



Preliminary FY 2015 Results

Hanover – March 3, 2016

Ticker: CON
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AGENDA

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1) Corporation Highlights

Most Important KPIs FY 2015

- › **Sales up by 14% to €39.2 bn**, organic sales growth at 4%; FX added €2.2 bn
- › **Adj. EBIT¹ up by 15% to €4.5 bn**, adj. EBIT¹ margin at 11.8%
(PPA -€138 mn and special effects -€116 mn)
- › **NIAT² up by 15% to €2.7 bn**
- › **Free cash flow amounted to €1.4 bn** including more than €1.2 bn cash outflow for acquisitions (mainly Veyance Technologies and Elektrobit Automotive); **free cash flow before acquisitions amounted to €2.7 bn**
- › **Gearing ratio slightly up to 27%; equity ratio improved to 40%**
- › Value creation: **trailing ROCE³ up by 90 bps to 20.9%** despite the first-time consolidation of Veyance Technologies and Elektrobit Automotive
- › **Other topics:**
 - › Order intake: life-time sales in Automotive exceeded €30 bn
 - › Acquisition of Advanced Lidar Solutions to strengthen ADAS portfolio
 - › Special effects in ContiTech amounted to -€114 mn; additional measures planned for H1/16
 - › Dividend to increase by 15% to €3.75⁴ for FY 2015

¹ Before amortization of intangibles from PPA, consolidation and special effects

² Attributable to the shareholders of the parent

³ Trailing ROCE is calculated as reported EBIT for the last twelve months (LTM) divided by average operating assets for the LTM

⁴ Subject to approval of the Annual Shareholders' Meeting (ASM) on April 29, 2016

1) Corporation Highlights

Divisional Highlights FY 2015

Automotive Group

- › **Chassis & Safety:** 9.7% adj. EBIT¹ margin (PY: 9.5%); organic sales up by 5%; ADAS sales of more than €900 mn; acquisition of Advanced Lidar Solutions (Oct. 2015) strengthens ADAS leadership position
- › **Powertrain:** 6.1% adj. EBIT¹ margin (PY: 4.0%); organic sales up by 0.3%; adj. EBIT¹ margin before HEV at 8.2%; more than €1 bn in life-time sales acquired in HEV business unit
- › **Interior:** 10.2% adj. EBIT¹ margin (PY 10.1%); organic sales increased by 8%; Elektrobit Automotive contributed €92 mn to sales, underlying profitability fully in line with expectations
- › **Automotive Group:** Organic sales increased by 5%, exceeding worldwide car production by 4%-points; adj. EBIT¹ margin increased by 80 bps to 8.8%; operating leverage² at 16%; R&D expenses increased by 14%
- › **Order intake** in the Automotive Group exceeded last years record level of €30 bn life-time sales slightly

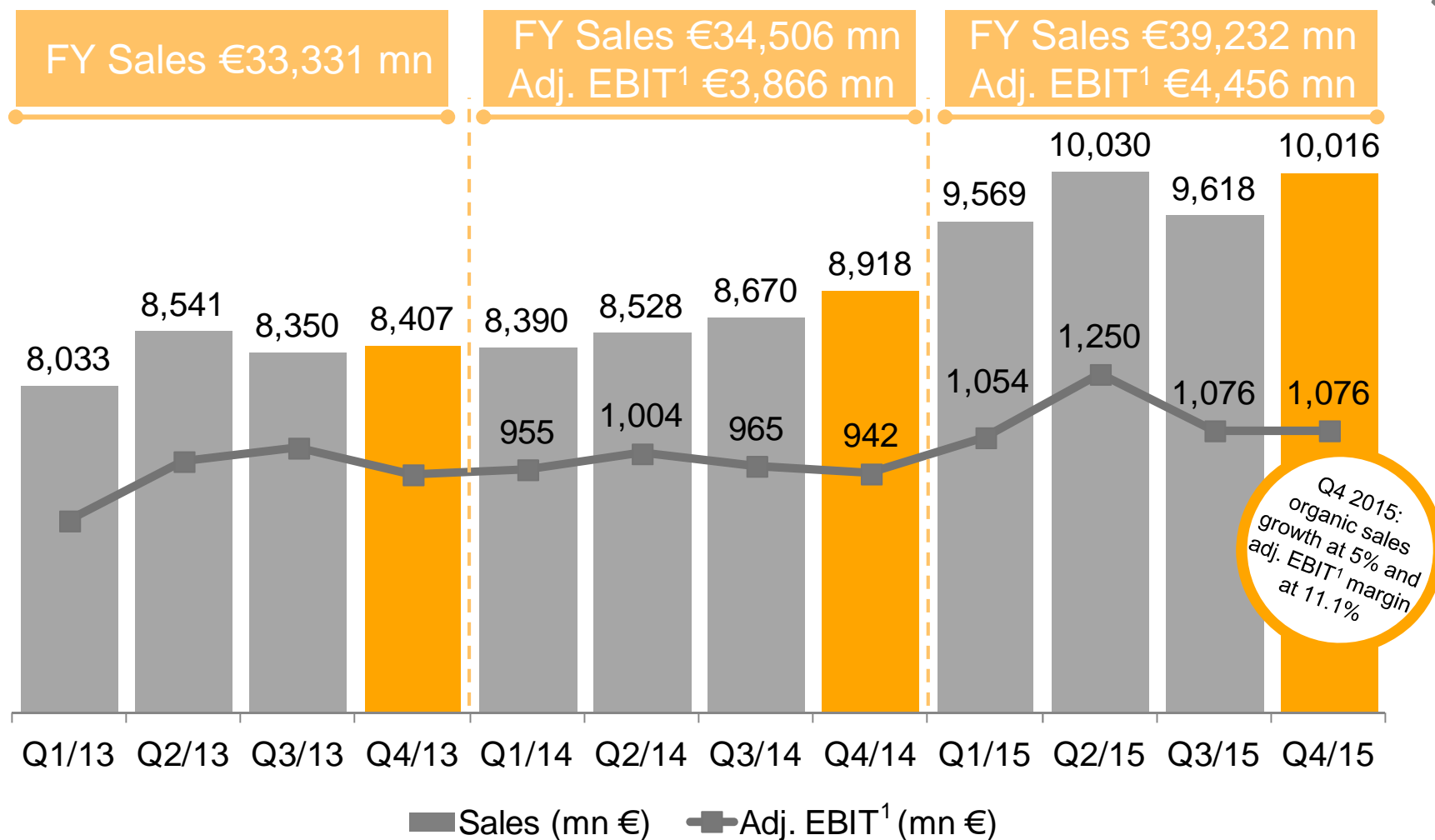
Rubber Group

- › **Tires:** Adj. EBIT¹ margin sustained at high level (20.4% vs. PY 19.0%), benefitting from lower *raw material* costs as expected, strict cost management and solid *price mix* (-3%); *volumes* were up by 5%; *FX* impacted tire sales positively by 5%
Tire markets: PC & LT tire replacement demand in Europe was flat; NAFTA was up by 1% where the introduction of import duties impacted replacement demand
- › **ContiTech:** Adj. EBIT¹ margin decreased by 70 bps to 10.4%; organic sales up by 4%; Veyance Technologies contributed €1.15 bn to sales (Feb-Dec) and -€233 mn to EBIT (Feb-Dec) €97 mn of which is PPA amortization, €89 mn special effects and €72mn integration costs; adj. EBIT¹ margin in FY stood at 2.1%³; restructuring efforts initiated in Oct. 2015 to return ContiTech back to double digit margins
- › **Rubber Group:** Organic sales up by 2% and adj. EBIT¹ margin up to 17.6% (PY: 16.8%)

Preliminary

1) Corporation Highlights

Sales and Adjusted EBIT¹ by Quarter



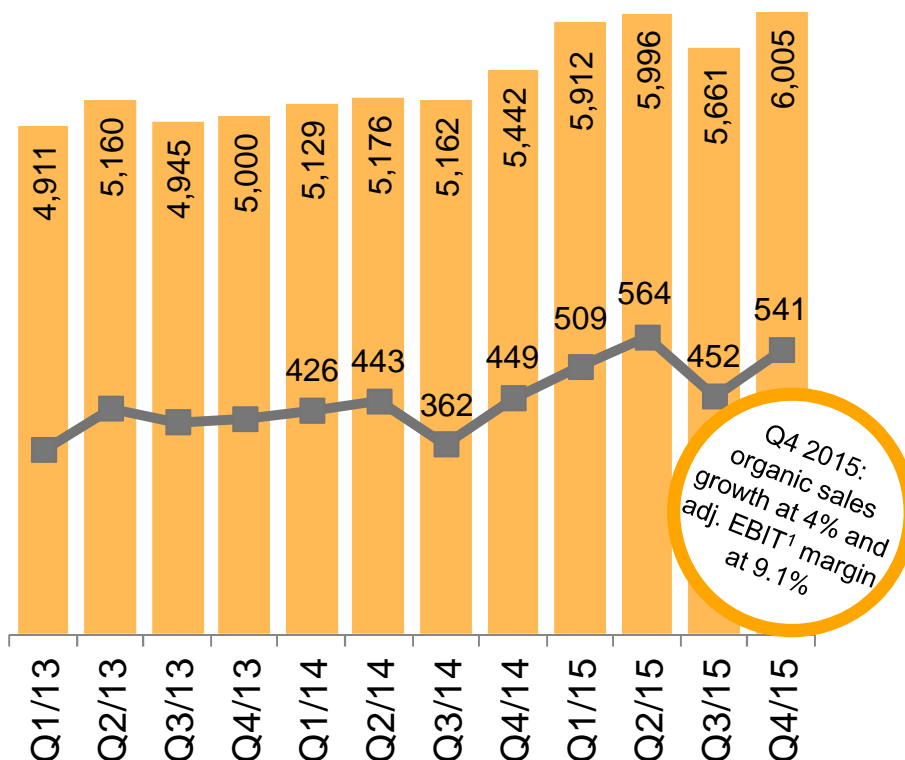
Preliminary

1) Corporation Highlights

Automotive Group and Rubber Group by Quarter

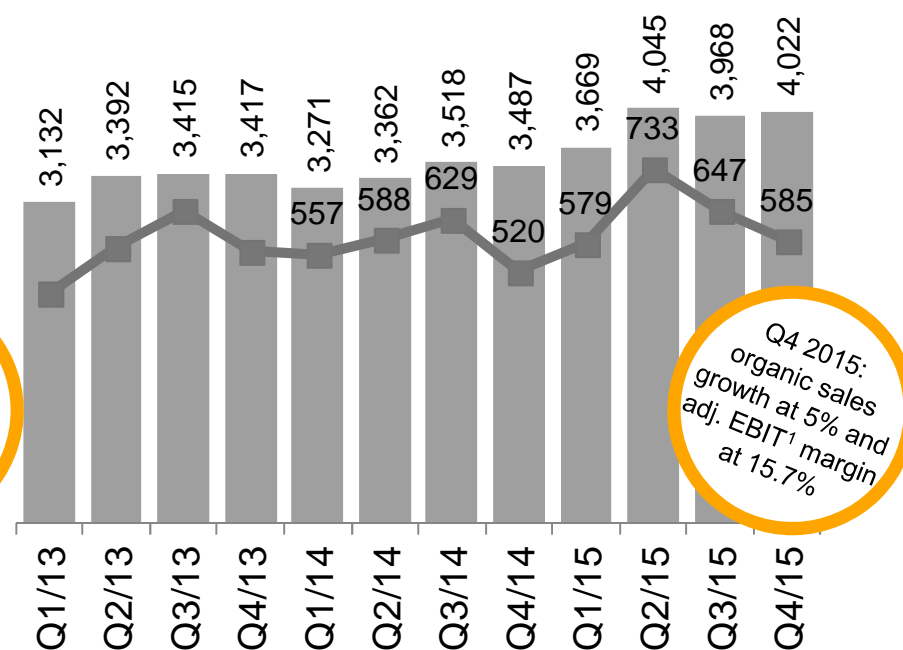
Automotive Group

Sales (mn €) Adj. EBIT¹ (mn €)



Rubber Group

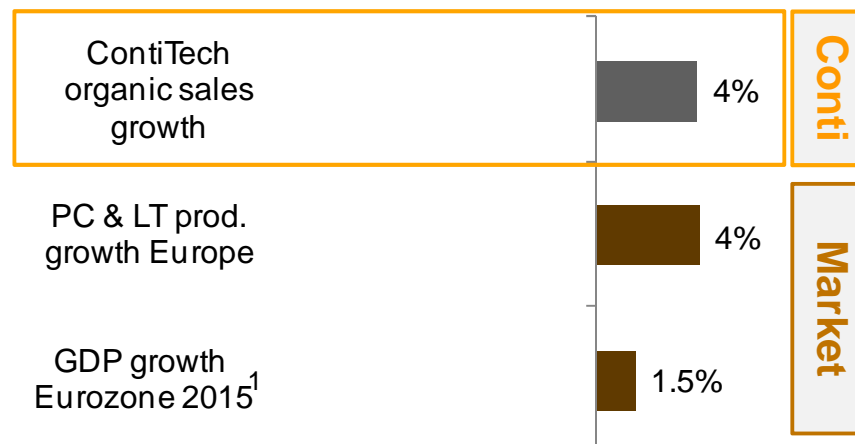
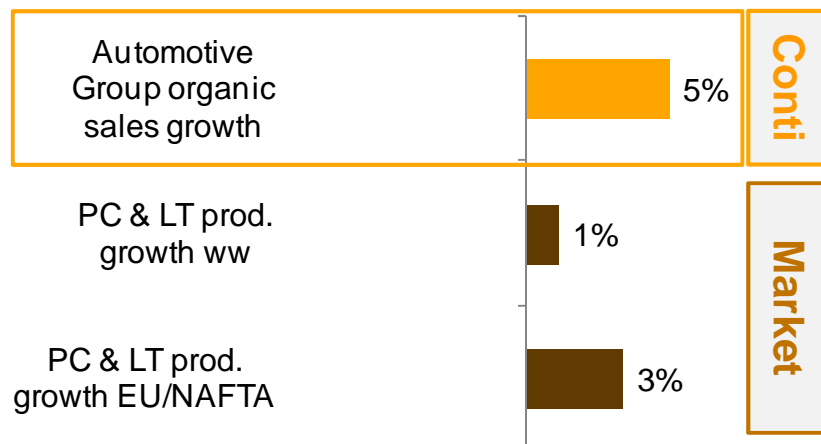
Sales (mn €) Adj. EBIT¹ (mn €)



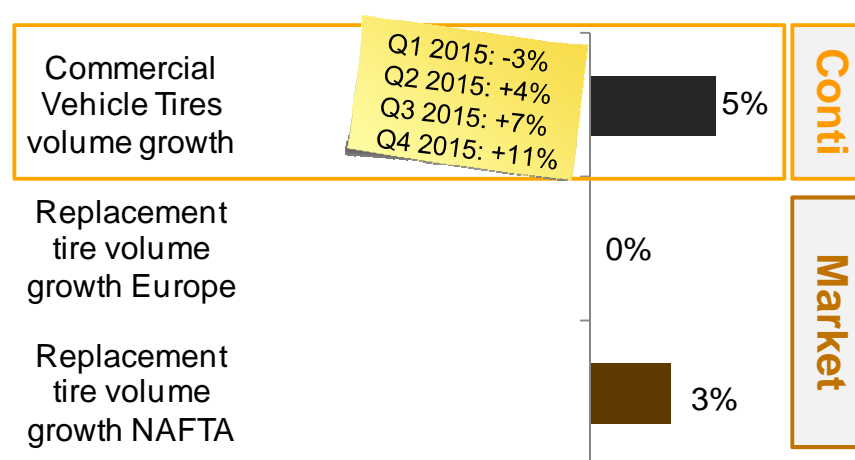
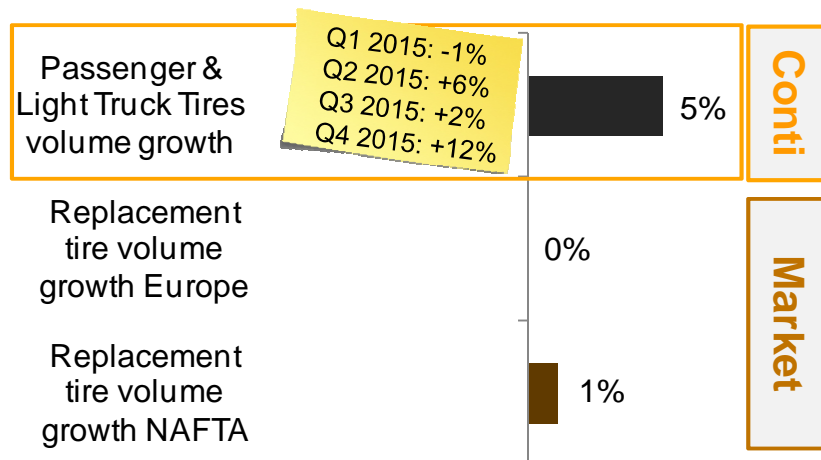
¹ Before amortization of intangibles from PPA, consolidation and special effects

1) Corporation Highlights

Growth Profile of the Corporation FY 2015



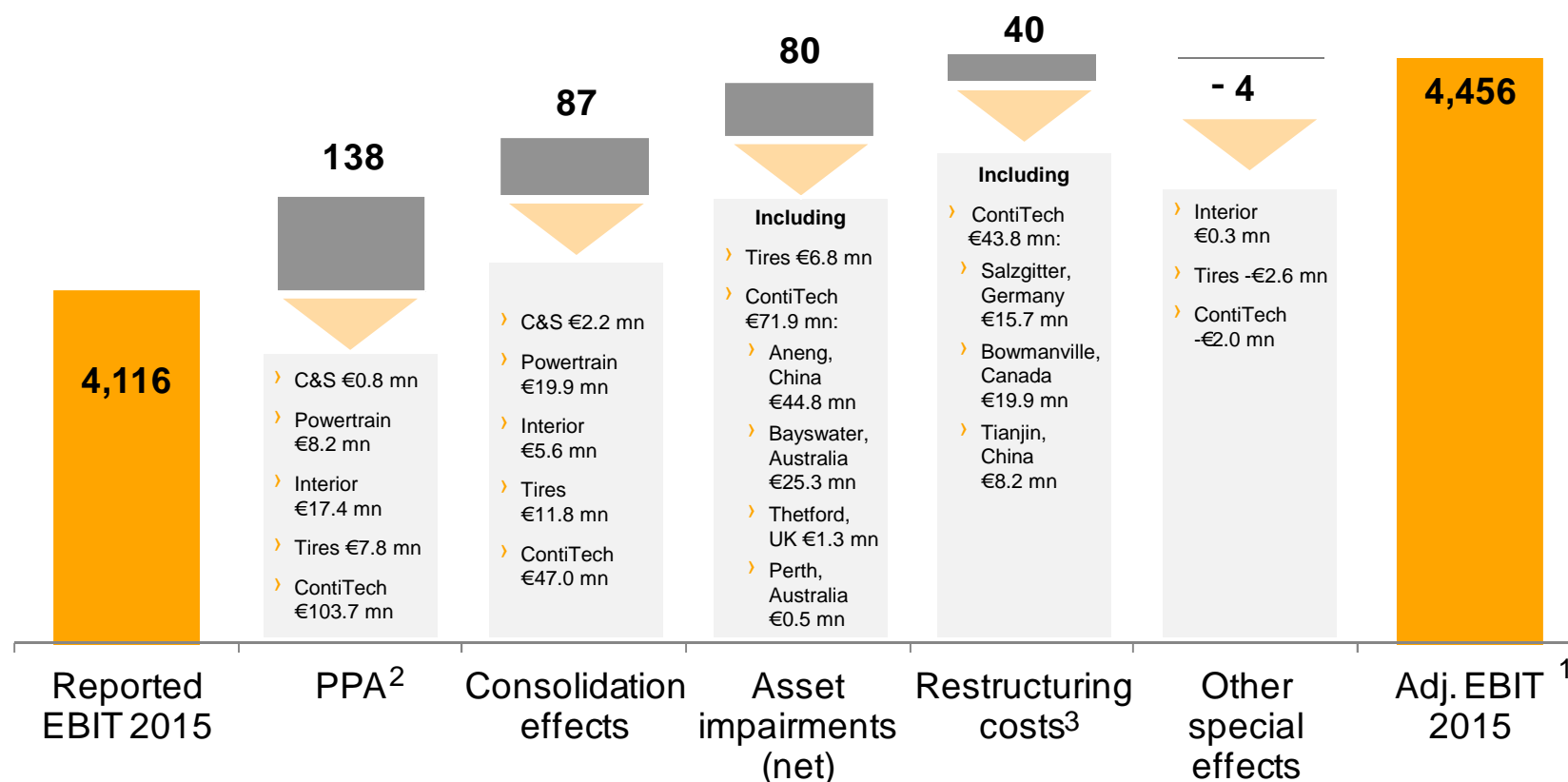
¹ According to IMF (WEO Update January 2016)



Preliminary

1) Corporation Highlights

Adjusted EBIT¹ Bridge (mn €)



¹ Before amortization of intangibles from PPA, consolidation and special effects

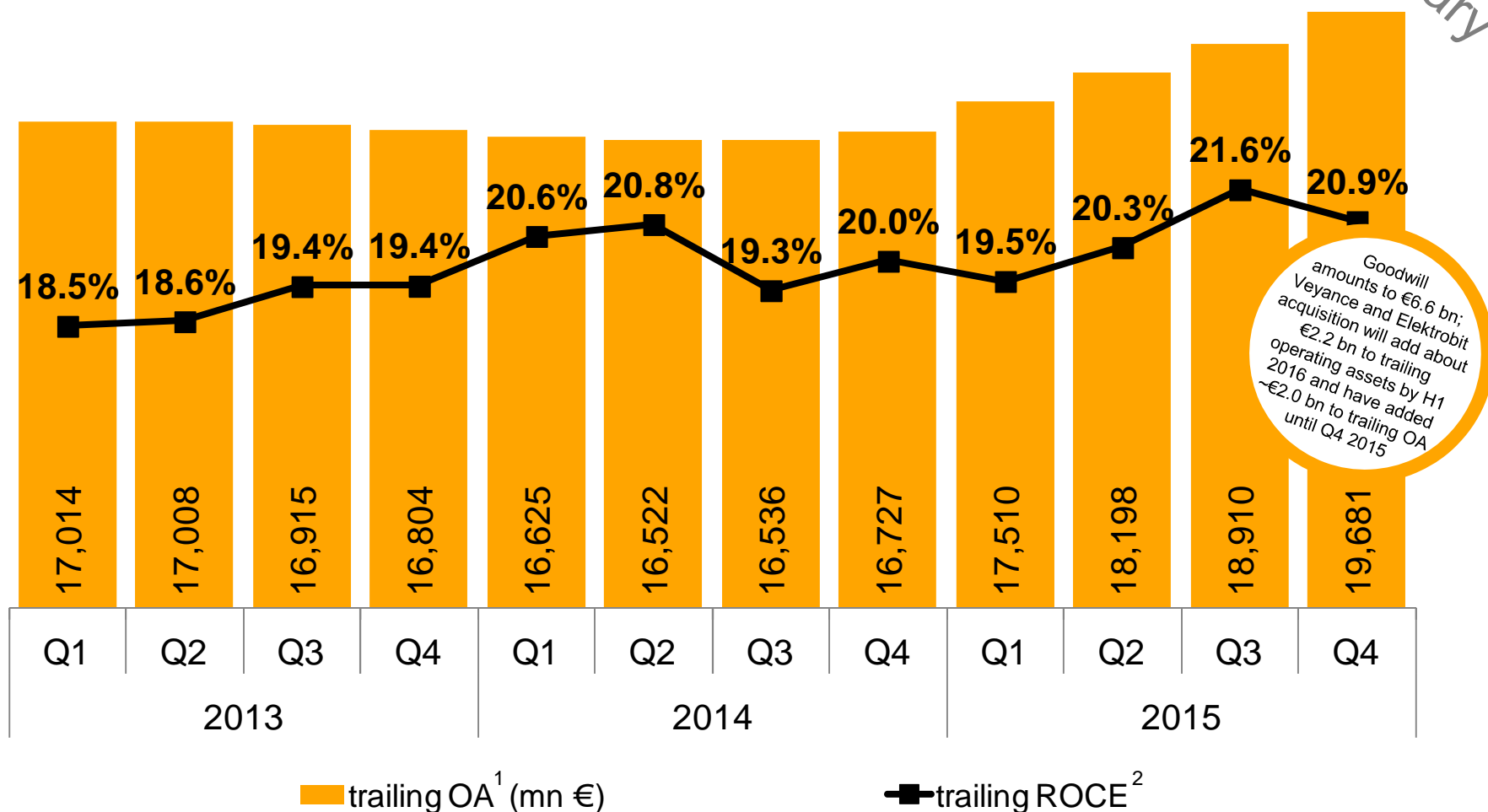
² Amortization of intangibles from PPA

³ Including asset impairments amounting to €13.7 mn

1) Corporation Highlights

Sustainable Value Creation

Preliminary



¹ Trailing operating assets are calculated as assets for the last twelve months (LTM)

