

The logo features the word "SUWEN" in a white, sans-serif font. A small white heart symbol is positioned above the letter "W". The logo is centered on a solid red background. Behind the text, there is a large, faint, 3D-style graphic of the letters "V" and "W" in a lighter shade of red, with a heart shape cut out of the top of the "W".

SUWEN

**INVESTOR PRESENTATION
SEPTEMBER 2024**

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01

2024 9M
HIGHLIGHTS

SUWEN





2024 Q3 Highlights

Consolidated Highlights

TRY 3.067_m
Revenue
(TRY 2.802m
pre-IAS29)

21%
Revenue Growth
(97%
pre-IAS29)

TRY 682_m
EBITDA
(TRY 822m
pre-IAS29)

22,2%
EBITDA Margin
(29,3%
Pre-IAS29)

TRY 195_m
Net Profit
(TRY 389m of Net
Profit pre-IAS29)

TRY 98_m
Net Debt
(Excl. IFRS16
lease liabilities)

Turkiye Highlights

19%
**Retail Revenue
Growth**
(94%
pre-IAS29)

40%
**Online Revenue
Growth**
(133%
pre-IAS29)

121 sqm
**Average Store
Size**

**179 mono-
brand stores in
50 cities**

11,5 million
**Visitors in stores
in 9M 2024**
(10.5 million in 9M
2023)

TRY 1.151
**Average Ticket
Size**
(Grew by 75%
Y-o-Y pre-IAS29)

○ Consolidated revenue grew by 21% (Y-o-Y) after IAS29 (inflation adjustment) – Growth is 97% pre-IAS29.

- Domestic retail revenue growth realized 19% with the inflation adjustment – Growth is 94% pre-IAS29
- E-Commerce revenue growth realized 40% with the inflation adjustment – Growth is 133% pre-IAS29

○ In addition to revenue growth, EBITDA margin improved by 230 bps compared to the same period in prior year and reached at 22,2% in 9M 2024.

○ As of September 30, 2024, there is a net debt position of TRY 98m.

○ Number of stores in Turkiye reached at 179 (5 of which are operated by franchisees & the rest belong to Suwen)

○ Number of International SOS (Self-Owned-Stores) reached at 9 (7 of which are in Romania while the rest is in Cyprus).

○ Number of International FOS (Franchisee-Owned-Stores) reached at 9 in 7 different countries/ regions.

