Consideration"); and
- US\$ 322,529 ("Loan Consideration") deferred cash consideration in respect of the shareholder loan from Kropz to First Gear Exploration, which is being novated to Consortium.

The Share Consideration was payable by Consortium within seven days of completion. The Loan Consideration will be payable by Consortium to Kropz upon, the earlier of,

- (i) the sign-off by a competent person of a definitive feasibility study on the Aflao deposit, as defined in the JORC Code 2012 edition; or
- (ii) Consortium disposing or transferring the Shares prior to the event described in (i) being achieved; or
- (iii) Consortium disposing or transferring the prospecting right prior to the event described in (i) being achieved.

As at the date of this report, the Loan Consideration remains outstanding and the amount has not been accounted for as recoverability is not certain.

This disposal allows the Company to focus on its strategy of developing the Elandsfontein phosphate project in South Africa and progressing the Hinda phosphate project in the RoC.

The loss on disposal was calculated as follows:

	US\$'000
Consideration	5
Net liabilities on disposal	(348)

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Non-controlling interest on disposal	181
Derecognition of exploration and evaluation assets	(62)
Loss on disposal	(224)

(27) Taxation

Major components of tax charge	Year ended 31 December 2021 US\$'000	Period ended 31 December 2020 US\$'000
Deferred		
Originating and reversing temporary differences	-	-
Current tax		
Local income tax recognised in respect of prior year	-	(36)
Total	-	(36)

Reconciliation of tax charge

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
Loss before tax	(18,258)	(1,967)
Applicable UK tax rate	19%	19%
Tax at applicable tax rate	(3,469)	(374)
Adjustments for different tax rates in the Group	(2,177)	(1,219)
Non-taxable losses / (gains)	786	(1,631)
Disallowable expenditure	759	648
Prior year tax charge	-	(36)
Losses carried forward not recognised	4,101	2,576
Tax (credit) / charge	-	(36)

The movement in tax liabilities is summarised below:

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
Balance brought forward	-	174
Current year charge	-	(36)
Tax paid	-	(128)
Foreign exchange differences	-	(10)
Balance carried forward	-	-

The Group had losses for tax purposes of approximately US\$ 52.1 million as at 31 December 2021 (2020: US\$ 43.8 million) which, subject to agreement with taxation authorities, are available to carry forward against future profits. They can be carried forward indefinitely.

A net deferred tax asset of approximately US\$ 14.6 million (2020: US\$ 12.3 million), after set off of

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

accelerated depreciation allowances in respect of fixed assets of US\$ 34.7 million (2020: US\$ 29.9 million), arises in respect of these losses. It has not been recognised as steady state production has not been reached. The deferred tax asset and deferred tax liability relate to income tax in the same jurisdiction and the law permits set off.

(28) Earnings per share

The calculations of basic and diluted loss per share have been based on the following loss attributable to ordinary shareholders and weighted average number of ordinary shares outstanding:

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
(Loss) / Profit attributable to ordinary shareholders	(13,787)	1,531
Weighted average number of ordinary shares used in basic (loss) / earnings per share	765,871,834	383,896,428
Share options and warrants	-	11,649,583
Weighted average number of ordinary shares used in diluted (loss) / earnings per share	765,871,834	395,546,011
Basic (loss) / earnings per share (US\$ cents)	(1.80)	0.40
Diluted (loss) / earnings per share (US\$ cents)	(1.80)	0.39

Because the Group was in a net loss position attributable to ordinary shareholders in 2021, diluted loss per share excludes the effects of ordinary share equivalents consisting of share options and warrants, which are anti-dilutive.

(29) Notes to the statement of cash flows

Issue of shares

Year ended 31 December 2021

	Non-cash consideration US\$'000	Cash consideration US\$'000	Total US\$'000
Equity facility – issue of shares	-	25,800	25,800
	-	25,800	25,800

Year ended 31 December 2020

	Non-cash consideration US\$'000	Cash consideration US\$'000	Total US\$'000
Placing of shares	-	354	354
Equity facility – issue of shares	-	19,000	19,000
Open offer - issue of shares	-	2,162	2,162
Cost of issuing shares	-	(320)	(320)
As at 31 December 2020	-	21,196	21,196

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Net debt reconciliation

Year ended 31 December 2021

	Opening Balance US\$'000	Accrued interest US\$'000	Fair value movements US\$'000	Cash movements US\$'000	Foreign exchange gain/(loss) US\$'000	Closing balance US\$'000
Other financial assets	1,477	-	-	-	(120)	1,357
Shareholder loan payable and derivative	(15,703)	(670)	(653)	(8,037)	20	(25,043)
Other financial liabilities	(30,613)	31	-	(54)	50	(30,586)
Finance leases	(48)	-	-	39	2	(7)
Total	(44,887)	(639)	(653)	(8,052)	(48)	(54,279)

Year ended 31 December 2020 (restated – refer to Note 2)