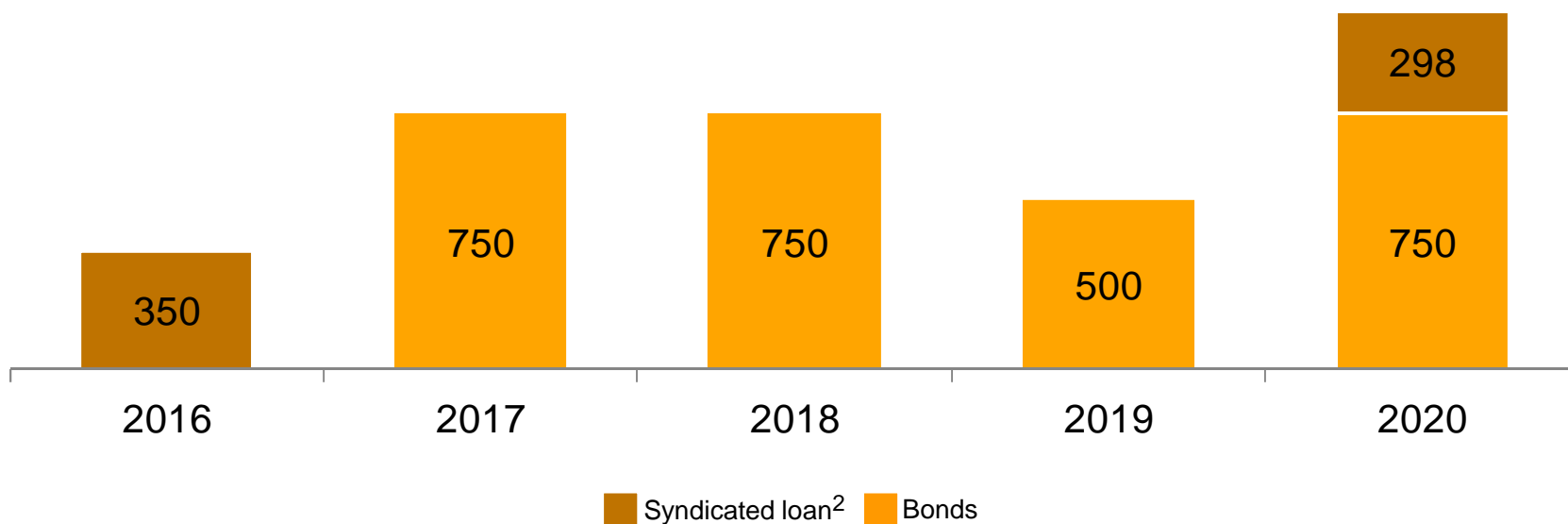
² Trailing ROCE is calculated as reported EBIT for the last twelve months (LTM) divided by trailing operating assets

1) Corporation Highlights

Maturities for Syndicated Loan and Bonds¹ (mn €)

As at December 31, 2015

| (mn €) | FY 14 | FY 15 |
|-------------------------|--------------|--------------|
| Gross indebtedness | 6,432 | 5,245 |
| Cash | 3,244 | 1,622 |
| Net indebtedness | 2,824 | 3,542 |
| Available credit lines | 4,032 | 3,612 |
| Total liquidity | 7,276 | 5,233 |



¹ All amounts shown are nominal values

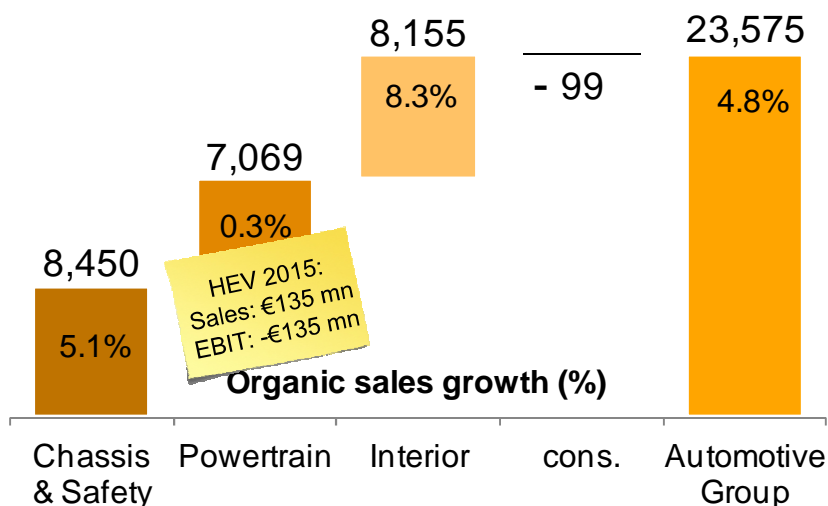
² Any utilization under the Revolving Credit Facility (RCF) has to be shown as short term debt acc. to IFRS although the RCF matures in 2020. It has a total volume of €3,000 mn

2) Automotive Group

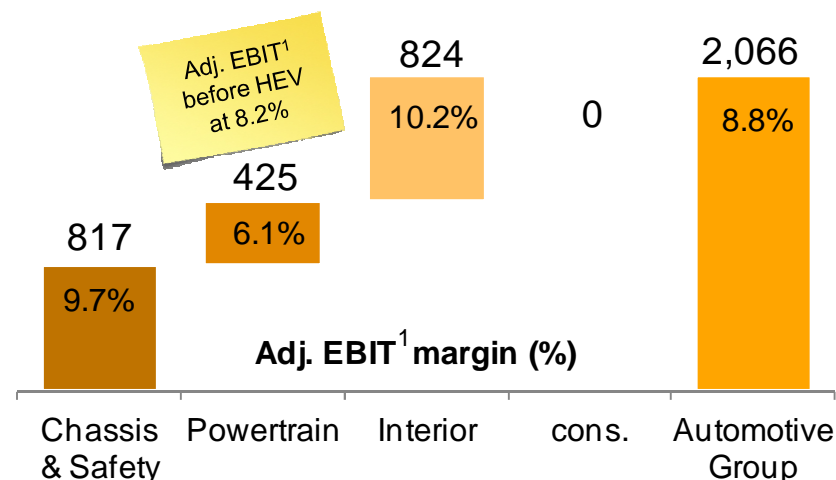
Adj. EBIT¹ Margin Improved by 80 bps

Preliminary

Automotive Group Sales (mn €) FY 2015



Automotive Group Adj. EBIT¹ (mn €) FY 2015



Reported change in sales

- › Chassis & Safety: 12.4%
- › Powertrain: 8.8%
- › Interior: 16.5%
- › Automotive Group: 12.7%

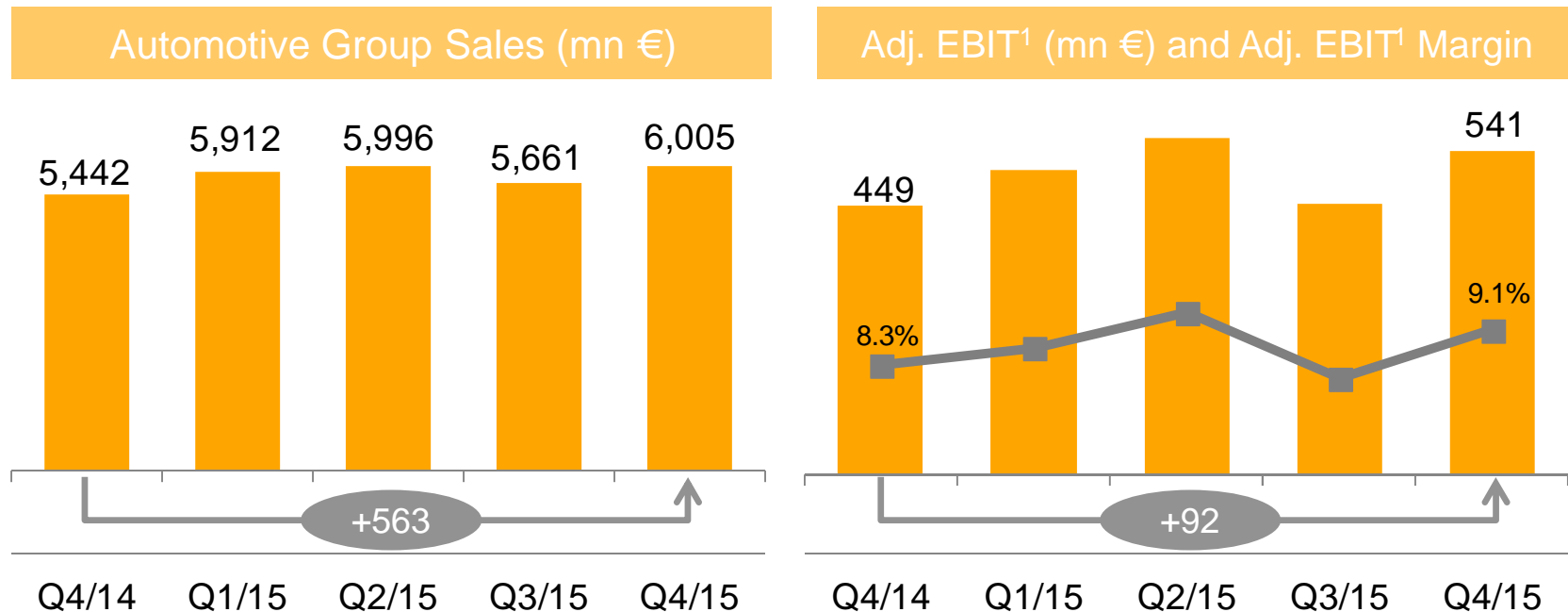
- › Reported EBITDA: €2,973 mn (12.6% of sales)
- › Reported EBIT: €2,014 mn (8.5% of sales)
- › R&D: €2,097 mn (8.9% of sales)
- › Capex: €1,275 mn (5.4% of sales)

¹ Before amortization of intangibles from PPA, consolidation and special effects

2) Automotive Group

Q4 2015: Rebound in Sales and Profits As Forecasted

Preliminary



- › Sales increased by €563 mn; organic sales growth in Q4 2015 at 4.2%
- › Adj. EBIT¹ increased by €92 mn; operating leverage² at 18%
- › Adj. EBIT¹ margin at 9.1% (PY: 8.3%)

¹ Before amortization of intangibles from PPA, consolidation and special effects

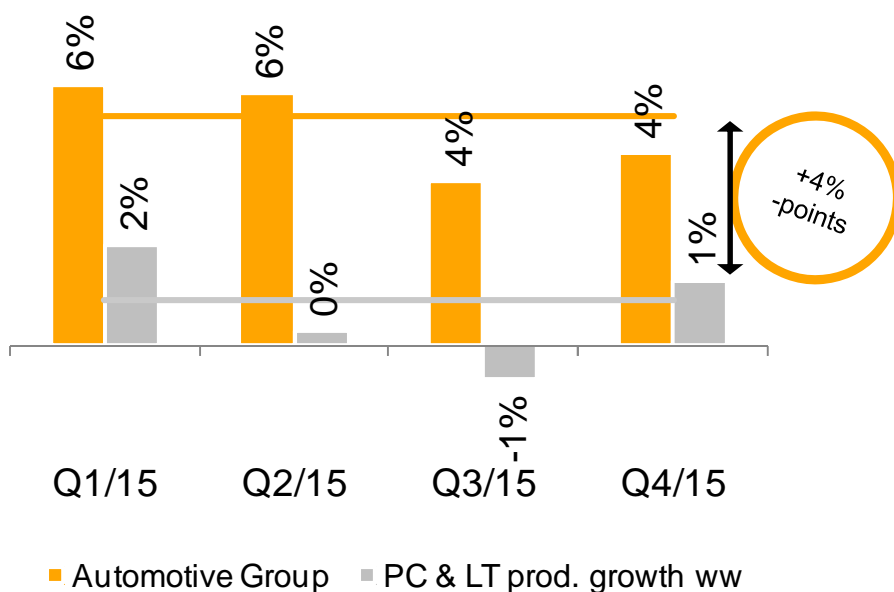
² Operating leverage is defined as delta adj. EBIT¹ divided by delta adjusted sales

Preliminary

2) Automotive Group

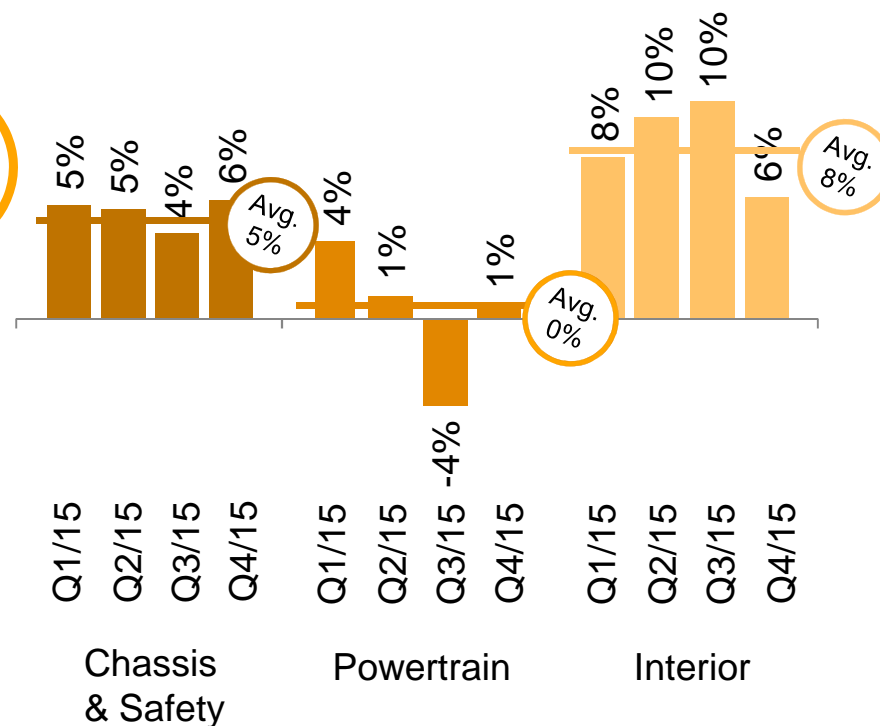
Sales Growth Profile 2015 Automotive Group

Organic Sales Growth vs.
PC & LT¹ Production Growth



¹Passenger car and light truck

Organic Sales Growth
by Division

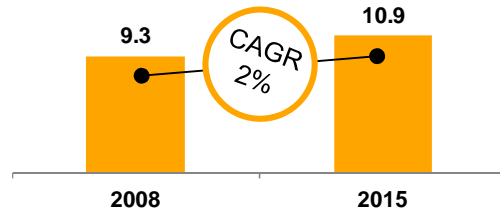


2) Automotive Group

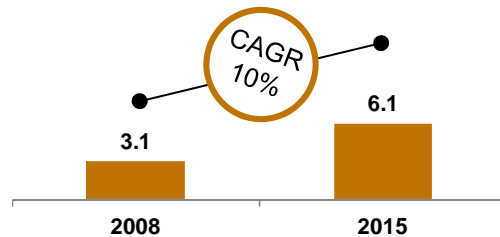
Sales Growth Tops Car Production in Every Major Market

Sales by region (bn €)

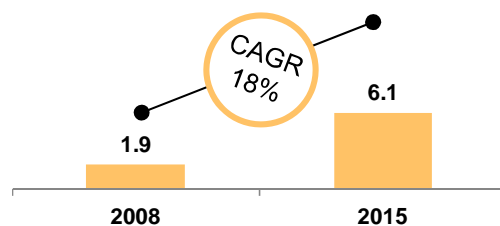
Europe



NAFTA



Asia

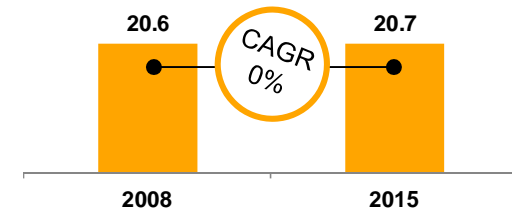


¹ Content is calculated as sales divided by total car production

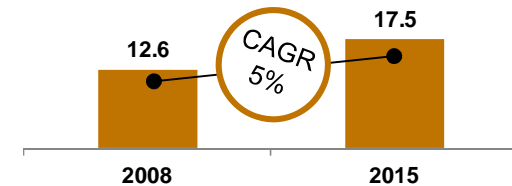
- › Annualized sales growth in Europe amounted to 2%
- › Annualized production growth was 0%
- › Content¹ grew to €529

PC & LT production by region (mn units)

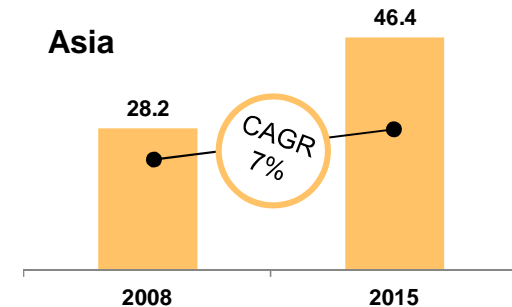
Europe



NAFTA



Asia



Source: IHS

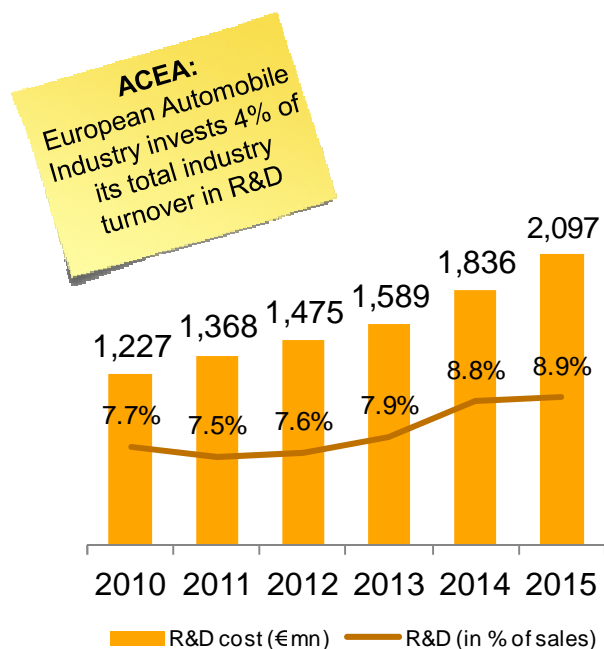
- › Annualized sales growth in NAFTA amounted to 10%
 - › Annualized production growth was 5%
 - › Content¹ grew to €347
-
- › Annualized sales growth in Asia amounted to 18%
 - › Annualized production growth was 7%
 - › Content¹ grew to €132

2) Automotive Group

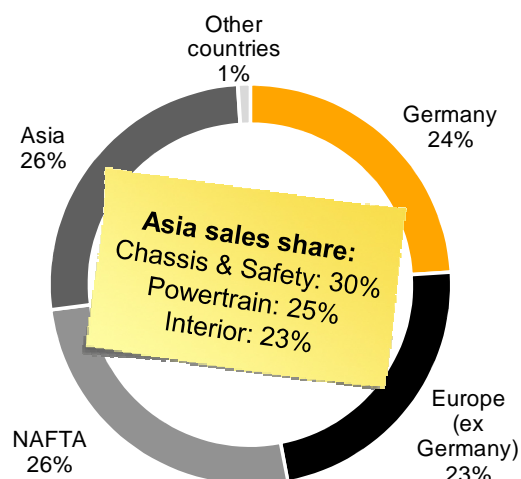
High Earnings Quality in Automotive

Preliminary

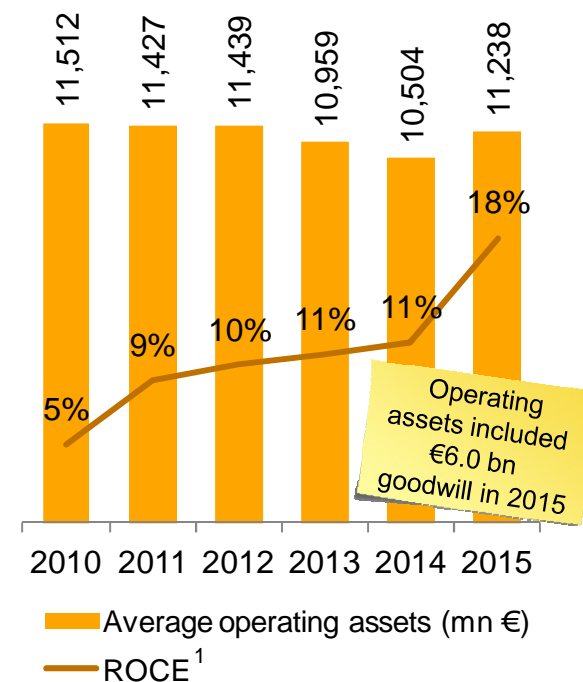
High level of R&D¹



Regionally balanced business (2015)



Value Creation Accelerating



¹ IAS 19 (rev.2011) applied since 2012

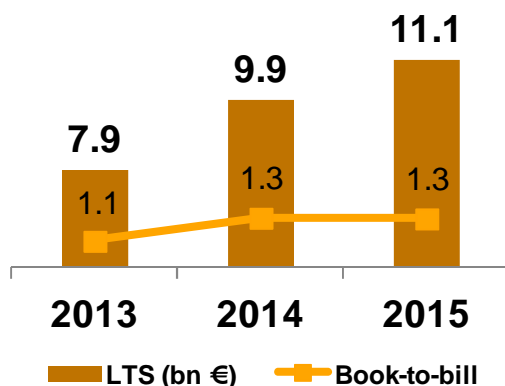
2) Automotive Group

Order Intake (LTS¹) in the Automotive Group €30 bn in 2015

Preliminary

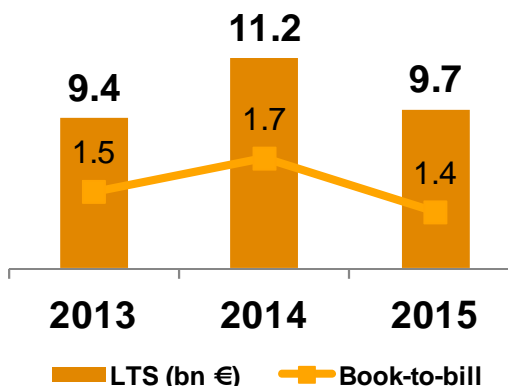
Chassis & Safety order intake (bn €)

- › ADAS book-to-bill ratio at 2.4x
- › VED book-to-bill at 1.4x on new MC100 and MC 1
- › More than 40% of the order intake was acquired outside of Europe and NAFTA



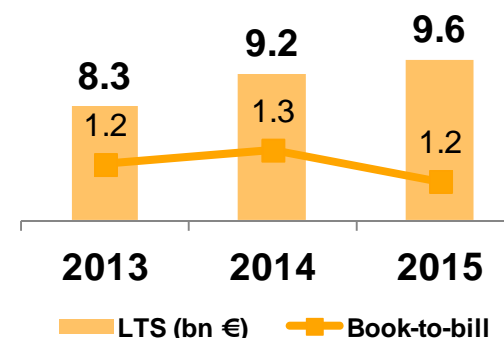
Powertrain order intake (bn €)

- › Business unit HEV acquired >€1 bn in life-time sales
- › Engine Systems (ES) order intake impacted in H2 2015 by market environment
- › More than 45% of order intake was acquired outside of Europe and NAFTA



Interior order intake (bn €)

- › Solid order backlog with book-to-bill running at 1.3x in Body & Security (BS) and Instrumentation and Driver HMI (ID)
- › First order acquired in ITS
- › >25% of order intake was acquired in Asia



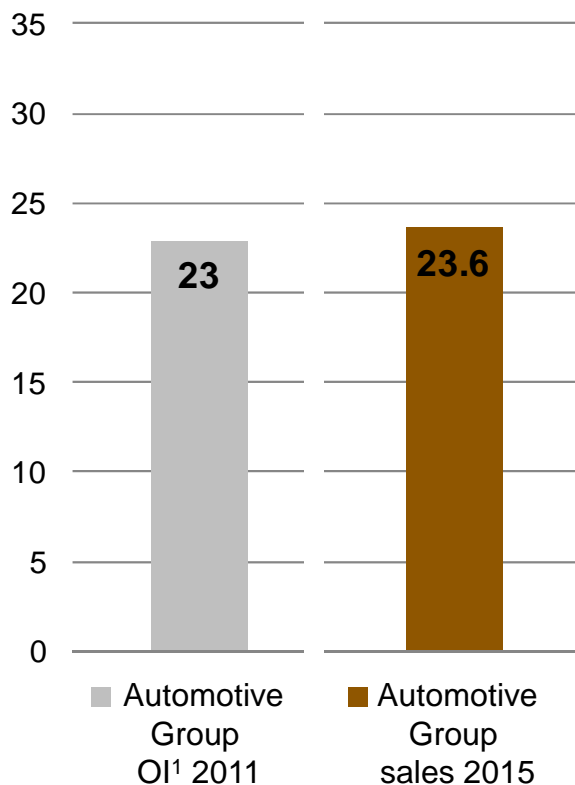
¹ Life-time sales

2) Automotive Group

Reality Check – How Reliable is the Order Intake?