02

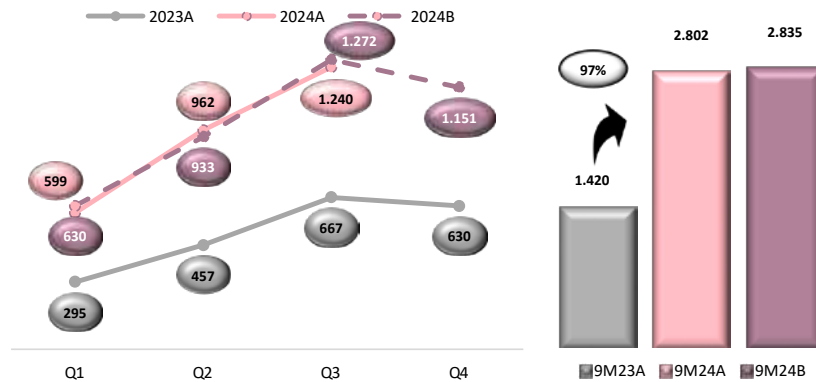
FINANCIAL RESULTS

SUWEN

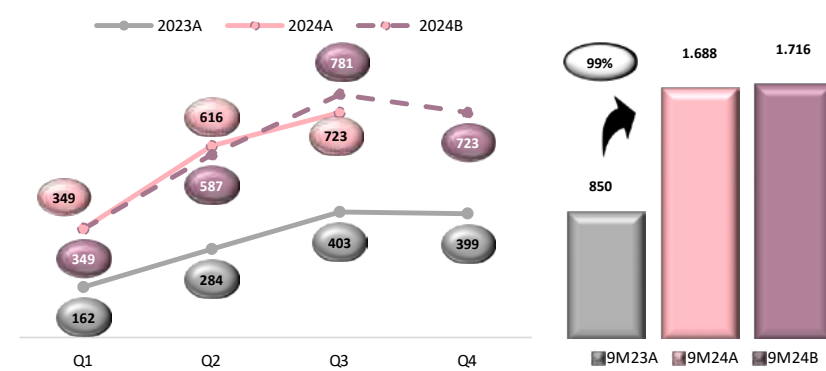


CONSOLIDATED FINANCIAL RESULTS (PRE-IAS29)

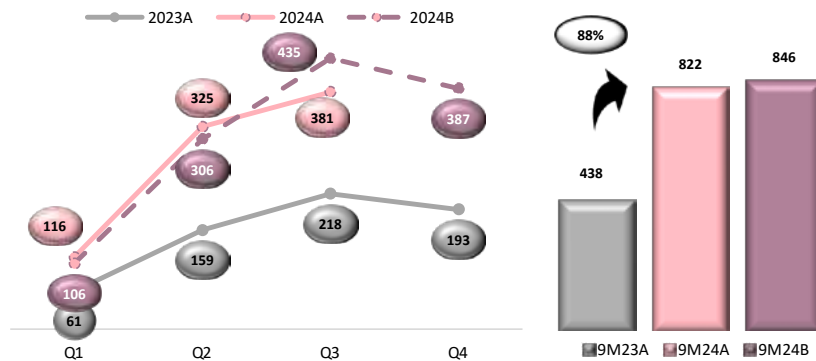
Revenue (Million TRY)



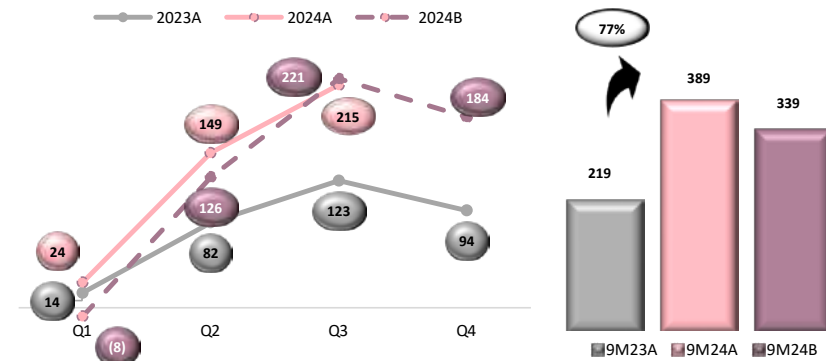
Gross Profit (Million TRY)



EBITDA (Million TRY)



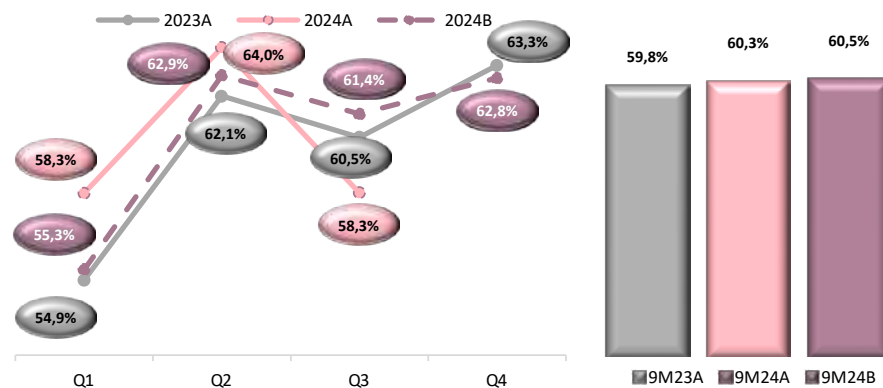
Net Profit (Million TRY)