	Opening Balance US\$'000	Accrued interest US\$'000	New agreements US\$'000	Modifi- cation loss US\$'000	Cash movements US\$'000	Foreign exchange gain/(loss) US\$'000	Closing balance US\$'000
Other financial assets	1,534	-	-	-	-	(57)	1,477
Shareholder loan payable and derivative	(14,701)	(611)	-	-	(411)	20	(15,703)
Other financial liabilities	(29,982)	-	-	(1,109)	464	14	(30,613)
Finance leases	(40)	-	(60)	-	53	(1)	(48)
Total	(43,189)	(611)	(60)	(1,109)	106	(24)	(44,887)

Reconciliation of working capital items:

Year ended 31 December 2021

	Opening Balance US\$'000	Cash movements US\$'000	Capital allocated US\$'000	Foreign exchange gain/(loss) US\$'000	Closing balance US\$'000
Trade and other receivables	1,611	(256)	-	156	1,511
Inventories	821	291	-	(87)	1,025
Trade and other payables	(4,780)	(3,178)	2,599	1,816	(3,543)
Total	(2,348)	(3,143)	2,599	1,885	(1,007)

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Year ended 31 December 2020 (restated – refer Note 2)

	Opening Balance US\$'000	Cash movements US\$'000	Capital allocated US\$'000	Foreign exchange gain/(loss) US\$'000	Closing balance US\$'000
Trade and other receivables	329	1,278	-	4	1,611
Inventories	875	(17)	-	(37)	821
Trade and other payables	(1,536)	(28)	(3,328)	112	(4,780)
Total	(332)	1,233	(3,328)	79	(2,348)

(30) Related parties

Kropz plc and its subsidiaries

The following parties are related to Kropz plc:

Name	Relationship
Mark Summers	Director
Mike Nunn	Director
Linda Beal	Director
Mike Daigle	Director
Lord Robin William Renwick	Director
Machiel Johannes Reyneke	Director
Kropz SA	Subsidiary
Elandsfontein Land Holdings (Pty) Ltd ("ELH")	Subsidiary
Kropz Elandsfontein	Subsidiary
West Coast Fertilisers (Pty) Ltd	Subsidiary
Xsando (Pty) Ltd	Subsidiary
Cominco Resources Limited	Subsidiary
Cominco S.A.	Subsidiary
Cominco Resources (UK) Ltd	Subsidiary
Kropz International	Shareholder
The ARC Fund ("ARC")	Shareholder

Details of remuneration to KMP are contained in Note 21 to the Consolidated Financial Statements.

In addition to share issues to related parties set out in Note 13 to the Consolidated Financial Statements, the following transactions were carried out with related parties:

Related party balances

Loan accounts – owed to related parties

	31 December 2021 US\$'000	31 December 2020 US\$'000
ARC	16,196	15,703
Convertible debt - ARC	6,191	-
Derivative liability (refer Note 15)	2,656	-
Greenheart Foundation (refer Note 17)	545	495
Total	25,588	16,198

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

Related party balances Interest accrued to related parties

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
ARC	670	611
Total	670	611

Convertible loan facilities

As described in Note 13, the Company made drawdowns totalling US\$ 25.8 million (2020: US\$ 19 million) under its convertible loan facilities from ARC.

(31) Categories of financial instrument

Financial assets and liabilities by category

The accounting policies for financial instruments have been applied to the line items below:

	31 December 2021 US\$'000	31 December 2020 US\$'000
Financial assets at amortised cost		
Trade and other receivables	399	285
Other financial assets	1,357	1,477
Restricted cash	4,858	7,355
Cash and cash equivalents	2,461	11,572
Total	9,075	20,689
Financial assets at fair value		
Derivative asset	-	8,586
Financial liabilities at amortised cost		
Trade and other payables	3,543	4,780
Finance leases	7	48
Shareholder loans	22,387	15,703
Other financial liabilities	30,586	30,613
Total	56,523	51,144
Financial liabilities at fair value		
Derivative liability	2,656	-

Recognised fair value measurements

The net fair value and carrying amounts of financial assets and financial liabilities are disclosed in the Consolidated Statement of Financial Position and in the notes to the Consolidated Statement of Financial Position.

This note provides an update on the judgements and estimates made by the Group in determining the fair values of the financial instruments.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

(i) Financial instruments Measured at Fair Value

The financial instruments recognised at fair value in the Statement of Financial Position have been analysed and classified using a fair value hierarchy reflecting the significance of the inputs used in making the measurements. At the reporting date, the Group had a convertible facility with ARC. The US\$ amount of the facility is convertible into ordinary shares of the parent entity (Note 15).

(ii) Fair value hierarchy

The fair value hierarchy consists of the following levels

- Quoted prices in active markets for identical assets and liabilities (Level 1);
- Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices) (Level 2); and
- Inputs for the asset and liability that are not based on observable market data (unobservable inputs) (Level 3).

	Level 1 US\$'000	Level 2 US\$'000	Level 3 US\$'000	Total US\$'000
2021				
Derivative asset	-	-	-	-
2020				
Derivative asset	-	-	8,586	8,586
	Level 1 US\$'000	Level 2 US\$'000	Level 3 US\$'000	Total US\$'000
2021				
Derivative liability	-	-	2,656	2,656
2020				
Derivative liability	-	-	-	-

There were no transfers between levels for recurring fair value measurements during the year. The Group's policy is to recognise transfers into and transfer out of fair value hierarchy levels as at the end of the reporting period.

