Nine Month Results 2007

Strategy Execution Gathering Speed November 7, 2007



Exactly your chemistry.



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2007

+2%

2006

+6%

28.9% 30.7%

21.1% 20.3%

5.8%

266

8.0%

95



Nine Months 2007 – *Key financials*



All figures continuing operations; in CHF mn







Pricing initiatives showing positive trend in Third Quarter

ults		Raw Material Costs	Pricing trend in Q3	Margin Squeeze
ew ate	Textile, Leather and Paper		~	Margin squeeze
	Pigments & Additives		-	Margin squeeze
	Masterbatches	1	1	No margin squeeze
	Functional Chemicals		1	Margin squeeze
	Clariant Group	+5%	+1%	1% Margin squeeze
s 2007				



Nine Months 2007 – Cash flow

Exactly your chemistry.

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	Nine I	Nonths
	2007 CHF mn	2006* CHF mn
Net income	22	-77
Depreciation & amortization	274	434
Other	143	249
Operating cash flow before working capital	439	606
Change in working capital	-119	-433
Operating cash flow	320	173
Capital expenditure	-220	-260
Acquisitions, disposals and other	34	70
Cash flow before financing	134	-17

- Focus on cash flow generation starts to pay off
- Lower inventories and trade receivables
- Further measures to reach industry average net working capital on track

* The presentation of the cash flow statement was changed to provide additional relevant information. Comparative information was reclassified accordingly.

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Nine Months 2007 – Financial result

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	Nine Months			
	2007 CHF mn	2006 CHF mn		
Interest income	+19	+24		
Interest expenses	-83	-86		
Other financial income & expenses	-9	-13		
Net interest result	-73	-75		
Currency result, net	+11	-5		
Total financial result	-62	-80		

- Stable interest expenses thanks to strong cash flow generation and net debt reduction in the Third Quarter
- Total financial result still helped by currency movements, unfavorable in the Third Quarter



Debt maturity profile on September 30, 2007





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Nine Months 2007 – Divisional sales and margins

	Nine Months				
	Sales % Organic CHF mn Growth* % LC			EBITDA Margin in %**	
	CHF mn	Growth*	%LC	2007	2006
Textile, Leather & Paper Chemicals	1,779	+1	+1	9.3	10.1
Pigments & Additives	1,586	+3	+3	13.3	16.6
Masterbatches	1,065	+3	+9	11.4	12.5
Functional Chemicals	2,017	+4	+4	9.1	11.0
Total Group	6,447	+3	+4	9.6	10.7



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*

Volume and price effect excluding the impacts of changes in FX and acquisitions /divestitures before exceptional items



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Mixed business developments in Third Quarter 2007

Textile, Leather and Paper Chemicals

- Product prices stabilized, accepting lower sales
- Flat sales in Textiles
- Demand for Paper chemicals in particular for OBAs started to ease
- Market demand in Leather continues to decline
- Profitability declined mainly due to higher raw material prices and adverse FX developments

Pigments & Additives

- Continuous price pressure compensated by initiatives to raise prices
- Strong demand for Coating and Special Industries products
- Demand in the Plastic Business started to ease in difficult environment
- Competition remained challenging in the Printing Industries especially for publication print products
- Increasing raw material costs as well as negative FX affected margin adversely



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<i>Mixed business developments in Third Quarter 2007</i>
Masterbatches
 Slowing demand across the plastic industry
 Sales in US at previous-years level, solid in Asia
 Demand in Europe starts to slow after strong sales compared to a year earlier
 Divestment of business in Australia resulted in slower growth

Price increases offsetting higher raw material costs

1

1

Profitability mainly impacted by integration of CIBA Masterbatch business

Functional Chemicals

1 1

- Strong demand across most businesses
- Oil Services and crop protection saw strong demand
- Weakening sales in Specialty Intermediates
- Detergents saw declining sales with higher prices
- Higher selling prices not offsetting steep rise in raw material cost
- Acquisition of Toschem in Columbia
- Implementation of product-driven business Detergents & Intermediates on track

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Strategy implementation gathering speed

- Target to reach 10% site network optimization on track
- Measures to reduce SG&A costs by 1-2% on track
 - Product pruning by 20% achieved
 - Closures of several service labs well advanced
 - Adjusting operational structure headquarter streamlined by 100 jobs
- Pigment & Additives adopting cost leadership strategy
- Adopting corporate strategy at Divisional level
 - P&A, FUN and TLP divisions are reviewing strategic options for selective units
- Initiatives to increase prices will be further implemented
- Measures to further improve cash flow underway

Focus on Execution



Sizable site closures announced

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Product site optimization



4 site closures done in MB

- 3 sites sold in MB
- 1 site closed in FUN & TLP each
- TLP site closure in UK announced
- P&A site closure in US announced
- MB site closure in Mexico announced
- CHF 120 mn costs booked
- Further costs to be booked till year-end

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Approx. CHF 250 mn restructucturing costs in line with strategic goals



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Outlook for 2007

For the Full Year Results 2007 Clariant expects:

- Higher sales in local currency terms
- Operating income before exceptionals from continuing operations to be at approx. CHF 530 mn, as increase of raw material and energy costs and a continued unfavorable exchange rate environment will not be offset by higher selling prices
- Significant improvement in cash flow from operations before exceptionals
- Recurring net income at previous year level