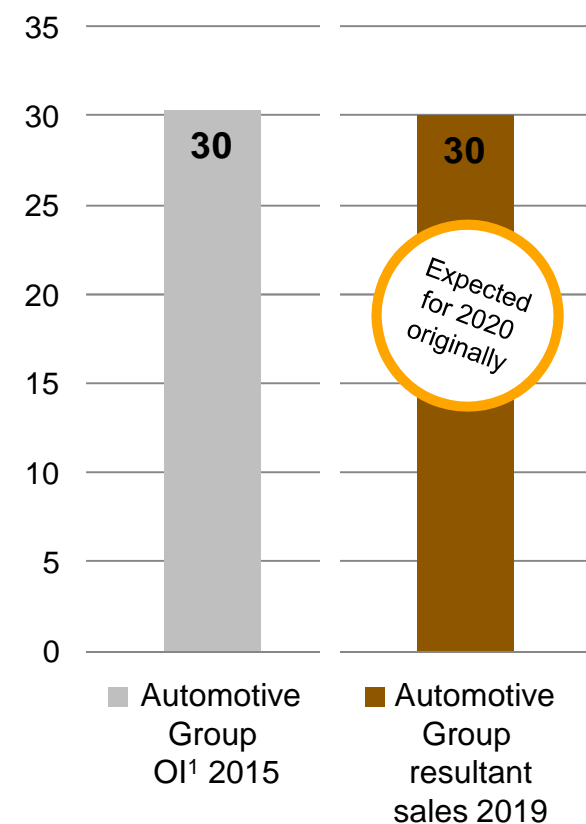
Preliminary

Order Intake 2011 vs. Sales 2015 (bn €)



- › Order backlog acquired in 2011 amounted to €23 bn
- › Usually the order backlog translates into sales with a time lag of 4-5 years
- › Sales achieved in 2015 amounted to €23.6 bn
- › More limited revenue growth in Powertrain was more than compensated by Chassis & Safety and Interior business, mirroring OEM content preference over the last years
- › 2015 order book totaled more than €30 bn life-time sales and provides confidence that €30 bn will be achieved in Automotive Group sales by 2019

Order Intake 2015 and Resultant Sales (bn €)



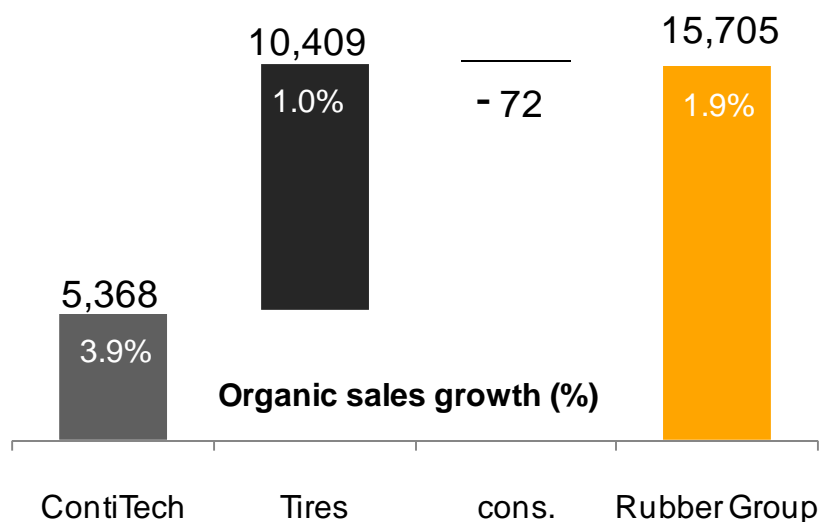
¹ OI = Order Intake

3) Rubber Group

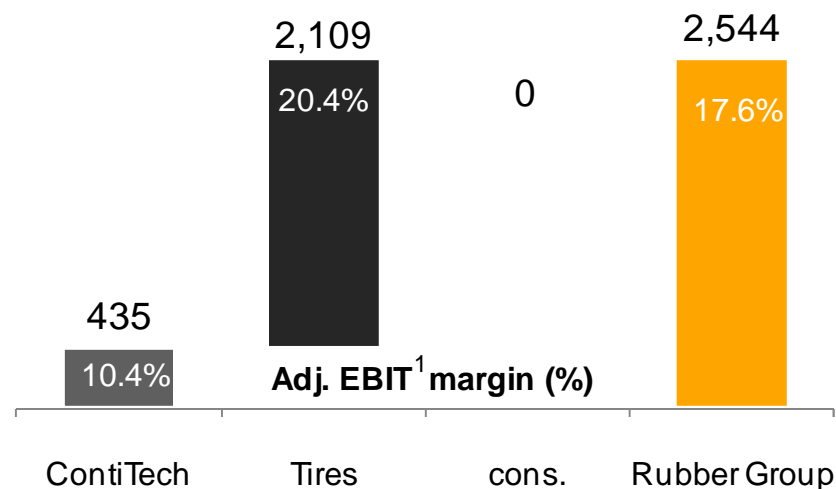
Profitability Sustained at Elevated Level

Preliminary

Rubber Group Sales (mn €) FY 2015



Rubber Group Adj. EBIT¹ (mn €) FY 2015



Reported change in sales

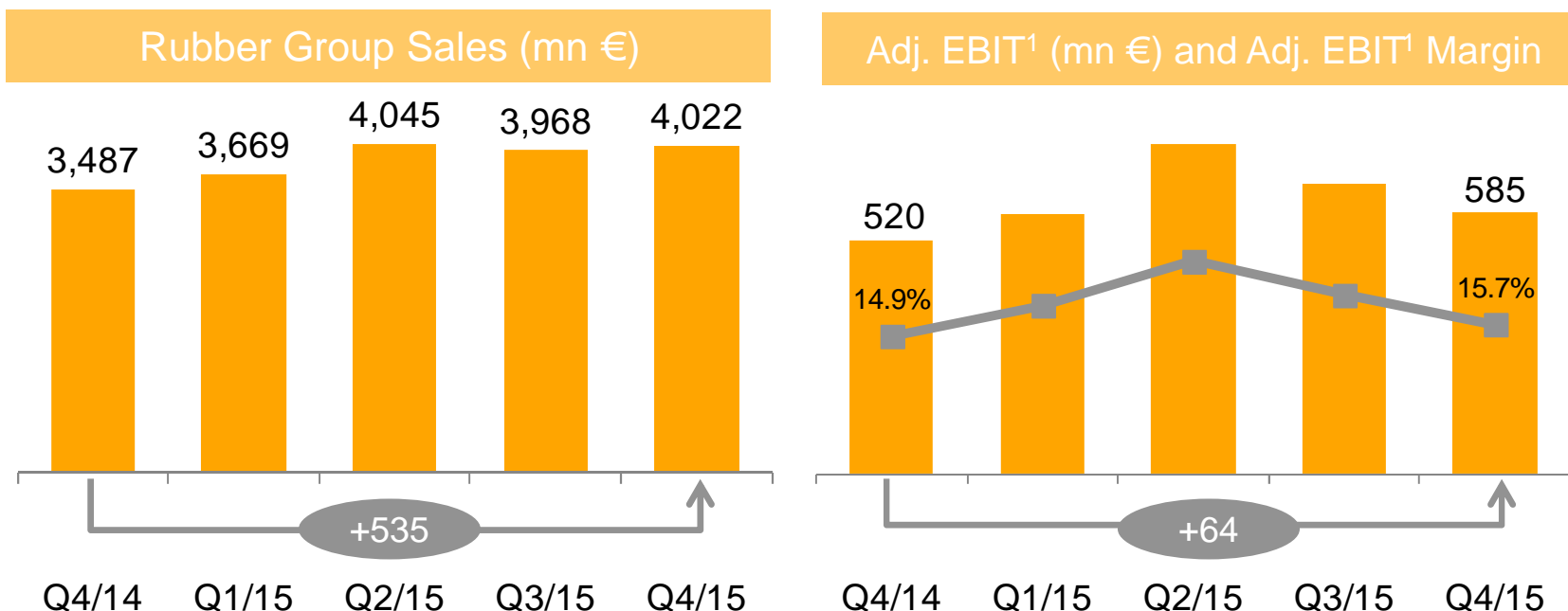
- › ContiTech: 36.5%
- › Tires: 6.4%
- › Rubber Group: 15.2%

- › Reported EBITDA: €3,182 mn (20.3% of sales)
- › Reported EBIT: €2,256 mn (14.4% of sales)
- › R&D: €352 mn (2.2% of sales)
- › Capex: €903 mn (5.8% of sales)

¹ Before amortization of intangibles from PPA, consolidation and special effects

3) Rubber Group

Q4 2015: Tires Offset ContiTech Results



- › Sales increased by €535 mn as a result of a further recovery in Continental tire volumes and solid organic growth in ContiTech
- › Veyance Technologies contributed €286 mn to sales; operating profit margin remained at depressed levels as mining and fluid business suffered from the difficult market environment during H2 2015
- › Tire volumes increased by 12% during the quarter; FX had a positive effect of ~2% on tire sales in Q4 2015 while price mix remained constant at -3%

¹ Before amortization of intangibles from PPA, consolidation and special effects

3) Rubber Group

Tires – Continuously Improving Mix

Preliminary

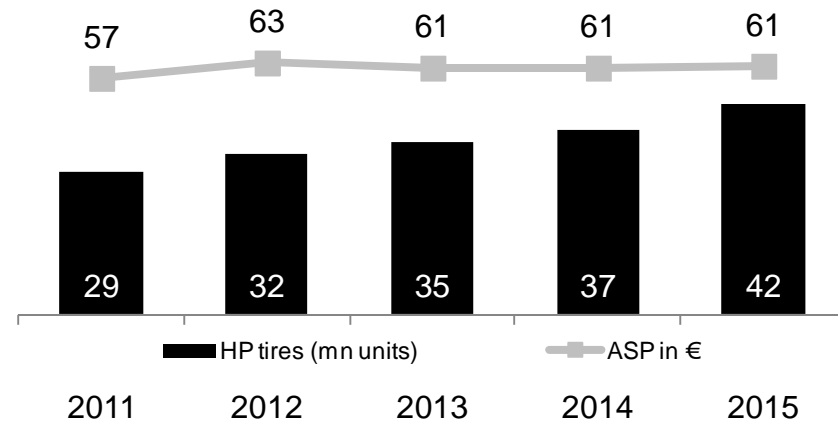
- › 142 mn units sold in 2015
- › ASP¹ in PLT unchanged at €61 in 2015 despite negative pricing on solid mix development and positive FX effects
- › HP² tire sales grew by 14% in 2015 to 42 mn units
- › Share of HP² and winter tires in total unit sales improved to 47% from 41% in 2011
- › 21 mn winter tires sold worldwide despite very mild winter in Europe
- › Continental's winter tire inventories at the end of February 2016 are at very healthy level

¹ Average Selling Price (ASP) derived by dividing total PLT sales by total units

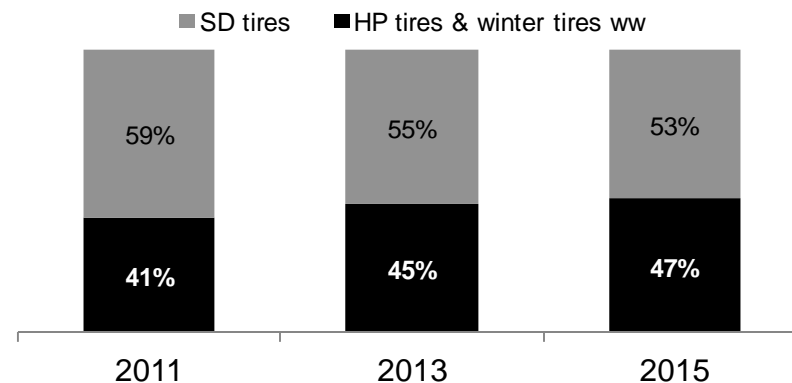
² High Performance is all $\geq 17''$ excluding winter tires

³ Standard tire

HP² Tires Sales and ASP¹ 2011 - 2015



HP² & Winter Tires vs. SD³ Tires

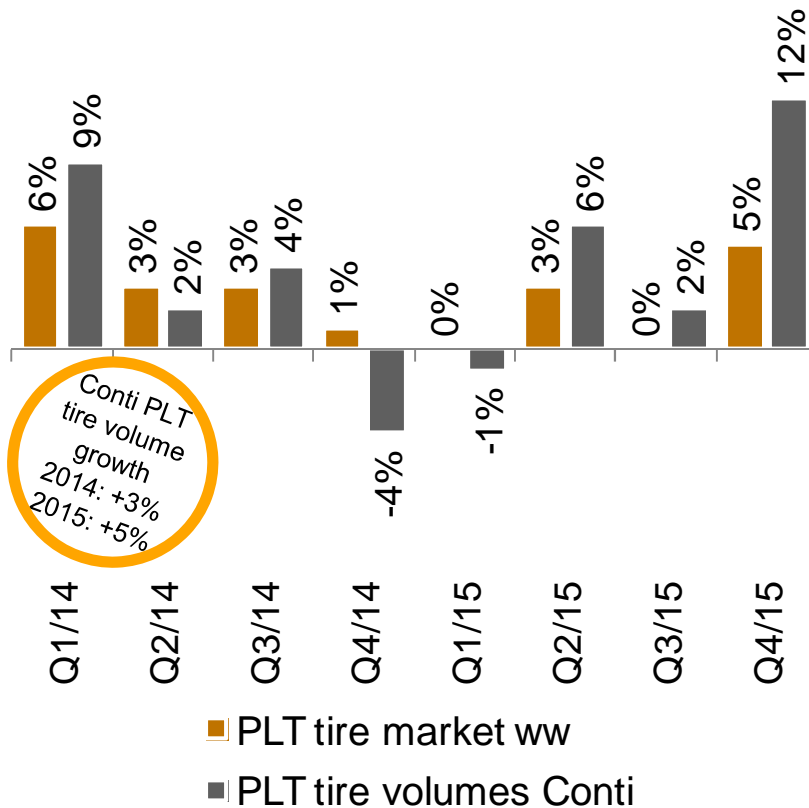


3) Rubber Group

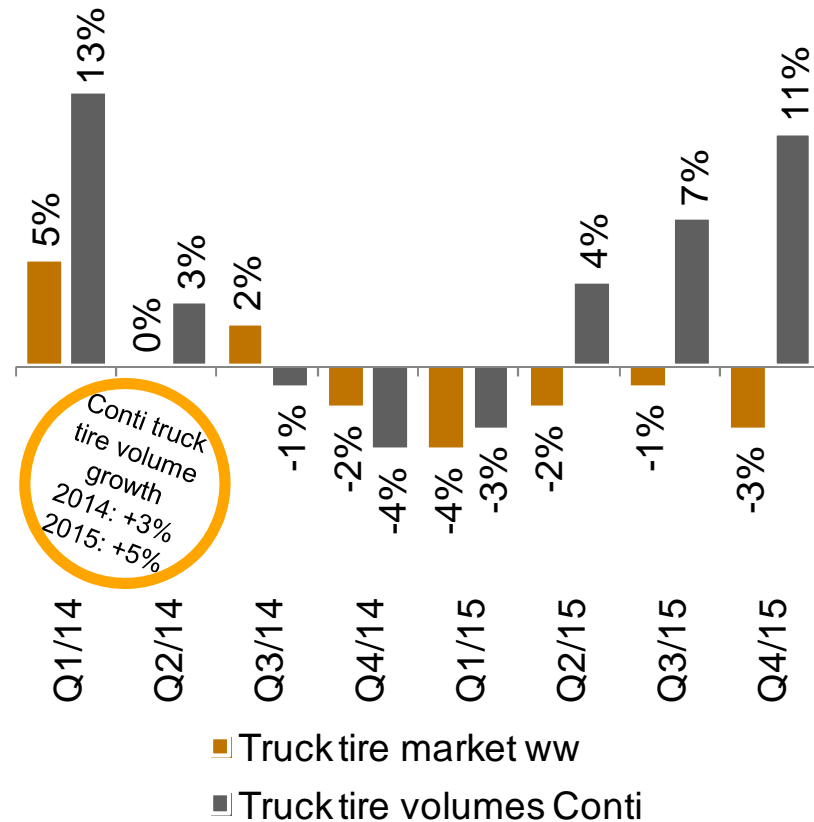
Strong Volume Recovery in Tires throughout 2015

Preliminary

PLT Tire Market ww vs. Conti Volumes



Truck Tire Market ww vs. Conti Volumes

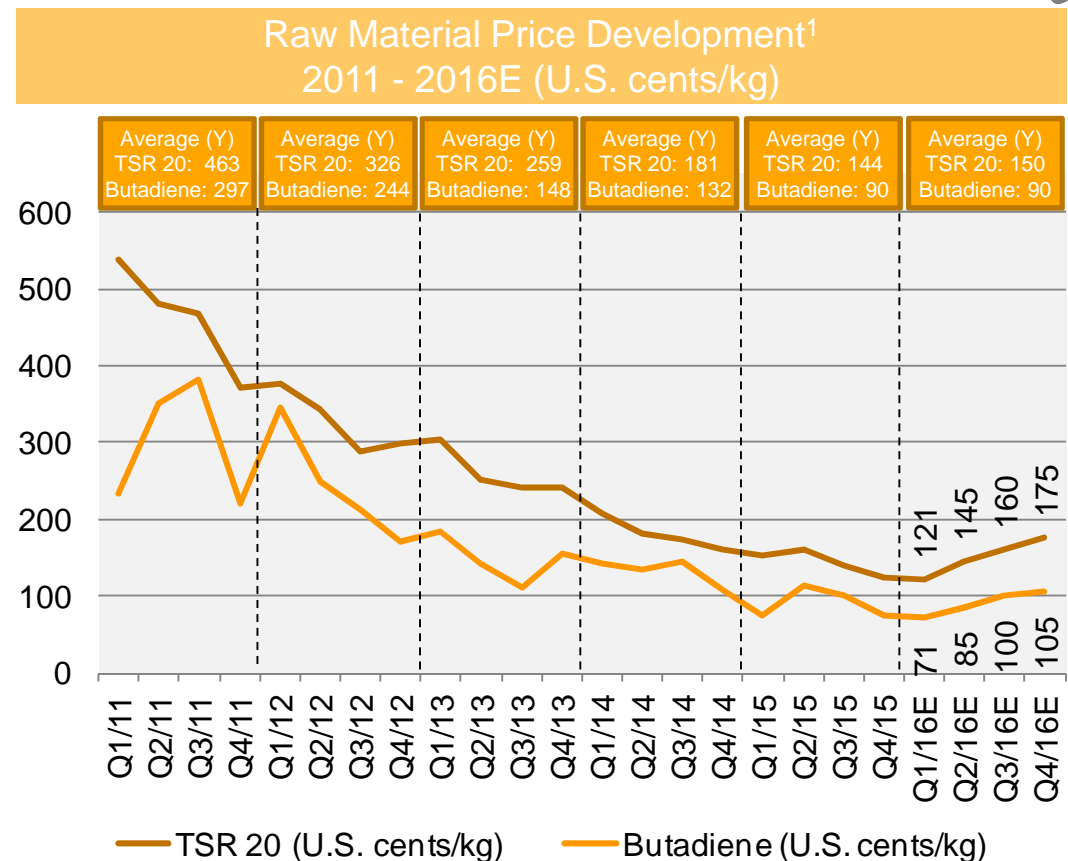


3) Rubber Group

Expected Raw Material Price Development in 2016

Preliminary

- › Natural rubber price (TSR 20) expected to average U.S. \$1.50 in 2016 (PY: U.S. \$1.44)
- › Synthetic rubber price (butadiene feedstock) forecasted to average U.S. \$0.90 in 2016 (PY: U.S. \$0.90)
- › U.S. \$50 mn gross benefit expected for every U.S. \$10 decline in oil price (average was U.S. \$52 in 2015)
- › Tailwind from lower raw material cost to amount to about €100 mn in 2016

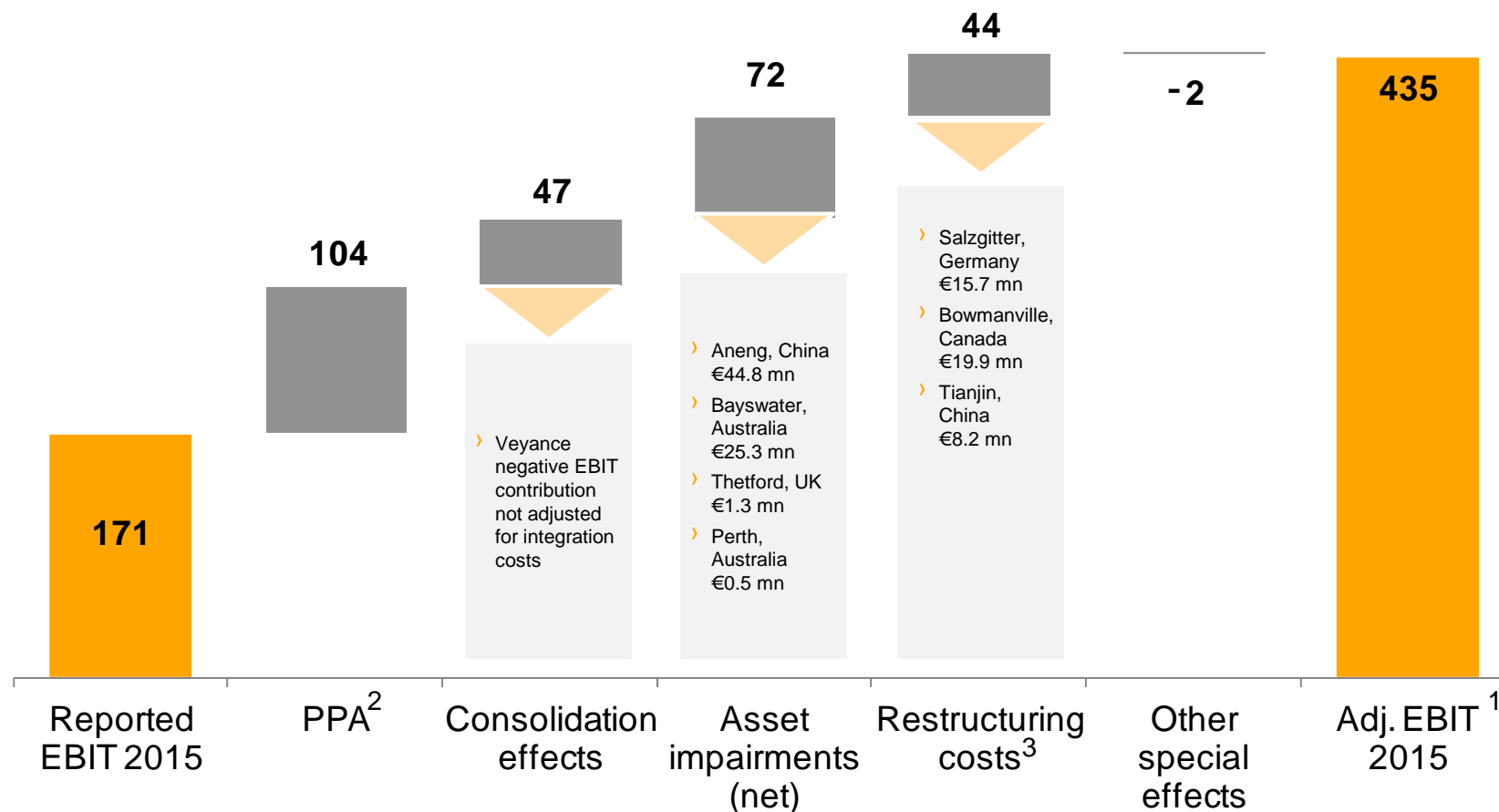


¹ Source: Bloomberg and Continental estimates for 2016

3) Rubber Group

ContiTech Adjusted EBIT¹ Bridge (mn €)

Preliminary



¹ Before amortization of intangibles from PPA, consolidation and special effects

² Amortization of intangibles from PPA

³ Including asset impairments amounting to € 14.2 mn

3) Rubber Group

ContiTech: Determining the Right Reference Point for 2016

Preliminary

| mn € | Veyance 2015 | ContiTech "old" ¹ 2015 | ContiTech 2015 |
|-------------------------------------|-----------------|--------------------------------------|-------------------|
| Sales | 1,145 | 4,223 | 5,368 |
| EBIT reported | -233 | 404 | 171 |
| PPA ² | 97 | 7 | 104 |
| Special effects | 89 | 25 | 114 |
| EBIT before PPA and special effects | -48 | 436 | 388 |
| Integration cost | 72 | 0 | 72 |
| Reference point for 2016 | 24 | 436 | 460 |
| in % of sales | 2.1% | 10.3% | 8.6% |

Reference
point for 2016

¹ Including some minor consolidation effects

² Amortization of intangibles from PPA

3) Rubber Group

ContiTech Exposure to Oil and Mining Business

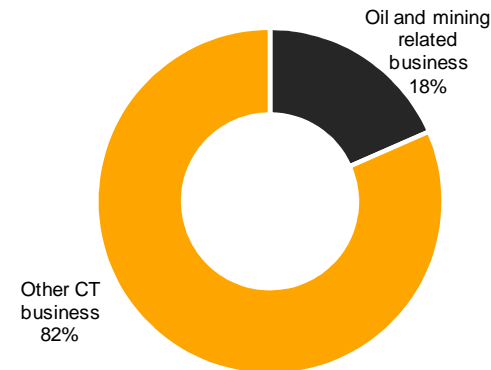
Preliminary

- › Oil and mining related exposure at ContiTech amounts to 18% in 2015
- › Measures implemented to align costs in Industrial Fluid Systems
- › Restructuring initiated in Conveyor Belt Group to align capacity
 - › 7 out of 25 locations are affected: Australia, Canada, Chile, China, Greece, Turkey and the UK
- › Further restructuring to be started in H1 2016
- › Vast majority of the business doing well

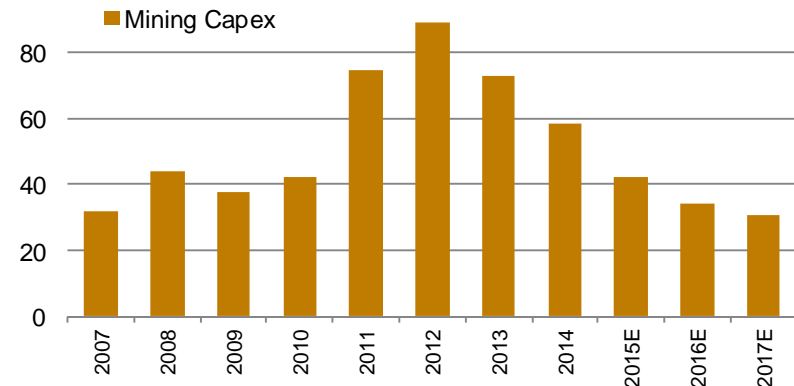
Target to grow sales and adj. EBIT¹ in 2016

¹ Before amortization of intangibles from PPA, consolidation and special effects

Oil and Mining related business



Mining Capex (mn US\$)