(iii) Reconciliation: Level 3 fair value measurement

	Year ended 31 December 2021 US\$'000	Year ended 31 December 2020 US\$'000
<i>Derivative asset</i>		
Opening balance	8,586	-
Fair value (loss) / gain recognised in profit and loss	(4,139)	8,586
Extinguished on issuance of equity	(4,447)	-
Closing balance	-	8,586

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

<i>Derivative liability</i>		
Opening balance	-	-
Fair value at initial recognition	(2,015)	-
Fair value loss recognised in profit and loss	(653)	-
Foreign exchange	12	-
Closing balance	(2,656)	-

(iv) Valuation technique used to determine fair value

Derivative asset:

A Monte-Carlo simulation was applied to simulate the expected share price at a 60% volatility multiplied by the number of shares to be issued pursuant to the Original and Further Equity Facility compared to the quoted market share price.

Derivative liability:

A Monte-Carlo simulation was applied to value the option component of the convertible debt at a 30% volatility in share price, 14% volatility in the GBP:ZAR exchange rate and risk free rate of 0.76% multiplied by the number of shares to be issued pursuant to the drawn amounts under the New ZAR Equity Facility. A change of US\$ 1.8 million in value would be observed should share price volatility increase over 60%, risk free rate above 10% and foreign exchange starting rate above R34/GBP.

(32) Financial risk management objectives

Capital risk management:

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The capital structure of the Group consists of shareholder and external debt, which includes loans and borrowings (excluding derivative financial liabilities) disclosed in Notes 15 and 17 and equity as disclosed in the Statement of Financial Position.

Shareholder and external third-party loans from foreign entities to South African companies are subject to the foreign exchange controls as imposed by the South African Reserve Bank ("SARB"). All inward loans into South Africa require approval by the SARB and all loans in the current capital structure have been approved by the SARB and all entities in the Group are compliant with the SARB approvals relevant to the entity concerned and the approvals granted by the SARB.

Liquidity risk:

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, Group treasury maintains flexibility in funding by maintaining availability under committed credit lines.

The Group's risk to liquidity is a result of obligations associated with financial liabilities of the Group and the availability of funds to meet those obligations. The Group manages liquidity risk through an ongoing review of future commitments and credit facilities.

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

	Less than one year US\$'000	Between one and two years US\$'000	Between two and five years US\$'000	Over five years US\$'000
At 31 December 2021				
Shareholder loans payable	-	-	13,711	24,246
Trade and other payables	3,543	-	-	-
Finance leases	7	-	-	-
Other financial liabilities	5,676	15,950	11,509	-
Total	9,226	15,950	25,220	24,246

	Less than one year US\$'000	Between one and two years US\$'000	Between two and five years US\$'000	Over five years US\$'000
At 31 December 2020				
Shareholder loans payable	-	-	-	15,703
Trade and other payables	4,780	-	-	-
Finance leases	42	6	-	-
Other financial liabilities	2,500	5,155	27,479	-
Total	7,322	5,161	27,479	15,703

Credit risk:

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group's financial assets include trade and other receivables, loans receivable, other financial assets and cash and cash equivalents.

Ongoing credit evaluation is performed on the financial conditions of the counterparties to the trade and other receivables, loans receivable and other financial assets. The Group only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party. No credit limits were exceeded during the reporting period, and management does not expect any losses from non-performance by these counterparties.

Interest rate risk:

As the Group has significant interest-bearing assets, the Group's income and operating cash flows are substantially dependent on changes in market interest rates. At 31 December 2021, if interest rates on the shareholder and BNP loans (denominated in US\$) had been 1% higher/lower with all other variables held constant, post-tax losses and equity for the year would have been approximately US\$ 541,000 (2020: US\$ 450,000) higher/lower respectively.

Foreign currency risk:

Foreign currency risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates relates primarily to the Group's financing activities (when financial liabilities and cash are denominated other than in a company's functional currency).

Most of the Group's transactions are carried out in South African Rand. Foreign currency risk is monitored closely on an ongoing basis to ensure that the net exposure is at an acceptable level.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

The Group maintains a natural hedge whenever possible, by matching the cash inflows (revenue stream) and cash outflows used for purposes such as capital and operational expenditure in the respective currencies.

The Group's net exposure to foreign exchange risk was as follows:

	Functional currency		
	South African Rand US\$'000	British Pound US\$'000	Total US\$'000
As at 31 December 2021			
Financial assets denominated in US\$	-	313	313
Financial liabilities denominated in US\$	(46,196)	-	(46,196)
Net foreign currency exposure	(46,196)	313	(45,883)

	Functional currency		
	South African Rand US\$'000	British Pound US\$'000	Total US\$'000
As at 31 December 2020			
Financial assets denominated in US\$	-	971	971
Financial liabilities denominated in US\$	(44,238)	-	(44,238)
Net foreign currency exposure	(44,238)	971	(43,267)

Foreign currency sensitivity analysis:

The following tables demonstrate the sensitivity to a reasonably possible change in South African Rand and GBP exchange rates, with all other variables held constant.

