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# *Quarterly Report* **February 14, 2008**

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## CLARIANT FY RESULTS: GOOD SALES GROWTH AND SUBSTANTIALLY INCREASED CASH FLOW

- > Sales up 4% in local currency and 5% in Swiss francs with prices up 1%
- > Operating cash flow significantly improved to CHF 540 million (2006: CHF 328 million)
- > Operating income before exceptional items reached CHF 539 million
- > Net income of CHF 5 million (2006: loss of CHF 78 million)
- > Outlook Improved operating margins before exceptionals and continued strong cash generation

Jan Secher, CEO of Clariant commented:

"We have progressed in building momentum in operational performance and significantly improved our cash flow, although profitability was impacted by higher raw material and energy costs as well as unfavorable currency movements. We expect our continuing initiatives in increasing prices and striving for cost leadership to deliver improved profitability in 2008. Moving ahead we will focus on businesses where we can optimize value through leveraging strong market positions and selectively participate in the consolidation of these market segments. This will result in a period of active portfolio re-shaping."

#### **Key Financial Group Figures**

		Full Year					r Fourth Qu				
Continuing operations:		2007		2006		2007		2006			
	CHF mn	% of sales	CHF mn	% of sales	CHF mn	% of sales	CHF mn	% of sales			
Sales	8 533	100.0	8 100	100.0	2 086	100.0	2 010	100.0			
Local currency growth (LC):	4%				3%						
Organic growth <sup>1</sup>	3%				2%						
Acquisitions/Divestitures	1%				1%						
Currencies	1%				1%						
Gross profit	2 488	29.2	2 486	30.7	580	27.8	585	29.1			
EBITDA before exceptionals*	812	9.5	855	10.6	194	9.3	202	10.0			
EBITDA*	628	7.4	798	9.9	90	4.3	182	9.1			
Operating income before exceptionals*	539	6.3	592	7.3	122	5.8	134	6.7			
Operating income	278	3.3	385	4.8	7	0.3	112	5.6			
Net income from continuing operations	108	1.3	131	1.6	-21	1.0	23	1.1			
Operating cash flow (total operations)	540		328		220		155				
Discontinued operations:											
Sales	82		325		1		55				
Net loss from discontinued operations	- 103		-209		4		-24				
Other key figures:	31	.12.2007	31	1.12.2006							
Net debt	1 361		1 556								
Equity (including minorities)	2 372		2 433								
Gearing	57%		64%								
Return on invested capital (ROIC) **	7.8%		8.3%								
Number of employees	20 931		21 748								

1 Throughout this statement the term "organic growth" is being used. It means volume and price effects excluding the impacts of changes in FX rates and acquisitions/divestitures.

\* See Definitions of Terms of Financial Measurements on page 11.

\*\* Clariant calculates ROIC by dividing NOPLAT before exceptional items by the average net capital employed. NOPLAT is calculated by taking the operating income before exceptional items adjusted by the expected tax rate. Net capital employed also considers operating cash and capitalized operating leases.

Muttenz, February 14, 2008 – Clariant posted sales growth of 4% in local currencies (5% in Swiss Francs) for Full Year 2007. Sales in 2007 amounted to CHF 8.533 billion compared to CHF 8.100 billion in the previous year. Although sales in the second half of the year were not as strong as in the first half, sales in the fourth quarter recovered after a slower third quarter.

In 2007 Clariant was able to raise its prices by more than 1% with an increasing momentum towards year end. However, higher selling prices were not sufficient to offset a 5% rise in raw material costs. Consequently, the gross margin decreased to 29.2% from 30.7% in 2006.

Clariant's focus on cost reduction delivered results. Sales, General & Administrative (SG&A) costs expressed as a percentage of sales improved to 20.8% in 2007 from 21.3% in 2006, partly mitigating the decline in gross margin. Furthermore unfavorable currency effects adversely impacted Clariant's profitability by CHF 68 million, which led to an operating income before exceptionals of CHF 539 million compared to CHF 592 million in 2006. Operating margin decreased to 6.3%. from 7.3% in 2006. Net income (after exceptional items) increased to CHF 5 million from CHF –78 million in 2006 also due to lower taxes and improved financial results.

Clariant benefited during 2007 from the stabilization of the supply chain and its strong focus on net working capital reduction. Cash flow from operations rose substantially to CHF 540 million compared to CHF 328 million in 2006, mainly driven by inventory reduction and lower trade receivables.

#### **Restructuring efforts progressing**

Restructuring efforts progressed in line with Clariant's 2010 goals with restructuring costs reaching CHF 262 million in 2007. Nine smaller sites were closed and three larger ones have been announced for closure. Approximately 800 job positions have been reduced and a further 600 have been announced. This totals more than half of the previously announced reduction of 2,200 job positions. In addition, more than 20% of the product portfolio has been pruned in order to reduce complexity and thus has nearly reached the 2010 target of 25%.

The company has implemented a number of senior management changes during 2007 with the objective of driving a performance-oriented culture at Clariant. These external appointments and internal promotions are already having an impact across the group and the company expects to see the benefits of this fresh approach through the coming years.

## Profitable growth in service driven businesses and strong focus on pricing improvements across all divisions

Overall the service driven businesses at Clariant saw profitable growth. For example the Oil Service business increased sales and profitability benefiting from a strong demand for crude oil. The Coatings business could offset a weakening market development in Europe by good sales and profitability growth in Asia and Latin America. Also Masterbatches developed positively in 2007. On the other hand the Leather business suffered from declining demand and overcapacity.

Within the product driven businesses the Detergents and Specialty Intermediates business had a difficult year due to increasing raw material costs.