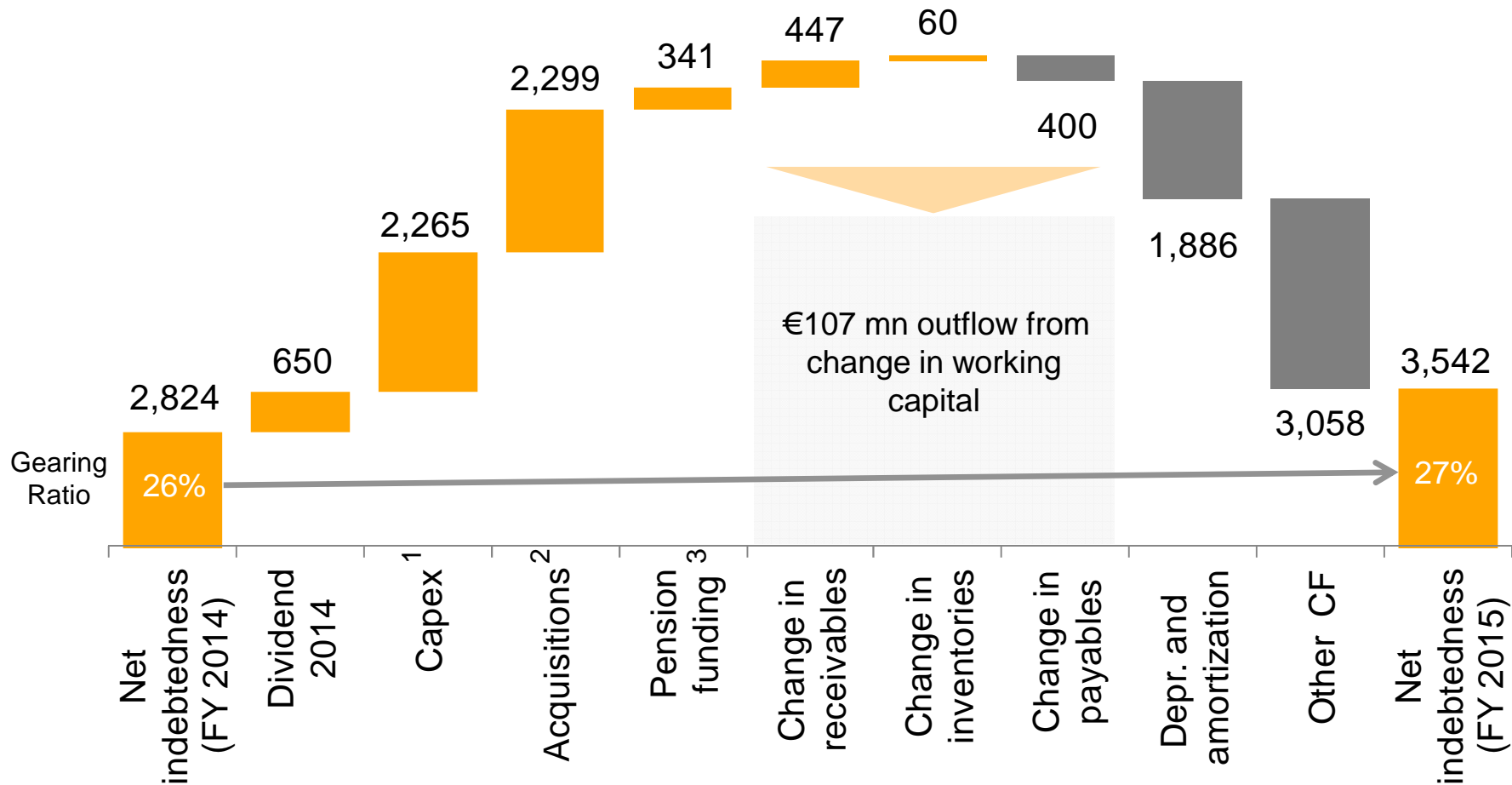


Source: Company filings and consensus data (Feb 2016) for BHP, Rio, Vale, Grupo Mexico, FCX, ABX, GG, NEM, NCM, TCK/B, ANTO, NUE, AA, KGC, AEM, EGO

4) Indebtedness and Cash Flow

Net Indebtedness Bridge (mn €)

Preliminary



¹ According to cash flow statement incl. intangible assets

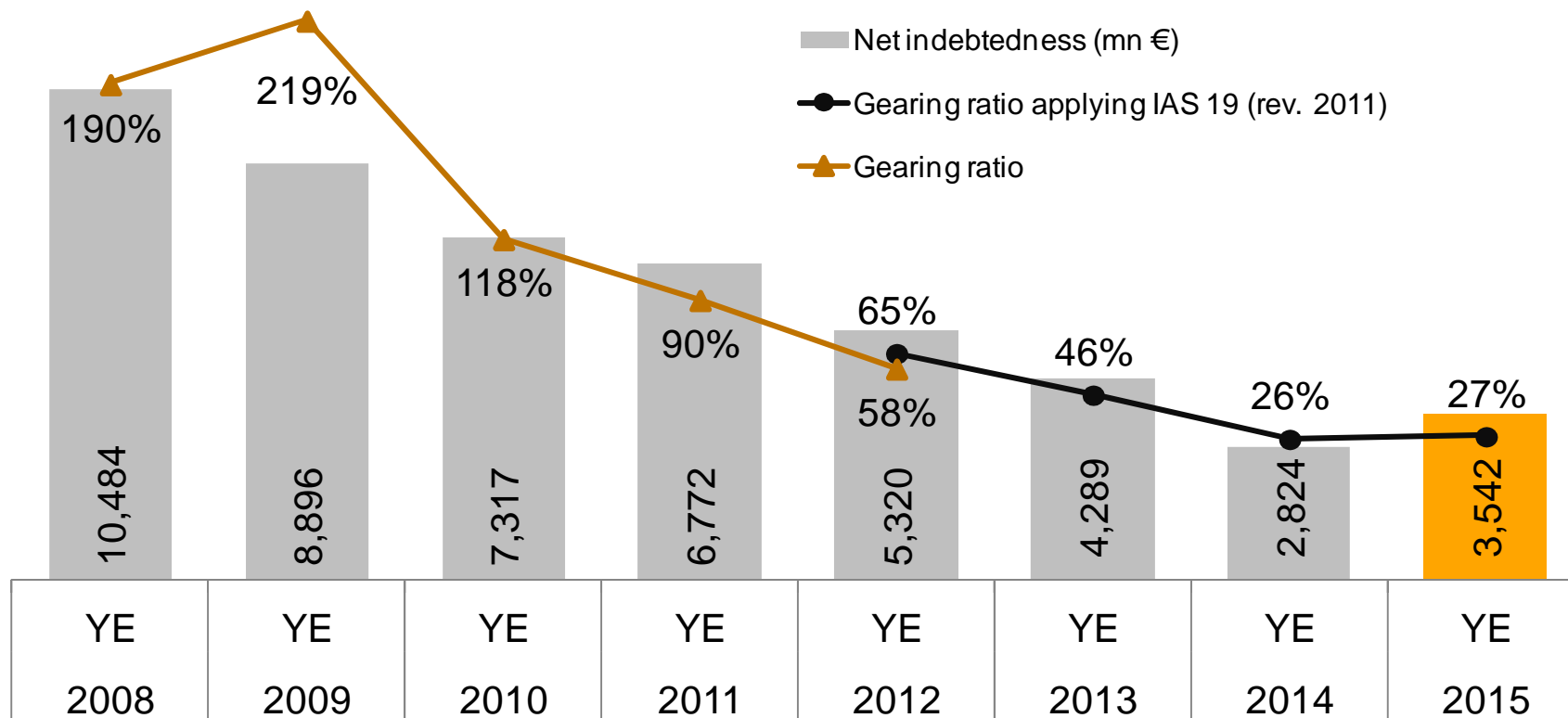
² Veyance Technologies (01/15), Elektrobit Automotive (07/15), A-Z Formen- und Maschinenbau Group (01/15), Continental Advanced Lidar Solutions (10/15) and others

³ Due to the fact that part of the Continental Pension Trust e.V. could regain the status of qualifying plan assets in FY 2015

4) Indebtedness and Cash Flow

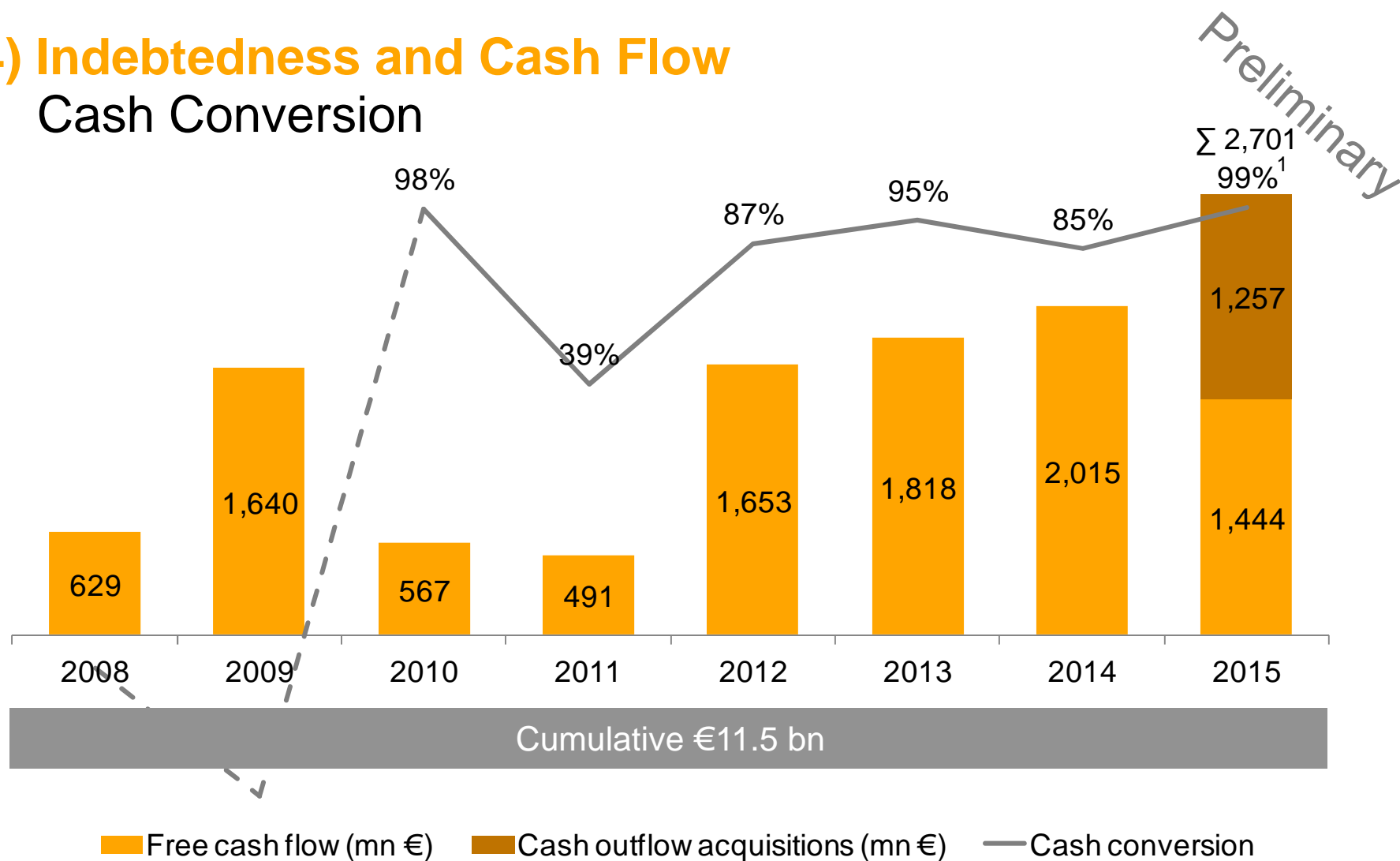
Net Indebtedness and Gearing Ratio

Preliminary



4) Indebtedness and Cash Flow

Cash Conversion

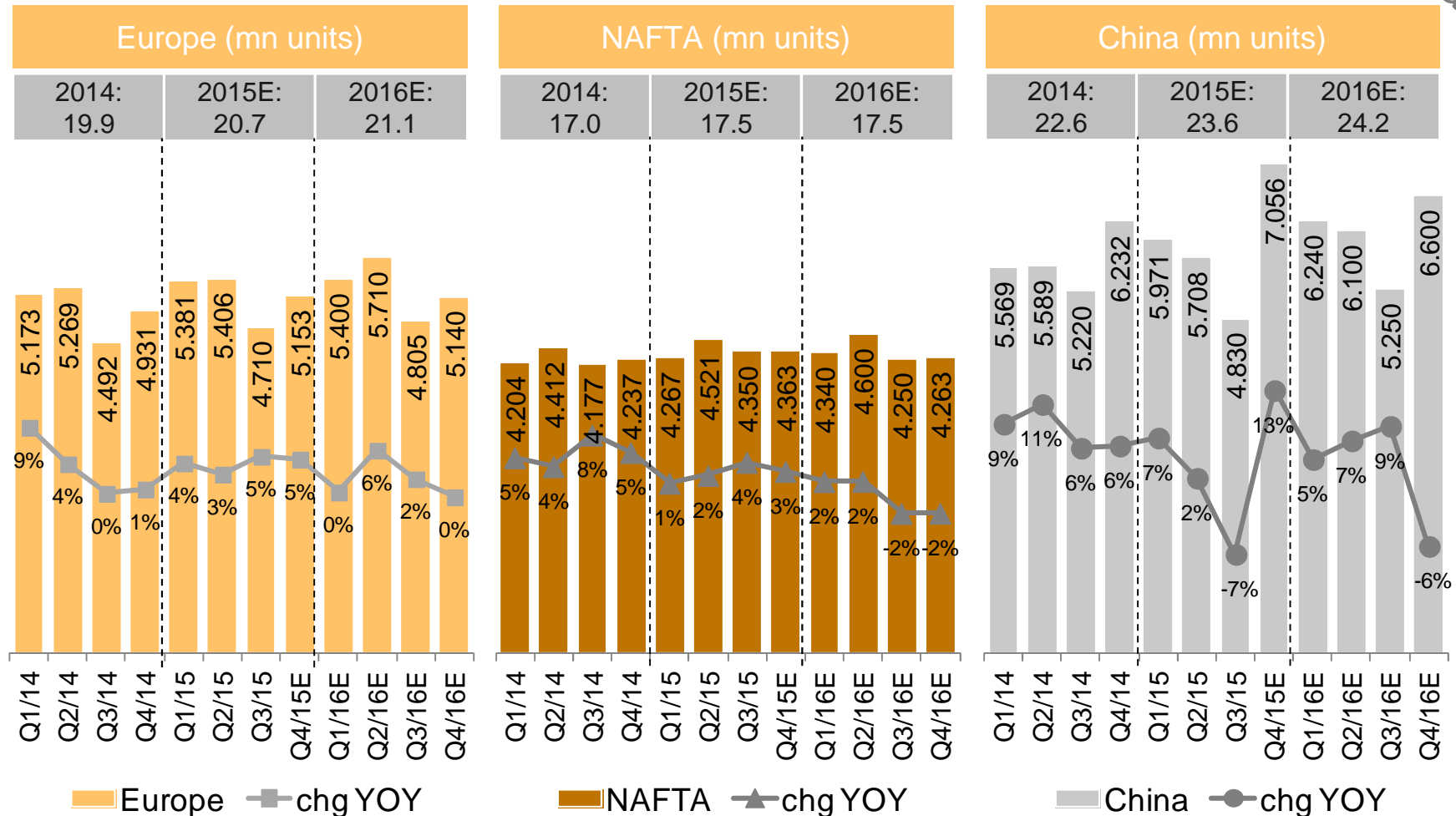


¹ Free cash flow before acquisitions divided by net income attributable to the shareholders of the parent; IAS 19 (rev.2011) applied since 2012

5) Outlook 2016

PC & LT Production by Quarter

Preliminary

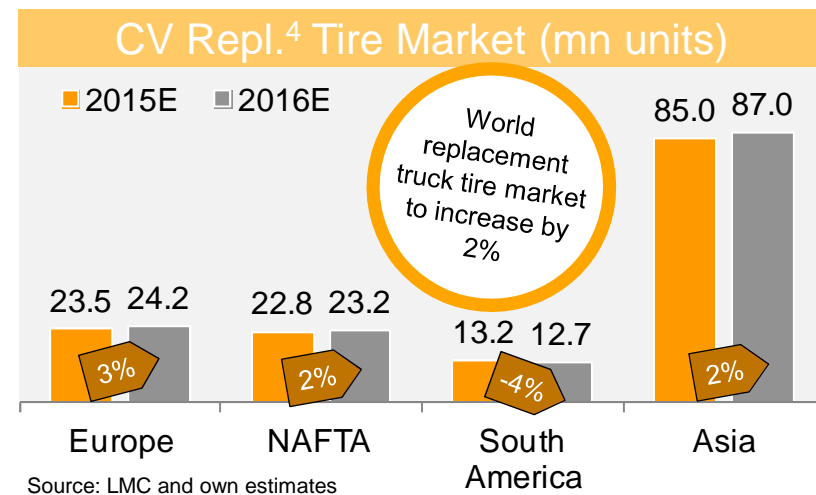
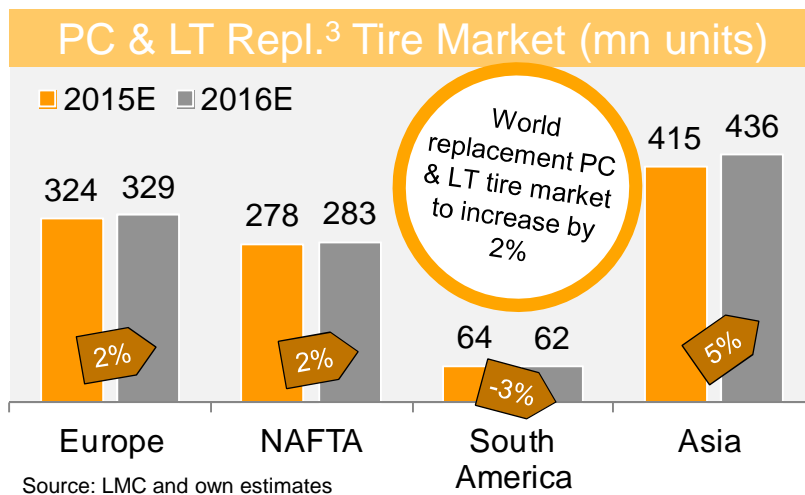
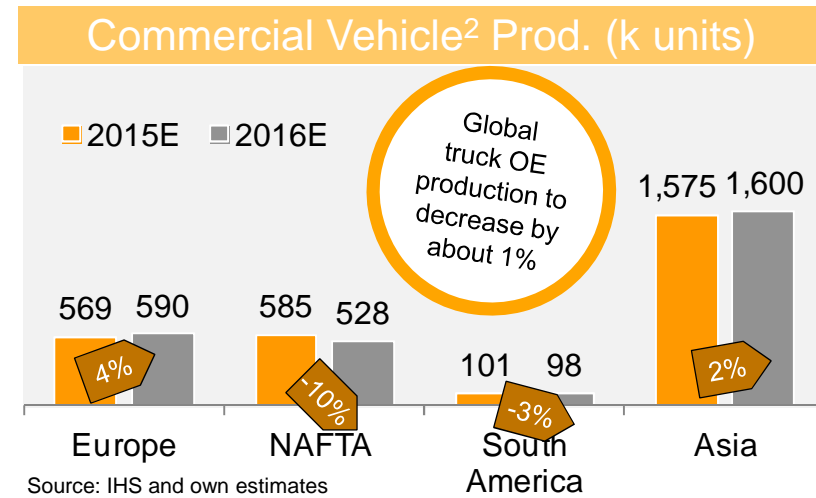
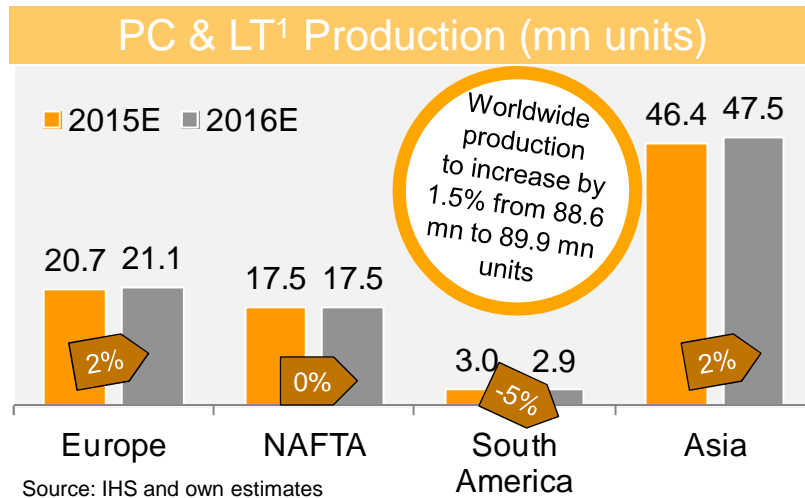


Source: IHS and own estimates, Europe excluding Kazakhstan and Uzbekistan

5) Outlook 2016

Market Outlook for Major Regions 2016

Preliminary



5) Outlook 2016

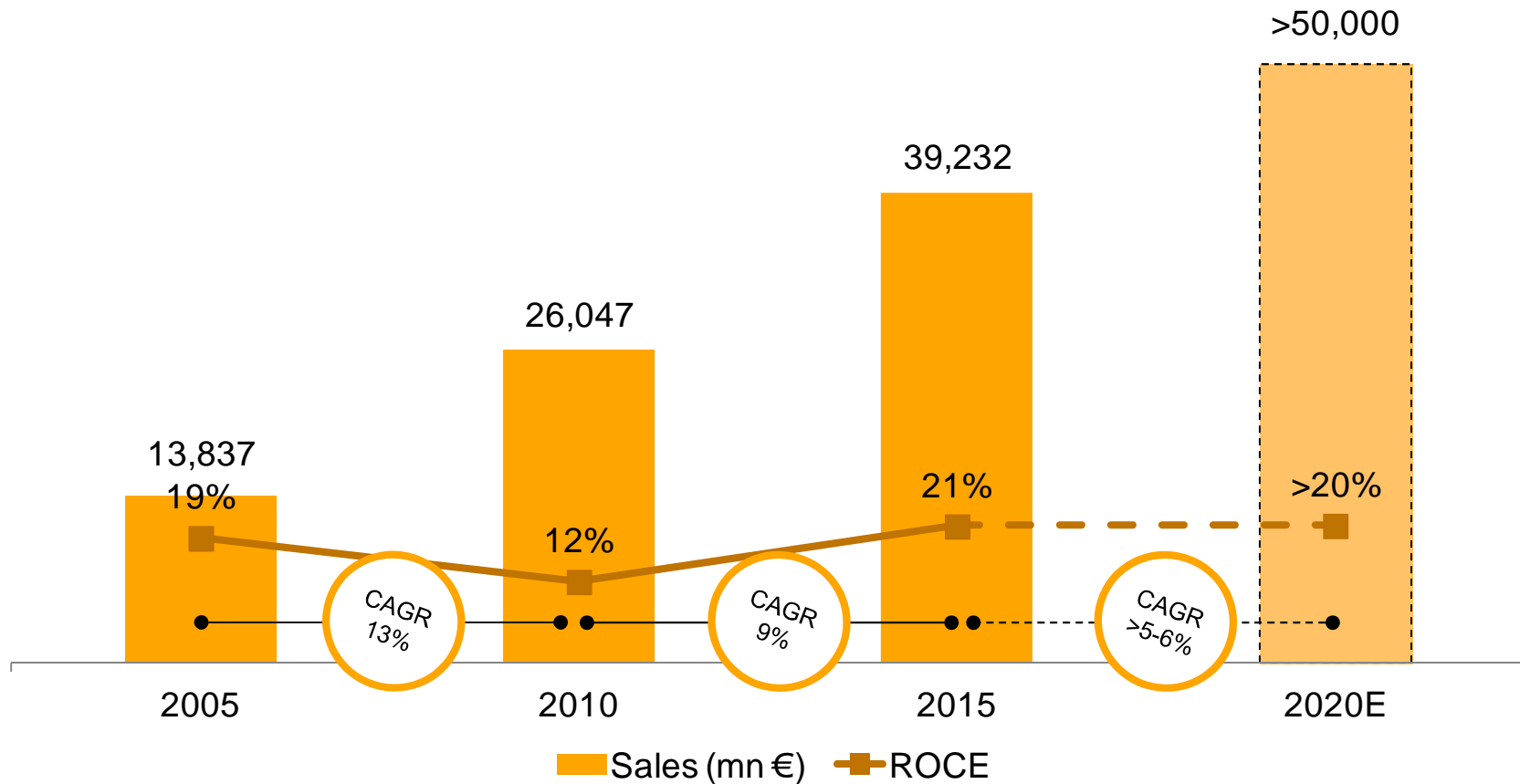
Continental Corporation

Preliminary

| | 2015 | 2016E |
|--|----------------------------|---|
| Consolidated sales adj. EBIT ¹ | €39.2 bn €4.5 bn | To increase to ~€41 bn at constant FX rates To comfortably achieve >10.5% |
| Automotive Group adj. EBIT ¹ | €23.6 bn €2.1 bn | ~€25 bn >8.5% |
| Rubber Group adj. EBIT ¹ | €15.7 bn €2.5 bn | >€16 bn ~15.5% |
| Raw material cost impact | Relief of about €250 mn | Raw materials to positively affect Rubber Group results in 2016 by about €100 mn |
| Special effects | -€116 mn | About -€100 mn |
| Net interest result Tax rate | -€246 mn 28.2% | <-€250 mn ~30% |
| Capex PPA | €2.2 bn €138 mn | Capex at around 6% of sales PPA amortization: ~€150 mn |
| Free cash flow before acquisitions | €2.7 bn | At least €1.8 bn |

6) Medium Term Outlook

More than €50 bn in Sales and >20% ROCE by 2020



Global PC & LT¹
production CAGR
2005-2010: 3%

Global PC & LT¹
production CAGR
2010-2015: 4%

Global PC & LT¹
production CAGR
2015-2020E: 1-2%

Thank you!