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Confirming mid-term targets to achieve above-average peer ROIC by 2010



Calendar of upcoming corporate events

December 12-13, 2007	Merrill Lynch Conference, London
February 14, 2008	Full Year Results 2007
April 10, 2008	13 th Annual General Meeting, Basel
April 30, 2008	First Quarter Results 2008
July 29, 2008	First Half Results 2008
November 4, 2008	Nine Month Results 2008

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Nine Months 2007 – Financial group figures

		Nine Months			
	20	2007 200		006	
Continuing operations:	CHF mn	% of sales	CHF mn	% of sales	
Sales	6,447	100%	6,090	100%	
Local currency growth (LC)	+4%				
- Organic growth	+3%				
- Acquisitions/Divestitures	+1%				
Currencies	+2%				
Gross profit	1,908	29.6%	1,901	31.2%	
EBITDA before exceptionals	618	9.6%	653	10.7%	
EBITDA	538	8.3%	616	10.1%	
Operating income before exceptionals	417	6.5%	458	7.5%	
Operating income	271	4.2%	273	4.5%	
Net income from continuing operations	129	2.0%	108	1.8%	
Operating cash flow (total operations)	320		173		
Discontinued operations					
Sales	81		270		
Net loss from discontinued operations	-107		-185		

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Third Quarter 2007 – Financial group figures

	Third Quarter				
	2007		2006		
Continuing operations:	CHF mn	% of sales	CHF mn	% of sales	
Sales	2,111	100%	2,009	100%	
Local currency growth (LC)	+2%				
- Organic growth	+1%				
- Acquisitions/Divestitures	+1%				
Currencies	 +3%				
Gross profit	611	28.9%	616	30.7%	
EBITDA before exceptionals	 188	8.9%	227	11.3%	
EBITDA	132	6.3%	219	10.9%	
Operating income before exceptionals	 123	5.8%	160	8.0%	
Operating income	 5	0.2%	48	2.4%	
Net income from continuing operations	-45	2.1%	-14	0.7%	
Operating cash flow (total operations)	266		95		
Discontinued operations					
Sales	0		45		
Net loss from discontinued operations	-6		-78		

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Third Quarter 2007 – Financial result

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	Third	Third Quarter			
	2007 CHF mn	2006 CHF mn			
Interest income	+8	+11			
Interest expenses	-29	-36			
Other financial income & expenses	-3	-2			
Net interest result	-24	-27			
Currency result, net	-19	+3			
Total financial result	-43	-24			

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Third Quarter 2007 – Divisional sales and margins

	Third Quarter				
	Sales % Organic			EBITDA Margin in %**	
	CHF mn	% Organic Growth*	% LC	2007	2006
Textile, Leather & Paper Chemicals	581	-2	-2	7.9	10.7
Pigments & Additives	525	+3	+3	13.9	15.9
Masterbatches	343	+0	+5	10.8	12.7
Functional Chemicals	662	+4	+4	7.9	12.5
Total Group	2,111	+1	+2	8.9	11.3



Volume and price effect excluding the impacts of changes in FX and acquisitions /divestitures
 before exceptional items



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Textile, Leather & Paper Chemicals in Nine Months

- Stable growth with some slowdown in volumes
- Latin America was main growth driver; Europe and US flat
- Stable demand for textiles; price increases achieved in Q3
- Paper had good growth in OBA; market beginning to saturate, solid demand across all businesses
- Leather experienced overall market slowdown wet end chemicals in particular, solid demand for finishing chemicals
- Higher raw material costs and negative FX movements affect profitability
- Co-operation agreement signed with a Swiss company to market Nano finishing technology



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Pigments & Additives in Nine Months

- Solid growth with easing price pressure for most businesses
- Growth strong in Asia, Latin America and Europe, weak in US
- Coatings and Specialty Industries showed strong demand
- Stable sales for Plastics with some signs of slowdown
- Printing Ink Pigment still facing stiff competition from Asia
- Increasing raw material costs as well as negative FX affected margin adversely





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Masterbatches in Nine Months

- Solid demand in the plastics industry but slowdown in Q3
- Solid growth in all regions except North America
- Growth in Europe softening after good 1st Halfyear; strong in Asia and Latin America
- New production plant in Thailand completed
- Successful divestment of activities in Australia (2% of sales)
- Higher raw material costs compensated by price increases
- Weaker operating result due to higher operating costs for Ciba MB integration





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Functional Chemicals in Nine Months

- Strong demand across most businesses; further price increases
- Sales of Process Chemicals continue to rise; Oil Services and Metal Working enjoyed strong demand
- Solid growth for Performance Chemicals; good demand for Crop Protection, stable for Personal Care
- Slowdown in volumes for Detergents across all regions; further price increases announced
- Weakening sales in Specialty Intermediates
- Set-up of new product driven business Detergents & Intermediates to be effective as of 1st Jan 2008
- Profitability affected due to steep rise in raw material prices
- Acquisition of leading supplier in Oil Services in Columbia







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Top 5 products in percentage of total raw material costs

Ranking	Product		
1	Ethylene & -Oxide		
2	Vinylacetate	~17%	Total
3	Polyethylene		
4	Titanium Dioxide		
5	Acrylates		

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Divisional sales Full Year 2006 in end-user markets





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