The impact on the Group's profit before tax is due to changes in the fair value of monetary assets and liabilities. The Group's exposure to foreign currency changes for all other currencies is not material.

A 10% movement in the Rand and Pound against the US Dollar would increase/(decrease) net assets by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant.

	As at 31 December 2021 Increase/ (Decrease) US\$'000	As at 31 December 2020 Increase/ (Decrease) US\$'000
Effects on net assets		
Rand:		
- strengthened by 10%	(4,620)	(4,424)
- weakened by 10%	4,620	4,424
Effects on net assets		

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

GBP:

- strengthened by 10%	31	97
- weakened by 10%	(31)	(97)

(33) Segment information

Operating segments

The Board of Directors consider that the Group has one operating segment, being that of phosphate mining and exploration. Accordingly, all revenues, operating results, assets and liabilities are allocated to this activity.

Geographical segments

The Group operates in two principal geographical areas – South Africa and the RoC.

The Group's non-current assets by location of assets are detailed below.

	South Africa US\$'000	Congo US\$'000	Group US\$'000
As at 31 December 2021			
Total non-current assets	136,431	44,663	181,094
	South Africa US\$'000	Congo US\$'000	Group US\$'000
As at 31 December 2020			
Total non-current assets	116,027	44,316	160,343

(34) Non-controlling interests

	31 December 2021 US\$'000	31 December 2020 US\$'000 (Restated – Note 2)
As at beginning of year	5,729	4,391
Share of losses for the year	(4,471)	(3,462)
Share of other comprehensive income	(1,043)	(86)
Disposal of subsidiary	181	-
Kropz plc's investment in non-redeemable preference shares of Kropz Elandsfontein attributable to non-controlling interest	5,382	4,886
As at end of the year	5,778	5,729

(35) Material subsequent events

As announced on 18 January 2022, Kropz issued 6,700,000 ordinary shares, at an exercise price of £0.001 an ordinary share, in the Company to key members of the executive management team, including certain Persons Discharging Managerial Responsibilities ("PDMRs"). The issue of ordinary shares are due to awards vesting and issued under its Long Term Incentive Plan ("LTIP Awards"), issued on 31 July 2020 as announced on 4 August 2020. Of the total above, 2,350,000 ordinary shares were issued to Mark Summers, 2,350,000 ordinary shares to Michelle Lawrence and 1,000,000 to Patrick Stevenaert.

Notes to the Consolidated Financial Statements for the year ended 31 December 2021 (continued)

On 23 February 2022, the South African Minister of Finance announced that the corporate tax rate would be reduced from 28% to 27% for the years of assessment beginning on or after 1 April 2022. This is a non-adjusting post balance sheet event.

The fifth and final drawdown on the Further Equity Facility occurred on 10 March 2022 for US\$ 200,000 which was paid by way of issue of 7,446,248 new ordinary shares at the issue price of 4.202 pence per ordinary share to the ARC Fund.

The third drawdown on the New ZAR Equity Facility occurred on 25 March 2022 for ZAR 40 million and the fourth drawdown on the New ZAR Equity Facility occurred on 26 April 2022 for ZAR 33 million.

BNP Paribas released the ZAR 77 million restricted cash in the bank account of Kropz Elandsfontein (Pty) Ltd on 10 January 2022, upon satisfaction of the requirement by BNP Paribas for the Group to bridge the funding shortfall in respect of Elandsfontein as announced on 1 September 2021. The funding shortfall was satisfied when the New ZAR Equity Facility was secured from ARC.

As announced on 27 April 2022, a further funding shortfall of ZAR 177 million is expected due to slower than expected progress in the ramp up of operations at Elandsfontein. The delay was largely driven by the need to re-engineer parts of the fine flotation circuit proposed by the vendor, but further exacerbated by early unpredicted ore variability and lack of operator experience. As a result, production of sufficient phosphate rock concentrate for the first bulk sale will move to later than originally expected.

Kropz and ARC entered into a ZAR 25 million (approximately US\$ 1.60 million) bridge loan facility (the "Loan") on 27 April 2022 to meet cash requirements in April 2022 and draw down of the Loan took place on 28 April 2022. The Loan is repayable on demand, and there are no fixed repayment terms. It is repayable by Kropz on no less than two business days' notice. Interest is payable on the Loan at 14% nominal, compounded monthly.

On 11 May 2022, Kropz entered into a new conditional convertible equity facility of up to ZAR 177 million ("ZAR 177 Million Equity Facility"), with ARC to fund the Company's Elandsfontein phosphate project to first revenues from bulk concentrate sales:

- The ZAR 177 Million Equity Facility comprises a total commitment of up to ZAR 177 million provided by ARC, which can be drawn down following a written request from Kropz and at the discretion of ARC;
- At any time during the term of the ZAR 177 Million Equity Facility, repayment of the ZAR 177 Million Equity Facility capital amount will, at the election of ARC, either be:
 - In the form of the conversion into ordinary shares of 0.1 pence each ("Ordinary Shares") in the Company and issued to ARC, at a conversion price of 9.256 pence per Ordinary Share each, representing the 30-day Volume Weighted Average Price ("VWAP") on 4 May 2022, and at a fixed exchange rate of ZAR 1 = GBP 0.0504 ("Conversion"); or
 - Payable in cash by the Company at the end of the term of the New ZAR Equity Facility;
- The first drawdown was made on 2 June 2022 and the Loan was set-off against the first drawdown of the ZAR 177 Million Equity Facility;
- Following a Conversion, the Company will apply for the newly issued Ordinary Shares in the capital of the Company to be admitted to trading on AIM;
- The ZAR 177 Million Equity Facility bears interest at 14% per annum compounded monthly ("Interest"). Interest will be payable in cash to ARC by the Company;
- The term of the ZAR 177 Million Equity Facility will be from the Effective Date to the earlier of:
 - Five years from the Effective Date; or
 - One year after the term loan facility provided by BNP Paribas to Kropz Elandsfontein (in the amount not exceeding US\$ 30 million), has been repaid;

**Notes to the Consolidated Financial Statements for the year ended 31 December 2021
(continued)**

- The ZAR 177 Million Equity Facility is secured by the shares that Kropz holds in Cominco Resources Ltd ("Share Charge"); and
- The ZAR 177 Million Equity Facility was conditional on:
 - approval from the South African Reserve Bank ("SARB"). The SARB application was lodged on 16 May 2022 and the approval received on 1 June 2022; and
 - shareholder approval which was received on 30 May 2022.

First drawdown of the ZAR 177 Million Equity Facility of ZAR 103.5 million was made on 2 June 2022. The Loan of ZAR 25 million was set off against the first draw down and the net amount of ZAR 78.5 million received by the Company.

(36) Ultimate controlling party

The Directors consider Ubuntu-Botho Commercial Enterprises Proprietary Limited to be the ultimate controlling party of the Company.

Company Statement of Financial Position
(Registered number: 11143400)
As at 31 December 2021

		31 December 2021 US\$'000	31 December 2020 US\$'000
	Notes		
Fixed assets			
Investment in subsidiaries	3	108,650	98,991
Amounts due from subsidiaries		49,904	43,926
		<u>158,554</u>	<u>142,917</u>
Current assets			
Debtors	4	138	54
Derivative asset	5	-	8,586
Cash and bank balances		335	1,120
		<u>473</u>	<u>9,760</u>
Creditors			
Amounts falling due within one year	8	(389)	(153)
		<u>(389)</u>	<u>(153)</u>
Net current assets		<u>84</u>	<u>9,607</u>
Non-current liabilities			
Shareholder loans and derivative	9	(8,847)	-
Net Assets		<u>149,791</u>	<u>152,524</u>
Capital and Reserves			
Share capital	6	1,194	706
Share premium account		193,524	168,212
Merger reserve		14,878	14,878
Foreign currency translation reserve		3,548	4,191
Share-based payment reserve		1,197	385
Retained losses		(64,550)	(35,848)
		<u>149,791</u>	<u>152,524</u>

The Company has elected to take the exemption under section 408 of the Companies Act 2006, to not present the Statement of Comprehensive Income. Capital and reserves include losses for the year of the parent company of US\$ 24,255,000 (2020: US\$ 12,349,000).

The notes on pages 125 to 131 form an integral part of these Financial Statements.

The Financial Statements on pages 123 to 131 were approved and authorised for issue by the Board of Directors and were signed on its behalf by:


Mark Summers, Chief Executive Officer
 28 June 2022

Company Statement of Changes in Equity
For the year ended 31 December 2021

	Share capital US\$'000	Share premium US\$'000	Merger reserve US\$'000	Foreign currency translation reserve US\$'000	Share- based payment reserve US\$'000	Retained losses US\$'000	Total US\$'000
At 1 January 2020	363	147,339	14,878	2,270	167	(23,499)	141,518
Loss for the year	-	-	-	-	-	(12,349)	(12,349)
Other comprehensive income	-	-	-	1,921	-	-	1,921
Total comprehensive income for the period	-	-	-	1,921	-	(12,349)	(10,428)
Issue of shares	343	21,173	-	-	-	-	21,516
Costs of issuing shares	-	(320)	-	-	-	-	(320)
Issue of warrants	-	(10)	-	-	10	-	-
Lapsed warrants	-	30	-	-	(30)	-	-
Share-based payment charges	-	-	-	-	238	-	238
Transactions with owners	343	20,873	-	-	218	-	21,434
At 31 December 2020	706	168,212	14,878	4,191	385	(35,848)	152,524
Loss for the year	-	-	-	-	-	(24,255)	(24,255)
Other comprehensive income	-	-	-	(643)	-	-	(643)
Total comprehensive income for the year	-	-	-	(643)	-	(24,255)	(24,898)
Issue of shares	488	25,312	-	-	-	-	25,800
Extinguishment of derivative asset upon equity draw down	-	-	-	-	-	(4,447)	(4,447)
Share-based payment charges	-	-	-	-	812	-	812
Transactions with owners	488	25,312	-	-	812	(4,447)	22,165
At 31 December 2021	1,194	193,524	14,878	3,548	1,197	(64,550)	149,791

Notes to the Company Financial Statements for the year ended 31 December 2021

1. General information

The Company was incorporated on 10 January 2018 and is a public limited company limited by shares, with its ordinary shares admitted to the AIM Market of the London Stock Exchange on 30 November 2018 trading under the symbol, "KRPZ". The Company is domiciled in England and incorporated and registered in England and Wales. The address of its registered office is 35 Verulam Road, Hitchin, SG5 1QE. The registered number of the Company is 11143400.