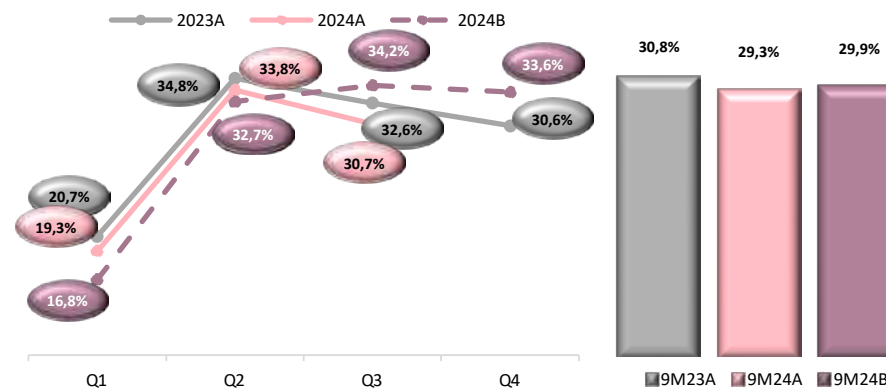
xx% Growth Rate

CONSOLIDATED MARGINS (PRE-IAS29)

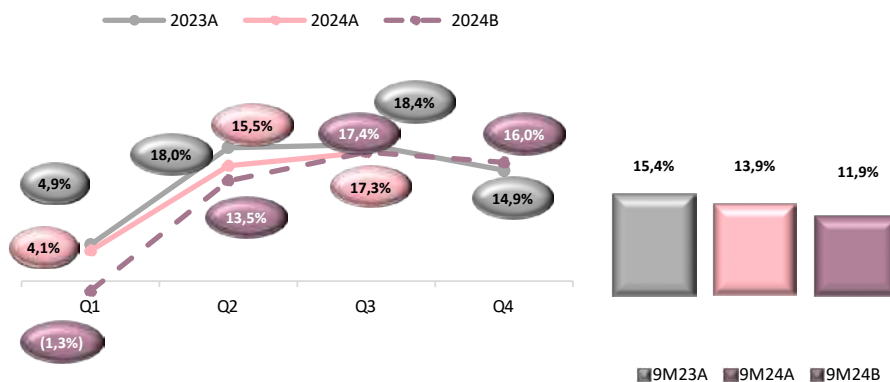
Gross Profit Margin (%)



EBITDA Margin (%)

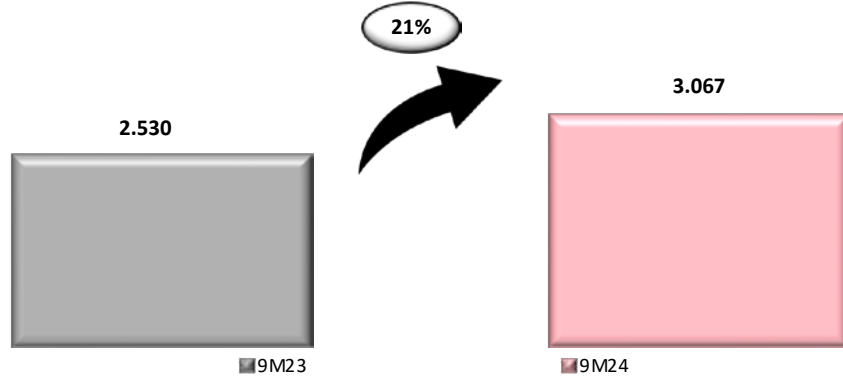


Net Profit Margin (%)

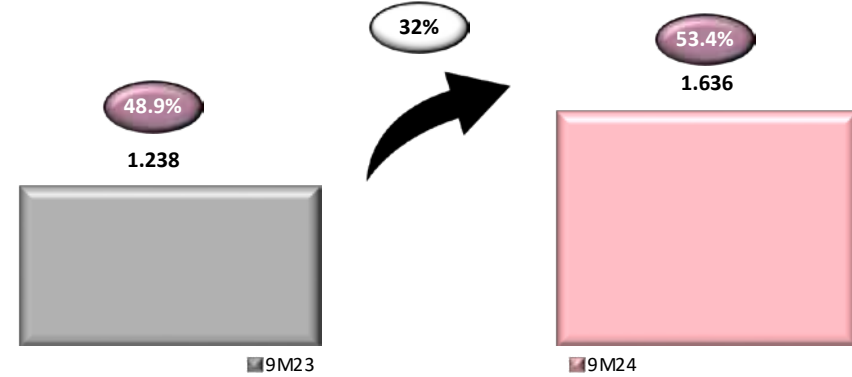


CONSOLIDATED FINANCIAL RESULTS (BASED ON IAS29)