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Continental

Financial Calendar

2016

| | |
|---|-------------------|
| Preliminary figures for the fiscal year 2015 | January 11, 2016 |
| Annual Financial Press Conference | March 3, 2016 |
| Annual Shareholders' Meeting (incl. key data for Q1 2016) | April 29, 2016 |
| Q1 Financial Report | May 4, 2016 |
| Half Year Financial Report | August 3, 2016 |
| Nine Month Financial Report | November 10, 2016 |

2017

| | |
|---|----------------|
| Preliminary figures for the fiscal year 2016 | January 2017 |
| Annual Financial Press Conference | March 2017 |
| Annual Shareholders' Meeting (incl. key data for Q1 2017) | April 28, 2017 |
| Q1 Financial Report | May 2017 |
| Half Year Financial Report | August 2017 |
| Nine Month Financial Report | November 2017 |

Continental

Share Data / ADR Data

Share Data

| | |
|---|--------------------|
| Type of share | No-par value share |
| Bloomberg Ticker | CON |
| Reuters Ticker | CONG |
| German Security Identification Number (WKN) | 543 900 |
| ISIN Number | DE0005439004 |
| Shares outstanding as at December 31, 2015 | 200,005,983 |

ADR Data

| | |
|-----------------------------|--------------------------------------|
| Ratio (ordinary share: ADR) | 1:5 |
| Bloomberg Ticker | CTTAY |
| Reuters Ticker | CTTAY.PK |
| ISIN Number | US2107712000 |
| ADR Level | Level 1 |
| Exchange | OTC |
| Sponsor | Deutsche Bank Trust Company Americas |

Continental

Bond Data

| Issuer | Conti-Gummi Finance B.V., Netherlands ¹ | Continental AG | Continental AG | Continental Rubber of America, Corp. ¹ |
|---|--|---|--|---|
| Issue | Senior Notes | Senior Notes | Senior Notes | Senior Notes |
| Principal amount | €750 mn | €750 mn | €750 mn | €500 mn |
| Offering price | 99.595% | 98.950% | 99.228% | 99.739% |
| Rating at issuance date | Ba1 (Moody's ⁴) BB (S&P) BBB (Fitch ²) | Ba2 (Moody's ⁴) BB (S&P) BB (Fitch ²) | Ba1 (Moody's ⁴) BB (S&P) BBB (Fitch ²) | BBB (S&P) BBB (Fitch) |
| Current corporation and bond ratings³ | BBB (Fitch), BBB (S&P), Baa1 (Moody's⁴) | | | |
| Coupon | 2.5% p.a. | 3.0% p.a. | 3.125% p.a. | 0.5% p.a. |
| Issue date | September 19, 2013 | July 16, 2013 | September 9, 2013 | November 19, 2015 |
| Maturity | March 20, 2017 | July 16, 2018 | September 9, 2020 | February 19, 2019 |
| Interest payment | Annual March 20 | Semi annual January 16/July 16 | Annual September 9 | Annual February 19, commencing on February 20, 2017 |
| WKN | A1VC6B | A1X24V | A1X3B7 | A1Z7C3 |
| ISIN | XS0972719412 | XS0953199634 | XS0969344083 | DE000A1Z7C39 |
| Denomination | €1,000 with min. tradable amount €1,000 | €1,000 with min. tradable amount €1,000 | €1,000 with min. tradable amount €1,000 | €1,000 with min. tradable amount €1,000 |

¹ Guaranteed by Continental AG

² Non-contracted rating at date of issuance

³ Fitch since July 15, 2013; S&P since December 6, 2013; Moody's since June 30, 2015

⁴ Non-contracted rating since February 1, 2014

Back-up

7) Back-up

Corporation Highlights FY 2015

| | |
|---------------------|--|
| › Sales | Increase of 13.7% to €39,232.0 mn (PY: €34,505.7 mn); organic sales up 3.6% |
| › EBITDA | Increase of 16.9% to €6,001.4 mn (PY: €5,133.8 mn) |
| › EBIT | Increase of 23.0% to €4,115.6 mn (PY: €3,344.8 mn); Adj. EBIT ¹ increase to €4,455.5 mn (11.8% adj. EBIT ¹ margin); PPA ² effect -€137.9 mn; total special effects -€115.5 mn |
| › NIAT ³ | Increase of 14.8% to €2,727.4 mn (PY: €2,375.3 mn) |
| › EPS ³ | EPS of €13.64 (PY: €11.88) EPS before PPA ² €14.13 (PY: €12.57 before PPA ²) |
| › Capex | Capex increased to €2,178.8 mn (PY: €2,045.4 mn); capex ratio 5.6% of sales; capex to depreciation coverage 1.2x (1.2x ex PPA ²) |
| › R&D | Expenses for research and development increased by 14.6% to €2,449.6 mn (PY: €2,137.7 mn); R&D ratio 6.2% of sales (PY: 6.2%) |
| › Cash flow | Operating cash flow up by €747.3 mn to €4,915.6 mn; free cash flow €1,443.6 mn |
| › Net debt | Net indebtedness up by €718.4 mn to €3,541.9 mn vs. FY 2014; Liquidity and undrawn credit lines amounted to €5,233.0 mn |

¹ Before amortization of intangibles from PPA, consolidation and special effects

² Amortization of intangibles from PPA, tax rate of 28% applied for EPS calculation

³ Attributable to the shareholders of the parent

7) Back-up

Overview of Volume Development

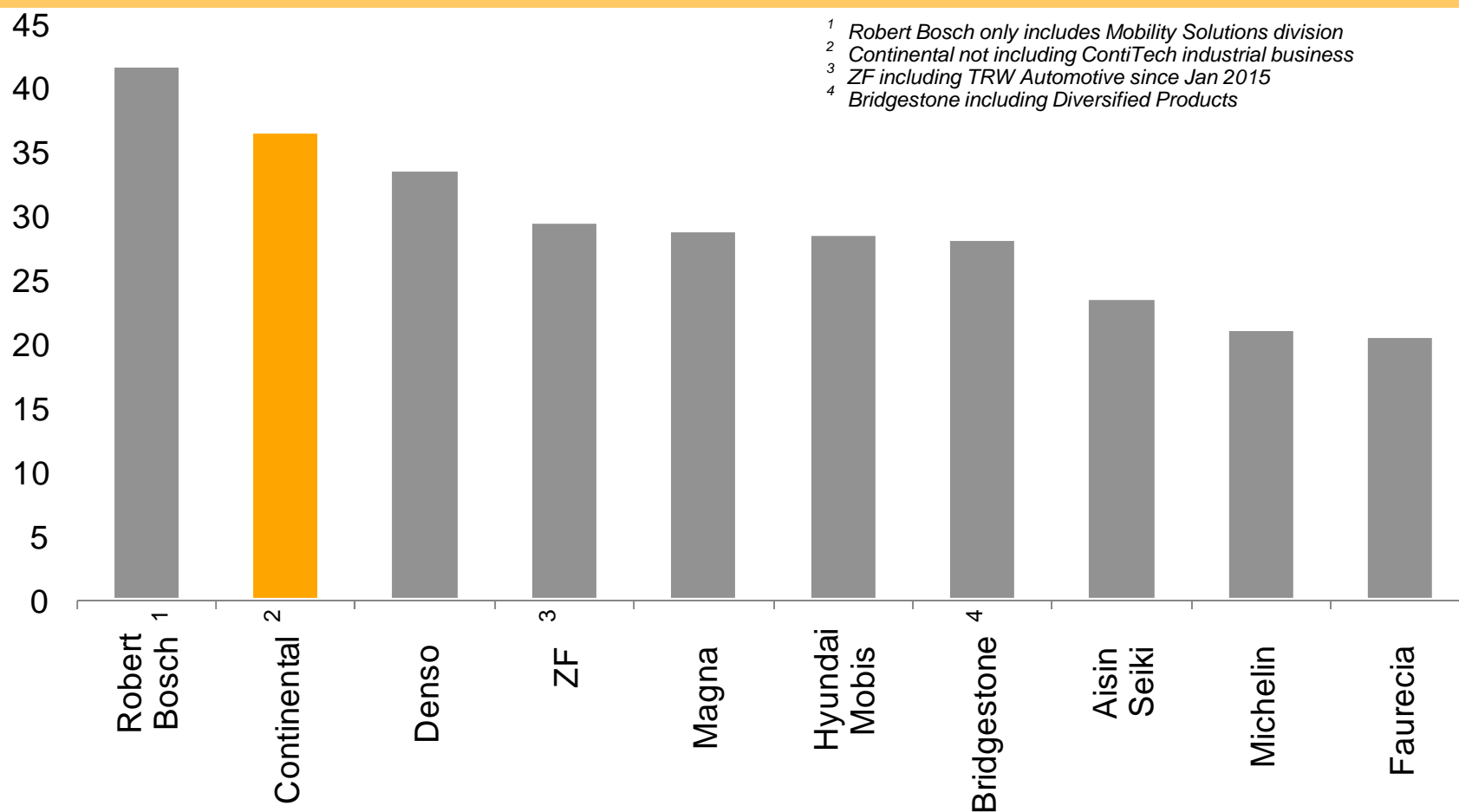
| Units (YOY change) | Q1/14 | H1/14 | 9M/14 | FY 14 | Q1/15 | H1/15 | 9M/15 | FY 15 |
|---|-------|-------|-------|-------|-------|-------|-------|-------|
| Market data for PC & LT production | | | | | | | | |
| EU | 9% | 6% | 4% | 3% | 4% | 3% | 4% | 4% |
| NAFTA | 5% | 4% | 5% | 5% | 1% | 2% | 3% | 3% |
| EU and NAFTA combined | 7% | 5% | 5% | 4% | 3% | 3% | 3% | 3% |
| Worldwide | 5% | 4% | 4% | 3% | 2% | 1% | 1% | 1% |
| Continental | | | | | | | | |
| Electronic stability control (ESC) | 14% | 12% | 11% | 12% | 16% | 14% | 11% | 11% |
| Anti-lock brake system (ABS) | -13% | -11% | -16% | -19% | -34% | -31% | -30% | -24% |
| Boosters | 8% | 10% | 6% | 5% | -1% | -4% | -8% | -7% |
| Calipers | 7% | 2% | 1% | 0% | -1% | 0% | -3% | -2% |
| Advanced driver assistance systems (ADAS) | 53% | 50% | 47% | 47% | 46% | 53% | 59% | 58% |
| Engine electronic control units (ECUs) | 7% | 6% | 6% | 4% | -1% | -3% | -5% | -5% |
| Injectors | -3% | -3% | -5% | -5% | -8% | -8% | -11% | -11% |
| Transmissions | 8% | 8% | 6% | 6% | 6% | 2% | 0% | -1% |
| Turbochargers | 64% | 68% | 71% | 78% | 59% | 45% | 50% | 43% |
| Market data tires | | | | | | | | |
| PC & LT replacement tires Europe | 6% | 5% | 4% | 2% | -1% | 2% | 0% | 0% |
| PC & LT replacement tires NAFTA | 7% | 6% | 5% | 6% | -6% | 0% | 1% | 1% |
| Commercial vehicle tires OE Europe | 1% | -7% | -4% | -7% | 0% | 4% | 5% | 5% |
| Commercial vehicle tires OE NAFTA | 6% | 10% | 12% | 12% | 21% | 17% | 12% | 7% |
| Commercial vehicle replacement tires Europe | 15% | 6% | 3% | 1% | -4% | 2% | -1% | 0% |
| Commercial vehicle replacement tires NAFTA | 9% | 9% | 9% | 8% | 3% | 5% | 3% | 3% |
| Continental | | | | | | | | |
| PC & LT tires | 9% | 6% | 5% | 3% | -1% | 3% | 2% | 5% |
| Commercial vehicle tires | 13% | 8% | 5% | 3% | -3% | 0% | 3% | 5% |
| ContiTech organic sales growth | 5% | 2% | 2% | 1% | 2% | 4% | 4% | 4% |

7) Back-up

Worldwide Supplier Ranking

Preliminary

Top 10 Global OEM Suppliers – 2015 Sales (bn €)



Source: Company filings. Calendarized to December year-end. Based on average currency exchange rates 2015

7) Back-up

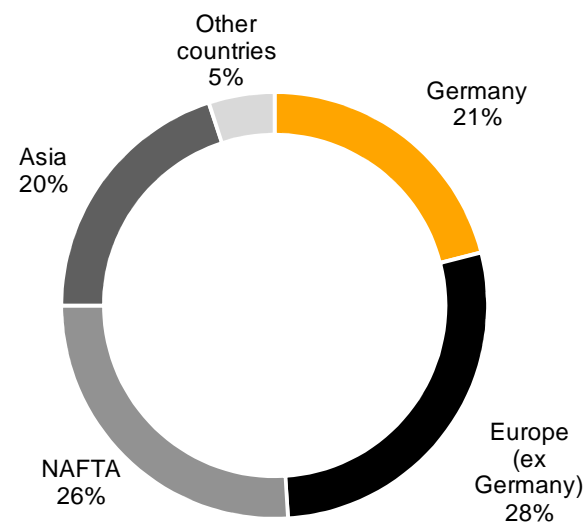
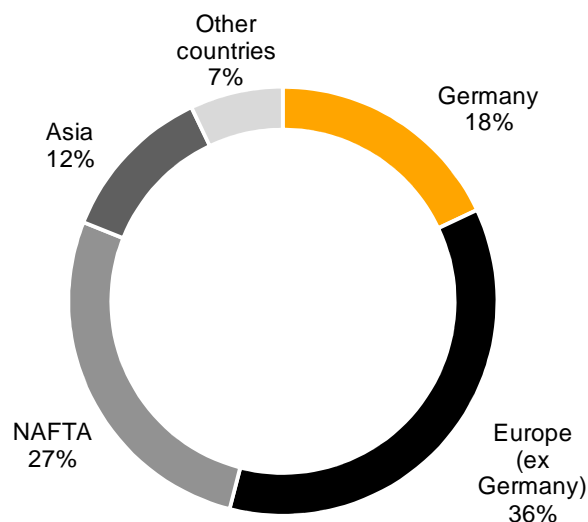
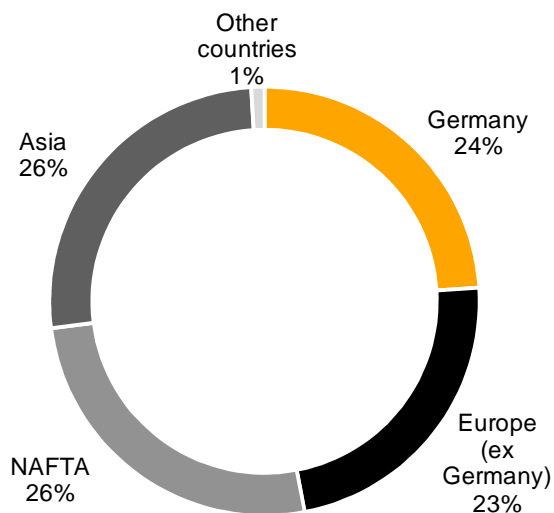
Sales by Markets

Preliminary

Automotive Group 2015
€23,575 mn

Rubber Group 2015
€15,705 mn

Corporation 2015
€39,232 mn



7) Back-up

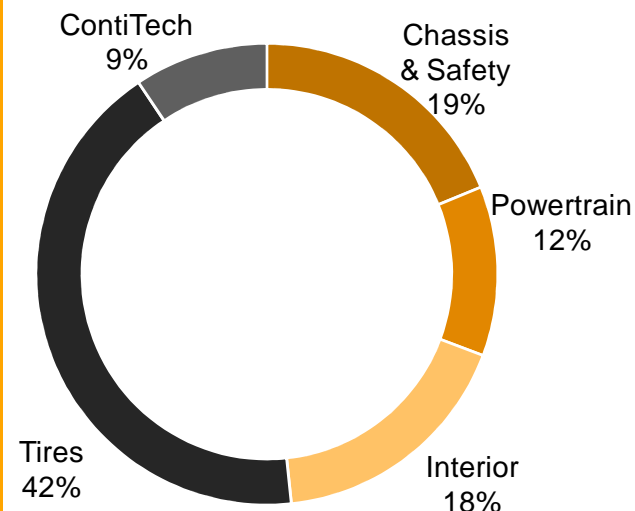
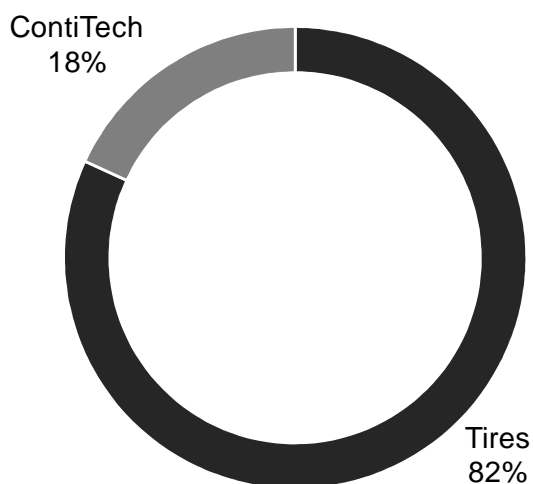
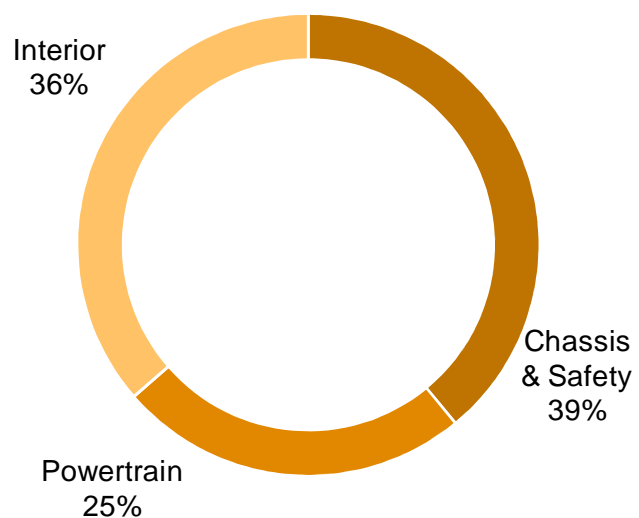
EBITDA by Division

Preliminary

Automotive Group 2015
€2,973 mn

Rubber Group 2015
€3,182 mn

Corporation 2015
€6,001 mn

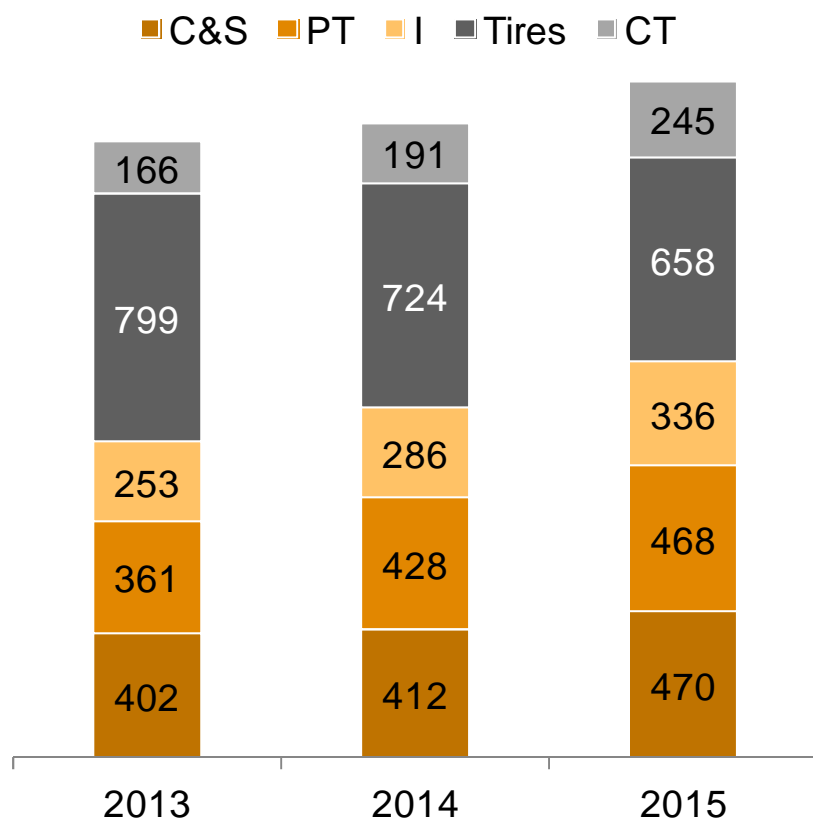


7) Back-up

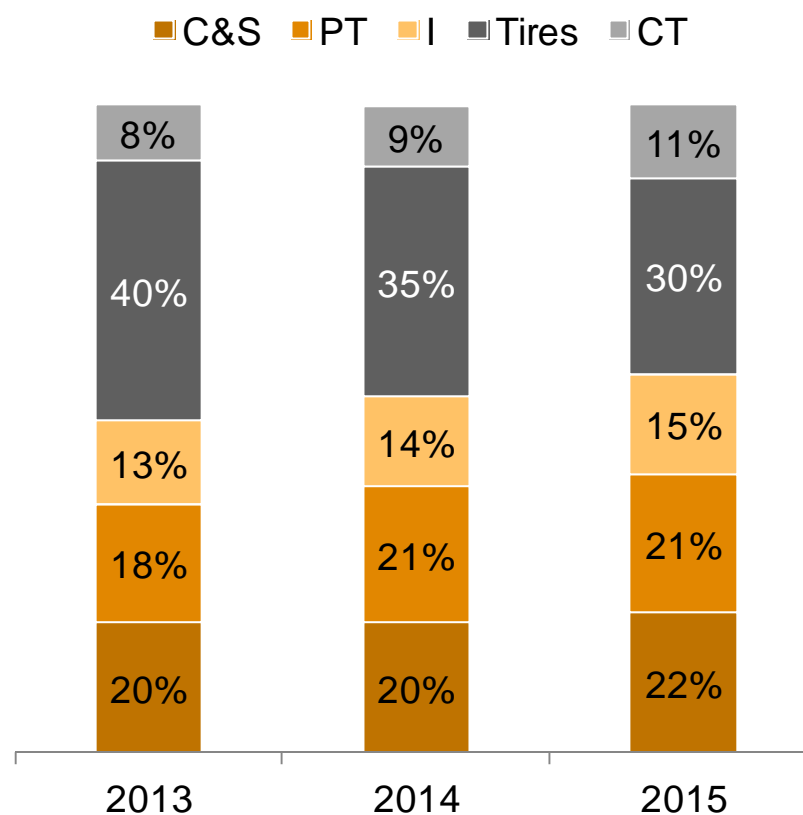
Capex 2013 – 2015

Preliminary

Capex by Division 2013 – 2015 (mn €)



Capex Distribution by Division 2013 – 2015



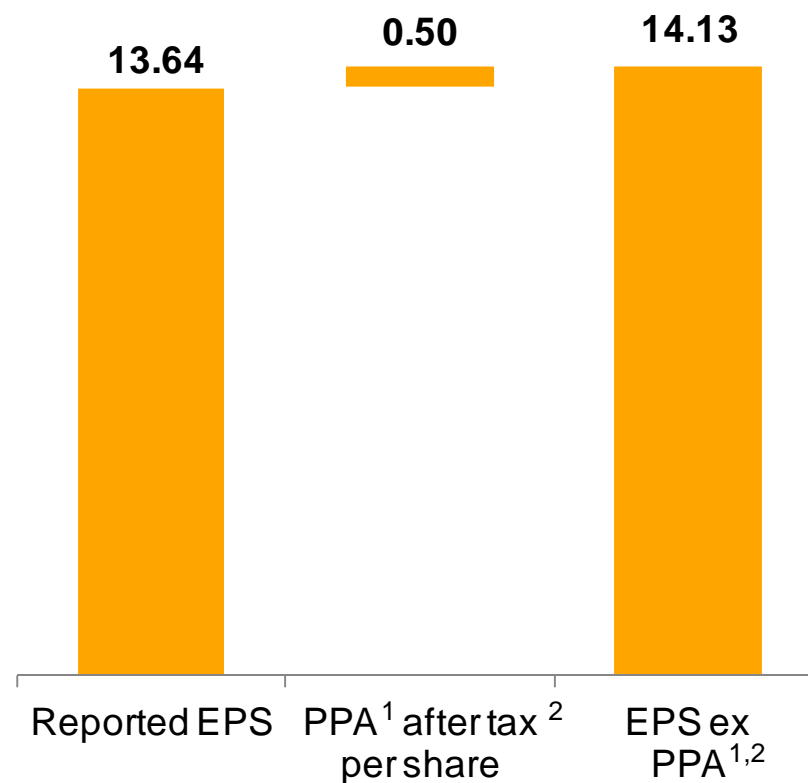
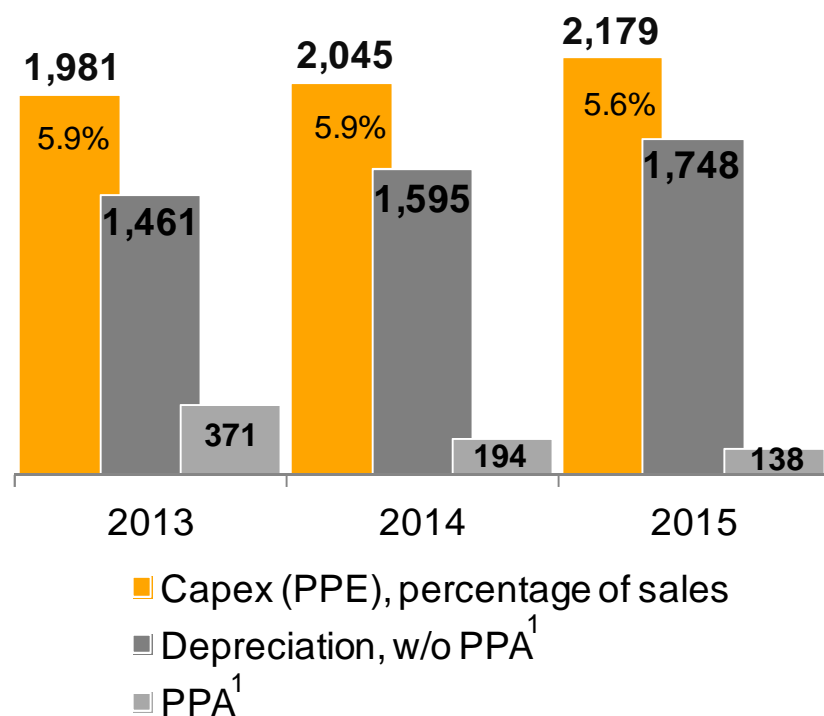
7) Back-up

