

The Kingfish Company announces the resignation of its CEO and the cancellation of the Extraordinary General Meeting

Kats, Netherlands – December 17, 2025 - The Kingfish Company N.V. (Euronext: KING) announces that Karl Buiks has resigned from his position as Chief Executive Officer of the Company, with immediate effect, for personal reasons.

The Board respects his decision and wishes him well.

Outgoing CEO Vincent Erenst has agreed to postpone his retirement and will continue to lead the Company for an additional year.

Jeroen Scheelbeek, Chairman of the Supervisory Board, commented: "On behalf of the Supervisory Board, I would like to thank Vincent for agreeing to continue in his role for the coming 12 months. This ensures continuity in the Company's leadership and operations during this period."

The Company convened an Extraordinary General Meeting for Tuesday December 23, 2025 (EGM). Following Mr Buiks' resignation, as described above, there is no longer a need to hold the EGM. Consequently, it was resolved that the convocation of the planned EGM is revoked and that the EGM will no longer take place.

For media and investor inquiries, please contact

press@the-kingfish-company.com

ir@the-kingfish-company.com

About The Kingfish Company

The Kingfish Company is a pioneer and leader in sustainable land-based aquaculture, specializing in the production of high-quality yellowtail kingfish. The Company operates its flagship facility, Kingfish Zeeland, in the Netherlands, and holds all necessary permits to expand its operations in the United States.

Production is based on advanced recirculating aquaculture systems (RAS) that ensure biosecurity and environmental control. Animal welfare is paramount, and the fish are grown without antibiotics or vaccines. All operations run on 100% renewable electricity and use seawater to conserve freshwater resources.

The Company's main product, the Yellowtail Kingfish (also known as ricciola, hiramasa, or greater amberjack), is a versatile premium species highly valued in Italian and Asian-fusion cuisines. Its products are certified as sustainable and environmentally responsible by the Aquaculture Stewardship Council (ASC), Best Aquaculture Practices (BAP), GLOBALG.A.P., and Friend of the Sea.