The efforts on price increases have started to pay off in all divisions with an increasing momentum towards the end of the year. The Pigments and Additives division as well as Textile, Leather and Paper Chemicals reversed the negative trend of declining prices of the recent years and achieved higher selling prices towards the end of the year. Price increases in the Functional Chemicals division also mitigated the margin squeeze towards year end. The Masterbatches division was able to fully compensate the rising raw materials and energy costs by price increases.

#### Strong growth in Asia and Latin America

Asian markets saw the strongest growth for Clariant in 2007 with growth of 9% in local currencies. Decreasing momentum in the third quarter was partially counterbalanced by increased growth in the fourth quarter. China remained the strongest growth contributor in Asia, while growth in India was affected by a slowdown in the export driven industries.

A 4% rise (local currencies) in sales in the Americas was mainly driven by strong growth in Latin America (+9%). Sales in the US remained firm at +1% with a strong fourth quarter that could offset a weak demand amongst some of Clariant's customer industries in the first nine months.

European sales were up 1% (local currencies) positively influenced by the good economic development in Germany that compensated for the weaker demand in Southern Europe.

#### **Annual General Meeting 2008**

Based on the reported full-year results, at the 13<sup>th</sup> Annual General Meeting on April 10, 2008, Clariant's Board of Directors will propose a payout of CHF 0.25 per share by reducing nominal value from CHF 4.25 to CHF 4.00. The proposed payout remains unchanged from the previous year.

Roland Lösser, Chairman of the Board of Directors, has for personal reasons decided not to stand for reelection as Board member at the Annual General Meeting. The Board of Directors plans to appoint Jürg Witmer as chairman following the Annual General Meeting on April 10. Jürg Witmer joined the Board in April 2007.

## Outlook: Improved operating margin before exceptional items and continued strong cash generation

Against a backdrop of an increasingly uncertain global macro economic outlook, Clariant's focus during the coming year will be on the continuing implementation of price increases and cost leadership which will help offset expected further increases in raw material and energy costs.

With the benefits of the operational performance improvements already underway, Clariant expects to show an improved operating margin before exceptional items and continuing strong cash flow from operations in 2008.

Going forward, the company will focus on businesses where it will be able to leverage strong market positions in attractive markets and therefore actively manage its portfolio.

## FINANCIAL REVIEW FINANCIAL DISCUSSION FOURTH QUARTER

#### **Economic Environment**

The subprime credit crisis started to influence the labor market and the consumer spending in the United States. With oil prices at high levels, the US economy started to slow while the EU countries showed signs of weaker economic growth.

The pace of economic growth in the emerging markets Brazil, Russia, India and China remained high in the fourth quarter. These countries profited from both strong growth in the domestic markets as well as from exports into the Western world.

The currency pattern is mainly influenced by the weakness of the US Dollar, the Japanese Yen and the British Pound against the Swiss franc. Compared to the average exchange rate of the fourth quarter 2006, the Euro was stronger compared to the Swiss currency.

#### **Sales and Operating Results**

**Consolidated sales from continuing operations** showed a good performance with an increase of 4% in Swiss franc terms and 3% in local currency terms compared to the fourth quarter of the previous year. Organic sales growth (excluding the effect of the acquired MB unit from Ciba and FX effects) was 2%. All divisions recorded price increases during this quarter.

The **gross margin** decreased to 27.8% in the fourth quarter of 2007 compared to 29.1% of sales in 2006 slightly improving on the trend seen in previous quarters. The price increases were more than offset by a 7% rise in raw material costs and by higher energy costs.

**Marketing, distribution, administration and general overhead costs** accounted for 20.2% of sales compared to 20.5% of sales recorded in the fourth quarter of 2006. This development is in line with the overall positive trend for the year compared to 2006. **Research and development costs** of CHF 53 million in the fourth quarter of 2007 remain unchanged from the level recorded in the same quarter of previous year.

**Income from associates** increased to CHF 16 million in the fourth quarter of 2007. This compares to CHF 15 million in the corresponding period of the previous year.

**Restructuring costs and impairments** in the amount of CHF 113 million include a provision for the closure of the Coventry Site in the United States, provisions regarding the implementation of restructuring initiatives in Germany, France, Spain, Switzerland and Portugal.

**Net financial result** in the fourth quarter of 2007 fell to CHF -9 million, an improvement of CHF 21 million compared with the prior-year period. This was mostly due to foreign exchange gains of CHF 12 million in the fourth quarter of 2007 compared with exchange rate losses of CHF 6 million in the previous year. Net interest result improved by CHF 3 million year on year despite higher interest rates globally. This improvement is attributable to an optimized mix of net debt through the whole of 2007.

**Tax expenses** in the fourth quarter of 2007 were negatively influenced by a declining proportion of profits being generated in low-tax countries and impairments and restructuring costs that were only partly tax effective. The capitalization of tax assets in the UK and the United States in turn had a positive effect on the tax rate.

**Net loss from continuing operations** amounted to CHF 21 million in the fourth quarter of 2007. This compares with income of CHF 23 million reported in the same period of 2006. The main reason for this negative variance lies in the higher restructuring and impairment costs recorded during the fourth quarter of 2007.

**The income from discontinued operations** amounted to CHF 4 million in the fourth quarter of 2007. This relates to adjustments for the disposal of the Custom Manufacturing Business.

#### **Balance Sheet Key Figures**

**Total assets** increased to CHF 7.285 billion as of December 31, 2007 from CHF 7.188 billion at the end of 2006. Whereas inventories went down by CHF 36 million, trade receivables remained stable. Moderate increases in other current assets, a payment to the pension plan assets and a substantial increase in cash and cash equivalents contributed to the increase in total assets.