Capex, Depreciation and EPS Breakdown FY 2015

Preliminary

Capex, Depreciation and PPA¹ (mn €)

EPS ex PPA^{1,2} (€)



¹ Amortization of intangibles from PPA

² Assuming corporate tax rate of 28%

7) Back-up

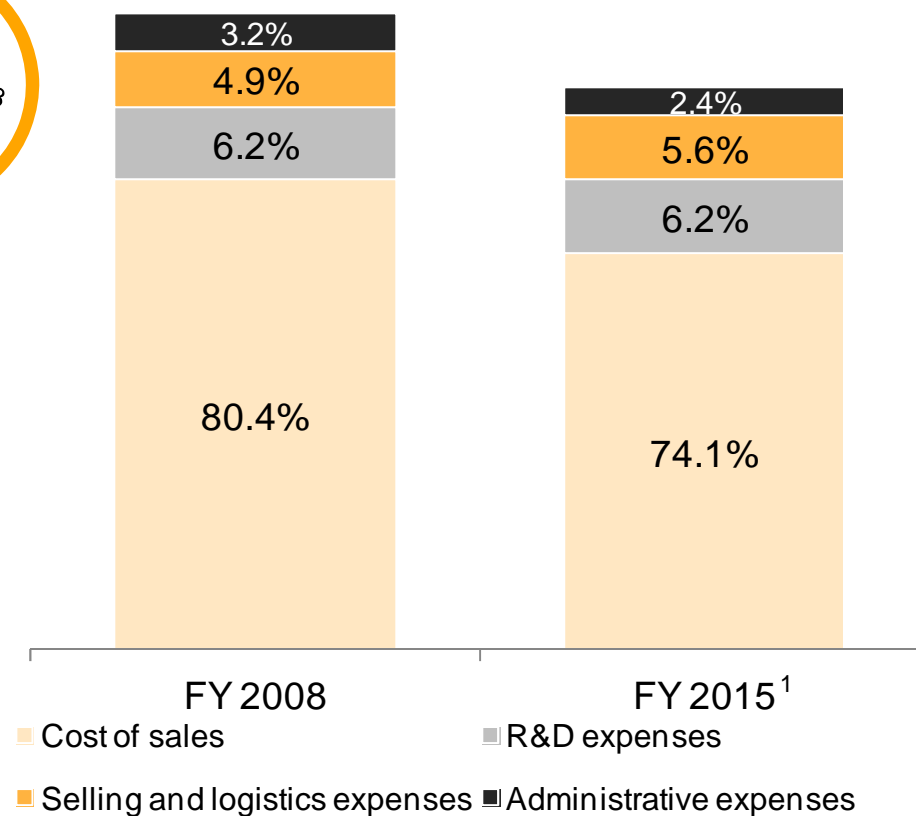
Major Focus on Costs

Cost comparison 2008 to 2015

- › Cost of sales declined by 630 bps
- › R&D expenses as % of sales maintained on high level and increased in absolute terms to €2.4 bn
- › Selling and logistics costs up by 70 bps mainly due to expansion of tire distribution channels
- › Administrative costs down by 80 bps

Sales up by 62% from 2008 to 2015, cost by 51% only

Cost as percentage of consolidated sales

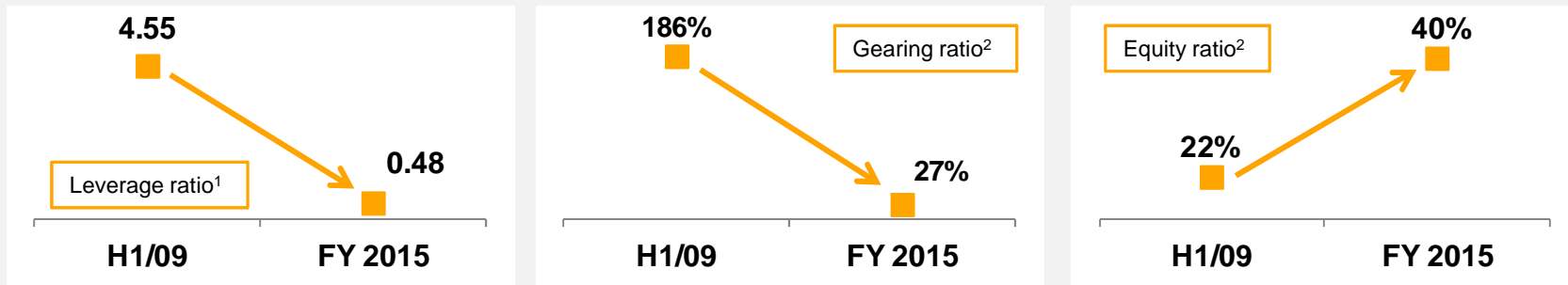


¹ IAS 19 (rev. 2011) applied

7) Back-up

Investment Grade Rating Confirmed Despite Acquisitions

Preliminary



› Continental's current credit rating is:

- › Fitch since September 5, 2014: BBB, outlook positive
- › S&P since **May 20, 2015**: BBB, outlook positive
- › Moody's since **June 30, 2015**: Baa1, outlook stable

› Continental's mid term targets:

- › Rating: BBB / BBB+
- › Gearing ratio: <20%
- › Equity ratio: well above 35%
- › Leverage ratio¹: well below 1.00x

¹ Leverage covenant ratio as defined in syndicated loan agreement; IAS 19 (rev. 2011) applied for 2015

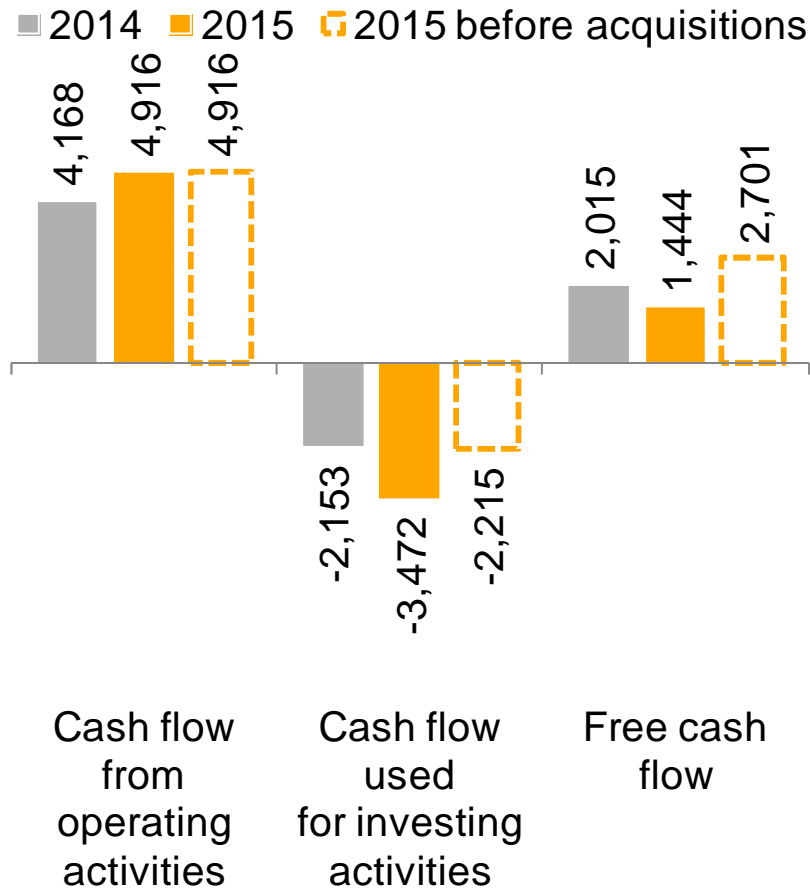
² IAS 19 (rev. 2011) applied for 2015

7) Back-up

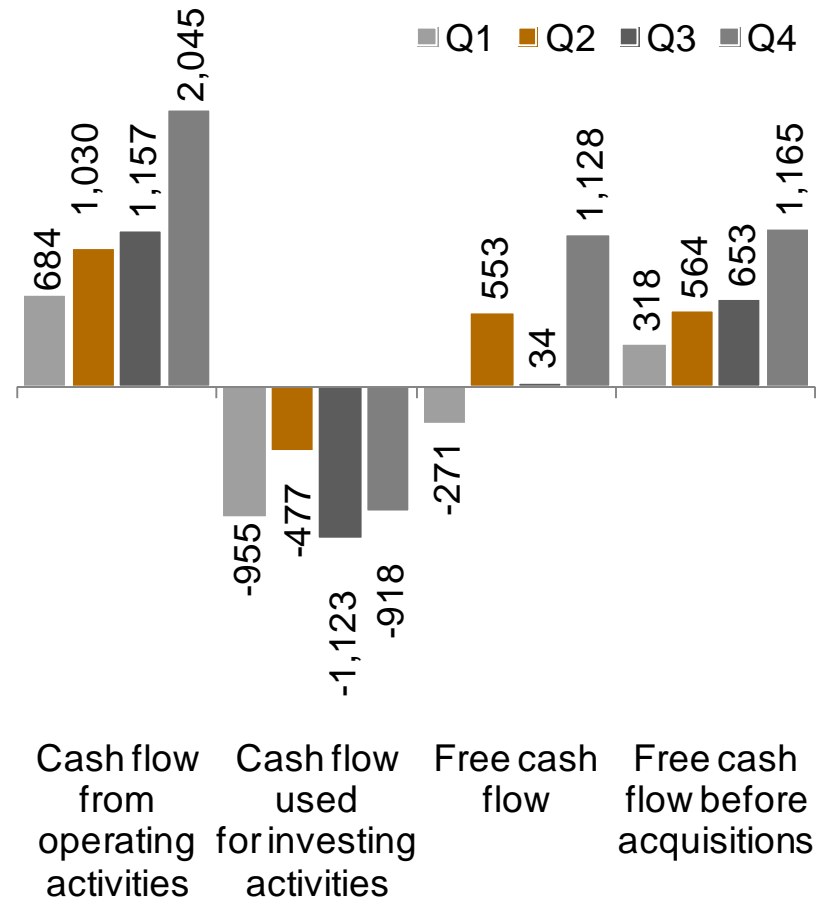
Cash Flow Overview

Preliminary

Cash Flow 2014 – 2015 (mn €)



Cash Flow 2015 by Quarter (mn €)



7) Back-up

Gross Indebtedness by Source at YE 2015 (mn €)

› Gross indebtedness

€5,245 mn
(PY: €6,432 mn)

› Cash

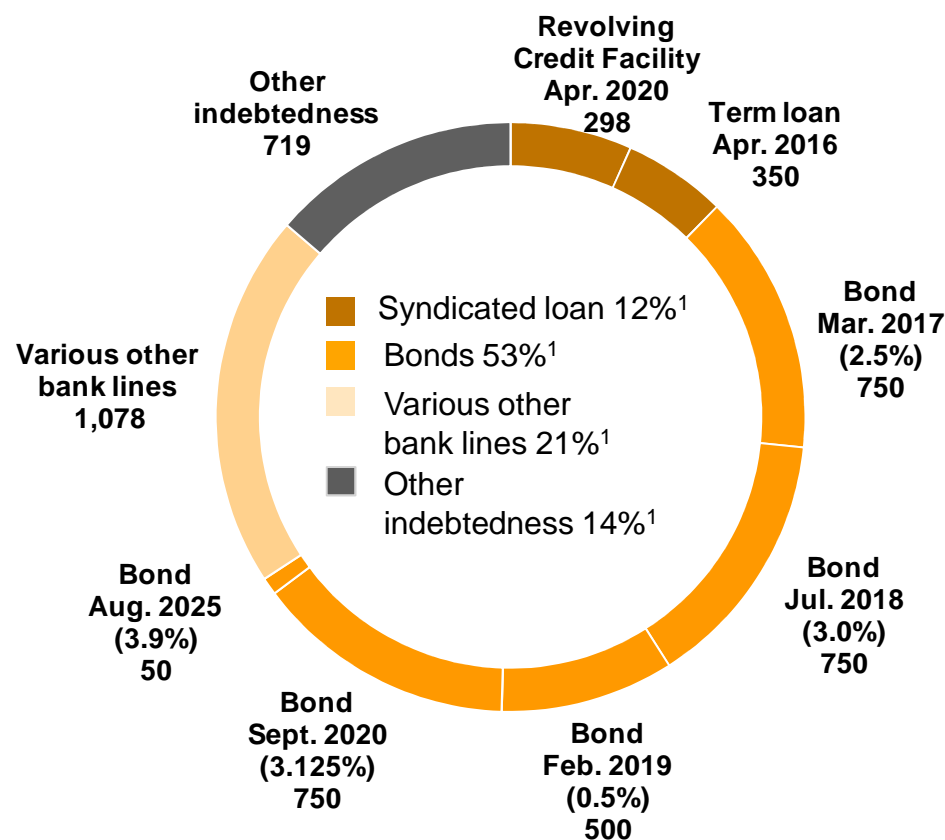
€1,622 mn
(PY: €3,244 mn)

› Net indebtedness

€3,542 mn
(PY: €2,824 mn)

› Available credit lines

€3,612 mn
(PY: €4,032 mn)



¹ Percentages are calculated as share of gross indebtedness; bond values and the values for the syndicated loan are nominal values, all others book values

7) Back-up

Key Historical Credit Metrics – IAS 19 (rev. 2011) applied⁶

Preliminary

| (mn €) ¹ | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|
| Cash flow statement | | | | | | |
| Adjusted EBITDA² | 3,662 | 4,247 | 4,822 | 5,094 | 5,318 | 6,094 |
| Reported EBITDA | 3,588 | 4,228 | 4,967 | 5,095 | 5,134 | 6,001 |
| Net cash interest paid | -703 | -662 | -575 | -534 | -158 | -174 |
| Tax paid | -493 | -466 | -684 | -805 | -775 | -1,015 |
| Change in net working capital ³ | -497 | -556 | 564 | -4 | -207 | -107 |
| Other ⁴ | -46 | -256 | -488 | -30 | 175 | 210 |
| Cash flow arising from operating activities | 1,849 | 2,289 | 3,785 | 3,722 | 4,168 | 4,916 |
| Cash flow arising from investing activities | -1,282 | -1,798 | -2,132 | -1,904 | -2,153 | -3,472 |
| - thereof capex in PPE and intangibles | -1,324 | -1,813 | -2,081 | -2,024 | -2,110 | -2,265 |
| Cash flow before financing activities | 567 | 491 | 1,653 | 1,818 | 2,015 | 1,444 |
| Balance sheet | | | | | | |
| Cash and cash equivalents | 1,471 | 1,541 | 2,397 | 2,045 | 3,244 | 1,622 |
| Derivative instruments and interest-bearing investments | 202 | 249 | 536 | 303 | 364 | 81 |
| Total indebtedness | 8,991 | 8,562 | 8,253 | 6,638 | 6,432 | 5,245 |
| Net indebtedness | 7,317 | 6,772 | 5,320 | 4,289 | 2,824 | 3,542 |
| Credit ratios | | | | | | |
| Net indebtedness / adj. EBITDA² | 2.0x | 1.6x | 1.1x | 0.8x | 0.5x | 0.6x |
| Net cash interest paid coverage (Ratio)⁵ | 5.2x | 6.4x | 8.4x | 9.5x | 33.7x | 35.1x |

¹ Amounts shown may contain rounding differences

² Adjusted EBITDA starting 2010 as defined in syndicated loan but IAS 19 (rev. 2011) not applied in 2012

³ Includes changes in inventories, trade accounts receivable, trade accounts payable and discounted notes

⁴ Includes dividends received, income from at-equity accounted and other investments incl. impairments, gains and losses from disposals, other non-cash items as well as changes in pension and similar obligations and in other assets and liabilities

⁵ Adj. EBITDA to net cash interest paid

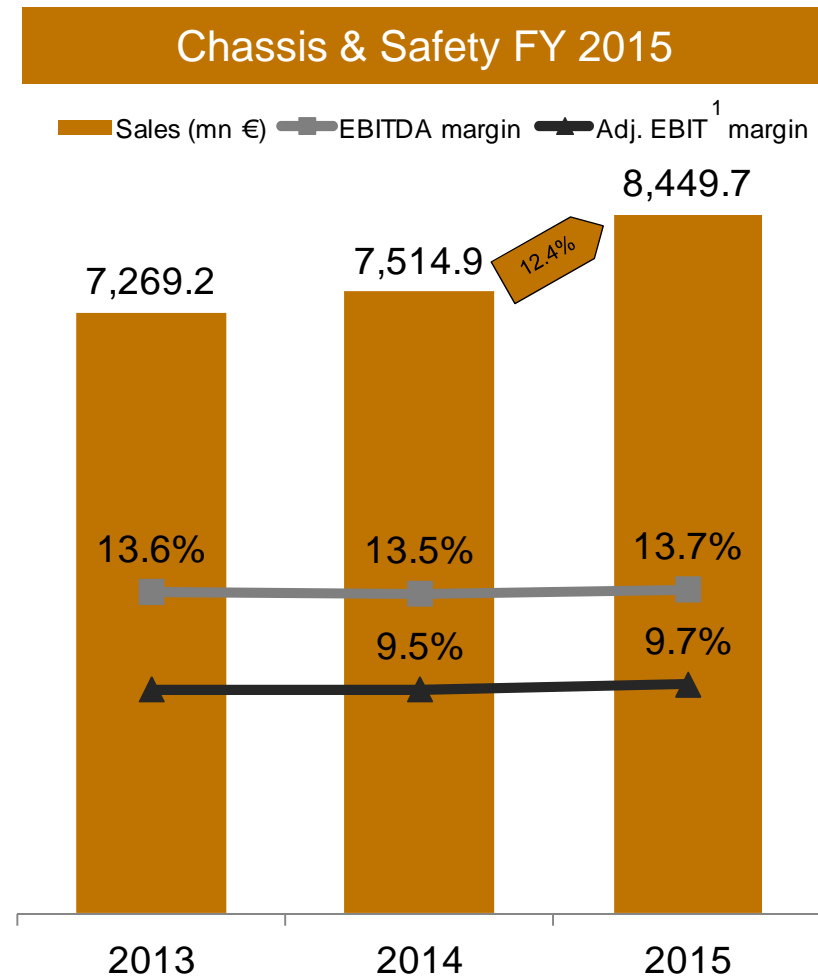
⁶ Since 2012

7) Back-up

Automotive Group Financials – Chassis & Safety

Preliminary

- › Sales increased by 5.1% before consolidation and FX effects
- › EBITDA increased by €142.2 mn to €1,160.3 mn (+14.0%)
- › Adj. EBIT¹ increased by €106.8 mn to €817.2 mn (adj. EBIT¹ margin 9.7%)
- › EBIT increased by €134.1 mn to €814.3 mn (EBIT margin 9.6%)
- › PPA effect in 2015: -€0.8 mn
- › Special effects in 2015: +€0.1 mn



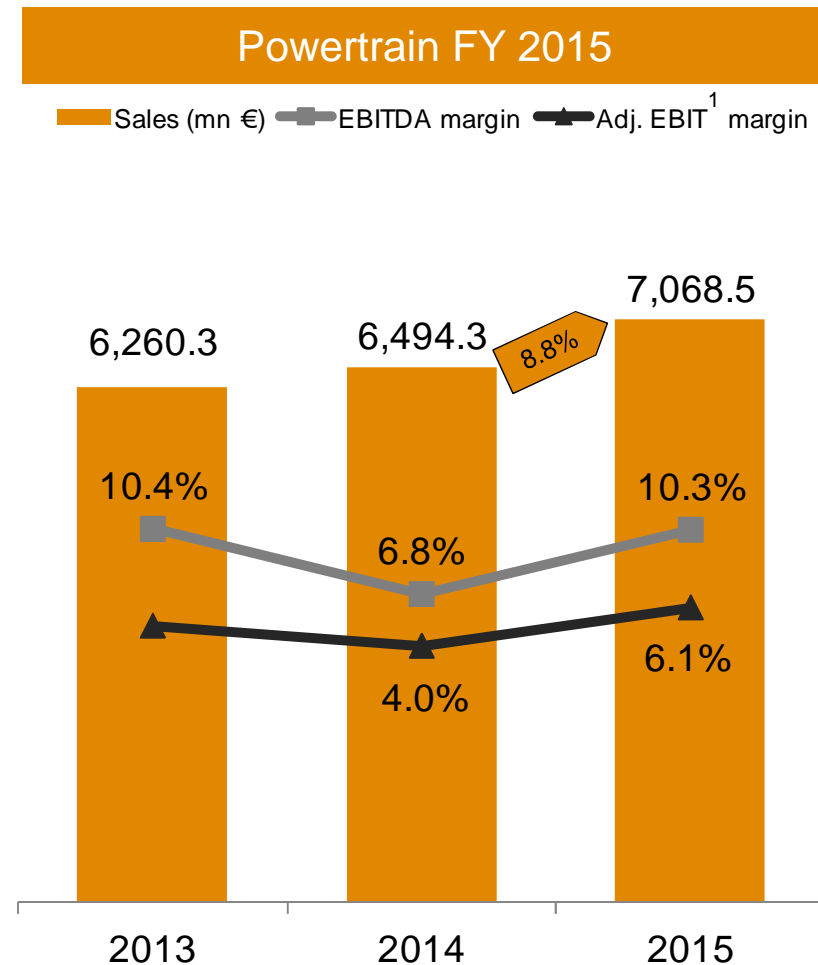
¹ Before amortization of intangibles from PPA, consolidation and special effects. Refer to Fact Sheets for further details

7) Back-up

Automotive Group Financials – Powertrain

Preliminary

- › Sales increased by 0.3% before consolidation and FX effects
- › EBITDA increased by €287.4 mn to €730.7 mn (+64.8%)
- › Adj. EBIT¹ increased by €164.1 mn to €424.6 mn (adj. EBIT¹ margin 6.1%)
- › EBIT increased by €492.4 mn to €395.6 mn (EBIT margin 5.6%)
- › PPA effect in 2015: -€8.2 mn
- › Special effects in 2015: -€0.9 mn



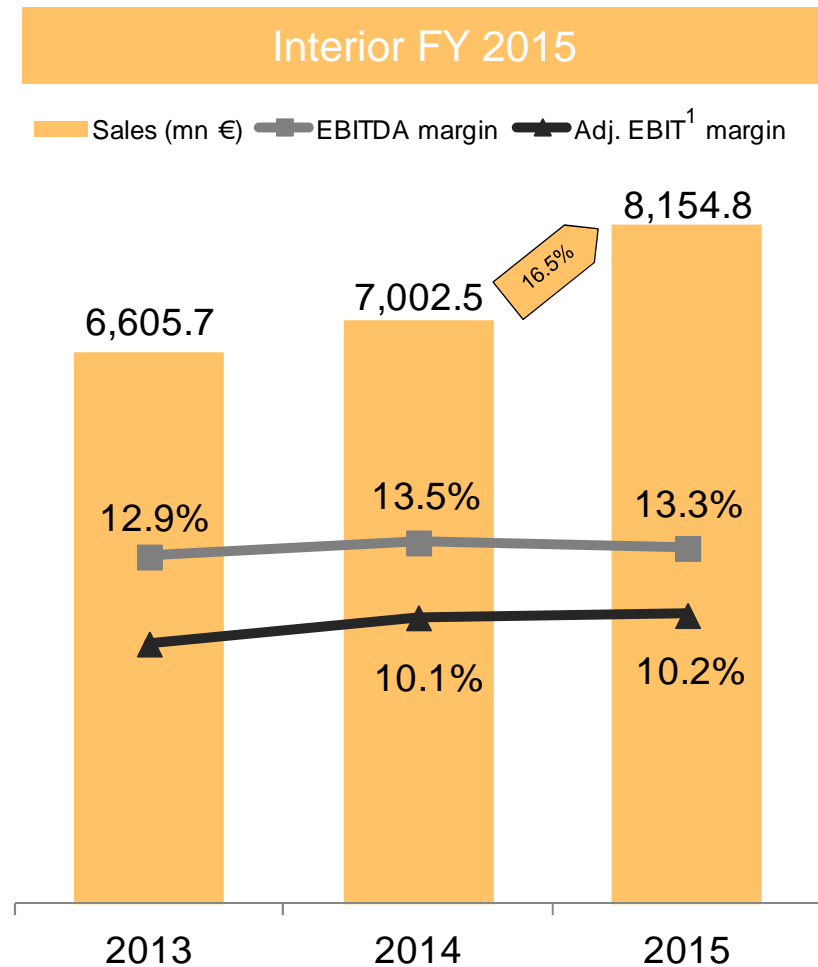
¹ Before amortization of intangibles from PPA, consolidation and special effects. Refer to Fact Sheets for further details

7) Back-up

Automotive Group Financials – Interior

Preliminary

- › Sales increased by 8.3% before consolidation and FX effects
- › EBITDA increased by €135.9 mn to €1,082.2 mn (+14.4%)
- › Adj. EBIT¹ increased by €115.9 mn to €824.3 mn (adj. EBIT¹ margin 10.2%)
- › EBIT increased by €198.6 mn to €804.5 mn (EBIT margin 9.9%)
- › PPA effect in 2015: -€17.4 mn
- › Special effects in 2015 : +€3.2 mn



