

## **Aygen Leyla Ayözger Özvardar**

### **Candidate for Independent Member of the Board of Directors**

Aygen Leyla Ayözger Özvardar completed her undergraduate studies in the Department of Business Administration at the Middle East Technical University (METU) Faculty of Economics and Administrative Sciences, followed by a Master of Business Administration (MBA) at Boston College.

Ms. Ayözger began her career at IS Investment Securities, where she advised on mergers and acquisitions (M&A) and privatization projects across various sectors. In 2005, she joined the Business Development Department of Doğan Şirketler Grubu Holding A.Ş., responsible for the Group's M&A projects. Between 2008 and 2011, she served as Director of Energy Group, overseeing Petrol Ofisi operations and the Group's other oil and gas investments. From 2011 to 2018, she served as Vice President of Business Development at Doğan Şirketler Grubu Holding A.Ş., managing the Holding's and the Group's M&A, strategic partnership, and divestment projects.

During her tenure at Doğan Şirketler Grubu Holding A.Ş., she led projects of various scales across numerous sectors—both domestically and internationally—including retail, energy, tourism, and industry. She also managed major transactions such as the Petrol Ofisi–OMV partnership, the sale of Petrol Ofisi, the Aytemiz partnership, and the divestment of the Media Group companies and retail assets. Throughout this period, she also served as a Board Member in several Group companies.

Since 2018, she has served as Executive Board Director at Aytemiz Akaryakıt Dağıtım A.Ş, a joint venture of the Doğan Group, where she led the company's transformation and subsequent sale processes. Between 2022 and 2024, she also served as a Board Member at Doğan Burda Dergi Yayıncılık ve Pazarlama A.Ş. With extensive experience in transformation management, partnership management, value-based transformation, and corporate governance, Ms. Ayözger currently serves as a Board Member at Doğan Yayınları Yayıncılık ve Yapımcılık Tic. A.Ş., Board Members Association Turkey, and Naturel Holding A.Ş., as well as an Independent Board Member at Maxis GSPY A.Ş.

As an angel investor, Ms. Ayözger holds a Turkish Individual Participation Investor License and Capital Markets Board Level 3 License. She is also a member of the Women on Board Association and the Arya Women Investment Platform. Ms. Ayözger is married and has one child.

Aygen Leyla Ayözger Özvardar qualifies as an independent member according to the CMB Corporate Governance Principles. The duties she has undertaken in the last ten years are essentially explained above and she has no relationship with Akenerji Elektrik Üretim A.Ş. and its related parties.