**Cash and cash equivalents** increased to CHF 509 million as of December 31, 2007 from CHF 443 million at the end of 2006. This was the result of the improved net working capital management in the third and fourth quarter and the repayment of a CHF 48 million vendor loan note received as part of the sale price for the disposal of the Electronic Materials Business, which was sold in 2004 and additional borrowings, the latter two occurring in the first half of 2007. In addition, CHF 125 million of short-term deposits were shown under other current assets.

**Current financial debt** increased to CHF 728 million as of December 31, 2007 from CHF 623 million at the end of 2006, whereas **non-current financial debt** decreased to CHF 1.267 billion as of December 31, 2007 from CHF 1.376 billion at the end of 2006. This is the net effect of two transactions. First, there was the reclassification from non-current to current of a bond worth CHF 384 million, which will fall due in March 2008. Second, there was the launch of a new bond in the amount of CHF 250 million in April 2007.

**Equity** decreased to CHF 2.372 billion as of December 31, 2007 from CHF 2.433 billion at the end of 2006. This was mainly the net effect of a net profit of CHF 5 million during the reporting period, the negative impact of FX movements and capital reduction of CHF 57 million.

**Net debt** decreased to CHF 1.361 billion as of December 31, 2007 from CHF 1.556 billion at the end of 2006 as a result of the changes described above.

**Gearing,** which reflects net financial debt in relation to equity including minorities, decreased to 57% as of December 31, 2007 from 64% at the end of 2006.

#### **Cash Flow**

The presentation of the cash flow statement was changed to provide more relevant information. Comparative information was reclassified accordingly. The new presentation of cash flows was first introduced for the third quarter of 2007.

In the new cash flow statement presentation, all non-cash expenses have again been added back to the net result, including interest and tax expenses. The receipts and payments of interests and payments of taxes are reported separately, as they are in operating activities. Dividends received from associates are classified as cash flows from operating activities, as investments in associates are strictly for operating purposes. In the prior version of the cash flow statement dividends received were classified as cash flows from investing activities.

**Cash flow from operating activities before changes in working capital and provisions** stood at CHF 66 million for the fourth quarter of 2007. This compares to CHF 86 million in the Fourth Quarter of 2006.

**Working capital** decreased by CHF 154 million during the Fourth Quarter of 2007, mainly driven by lower trade receivables, higher trade payables and provisions. The CHF 154 million decrease compares to a decrease of CHF 69 million in the fourth quarter of 2006.

**Cash flow from operating activities** stood at CHF 220 million for the fourth quarter of 2007, compared to CHF 155 million in the Fourth Quarter of 2006. This substantial improvement of operating cash flow could be achieved despite volume growth and increase in raw material prices.

**Capital expenditure (PPE)** stood at CHF 101 million for the fourth quarter of 2007, compared to CHF 106 million in the fourth quarter of 2006.

## **BUSINESS DISCUSSION FOURTH QUARTER**

#### **Textile, Leather & Paper Chemicals**

		Fourth Quarter						
		2007		2006		2007		2006
	CHF mn	% of sales	CHF mn	% of sales	CHF mn	% of sales	CHF mn	% of sales
Sales	2 332		2 303		553		570	
EBITDA before exceptionals	217	9.3	232	10.1	52	9.4	57	10.0
Operating income before exceptionals	145	6.2	161	7.0	34	6.1	39	6.8
Operating income	40	1.7	50	2.2	25	4.5	36	6.3

See Definitions of Terms of Financial Measurements on page 11.

The **Textile, Leather & Paper Chemicals** Division saw a further downturn in sales in the fourth quarter of 3% in local currency terms and Swiss francs. Though prices continued to rise in particular in the Textiles business this could not offset the fall in the volumes. The Leather Business, on the other hand, was hit by further price erosion. At the regional level, the division's European operations suffered from these trends. Sales in India and Turkey were affected by strong currency whereas Asia and Latin America, by contrast, continued to post sales growth in the fourth quarter.

In view of this, profitability for the division was not as high as last year because prices did not increase sufficiently to fully compensate for the rising cost of raw materials and weaker sales volumes. The fourth quarter was marked by additional restructuring costs, linked to the implementation of the new TLP Low Cost Focus Strategy.

Overall, demand for products in the **Textile Business** fell in the fourth quarter. The inauspicious currency situation took its toll on exports from India and Turkey. At the European level, business slowed, mainly due to developments in Southern Europe. In Latin America and Asia, on the other hand, sales rose overall year on year. Demand for textile dyes softened as a whole, but remained at a healthy level. Meanwhile, sales of finishing products and technical textiles grew. The division was able to put up prices in most areas of the business.

Demand for products in the **Paper Business** also weakened in the fourth quarter. After several quarters of extremely high growth, the optical brighteners business is starting to level off. In order to keep prices at their current high level, the focus here has been on qualitative growth. The positive trend in paper dyes is attributable largely to the stronger focus on growing service-oriented products, and the company's market leadership in this business.

The negative trend that has beset the **Leather Business** in previous quarters continued in the last three months of the year. Environmental concerns in China and India in particular led to the closure of several local tanneries, resulting in a certain amount of pressure on product prices. Plans to turn around the wet-end chemicals business are now under way and the closure of a plant in the UK is on track.

#### **Pigments & Additives**

	Full Year						Fourth Quarter		
		2007		2006		2007		2006	
	CHF mn	% of sales	CHF mn	% of sales	CHF mn	% of sales	CHF mn	% of sales	
Sales	2 076		1 981		490		467		
EBITDA before exceptionals	278	13.4	293	14.8	67	13.7	42	9.0	
Operating income before exceptionals	192	9.2	216	10.9	41	8.4	22	4.7	
Operating income	77	3.7	211	10.7	-48	-9.8	21	4.5	

See Definitions of Terms of Financial Measurements on page 11.