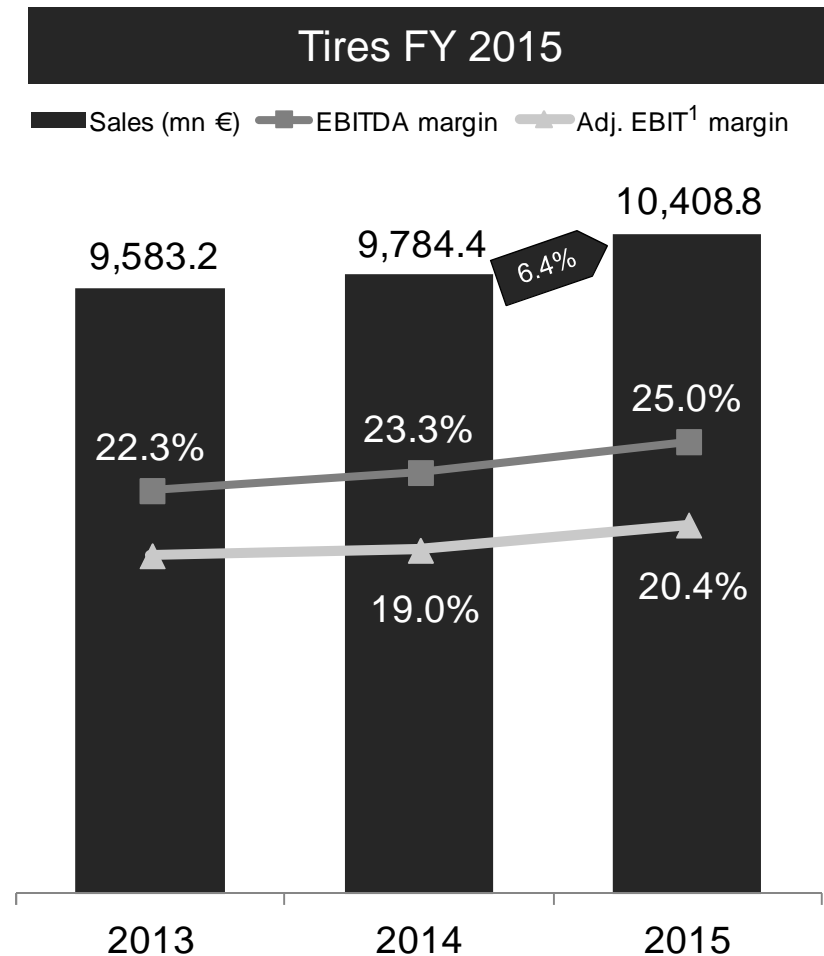
¹ Before amortization of intangibles from PPA, consolidation and special effects. Refer to Fact Sheets for further details

7) Back-up

Rubber Group Financials – Tires

Preliminary

- › Sales increased by 1.0% before consolidation and FX effects
- › EBITDA increased by €323.5 mn to €2,604.3 mn (+14.2%)
- › Adj. EBIT¹ increased by €252.4 mn to €2,109.0 mn (adj. EBIT¹ margin 20.4%)
- › EBIT increased by €255.8 mn to €2,085.2 mn (EBIT margin 20.0%)
- › PPA effect in 2015: -€7.8 mn
- › Special effects in 2015: -€4.2 mn



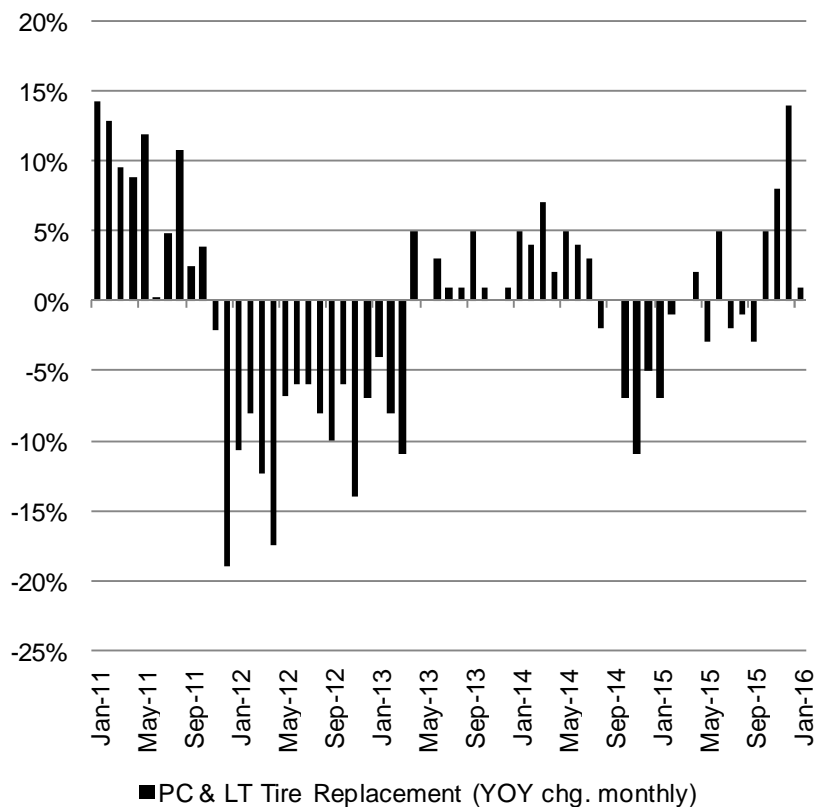
¹ Before amortization of intangibles from PPA, consolidation and special effects. Refer to Fact Sheets for further details

Preliminary

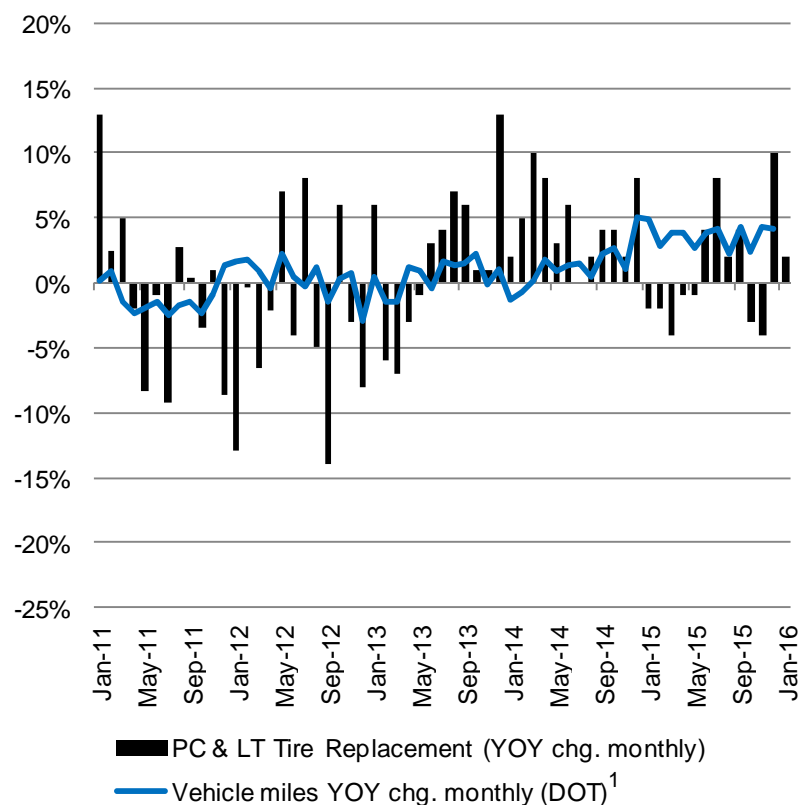
7) Back-up

Tires – Passenger and Light Truck Tire Demand

Replacement Tire Demand
Development for PC & LT Europe



Replacement Tire Demand
Development for PC & LT NAFTA



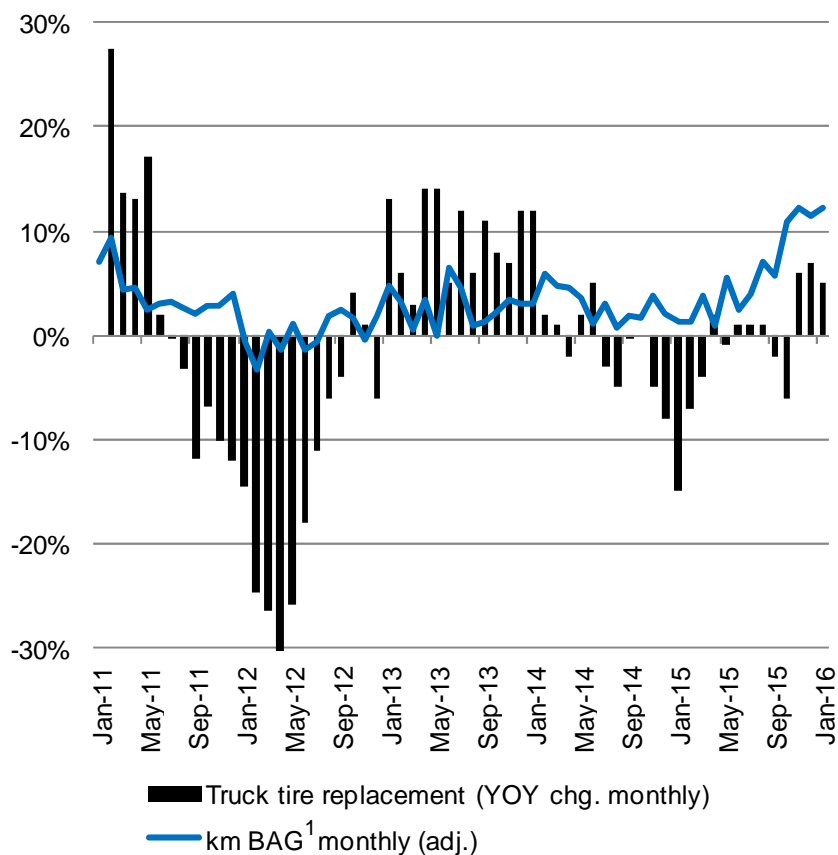
¹ U.S. Department of Transportation

Preliminary

7) Back-up

Tires – Commercial Vehicle Tire Demand

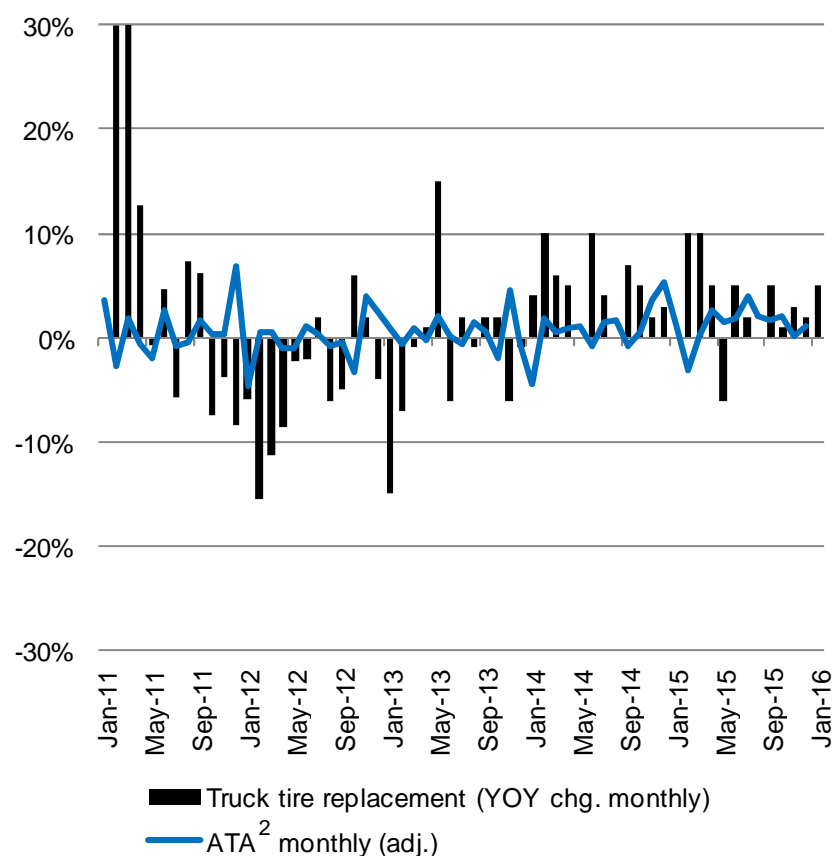
Replacement Tire Demand
for Truck Tires Europe



¹ BAG = Bundesamt für Güterverkehr

² ATA = American Trucking Association (miles traveled)

Replacement Tire Demand
for Truck Tires NAFTA

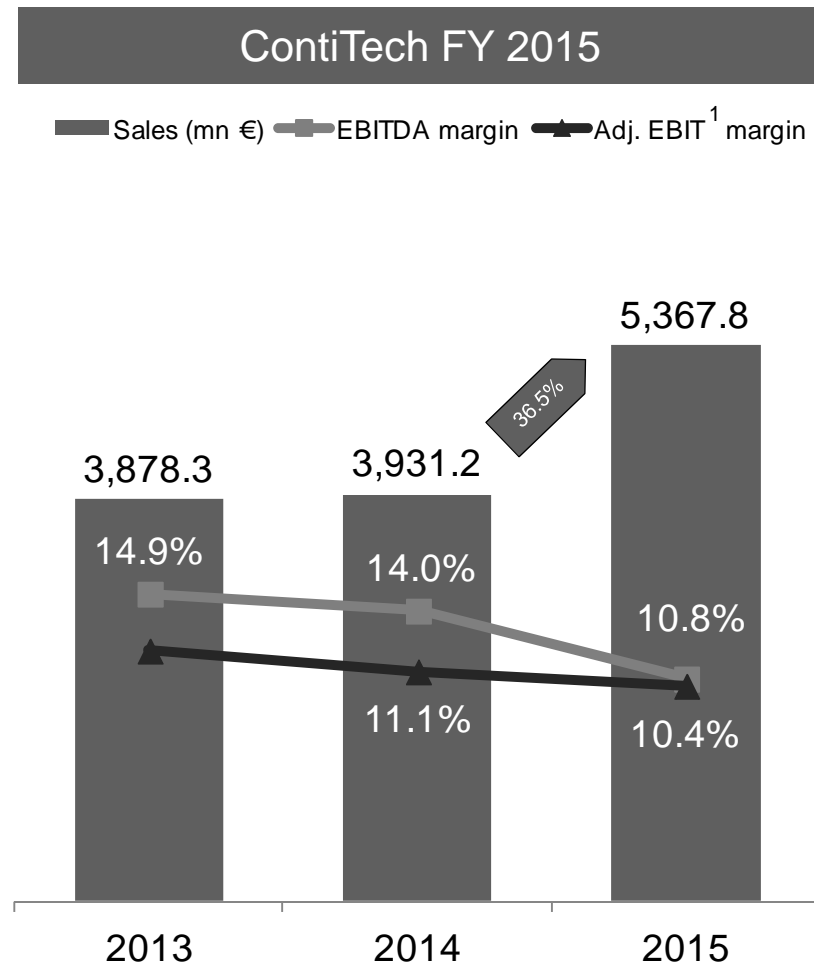


7) Back-up

Rubber Group Financials – ContiTech

Preliminary

- › Sales increased by 3.9% before consolidation and FX effects
- › EBITDA increased by €25.4 mn to €577.2 mn (+4.6%)
- › Adj. EBIT¹ decreased by €2.2 mn to €435.0 mn (adj. EBIT¹ margin 10.4%)
- › EBIT decreased by €262.7 mn to €170.6 mn (EBIT margin 3.2%)
- › PPA effect in 2015: -€103.7 mn
- › Special effects in 2015: -€113.7 mn
 - › Restructuring Salzgitter -€15.7 mn
 - › Closure Bowmanville -€19.9 mn
 - › Restructuring Tianjin -€8.2 mn
 - › Asset impairments Conveyor Belt Group -€71.9 mn



¹ Before amortization of intangibles from PPA, consolidation and special effects. Refer to Fact Sheets for further details

Fact Sheets 2013 – 2015

7) Fact Sheets

Quarterly Sales Analysis

Preliminary

| Sales (mn €) | 2013 | | | | | 2014 | | | | | 2015 | | | | |
|--------------------------------|---------|---------|---------|---------|----------|---------|---------|---------|---------|----------|---------|----------|---------|----------|----------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 1,792.9 | 1,860.8 | 1,800.1 | 1,815.4 | 7,269.2 | 1,878.2 | 1,868.5 | 1,823.4 | 1,944.8 | 7,514.9 | 2,136.0 | 2,142.1 | 1,999.0 | 2,172.6 | 8,449.7 |
| Powertrain | 1,526.1 | 1,606.5 | 1,561.3 | 1,566.4 | 6,260.3 | 1,579.1 | 1,598.4 | 1,638.9 | 1,677.9 | 6,494.3 | 1,826.5 | 1,819.8 | 1,657.4 | 1,764.8 | 7,068.5 |
| Interior | 1,620.1 | 1,723.3 | 1,612.5 | 1,649.8 | 6,605.7 | 1,699.1 | 1,733.9 | 1,725.4 | 1,844.1 | 7,002.5 | 1,975.2 | 2,057.0 | 2,028.2 | 2,094.4 | 8,154.8 |
| Tires | 2,222.2 | 2,419.0 | 2,478.2 | 2,463.8 | 9,583.2 | 2,318.3 | 2,405.9 | 2,557.8 | 2,502.4 | 9,784.4 | 2,419.8 | 2,644.4 | 2,654.4 | 2,690.2 | 10,408.8 |
| ContiTech | 941.6 | 998.7 | 961.9 | 976.1 | 3,878.3 | 973.4 | 978.6 | 979.6 | 999.6 | 3,931.2 | 1,268.3 | 1,418.8 | 1,330.8 | 1,349.9 | 5,367.8 |
| Other / Consolidation | -69.6 | -67.3 | -64.4 | -64.4 | -265.7 | -58.0 | -57.3 | -55.6 | -50.7 | -221.6 | -56.9 | -52.4 | -52.2 | -56.1 | -217.6 |
| Continental Corporation | 8,033.3 | 8,541.0 | 8,349.6 | 8,407.1 | 33,331.0 | 8,390.1 | 8,528.0 | 8,669.5 | 8,918.1 | 34,505.7 | 9,568.9 | 10,029.7 | 9,617.6 | 10,015.8 | 39,232.0 |

| Changes Y-o-Y in % | 2014 | | | | | 2015 | | | | |
|--------------------------------|------|------|-----|------|-----|------|------|------|------|------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 4.8 | 0.4 | 1.3 | 7.1 | 3.4 | 13.7 | 14.6 | 9.6 | 11.7 | 12.4 |
| Powertrain | 3.5 | -0.5 | 5.0 | 7.1 | 3.7 | 15.7 | 13.9 | 1.1 | 5.2 | 8.8 |
| Interior | 4.9 | 0.6 | 7.0 | 11.8 | 6.0 | 16.2 | 18.6 | 17.5 | 13.6 | 16.5 |
| Tires | 4.3 | -0.5 | 3.2 | 1.6 | 2.1 | 4.4 | 9.9 | 3.8 | 7.5 | 6.4 |
| ContiTech | 3.4 | -2.0 | 1.8 | 2.4 | 1.4 | 30.3 | 45.0 | 35.9 | 35.0 | 36.5 |
| Continental Corporation | 4.4 | -0.2 | 3.8 | 6.1 | 3.5 | 14.0 | 17.6 | 10.9 | 12.3 | 13.7 |

7) Fact Sheets

Quarterly EBITDA Analysis

Preliminary

| EBITDA (mn €) | 2013 | | | | | 2014 | | | | | 2015 | | | | |
|-------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 241.8 | 250.3 | 245.8 | 252.3 | 990.2 | 254.0 | 242.0 | 262.0 | 260.1 | 1,018.1 | 297.3 | 293.4 | 268.3 | 301.3 | 1,160.3 |
| Powertrain | 158.9 | 168.5 | 160.7 | 162.1 | 650.2 | 157.0 | 125.3 | -11.9 | 172.9 | 443.3 | 177.2 | 183.5 | 167.3 | 202.7 | 730.7 |
| Interior | 202.1 | 220.1 | 214.5 | 213.5 | 850.2 | 223.2 | 244.5 | 229.7 | 248.9 | 946.3 | 252.9 | 299.8 | 252.4 | 277.1 | 1,082.2 |
| Tires | 459.2 | 533.2 | 590.9 | 554.4 | 2,137.7 | 545.4 | 591.9 | 603.5 | 540.0 | 2,280.8 | 579.7 | 734.6 | 667.7 | 622.3 | 2,604.3 |
| ContiTech | 135.9 | 157.5 | 139.7 | 143.2 | 576.3 | 143.7 | 132.9 | 144.7 | 130.5 | 551.8 | 129.2 | 169.1 | 159.7 | 119.2 | 577.2 |
| Other / Consolidation | -28.5 | -19.7 | -29.1 | -32.3 | -109.6 | -27.5 | -26.6 | -24.7 | -27.7 | -106.5 | -33.1 | -47.1 | -23.7 | -49.4 | -153.3 |
| Continental Corporation | 1,169.4 | 1,309.9 | 1,322.5 | 1,293.2 | 5,095.0 | 1,295.8 | 1,310.0 | 1,203.3 | 1,324.7 | 5,133.8 | 1,403.2 | 1,633.3 | 1,491.7 | 1,473.2 | 6,001.4 |

| EBITDA margin in % | 2013 | | | | | 2014 | | | | | 2015 | | | | |
|-------------------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 13.5 | 13.5 | 13.7 | 13.9 | 13.6 | 13.5 | 13.0 | 14.4 | 13.4 | 13.5 | 13.9 | 13.7 | 13.4 | 13.9 | 13.7 |
| Powertrain | 10.4 | 10.5 | 10.3 | 10.3 | 10.4 | 9.9 | 7.8 | -0.7 | 10.3 | 6.8 | 9.7 | 10.1 | 10.1 | 11.5 | 10.3 |
| Interior | 12.5 | 12.8 | 13.3 | 12.9 | 12.9 | 13.1 | 14.1 | 13.3 | 13.5 | 13.5 | 12.8 | 14.6 | 12.4 | 13.2 | 13.3 |
| Tires | 20.7 | 22.0 | 23.8 | 22.5 | 22.3 | 23.5 | 24.6 | 23.6 | 21.6 | 23.3 | 24.0 | 27.8 | 25.2 | 23.1 | 25.0 |
| ContiTech | 14.4 | 15.8 | 14.5 | 14.7 | 14.9 | 14.8 | 13.6 | 14.8 | 13.1 | 14.0 | 10.2 | 11.9 | 12.0 | 8.8 | 10.8 |
| Continental Corporation | 14.6 | 15.3 | 15.8 | 15.4 | 15.3 | 15.4 | 15.4 | 13.9 | 14.9 | 14.9 | 14.7 | 16.3 | 15.5 | 14.7 | 15.3 |

| Changes Y-o-Y in % | 2014 | | | | | 2015 | | | | |
|-------------------------|------|-------|--------|------|-------|-------|------|---------|------|------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 5.0 | -3.3 | 6.6 | 3.1 | 2.8 | 17.0 | 21.2 | 2.4 | 15.8 | 14.0 |
| Powertrain | -1.2 | -25.6 | -107.4 | 6.7 | -31.8 | 12.9 | 46.4 | 1,505.9 | 17.2 | 64.8 |
| Interior | 10.4 | 11.1 | 7.1 | 16.6 | 11.3 | 13.3 | 22.6 | 9.9 | 11.3 | 14.4 |
| Tires | 18.8 | 11.0 | 2.1 | -2.6 | 6.7 | 6.3 | 24.1 | 10.6 | 15.2 | 14.2 |
| ContiTech | 5.7 | -15.6 | 3.6 | -8.9 | -4.3 | -10.1 | 27.2 | 10.4 | -8.7 | 4.6 |
| Continental Corporation | 10.8 | 0.0 | -9.0 | 2.4 | 0.8 | 8.3 | 24.7 | 24.0 | 11.2 | 16.9 |