2. Summary of significant accounting policies

(a) Basis of preparation

The Company's Financial Statements have been prepared in accordance with applicable law and accounting standards in the United Kingdom and under the historical cost accounting rules (Generally Accepted Accounting Practice in the United Kingdom).

The Directors have assessed the Company's ability to continue in operational existence for the foreseeable future in accordance with the FRC guidance on the going concern basis of accounting and reporting on solvency and liquidity risks (April 2016). It is considered appropriate to continue to prepare the Financial Statements on a going concern basis. Disclosures in relation to going concern are shown in Note 2 (a) to the Consolidated Financial Statements.

These financial statements have been prepared in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 – "The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland" ("FRS 102"), and with the Companies Act 2006. The financial statements have been prepared on the historical cost basis.

The Company has taken advantage of Section 408 of the Companies Act 2006 and has not included a Profit and Loss account in these separate Financial Statements. The loss attributable to members of the Company for the year ended 31 December 2021 is US\$ 24,255,000 (2020: US\$ 12,349,000).

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows
- the requirements of Section 11 Financial Instruments

Going concern

Cash and cash equivalents totalled US\$ 0.3 million as at 31 December 2021 (2020: US\$ 1.1 million). Apart from potential first revenue from Elandsfontein, the Company has no current source of operating revenue and is therefore dependent on both existing cash resources and facilities and future fund raisings to meet overheads and future exploration requirements as they fall due.

In September 2021, Kropz secured the New ZAR Equity Facility of up to ZAR 200 million from ARC, to be used exclusively for the purposes of bringing the Elandsfontein project to first revenues. On 26 October 2021, Kropz received a draw down on the New ZAR Equity Facility of ZAR 90 million and a further ZAR 37 million on 10 December 2021. Two further draw downs were made in 2022, one on 25 March 2022 for ZAR 40 million and ZAR 33 million on 26 April 2022. The New ZAR Equity Facility is fully drawn at the date of this report.

Notes to the Company Financial Statements for the year ended 31 December 2021 (continued)

In April 2022, ARC agreed to provide a ZAR 25 million (approximately US\$ 1.6 million) bridge loan facility (the "Loan") to Kropz Elandsfontein (Pty) Ltd to meet its immediate cash requirements. The Loan is unsecured, repayable on demand, and there are no fixed repayment terms. It is repayable by Kropz on no less than two business days' notice. Interest is payable on the Loan at 14% nominal, compounded monthly. The Loan was drawn down on 28 April 2022.

In May 2022, Kropz secured a Further ZAR Equity Facility of up to ZAR 177 million from ARC. The ZAR 177 Million Equity Facility can be drawn down following a written request from Kropz plc and at the discretion of ARC. The principal drawn amount may, at the discretion of ARC, at any time be converted to ordinary shares, or alternatively be repaid in cash at the end of the term of the ZAR 177 Million Equity Facility which is 27 October 2026. The ZAR 177 Million Equity Facility is to be used exclusively for the purposes of bringing the Elandsfontein project to first revenues, given a slower ramp-up in operations than originally envisaged. The delay in ramp-up was largely driven by the need to re-engineer parts of the fine flotation circuit proposed by the vendor, but has also been affected by early unpredicted ore variability and lack of operator experience. Since the announcement, the vendor has provided design changes which were implemented at the plant, additional operator training was conducted and is ongoing and a mobile crusher ordered in the interim to facilitate the crushing of the affected ore to an appropriate size fraction until further test work has been conducted for a permanent solution. Several alternatives to deal with the indurated material in the pit are being investigated, and new equipment has arrived on site to improve the mining efficiency and facilitate adequate feed to the plant. First drawdown of the ZAR 177 Million Equity Facility of ZAR 103.5 million was made on 2 June 2022. The Loan of ZAR 25 million was set off against the first draw down and the net amount of ZAR 78.5 million received by the Company.

During 2021, due to second/third waves of the COVID-19 pandemic and cases diagnosed with new variants of the virus, some jurisdictions reimposed lockdowns and movement restrictions. Further waves are expected in 2022. The Company has developed a policy and is evolving procedures to address the health and wellbeing of its employees, consultants and contractors, and their families, in the face of the COVID outbreak. The timing and extent of the impact and recovery from COVID is unknown but it may affect planned activities.

On 24 February 2022, Russian troops started invading Ukraine. The war in Ukraine and related events take place at a time of significant global economic uncertainty and volatility, and the effects are likely to interact with and exacerbate the effects of current market conditions. Phosphate markets are currently in turmoil, largely due to the sanctions imposed on Russia. Russia is a significant supplier of fertiliser feed products and associated sanctions increased the prices of phosphate products significantly as producers that relied on Russian sources scrambled to secure alternative sources of amongst others, low cadmium phosphate rock. Kropz does not have Russian entities in its supply chain nor customers and will benefit from higher phosphate prices.