Due to strong demand in most areas of the business, sales in the **Pig-ments & Additives Division** rose by 5% in local currency terms and Swiss Francs in the fourth quarter. Initiatives aimed at increasing prices due to rising cost of raw materials continued to bear fruit. For the first time in 2007, the division was able to increase prices of its products in the fourth quarter. Price increases were implemented in the Specialties and Coatings Businesses in particular, and the division saw sales volumes grow across the board.

At the regional level, sales were up a little on the previous year in Europe, and slightly down in the United States. Once again, the division's main growth markets in this quarter were Asia and Latin America.

Despite this positive trend, profitability was down on the previous year, due mainly to the rising cost of raw materials and adverse developments on the currency front. The scheduled closure of a major plant in the United States and substantial overhead cost reduction measures in the fourth quarter resulted in significantly higher restructuring costs during the period under review.

European sales of **Coatings Industry** products slowed during the year. However, this trend was more than offset by strong growth in Latin America in particular and also in Asia. The higher prices that the business was able to charge for its products are an indication of a turnaround in the trend. The growth in the automotive and construction industry continued, though at a lower level, year on year. Demand for products in the **Plastic Industry** in the fourth quarter was on a par with the previous year, though the picture differed from region to region. Asia and – to a slightly lesser extent – Latin America were the main engines of sales growth. Within the polymer additives business, sales of antioxidants grew were up.

The increased demand for **Printing Industry** products and the associated growth is due mainly to the acquisition of new customers. In the market, the trend towards greater "commoditization" in this area of the business continued apace. The competitive environment in the traditional printing industry remains difficult, particularly for Publication Inks and the associated products. All the measures to separate the new Base Chemicals business unit – which will affect Publication Inks in particular – have gone well.

Higher prices and strong demand in the various niche segments helped to boost sales in the **Specialty Industries** in this quarter. The strategy of focusing on environmentally friendly products is bearing fruit, with very good response from the market. As a result, sales of halogen-free flame retardants have soared.

#### Masterbatches

	Full Year						Fourth Quarter		
		2007		2006		2007		2006	
	CHF mn	% of sales	CHF mn	% of sales	CHF mn	% of sales	CHF mn	% of sales	
Sales	1 380		1 254		315		296		
EBITDA before exceptionals	153	11.1	152	12.1	32	10.2	32	10.8	
Operating income before exceptionals	124	9.0	120	9.6	28	8.9	24	8.1	
Operating income	102	7.4	111	8.9	25	7.9	19	6.4	

See Definitions of Terms of Financial Measurements on page 11.

Fourth quarter sales in the **Masterbatches Division** matched the previous year's figures with growth of 6% in local currency and Swiss francs terms. Moderate growth in local currency terms was achieved after adjusting for the effects of the acquisition of the Ciba masterbatches business combined with the divestiture in Australia. The weaker sales volumes were more than offset by the rise in the price of the division's products during the period.

Growth in demand for plastic products remained solid, but price pressure remained within the supply chain. On the supply side, both resin manufacturers and pigment suppliers have raised their prices. However, resistance to price increases remains strong in the consumer and retail markets. In spite of these pressures, the division has been able to compensate for input cost increase through price increases.

The vital initial steps in the integration of the recently acquired Ciba masterbatches business were successfully completed by the end of the year. Efficiencies were gained from the closure of two plants in France and reallocation of production to other MB plants in the region. However, duplicate and one-time operating costs associated with production transfers adversely impacted profitability during the period and as a result, the division's profit levels were down slightly when compared to the same quarter last year.

Despite the downturn affecting some end-user industries in **North America**, business improved year on year. Hardest hit were automotive and construction industry products, whereas demand from the packaging industry and the consumer goods sector remained robust. Overall performance in North America remained excellent especially given difficult market conditions. Latin America again posted solid sales growth. The division strengthened our position in this market by exiting the polymer trading business in Brazil, opening a new manufacturing plant in Chile and with an add on acquisition in Colombia.

Demand in the plastics industry in **Europe** began to slow in the final quarter of the year. The Division continued to strengthen its market position with selective portfolio adjustments during the quarter exiting the pigment paste business in France and with a small acquisition in Belgium. Eastern Europe continues to show strong growth, but at a slower pace. Additionally, the division added strength in the high growth Middle East market with the newly acquired Ciba unit in Saudi Arabia.

Growth remained strong in **Asia** adjusting for the impact of divestiture of Australian operations. The division took over a new world class plant in Thailand and continued construction of a new plant in Guangzhou China. Solid sales gains were posted in the main growth markets of China, Asean, and India in particular.

#### **Functional Chemicals**

		Full Year						Fourth Quarter		
		2007		2006**		2007		2006**		
	CHF mn	% of sales								
Sales	2 745		2 562		728		677			
EBITDA before exceptionals	262	9.5	296	11.6	78	10.7	89	13.1		
Operating income before exceptionals	194	7.1	232	9.1	61	8.4	73	10.8		
Operating income	194	7.1	197	7.7	60	8.2	62	9.2		

\*\* Restated to include the Life Science Chemicals Division, a separate division in 2006, which has become a part of the Functional Chemical Division in 2007. See Definitions of Terms of Financial Measurements on page 11.

Due to solid demand and higher prices in most areas of the business, the **Functional Chemicals Division** achieved growth of 6% in local currency terms in the fourth quarter. Positive currency effects resulted in sales figures up 8% in Swiss francs. Demand varied from segment to segment, with sales of Detergents and Performance Chemicals falling, while demand for products for the oil industry was generally high, ensuring strong growth in the Process Chemicals Business. At the regional level, sales in Europe were on a par with the previous year. Sales were significantly up in the US as Clariant gained market share. In Latin America and Asia sales grew sharply.