7) Fact Sheets

Quarterly EBIT Analysis

Preliminary

| EBIT (mn €) | 2013 | | | | | 2014 | | | | | 2015 | | | | |
|-------------------------|-------|-------|-------|-------|---------|-------|-------|--------|-------|---------|-------|---------|---------|-------|---------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 155.3 | 162.7 | 155.1 | 125.8 | 598.9 | 172.3 | 159.3 | 179.5 | 169.1 | 680.2 | 214.9 | 209.3 | 181.5 | 208.6 | 814.3 |
| Powertrain | 52.1 | 58.3 | 49.5 | 19.6 | 179.5 | 64.5 | 32.9 | -263.3 | 69.1 | -96.8 | 96.7 | 101.0 | 81.3 | 116.6 | 395.6 |
| Interior | 95.7 | 112.5 | 104.4 | 68.0 | 380.6 | 137.8 | 154.7 | 144.8 | 168.6 | 605.9 | 190.9 | 234.1 | 178.7 | 200.8 | 804.5 |
| Tires | 365.2 | 440.3 | 494.6 | 452.6 | 1,752.7 | 440.7 | 482.4 | 486.8 | 419.5 | 1,829.4 | 454.0 | 604.1 | 536.5 | 490.6 | 2,085.2 |
| ContiTech | 107.7 | 129.2 | 111.8 | 113.4 | 462.1 | 115.5 | 104.3 | 115.1 | 98.4 | 433.3 | 54.9 | 82.3 | 80.6 | -47.2 | 170.6 |
| Other / Consolidation | -28.6 | -19.8 | -29.1 | -32.6 | -110.1 | -27.6 | -26.7 | -25.1 | -27.8 | -107.2 | -33.5 | -47.5 | -24.0 | -49.6 | -154.6 |
| Continental Corporation | 747.4 | 883.2 | 886.3 | 746.8 | 3,263.7 | 903.2 | 906.9 | 637.8 | 896.9 | 3,344.8 | 977.9 | 1,183.3 | 1,034.6 | 919.8 | 4,115.6 |

| EBIT margin in % | 2013 | | | | | 2014 | | | | | 2015 | | | | |
|-------------------------|------|------|------|------|------|------|------|-------|------|------|------|------|------|------|------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 8.7 | 8.7 | 8.6 | 6.9 | 8.2 | 9.2 | 8.5 | 9.8 | 8.7 | 9.1 | 10.1 | 9.8 | 9.1 | 9.6 | 9.6 |
| Powertrain | 3.4 | 3.6 | 3.2 | 1.3 | 2.9 | 4.1 | 2.1 | -16.1 | 4.1 | -1.5 | 5.3 | 5.6 | 4.9 | 6.6 | 5.6 |
| Interior | 5.9 | 6.5 | 6.5 | 4.1 | 5.8 | 8.1 | 8.9 | 8.4 | 9.1 | 8.7 | 9.7 | 11.4 | 8.8 | 9.6 | 9.9 |
| Tires | 16.4 | 18.2 | 20.0 | 18.4 | 18.3 | 19.0 | 20.1 | 19.0 | 16.8 | 18.7 | 18.8 | 22.8 | 20.2 | 18.2 | 20.0 |
| ContiTech | 11.4 | 12.9 | 11.6 | 11.6 | 11.9 | 11.9 | 10.7 | 11.7 | 9.8 | 11.0 | 4.3 | 5.8 | 6.1 | -3.5 | 3.2 |
| Continental Corporation | 9.3 | 10.3 | 10.6 | 8.9 | 9.8 | 10.8 | 10.6 | 7.4 | 10.1 | 9.7 | 10.2 | 11.8 | 10.8 | 9.2 | 10.5 |

| Changes Y-o-Y in % | 2014 | | | | | 2015 | | | | |
|-------------------------|------|-------|--------|-------|--------|-------|-------|-------|--------|-------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 10.9 | -2.1 | 15.7 | 34.4 | 13.6 | 24.7 | 31.4 | 1.1 | 23.4 | 19.7 |
| Powertrain | 23.8 | -43.6 | -631.9 | 252.6 | -153.9 | 49.9 | 207.0 | 130.9 | 68.7 | 508.7 |
| Interior | 44.0 | 37.5 | 38.7 | 147.9 | 59.2 | 38.5 | 51.3 | 23.4 | 19.1 | 32.8 |
| Tires | 20.7 | 9.6 | -1.6 | -7.3 | 4.4 | 3.0 | 25.2 | 10.2 | 16.9 | 14.0 |
| ContiTech | 7.2 | -19.3 | 3.0 | -13.2 | -6.2 | -52.5 | -21.1 | -30.0 | -148.0 | -60.6 |
| Continental Corporation | 20.8 | 2.7 | -28.0 | 20.1 | 2.5 | 8.3 | 30.5 | 62.2 | 2.6 | 23.0 |

7) Fact Sheets

Quarterly Analysis of Adjusted EBIT¹

Preliminary

| Adjusted EBIT ¹ (mn€) | 2014 | | | | | 2015 | | | | |
|----------------------------------|-------|---------|-------|-------|---------|---------|---------|---------|---------|---------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 179.1 | 166.6 | 186.4 | 178.3 | 710.4 | 215.2 | 209.4 | 182.0 | 210.6 | 817.2 |
| Powertrain | 83.7 | 85.5 | 7.2 | 84.1 | 260.5 | 102.2 | 120.3 | 86.7 | 115.4 | 424.6 |
| Interior | 162.7 | 190.9 | 168.0 | 186.8 | 708.4 | 191.3 | 234.5 | 183.7 | 214.8 | 824.3 |
| Tires | 441.0 | 483.2 | 511.5 | 420.9 | 1,856.6 | 459.2 | 612.6 | 541.3 | 495.9 | 2,109.0 |
| ContiTech | 115.8 | 104.5 | 117.4 | 99.5 | 437.2 | 119.5 | 120.9 | 105.9 | 88.7 | 435.0 |
| Other / Consolidation | -27.6 | -26.7 | -25.1 | -27.8 | -107.2 | -33.5 | -47.5 | -24.0 | -49.6 | -154.6 |
| Continental Corporation | 954.7 | 1,004.0 | 965.4 | 941.8 | 3,865.9 | 1,053.9 | 1,250.2 | 1,075.6 | 1,075.8 | 4,455.5 |

| Adjusted EBIT ¹ margin in % | 2014 | | | | | 2015 | | | | |
|--|------|------|------|------|------|------|------|------|------|------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 9.5 | 8.9 | 10.2 | 9.2 | 9.5 | 10.1 | 9.8 | 9.1 | 9.7 | 9.7 |
| Powertrain | 5.3 | 5.3 | 0.4 | 5.0 | 4.0 | 5.8 | 6.8 | 5.2 | 6.5 | 6.1 |
| Interior | 9.6 | 11.0 | 9.7 | 10.1 | 10.1 | 9.7 | 11.4 | 9.2 | 10.6 | 10.2 |
| Tires | 19.1 | 20.1 | 20.0 | 16.8 | 19.0 | 19.2 | 23.4 | 20.4 | 18.5 | 20.4 |
| ContiTech | 11.9 | 10.7 | 12.0 | 10.0 | 11.1 | 11.6 | 11.3 | 10.3 | 8.4 | 10.4 |
| Continental Corporation | 11.4 | 11.8 | 11.1 | 10.6 | 11.2 | 11.4 | 13.0 | 11.6 | 11.1 | 11.8 |

| Changes Y-o-Y in % | 2015 | | | | |
|-------------------------|------|------|---------|-------|------|
| | Q1 | Q2 | Q3 | Q4 | FY |
| C&S | 20.2 | 25.7 | -2.4 | 18.1 | 15.0 |
| Powertrain | 22.1 | 40.7 | 1,104.2 | 37.2 | 63.0 |
| Interior | 17.6 | 22.8 | 9.3 | 15.0 | 16.4 |
| Tires | 4.1 | 26.8 | 5.8 | 17.8 | 13.6 |
| ContiTech | 3.2 | 15.7 | -9.8 | -10.9 | -0.5 |
| Continental Corporation | 10.4 | 24.5 | 11.4 | 14.2 | 15.3 |

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects

7) Fact Sheets

Consolidated Statement of Income

Preliminary

| (mn €) | 2013 | 2014 | 2015 |
|--|-----------------|-----------------|-----------------|
| Sales | 33,331.0 | 34,505.7 | 39,232.0 |
| Cost of sales | -25,529.4 | -25,839.6 | -29,056.8 |
| Gross margin on sales | 7,801.6 | 8,666.1 | 10,175.2 |
| Research and development expenses | -1,878.4 | -2,137.7 | -2,449.6 |
| Selling and logistics expenses | -1,657.0 | -1,840.6 | -2,179.0 |
| Administrative expenses | -698.7 | -762.8 | -925.5 |
| Other income and expenses | -342.2 | -507.4 | -567.7 |
| Income from at-equity accounted investees | 37.6 | -73.8 | 61.4 |
| Other income from investments | 0.8 | 1.0 | 0.8 |
| Earnings before interest and taxes | 3,263.7 | 3,344.8 | 4,115.6 |
| Interest income ¹ | 81.8 | 94.5 | 95.4 |
| Interest expense ¹ | -886.1 | -359.8 | -341.0 |
| Net interest result | -804.3 | -265.3 | -245.6 |
| Earnings before taxes | 2,459.4 | 3,079.5 | 3,870.0 |
| Income tax expense | -449.6 | -622.0 | -1,090.4 |
| Net income | 2,009.8 | 2,457.5 | 2,779.6 |
| Non-controlling interests | -86.7 | -82.2 | -52.2 |
| Net income attributable to the shareholders of the parent | 1,923.1 | 2,375.3 | 2,727.4 |
| Basic earnings per share in EUR | 9.62 | 11.88 | 13.64 |
| Diluted earnings per share in EUR | 9.62 | 11.88 | 13.64 |

7) Fact Sheets

Consolidated Statement of Financial Position – Assets

Preliminary

| in € millions | Dec. 31, 2015 | Dec. 31, 2014 |
|--|-----------------|-----------------|
| Goodwill | 6,640.6 | 5,769.1 |
| Other intangible assets | 1,336.4 | 443.3 |
| Property, plant and equipment | 9,538.9 | 8,446.4 |
| Investment property | 16.0 | 17.5 |
| Investments in at-equity accounted investees | 345.8 | 298.5 |
| Other investments | 14.1 | 10.7 |
| Deferred tax assets | 1,669.7 | 1,573.4 |
| Defined benefit assets | 18.9 | 1.6 |
| Long-term derivative instruments and interest-bearing investments | 17.1 | 301.2 |
| Long-term other financial assets | 47.6 | 41.9 |
| Long-term other assets | 21.5 | 19.7 |
| Non-current assets | 19,666.6 | 16,923.3 |
| Inventories | 3,360.1 | 2,987.6 |
| Trade accounts receivable | 6,722.9 | 5,846.2 |
| Short-term other financial assets | 434.7 | 382.5 |
| Short-term other assets | 803.9 | 731.3 |
| Income tax receivables | 149.7 | 60.3 |
| Short-term derivative instruments and interest-bearing investments | 64.3 | 63.1 |
| Cash and cash equivalents | 1,621.5 | 3,243.8 |
| Assets held for sale | 12.0 | 3.0 |
| Current assets | 13,169.1 | 13,317.8 |
| Total assets | 32,835.7 | 30,241.1 |

7) Fact Sheets

Consolidated Statement of Financial Position – Total Equity and Liabilities

| in € millions | Dec. 31, 2015 | Dec. 31, 2014 |
|--|-----------------|-----------------|
| Subscribed capital | 512.0 | 512.0 |
| Capital reserves | 4,155.6 | 4,155.6 |
| Retained earnings | 9,481.8 | 7,404.3 |
| Other comprehensive income | -1,363.1 | -1,399.8 |
| Equity attributable to the shareholders of the parent | 12,786.3 | 10,672.1 |
| Non-controlling interests | 427.6 | 352.5 |
| Total equity | 13,213.9 | 11,024.6 |
| Provisions for pension liabilities and similar obligations | 3,532.7 | 3,483.7 |
| Deferred tax liabilities | 361.2 | 178.5 |
| Long-term provisions for other risks and obligations | 301.5 | 306.3 |
| Long-term indebtedness | 3,175.0 | 5,077.4 |
| Long-term other financial liabilities | 94.9 | 48.7 |
| Long-term other liabilities | 55.7 | 46.4 |
| Non-current liabilities | 7,521.0 | 9,141.0 |
| Trade accounts payable | 5,493.8 | 4,861.6 |
| Income tax payables | 719.8 | 577.3 |
| Short-term provisions for other risks and obligations | 845.5 | 732.7 |
| Short-term indebtedness | 2,069.8 | 1,354.2 |
| Short-term other financial liabilities | 1,968.7 | 1,649.2 |
| Short-term other liabilities | 1,001.2 | 900.2 |
| Liabilities held for sale | 2.0 | 0.3 |
| Current liabilities | 12,100.8 | 10,075.5 |
| Total equity and liabilities | 32,835.7 | 30,241.1 |

7) Fact Sheets

Consolidated Statement of Cash Flows

Preliminary

| in € millions | 2015 | 2014 |
|---|-----------------|-----------------|
| Net income | 2,779.6 | 2,457.5 |
| Income tax expense | 1,090.4 | 622.0 |
| Net interest result | 245.6 | 265.3 |
| EBIT | 4,115.6 | 3,344.8 |
| Interest paid | -204.6 | -185.9 |
| Interest received | 31.1 | 28.2 |
| Income tax paid | -1,015.3 | -775.0 |
| Dividends received | 48.0 | 33.7 |
| Depreciation, amortization, impairment and reversal of impairment losses | 1,885.8 | 1,789.0 |
| Income from at-equity accounted and other investments, incl. impairment and reversal of impairment losses | -62.2 | 71.3 |
| Gains from the disposal of assets, companies and business operations | -16.9 | -13.6 |
| Changes in | | |
| inventories | -59.5 | -20.1 |
| trade accounts receivable | -447.2 | -246.6 |
| trade accounts payable | 400.0 | 59.3 |
| Pension and similar obligations | 57.2 | -20.5 |
| other assets and liabilities | 183.6 | 103.7 |
| Cash flow arising from operating activities | 4,915.6 | 4,168.3 |
| Cash flow from the disposal of property, plant and equipment, and intangible assets | 35.7 | 86.4 |
| Capital expenditure on property, plant and equipment, and software | -2,178.8 | -2,045.4 |
| Capital expenditure on intangible assets from development projects and miscellaneous | -85.8 | -64.9 |
| Cash flow from the disposal of companies and business operations | 13.8 | -0.5 |
| Acquisition of companies and business operations | -1,256.9 | -129.0 |
| Cash flow arising from investing activities | -3,472.0 | -2,153.4 |
| Cash flow before financing activities (free cash flow) | 1,443.6 | 2,014.9 |
| Changes in short-term debt | -774.1 | -323.2 |
| Proceeds from the issuance of long-term debt | 549.2 | 1,565.0 |
| Principal repayments on long-term debt | -2,133.4 | -1,604.6 |
| Successive purchases | -27.3 | 0.0 |
| Dividends paid | -650.0 | -500.0 |
| Dividends paid to and cash changes from equity transactions with non-controlling interests | -62.5 | -45.5 |
| Cash and cash equivalents arising from first consolidation of subsidiaries | 0.5 | 0.4 |
| Cash flow arising from financing activities | -3,097.6 | -907.9 |
| Change in cash and cash equivalents | -1,654.0 | 1,107.0 |
| Cash and cash equivalents as at January 1 | 3,243.8 | 2,044.8 |
| Effect of exchange rate changes on cash and cash equivalents | 31.7 | 92.0 |
| Cash and cash equivalents as at December 31 | 1,621.5 | 3,243.8 |

7) Fact Sheets

FY 2015 Results Reported and Adjusted (mn €) – by Division

Preliminary

| | Chassis & Safety | | Powertrain | | Interior | | Tires | | ContiTech | | Cons./Corr. | | Corporation | |
|---|----------------------|----------------------|-----------------------|----------------------|-----------------------|-----------------------|-------------------------|-------------------------|-----------------------|-----------------------|---------------|---------------|-------------------------|-------------------------|
| | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 |
| Sales | 7,514.9 | 8,449.7 | 6,494.3 | 7,068.5 | 7,002.5 | 8,154.8 | 9,784.4 | 10,408.8 | 3,931.2 | 5,367.8 | -221.6 | -217.6 | 34,505.7 | 39,232.0 |
| EBIT in % of sales | 680.2 9.1% | 814.3 9.6% | -96.8 -1.5% | 395.6 5.6% | 605.9 8.7% | 804.5 9.9% | 1,829.4 18.7% | 2,085.2 20.0% | 433.3 11.0% | 170.6 3.2% | -107.2 | -154.6 | 3,344.8 9.7% | 4,115.6 10.5% |
| Amortization of intangible assets from PPA | 25.5 | 0.8 | 64.5 | 8.2 | 92.3 | 17.4 | 5.5 | 7.8 | 6.2 | 103.7 | 0.0 | 0.0 | 194.0 | 137.9 |
| Total special effects | 4.7 | -0.1 | 285.1 | 0.9 | 10.2 | -3.2 | 25.6 | 4.2 | -2.3 | 113.7 | 0.0 | 0.0 | 323.3 | 115.5 |
| Total consolidation effects | 0.0 | 2.2 | 7.7 | 19.9 | 0.0 | 5.6 | -3.9 | 11.8 | 0.0 | 47.0 | 0.0 | 0.0 | 3.8 | 86.5 |
| Total consolidation & special effects | 4.7 | 2.1 | 292.8 | 20.8 | 10.2 | 2.4 | 21.7 | 16.0 | -2.3 | 160.7 | 0.0 | 0.0 | 327.1 | 202.0 |
| Adjusted operating result (adj. EBIT) ¹ in % of adjusted sales | 710.4 9.5% | 817.2 9.7% | 260.5 4.0% | 424.6 6.1% | 708.4 10.1% | 824.3 10.2% | 1,856.6 19.0% | 2,109.0 20.4% | 437.2 11.1% | 435.0 10.4% | -107.2 | -154.6 | 3,865.9 11.2% | 4,455.5 11.8% |

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects

7) Fact Sheets

FY 2015 Results Reported and Adjusted (mn €) – by Group

Preliminary

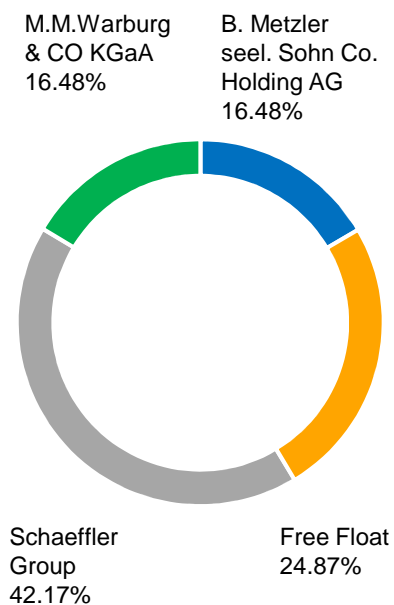
| | <u>Automotive</u> | | <u>Rubber</u> | | <u>Cons./Corr.</u> | | <u>Corporation</u> | |
|---|------------------------|------------------------|-------------------------|-------------------------|--------------------|---------------|-------------------------|-------------------------|
| | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 | 2014 | 2015 |
| Sales | 20,909.2 | 23,574.5 | 13,637.6 | 15,704.6 | -41.1 | -47.1 | 34,505.7 | 39,232.0 |
| EBIT in % of sales | 1,189.3 5.7% | 2,014.4 8.5% | 2,262.7 16.6% | 2,255.8 14.4% | -107.2 | -154.6 | 3,344.8 9.7% | 4,115.6 10.5% |
| Amortization of intangible assets from PPA | 182.3 | 26.4 | 11.7 | 111.5 | 0.0 | 0.0 | 194.0 | 137.9 |
| Total special effects | 300.0 | -2.4 | 23.3 | 117.9 | 0.0 | 0.0 | 323.3 | 115.5 |
| Total consolidation effects | 7.7 | 27.7 | -3.9 | 58.8 | 0.0 | 0.0 | 3.8 | 86.5 |
| Total consolidation & special effects | 307.7 | 25.3 | 19.4 | 176.7 | 0.0 | 0.0 | 327.1 | 202.0 |
| Adjusted operating result (adj. EBIT) ¹ in % of adjusted sales | 1,679.3 8.0% | 2,066.1 8.8% | 2,293.8 16.8% | 2,544.0 17.6% | -107.2 | -154.6 | 3,865.9 11.2% | 4,455.5 11.8% |

¹ Before amortization of intangibles from PPA, changes in the scope of consolidation and special effects

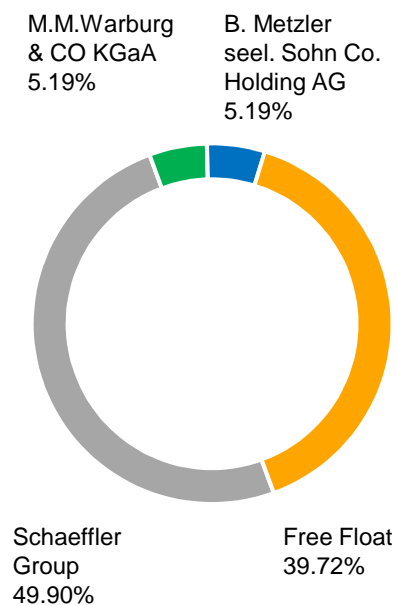
7) Fact Sheets

Shareholder Structure

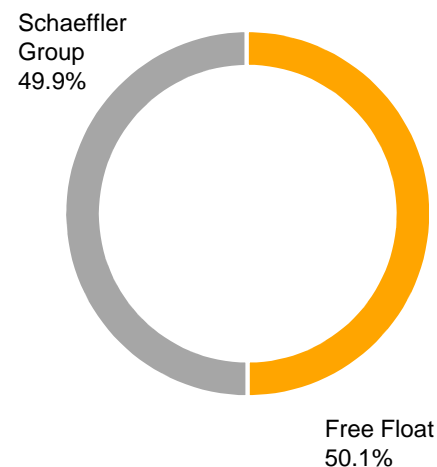
Shareholder Structure
as at Dec. 31, 2010



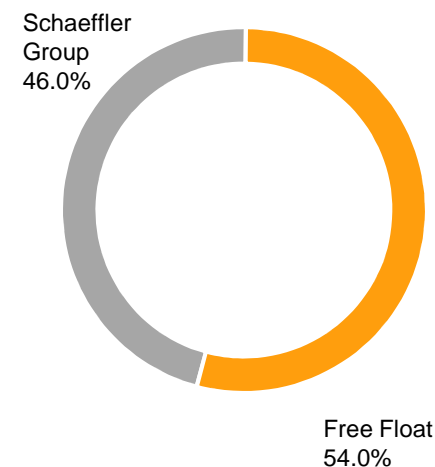
Shareholder Structure
as at Dec. 31, 2011



Shareholder Structure
as at Dec. 31, 2012



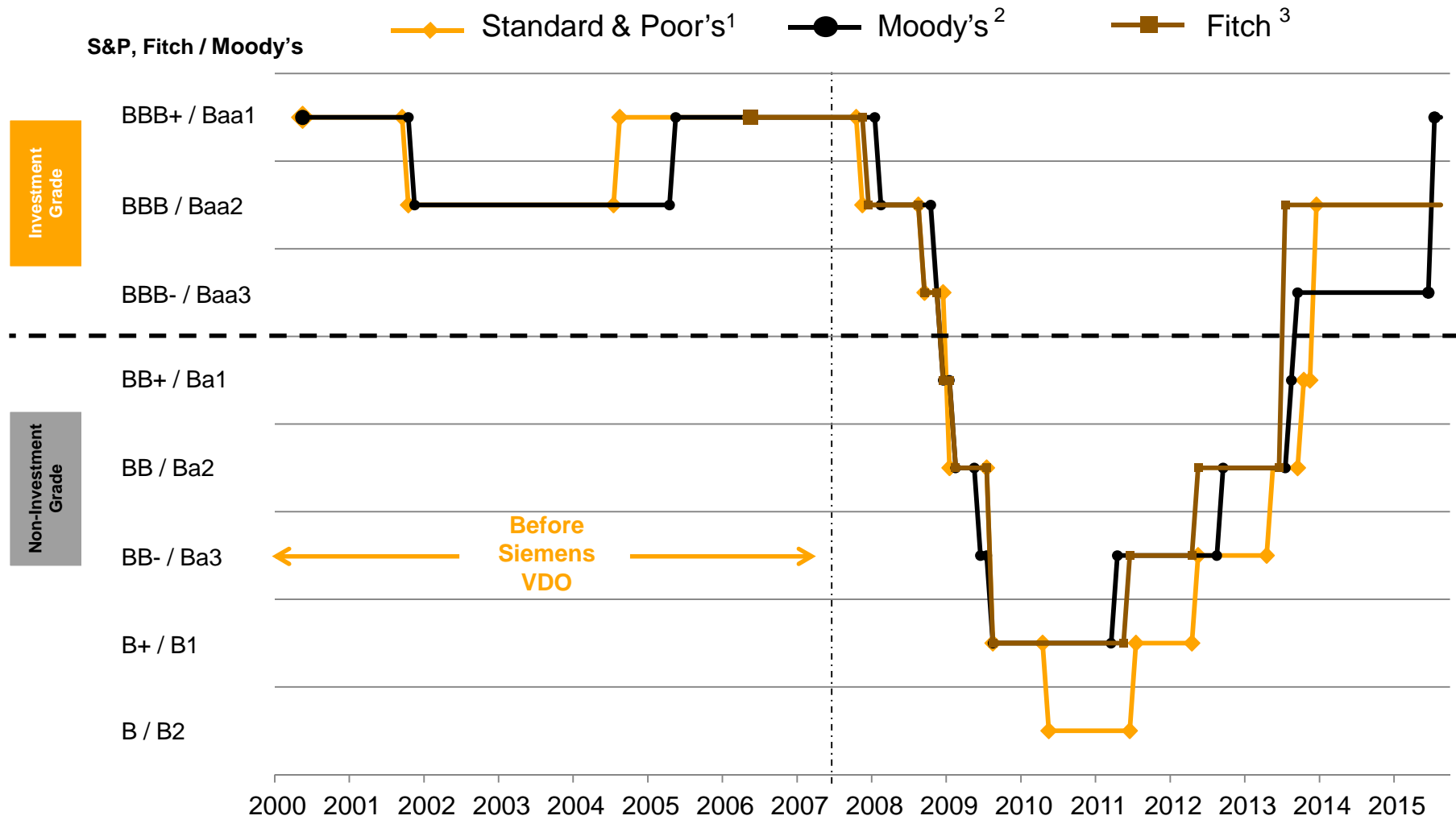
Shareholder Structure
since Sept. 17, 2013



Source: Based on publicly available data

7) Fact Sheets

Continental's Credit Rating



References

Useful Links

| | |
|---|---|
| Continental Investor Relations website | http://www.continental-ir.com |
| Annual and interim reports | http://www.continental-corporation.com/www/portal_com_en/themes/ir/financial_reports/ |
| 2015 Fact Book | http://www.continental-corporation.com/www/portal_com_en/themes/ir/financial_reports/ |
| Investor Relations events and presentations | http://www.continental-corporation.com/www/portal_com_en/themes/ir/events/ |
| Sustainability at Continental (presentation and fact sheet for investors) | http://www.continental-ir.com |
| Corporate Social Responsibility | http://www.continental-sustainability.com |
| Corporate Governance Principles | http://www.continental-corporation.com/www/portal_com_en/themes/ir/corporate_governance/ |
| Continental share | http://www.continental-corporation.com/www/portal_com_en/themes/ir/share/ |
| Continental bonds and rating | http://www.continental-corporation.com/www/portal_com_en/themes/ir/bonds/ |
| Continental IR mobile website | http://continental.ir-portal.de |