Current budgeted estimates are based on first bulk concentrate sales from Kropz Elandsfontein of approximately ZAR 50 million in July 2022, at an average of ZAR 159 million per month for the 18-month period ended 31 December 2023. Should first concentrate bulk sales not occur in July 2022, a funding shortfall would arise in Kropz Elandsfontein at the end of July 2022 of approximately ZAR 50 million.

Failure to produce adequate quantities of phosphate rock concentrate to fulfil these first bulk sales in the projected time frame, could negatively impact production ramp-up and cash generation and create an additional funding requirement. The average operating costs over the 18-month forecast period for Kropz Elandsfontein is estimated at approximately ZAR 130 million per month. This will have a further knock-on effect on Kropz Plc as its cashflows are dependent on concentrate revenues being achieved by Kropz Elandsfontein.

Notes to the Company Financial Statements for the year ended 31 December 2021 (continued)

Additionally, at the date of these financial statements, the potential future impact of COVID is uncertain, and any delays or interruptions could cause delays that would require additional funding through the raising of debt or equity.

The Directors have reviewed the Group's overall cash position, debt repayments and outlook, for a period of eighteen months following the date of signature of this Annual Report and have considered sensitivities around pricing, volume and timing of production and stress tested various scenarios, in respect of the matters identified above and are of the opinion that it is appropriate to adopt the going concern basis of accounting in preparing these financial statements. Key contracts associated with operational readiness and commencement of production activities at Elandsfontein are finalised, except for Transnet. Negotiations with Transnet were finalised in December 2021 and final signature of the Transnet contract is expected prior to the shipment of first concentrate sales.

Management has successfully raised money in the past from its supportive shareholder base, but there is no guarantee that adequate funds will be available if needed in the future. These circumstances indicate the existence of a material uncertainty which may cast significant doubt about the Group's ability to continue as a going concern and therefore it may be unable to realise its assets and discharge its liabilities in the normal course of business.

The financial report does not include adjustments relating to the recoverability and classification of recorded asset amounts or to the amounts and classification of liabilities that might be necessary should the Group not continue as a going concern.

(b) Interest revenue

Interest revenue is accrued on a time basis, by reference to the principal outstanding and the effective interest rate.

(c) Fixed asset investments

Fixed asset investments in Group undertakings are carried at cost less any provision for impairment.

(d) Foreign currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the contracted rate or the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

Exchange differences arising on the translation of the Company's results and net assets from its functional currency of GBP to the presentational currency of US\$ are taken to the foreign currency translation reserve.

(e) Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, bank balances, deposits with financial institutions and short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

(f) Share-based payment arrangements

The policy for the Company's share-based payment arrangements can be found in Note 2(r) of the Consolidated Financial Statements.

Notes to the Company Financial Statements for the year ended 31 December 2021 (continued)

(g) Derivative assets / liabilities

Derivatives that are embedded in a host contract are accounted for separately as derivatives if they are not closely related to the host contract, unless the hybrid (combined) instrument is measured at fair value with changes in fair value recognised directly in the income statement.

Embedded derivatives are measured at fair value with changes in fair value recognised in profit or loss.

A derivative is a financial instrument that changes in value in response to an underlying price and creates the rights and obligations that usually have the effect of transferring between parties to the instrument one or more of the financial risks inherent in an underlying instrument. A key characteristic of derivatives is that they require little or no initial net investment and will be settled at a future date.

Separable embedded derivatives are measured at fair value with all changes in fair value recognised in the income statement.

3. Investment in subsidiaries

	31 December 2021 US\$'000	31 December 2020 US\$'000
Cost / recoverable amount		
At beginning of the year (as previously stated)	98,991	98,241
Purchase of non-redeemable preference shares in Kropz Elandsfontein	29,000	20,000
Impairment of non-redeemable preference shares in Kropz Elandsfontein	(22,239)	(22,420)
Preference shares paid in excess	547	-
Preference dividends due from subsidiary – Kropz Elandsfontein	2,156	3,102
Share-based payment transaction with subsidiaries	195	68
At 31 December	108,650	98,991

Details of the Company's subsidiaries as at 31 December 2021 are set out in Note 3 to the Consolidated Financial Statements.

The Company granted a total of 6,700,000 share options to employees in the Group during the year ended 31 December 2020 and a further 7,800,000 during the year ended 2021. The Company has an obligation to settle the transactions with the subsidiary's employees by providing its own equity instruments and has measured its obligation in accordance with the requirements applicable to equity-settled share-based payment transactions through the recognition of an increase to the cost of investment in each subsidiary.

The Company has invested, in aggregate, US\$ 81 million (2020: US\$ 52 million) in non-redeemable preference shares of Kropz Elandsfontein. The non-redeemable preference shares principal is not repayable but bears interest at the 1 month US Libor plus 3%, compounded monthly in arrears, and is payable the earlier of 14 December 2022, or the first date that Kropz Elandsfontein is permitted to pay a distribution pursuant to the provisions of the BNP facility agreement. Pursuant to the amended preference share subscription agreement ("PSSA"), Kropz plc shall apply all amounts borrowed under the Original Equity Facility, New ZAR Equity Facility and ZAR 177 Million Equity Facility to subscribe for further non-redeemable preference shares in Kropz Elandsfontein.