The division's profitability was lower, mainly due to the soaring cost of raw materials, which couldn't be offset by growing sales volumes, rising product prices or the countervailing currency effects.

Demand for **Detergents** fell again in the fourth quarter, and further price rises weren't enough to compensate for the decline in the volume of sales. Looking at the picture as a whole, subdued demand in the end-consumer market and changing formulations on the part of customers in Europe and the United States in particular all played a contributory role. Strong growth in Asia and higher sales in Latin America were not enough to offset the trend.

Sales of **Performance Chemicals** products fell during the quarter in question, against the backdrop of weak demand for key Specialty Intermediates products such as glyoxilic acid. This trend was particularly pronounced in Europe. Demand in other areas of the business was up on the previous year, though growth rates were low. While the Personal Care business was under increased pressure, demand for products for crop protection rose mainly due to the rising demand for crops for biofuels. Following on from previous quarters, the positive sales trend in the construction industry also continued apace.

All areas of the **Process Chemicals** Business posted higher sales, year on year, helped by strong overall demand for Clariant Oil Services products. The integration of the recently acquired Toschem business was successfully completed. High demand for ore, crude oil and gas as a whole also led to an increase in demand in the Mining and Refinery Chemicals industries. Sales of products for the Metal Working industry reached record levels. The de-icing business had a good quarter, due largely to a particularly harsh winter in the United States.

#### Regions

Sales			Full Year Fourth Quart		n Quarter							
CHF mn	2007	% of sales	2006	% of sales	CHF %	LC %	2007	% of sales	2006	% of sales	CHF %	LC %
Europe	4 155	48.7	3 939	48.6	5	1	1 000	47.9	973	48.4	3	-1
of which Germany	1 252		1 173		7	2	312		295		6	2
of which Switzerland	147		140		5	1	36		35		3	1
Americas	2 364	27.7	2 292	28.3	3	4	588	28.2	566	28.2	4	6
of which USA	995		1 031		-3	1	232		239		-3	5
of which Brazil	589		521		13	6	154		137		12	2
Asia / Australia / Africa	2 014	23.6	1 869	23.1	8	9	498	23.9	471	23.4	6	8
Total continuing operations	8 533	100.0	8 100	100.0	5	4	2 086	100.0	2 010	100.0	4	3
Discontinued operations	82		325				1		55			

#### Europe

European sales accounted for 48% of the Group total in the fourth quarter of 2007. Organic growth (excluding the impact of the masterbatches business acquired from Ciba and FX) is -2% in the fourth quarter of 2007 compared with the same quarter of previous year. The negative development in Southern and Western Europe – especially in Turkey offset a strong performance in Eastern Europe countries. Germany – by far the most important market for Clariant – reported a 2% increase in local currencies, fueled by strong performance in the Process Chemicals and Specialties Businesses.

#### Americas

Sales in the Americas accounted for 28% of the Group total. Organic growth for this region is a solid 6%, mainly due to a positive performance in most Latin American countries. Despite the economic downturn, the US recorded a strong performance with an increase in organic sales of 5%. This was due to very favourable developments in the Process Chemicals, Detergents and Masterbatches segments.

#### Asia, Africa, Australia

This region delivered 6% organic growth in the fourth quarter of 2007 and accounts for 24% of group sales. China continued to be the main contributor. Double-digit sales growth was also recorded in South Korea, Pakistan and Indonesia, whereas Japan had another strong showing. Sales in Australia dropped sharply compared with the same quarter a year ago: in two of its four divisions(Masterbatch & Textile Leather & Paper) Clariant has closed its operations in the Australian market.

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## **DEFINITION OF TERMS OF FINANCIAL MEASUREMENTS (UNAUDITED)**

The following financial measurements are supplementary financial indicators. They should be considered in addition to, not as a substitute for, operating income, net income, operating cash flow and other measures of financial performance and liquidity reported in accordance with International Financial Reporting Standards (IFRS).

#### EBITDA

– (Earnings Before Interest, Taxes, Depreciation and Amortization) is calculated as operating income plus depreciation of PPE, plus impairment of PPE/goodwill and amortization of intangibles and can be reconciled from the Condensed Financial Statements as follows:

#### **EBITDA** (Continuing)

		Full Year	Fo	urth Quarter
CHF mn	2007	2006	2007	2006
Operating income	278	385	7	112
+ Depreciation of PPE	264	256	68	66
+ Impairment of PPE / Goodwill	77	150	11	2
+ Amortization of other intangibles	9	7	4	2
EBITDA	628	798	90	182

#### **EBITDA** before exceptional items

- is calculated as EBITDA plus expenses for restructuring and impairment less impairment of PPE/goodwill and gain/loss on disposals.

#### **EBITDA** before exceptionals (Continuing)

		Full Year	Fou	Fourth Quarter	
CHF mn	2007	2006	2007	2006	
EBITDA	628	798	90	182	
+ Restructuring and impairment	262	211	113	22	
<ul> <li>Impairment of PPE / Goodwill (reported under Restructuring and impairment)</li> </ul>	-77	-150	-11	-2	
<ul> <li>– Gain on disposals of subsidiaries and associates</li> </ul>	-1	-4	2	-	
EBITDA before exceptionals	812	855	194	202	

#### **Operating income before exceptional items**

- is calculated as operating income plus restructuring and impairment and gain/loss on disposals

#### **Operating income before exceptionals (Continuing)**

		Full Year	Fo	Fourth Quarter	
CHF mn	2007	2006	2007	2006	
Operating income	278	385	7	112	
+ Restructuring and Impairment	262	211	113	22	
- Gain on disposals of subsidiaries and associates	-1	-4	2	_	
Operating income before exceptionals	539	592	122	134	

#### Net debt

- is the sum of current and non-current financial debt less cash and cash equivalents and current deposits reported in other current assets.

#### Net Debt

CHF mn	31.12.2007	31.12.2006	
Non-current financial debt	1 267	1 376	
+ Current financial debt	728	623	
– Cash and cash equivalents	-509	-443	
– Current deposits 90 to 365 days	-125	-	
Net Debt	1 361	1 556	

## **CONDENSED FINANCIAL STATEMENTS OF THE CLARIANT GROUP**

#### **Consolidated balance sheets (unaudited)**

ASSETS	31.12.200		1.12.2006	
	CHF mn	% CHF mn	%	
Non-current assets Property, plant and equipment	2 401	2 422		
Intangible assets	339	335		
Investments in associates	294	288		
Financial assets	17	63		
	122	90		
Prepaid pension assets				
Deferred income tax assets Total non-current assets	113 <b>3 286</b> 45.	89 1 <b>3 287</b>	45.7	
			10.7	
Current assets				
Inventories	1 477	1 513		
Trade receivables	1 449	1 446		
Other current assets <sup>1</sup>	535	378		
Cash and cash equivalents	509	443		
Current income tax receivables	29	24		
Total current assets	<b>3 999</b> 54.	3 804	52.9	
Non-current assets held for sale	- 0.	) <b>97</b>	1.4	
Total assets	<b>7 285</b> 100.	) <b>7 188</b>	100.0	
EQUITY AND LIABILITIES	31.12.200	7 3	31.12.2006	
		CHF mn	%	
Equity				
Share capital	978	1 035		
Treasury shares (par value)	-16	-16		
Other reserves	642	648		
Retained earnings	709	706		
Total capital and reserves attributable to Clariant shareholders	2 313	2 373		
Minority interests	59	60		
Total equity	<b>2 372</b> 32.	6 <b>2 433</b>	33.8	
Liabilities				
Non-current liabilities				
Financial debts	1 267	1 376		
Deferred income tax liabilities	179	183		
Retirement benefit obligations	515	495		
Provision for non-current liabilities	231	244		
Total non-current liabilities	<b>2 192</b> 30.	<b>2 298</b>	32.0	
Current liabilities				
Trade payables	1 321	1 207		
Financial debts	728	623		
Current income tax liabilities	244	215		
Provision for current liabilities	428	351		
Total current liabilities	<b>2 721</b> 37.	4 <b>2 396</b>	33.3	
Liabilities directly associated with non-current				
assets held for sale	- 0.	<b>61</b>	0.9	
Total liabilities	<b>4 913</b> 67.		66.2	
Total equity and liabilities	<b>7 285</b> 100.	<b>7 188</b>	100.0	

<sup>1</sup> Includes short-term deposits of CHF 125 million (2006: CHF 0)

#### **Consolidated income statements (unaudited)**

			I	Full Year			Fourth	Quarter
		2007		2006		2007		2006
	CHF mn	%	CHF mn	%	CHF mn	%	CHF mn	%
Sales	8 533	100.0	8 100	100.0	2 086	100.0	2 010	100.0
Costs of goods sold	-6 045	70.8	-5 614	69.3	-1 506	72.2	-1 425	70.9
Gross profit	2 488	29.2	2 486	30.7	580	27.8	585	29.1
Marketing and distribution	-1 384	16.2	-1 328	16.3	-337	16.2	-342	17.0
Administration and general overhead costs	-391	4.5	-394	4.9	-84	4.0	-71	3.5
Research and development	-211	2.5	-207	2.6	-53	2.6	-53	2.6
Income from associates	37	0.4	35	0.4	16	0.8	15	0.7
Gain from the disposal of activities not qualifying								
as discontinued operations	1	0.0	4	0.0	-2	0.1	-	0.0
Restructuring and impairment	-262	3.1	-211	2.5	-113	5.4	-22	1.1
Operating income	278	3.3	385	4.8	7	0.3	112	5.6
Finance income	31	0.3	33	0.4	8	0.4	6	0.3
Finance costs <sup>1</sup>	-102	1.2	-143	1.8	-17	0.8	-36	1.8
Income before taxes	207	2.4	275	3.4	-2	0.1	82	4.1
Taxes	-99	1.1	-144	1.8	-19	0.9	-59	3.0
Net income from continuing operations	108	1.3	131	1.6	-21	1.0	23	1.1
Discontinued operations:								
Income/loss from discontinued operations	-103		-209		4		-24	
Net income / loss	5		-78		-17		-1	
Attributable to:								
Shareholders of Clariant Ltd	-2		-85		-19		-2	
Minority interests	7		7		2		1	
Net income / loss	5	0.1	-78	1.0	-17	0.8	-1	0.0
Basic earnings per share attributable to the shareholders of Clariant Ltd (CHF/share):								
Continuing operations	0.44		0.55		-0.10		0.10	
Discontinued operations	-0.45		-0.92		0.02		-0.10	
Total	-0.01		-0.37		-0.08		0.00	
Diluted earnings per share attributable to the shareholders of Clariant Ltd (CHF/share):								
Continuing operations	0.44		0.54		-0.10		0.09	
Discontinued operations	-0.45		-0.92		0.02		-0.11	
Total	-0.01		-0.38		-0.08		-0.02	

 $^{\rm 1}$   $\,$  Currency impact YTD 2007 of CHF 23 mn vs YTD 2006 of CHF –11 mn.