Notes to the Company Financial Statements for the year ended 31 December 2021 (continued)

4. Debtors

	31 December 2021 US\$'000	31 December 2020 US\$'000
VAT recoverable	20	15
Other debtors	118	39
	138	54

5. Derivative assets

Details of the Company's derivative assets are set out in Note 10 to the Consolidated Financial Statements.

6. Share capital

Details of the Company's authorised, called-up and fully paid share capital are set out in Note 13 to the Consolidated Financial Statements.

The ordinary shares of the Company carry one vote per share and an equal right to any dividends declared.

7. Reserves

Foreign exchange translation reserve

The foreign exchange translation reserve comprises all foreign currency differences arising from the translation of the assets, liabilities and equity of the entities included in these financial statements from their functional currencies to the presentational currency.

Share premium

The share premium account represents the amount received on the issue of ordinary shares by the Company, other than those recognised in the merger reserve described below, in excess of their nominal value and is non-distributable.

Merger reserve

The merger reserve represents the amount received on the issue of ordinary shares by the Company in excess of their nominal value on acquisition of subsidiaries where merger relief under section 612 of the Companies Act 2006 applies. The merger reserve consists of the merger relief on the issue of shares to acquire Kropz SA on 27 November 2018 and Cominco Resources on 30 November 2018.

Share-based payment reserve

The share-based payment reserve arises from the requirement to value share options and warrants in existence at the year end at fair value (see Note 13 to the Consolidated Financial Statements).

Notes to the Company Financial Statements for the year ended 31 December 2021 (continued)

8. Creditors: amounts falling due within one year

	31 December 2021 US\$'000	31 December 2020 US\$'000
Trade creditors	137	37
Taxes and social security	11	12
Provision for bonus	130	-
Other creditors and accruals	111	104
	389	153

9. Shareholder loans and derivative

	31 December 2021 US\$'000	31 December 2020 US\$'000
Convertible debt - ARC	6,191	-
Derivative liability	2,656	-
	8,847	-

Convertible debt - ARC

On 20 October 2021, the Company entered into a new convertible equity facility of up to ZAR 200 million ("New ZAR Equity Facility") with ARC, the Company's major shareholder. The Company made a drawdown of ZAR 90 million of the New ZAR Equity Facility on 26 October 2021 and a further ZAR 37 million on 9 December 2021. ZAR 73 million remained undrawn at 31 December 2021. Interest is payable at 14% nominal, compounded monthly. At any time during the term of the New ZAR Equity Facility, repayment of the New ZAR Equity Facility capital amount will, at the election of ARC, either be in the form of the conversion into ordinary shares of 0.1 pence each ("Ordinary Shares") in the Company and issued to ARC, at a conversion price of 4.5058 pence per Ordinary Share each, representing the 30-day Volume Weighted Average Price ("VWAP") on 21 September 2021, and at fixed exchange rate of GBP 1 = ZAR 20.24 ("Conversion"), or payable in cash by the Company at the end of the term of the New ZAR Equity Facility which is 27 October 2026. Two further draw downs were made in 2022, one on 25 March 2022 for ZAR 40 million and ZAR 33 million on 26 April 2022. The New ZAR Equity Facility is fully drawn at the date of this report.

Convertible liability

It was determined that the conversion option embedded in the convertible debt equity facility be accounted for separately as a derivative liability. Although the amount to be settled is fixed in ZAR, when converted back to Kropz's functional currency, will result in a variable amount of cash based on the exchange rate at the date of conversion. The value of the liability component and the derivative conversion component were determined at the date of draw down using a Monte Carlo simulation. The debt host liability was bifurcated based on the determined value of the option. Subsequently, the embedded derivative liability is adjusted to reflect fair value at each period end with changes in fair value recorded in profit and loss (refer to Note 31 to the Consolidated Financial Statements).

10. Related party transactions

The only key management personnel of the Company are the Directors. Details of their remuneration are contained in Note 21 to the Consolidated Financial Statements.

Notes to the Company Financial Statements for the year ended 31 December 2021 (continued)

The following transactions and balances with subsidiaries occurred in the year:

	31 December 2021 US\$'000	31 December 2020 US\$'000
Opening balance	43,926	41,790
Loans advanced	5,978	2,141
Impairment provision – First Gear	-	(5)
	<u>49,904</u>	<u>43,926</u>

11. Subsequent events

Disclosures in relation to events after 31 December 2021 are shown in Note 35 to the Consolidated Financial Statements.

In addition to the above, Kropz plc subscribed for a further 12 non-redeemable preference shares of US\$ 1 million each in Kropz Elandsfontein post the reporting period and up to the date of signing of these accounts.

Company information

Directors

Lord Robin William Renwick of Clifton, Non-executive Chairman
Mark Robert Summers, Chief Executive Officer
Michael (Mike) John Nunn, Non-executive Director
Machiel Johannes Reyneke, Non-executive Director
Michael (Mike) Albert Daigle, Independent Non-Executive Director
Linda Janice Beal, Independent Non-Executive Director

Company secretary

Mark Robert Summers

Company number

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