## Consolidated statements of cash flows (unaudited)\*

	Full Year Fourth C								
CHF mn	200	7	2006		2007		2008		
Net loss/income		5	-78		-17		-1		
Adjustment for:									
Depreciation of property, plant and equipment (PPE)	264	269		68		67			
Impairment	84	231		11		4			
Amortization of intangible assets	9	7		4		2			
Impairment of working capital	53	57		15		17			
Income from associates	-37	-35		-16		- 15			
Tax expense	99	117		18		47			
Net financial income and costs	94	99		21		24			
Gain from the disposal of activities not qualifying									
as discontinued operations	-1	-4		2		_			
Loss on disposal of discontinued operations	70	101		-4		8			
Other non-cash items	-20	28		-18		-17			
Total reversal of non-cash items	61	5	870		101		137		
Dividends received from associates	3	0	22		1		2		
Interest paid	-8	6	-69		-2		-15		
Interest received	2	9	22		6		10		
Income taxes paid	-8	8	-75		-23		-47		
Cash flow before changes in working capital and provisions	50	5	692		66		86		
Changes in inventories	-3	9	-156		-19		43		
Changes in trade receivables	2	0	-48		71		40		
Changes in trade payables	7	6	-45		76		49		
Changes in other current assets and liabilities	-6	9	-56		5		5		
Changes in provisions	4	7	-59		21		-68		
Cash flow from operating activities	54	0	328		220		155		
Investments in PPE	-312	-358		-101		-106			
Investments in financial assets and associates	-15	-4		-7		-2			
Investments in other intangible assets	-8	-4		-7		2			
Changes in current financial assets**	- 116	5		-132		-20			
Sale of PPE and intangible assets	18	25		3		21			
Acquisition of companies, businesses and participations	-8	-45		-8		-29			
Proceeds from the disposal of discontinued operations	25	46		-12		-8			
Proceeds from the disposal of subsidiaries and associates	23	33		1		5			
Cash flow from investing activities	-39	3	-302		-263		-137		
Reduction of share capital to shareholders of Clariant Ltd	-57	-58		-		-			
Treasury share transactions	-8	-4		-		-11			
Proceeds from financial debts	308	1 130		-14		91			
Repayments of financial debts	-317	-867		-29		-339			
Dividends paid to minority shareholders	-9	-7		-		-			
Cash flow from financing activities	-8	3	194		-43		-259		
Currency translation effect on cash and cash equivalents		2	-		-4		_		
Net change in cash and cash equivalents	6	6	220		-90		-241		
Cash and cash equivalents at the beginning of the period	44	3	223		599		684		

\* Presentation of this statement has been changed and the comparatives have been reclassified.

\*\* This item concerns the investment of cash and cash equivalents earmarked for the bond repayment in March 2008 in short-term deposits over ninety days.

#### Consolidated statements of recognized income and expense (unaudited)

		Full Year
	2007	2006
	CHF mn	CHF mn
Net investment hedge	-31	-16
Currency translation differences	26	1
Tax on items taken directly to or transferred from equity	-3	
Net income recognized directly in equity	-8	-15
Net income/loss	5	-78
Total recognized income and expense for the period	-3	-93
Attributable to:		
Shareholders of Clariant Ltd	-11	-100
Minority interests	8	7

This statement shows only changes in equity other than those arising from capital transactions with owners and distributions to owners.

## **1. Divisional Figures**

Full Year			Sales to 3	rd parties		EBITD	A before ex	ceptionals				EBITDA
CHF mn	2007	2006	% CHF	% LC	2007	2006	% CHF	% LC	2007	2006	% CHF	% LC
Textile, Leather, Paper	2 332	2 303	1	-	217	232	-6	-8	167	224	-25	-26
Pigments & Additives	2 076	1 981	5	3	278	293	-5	-7	180	288	-38	-39
Masterbatches	1 380	1 254	10	8	153	152	1	-1	136	143	-5	-7
Functional Chemicals**	2 745	2 562	7	5	262	296	-11	-14	261	265	-2	-4
Divisions Total	8 533	8 100			910	973			744	920		
Corporate	-	-			-98	-118			-116	-122		
Total continuing	8 5 3 3	8 100	5	4	812	855	-5	-7	628	798	-21	-25

	Ope	erating incom	e before exc	ceptionals Operating Income					Systemat	tic Depreciation of PPE	
CHF mn	2007	2006	% CHF	% LC	2007	2006	% CHF	% LC	2007	2006	
Textile, Leather, Paper	145	161	-10	-11	40	50	-20	-16	72	71	
Pigments & Additives	192	216	-11	-12	77	211	-64	-64	84	76	
Masterbatches	124	120	3	1	102	111	-8	-11	29	31	
Functional Chemicals **	194	232	-16	-19	194	197	-2	-4	68	64	
Divisions Total	655	729			413	569			253	242	
Corporate	-116	-137			-135	-184			11	14	
Total continuing	539	592	-9	-11	278	385	-28	-33	264	256	

Fourth Quarter	arter Sales to 3rd parties E							xceptionals				EBITDA
CHF mn	2007	2006	% CHF	% LC	2007	2006	% CHF	% LC	2007	2006	% CHF	% LC
Textile, Leather, Paper	553	570	-3	-3	52	57	-9	-8	43	53	-19	-15
Pigments & Additives	490	467	5	5	67	42	60	54	-12	41	-129	-130
Masterbatches	315	296	6	6	32	32	_	2	30	28	7	7
Functional Chemicals**	728	677	8	6	78	89	-12	-13	77	80	-4	-6
Divisions Total	2 086	2 010			229	220			138	202		
Corporate	-	-			-35	-18			-48	-20		
Total continuing	2 086	2 010	4	3	194	202	-4	-5	90	182	-51	-53

	Ope	erating incom	e before exc	ceptionals			<b>Operating Income</b>			Systema	tic Depreciation of PPE
CHF mn	2007	2006	% CHF	% LC	2007	2006	% CHF	% LC	2007	2006	
Textile, Leather, Paper	34	39	-13	-14	25	36	31	-20	18	17	
Pigments & Additives	41	22	86	84	-48	21	-329	-325	25	19	
Masterbatches	28	24	17	19	25	19	32	27	4	8	
Functional Chemicals **	61	73	-16	-18	60	62	-3	-4	18	16	
Divisions Total	164	158			62	138			65	60	
Corporate	-42	-24			-55	-26			3	6	
Total continuing	122	134	-9	-9	7	112	-94	-94	68	66	

\*\* Restated to include the Life Science Chemicals Division, a separate division in 2006, which became part of the Functional Chemicals Division in 2007.

#### 2. Divisional Margins

Full Year	Sales t	o 3rd parties		RITDA before exceptionals		EBITDA
in %	2007	2006		2006		2006
Textile, Leather, Paper	27.3	28.4	9.3	10.1	7.2	9.7
Pigments & Additives	24.3	24.4	13.4	14.8	8.7	14.5
Masterbatches	16.2	15.5	11.1	12.1	9.9	11.4
Functional Chemicals **	32.2	31.7	9.5	11.6	9.5	10.3
Total continuing	100.0	100.0	9.5	10.6	7.4	9.9

	Opera b. c	ating income exceptionals		ating Income	
in %	2007	2006	2007	2006	
Textile, Leather, Paper	6.2	7.0	1.7	2.2	
Pigments & Additives	9.2	10.9	3.7	10.7	
Masterbatches	9.0	9.6	7.4	8.9	
Functional Chemicals **	7.1	9.1	7.1	7.7	
Total continuing	6.3	7.3	3.3	4.8	

\*\* Restated to include the Life Science Chemicals Division, a separate division in 2006, which became part of the Functional Chemicals Division in 2007.

Fourth Quarter	Sales t	o 3rd parties		BITDA before exceptionals		EBITDA
in %	2007	2006	2007	2006	2007	2006
Textile, Leather, Paper	26.5	28.4	9.4	10.0	7.8	9.3
Pigments & Additives	23.5	23.2	13.7	9.0	-2.4	8.8
Masterbatches	15.1	14.7	10.2	10.8	9.5	9.5
Functional Chemicals **	34.9	33.7	10.7	13.1	10.6	11.8
Total continuing	100.0	100.0	9.3	10.0	4.3	9.1

		ing income (ceptionals				
in %	2007	2006	2007	2006		
Textile, Leather, Paper	6.1	6.8	4.5	6.3		
Pigments & Additives	8.4	4.7	-9.8	4.5		
Masterbatches	8.9	8.1	7.9	6.4		
Functional Chemicals **	8.4	10.8	8.2	9.2		
Total continuing	5.8	6.7	0.3	5.6		

\*\* Restated to include the Life Science Chemicals Division, a separate division in 2006, which became part of the Functional Chemicals Division in 2007.

#### 3. Regional developments

Sales						Full Year					Fourt	h Quarter
CHF mn	2007	% of sales	2006	% of sales	CHF %	LC %	2007	% of sales	2006	% of sales	CHF %	LC %
Europe	4 155	48.7	3 939	48.6	5	1	1 000	47.9	973	48.4	3	-1
of which Germany	1 252		1 173		7	2	312		295		6	2
of which Switzerland	147		140		5	1	36		35		3	1
Americas	2 364	27.7	2 292	28.3	3	4	588	28.2	566	28.2	4	6
of which USA	995		1 031		-3	1	232		239		-3	5
of which Brazil	589		521		13	6	154		137		12	2
Asia / Australia / Africa	2 014	23.6	1 869	23.1	8	9	498	23.9	471	23.4	6	8
Total continuing operations	8 533	100.0	8 100	100.0	5	4	2 086	100.0	2 010	100.0	4	3
Discontinued operations	82		325				1		55			

#### 4. Foreign Exchange Rates

Rates used to translate the consolidated balance sheets (closing rate)	31.12.2007	31.12.2006	Change %
1 USD	1.13	1.22	-7
1 EUR	1.66	1.61	3
1 GBP	2.25	2.39	-6
100 JPY	1.01	1.02	-1

Full Year

Average sales-weighted rates used to translate the income statements and consolidated statements of cash flows	2007	2006	Change %
1 USD	1.20	1.26	-5
1 EUR	1.64	1.57	4
1 GBP	2.40	2.31	4
100 JPY	1.02	1.08	-6

## 5. Condensed Earnings Per Share Data

		Full Year	
CHF mn	2007	2006	
Number of shares outstanding at 31.12.2007	230 160 000	230 160 000	
and 31.12.2006 respectively			
Weighted average,	227 153 836	226 767 254	
number of shares outstanding			
Weighted average, diluted	228 367 397	227 870 768	
number of shares outstanding			
Basic earnings per share attributable			
to the shareholders of Clariant Ltd (CHF/share):			
Continuing operations	0.44	0.55	
Discontinued operations	-0.45	-0.92	
Total	-0.01	-0.37	
Diluted earnings per share attributable to the shareholders of Clariant Ltd (CHF/share):			
Continuing operations	0.44	0.54	
Discontinued operations	-0.45	-0.92	
Total	-0.01	-0.38	

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Clariant's businesses are organized in four divisions: Textile, Leather & Paper Chemicals, Pigments & Additives, Functional Chemicals and Masterbatches.

Clariant is committed to sustainable growth springing from its own innovative strength. Clariant's innovative products play a key role in its customers' manufacturing and treatment processes or else add value to their end products. The company's success is based on the know-how of its people and their ability to identify new customer needs at an early stage and to work together with customers to develop innovative, efficient solutions.

www.clariant.com

#### **Calendar of Corporate Events**

April 10, 2008 April 30, 2008 July 29, 2008 November 4, 2008 Annual General Meeting First Quarter 2008 Results First Half 2008 Results Nine Month 2008 Results **Your Clariant Contacts** 

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