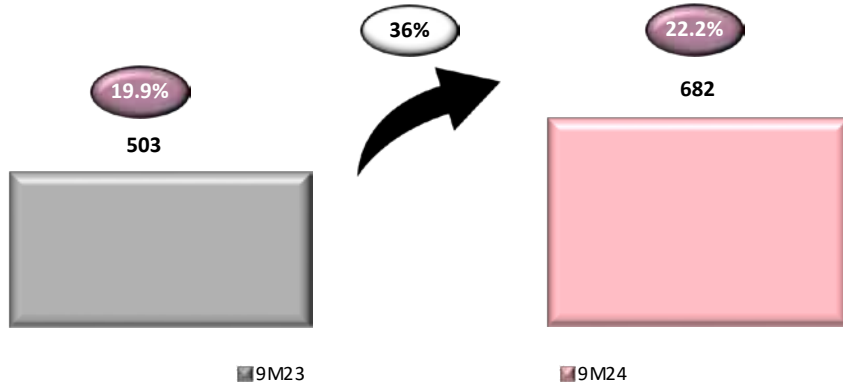
Revenue (Million TRY)



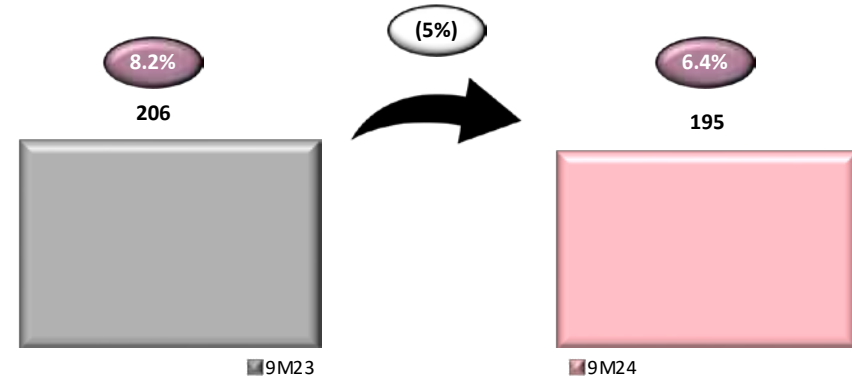
Gross Profit (Million TRY)



EBITDA (Million TRY)



Net Profit (Million TRY)



xx%

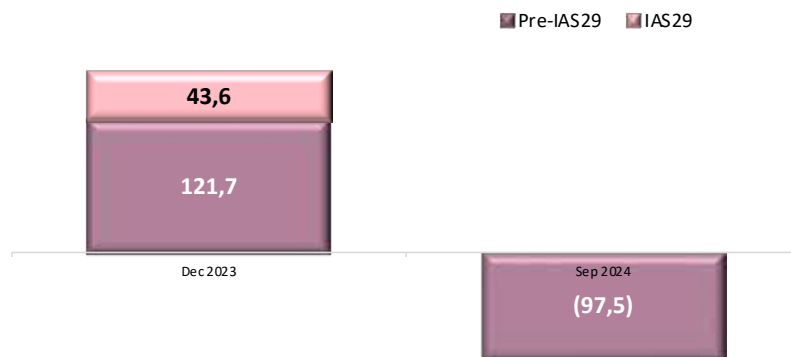
Growth Rate

xx.x%

Margin

CONSOLIDATED BALANCE SHEET INDICATORS (BASED ON IAS29)

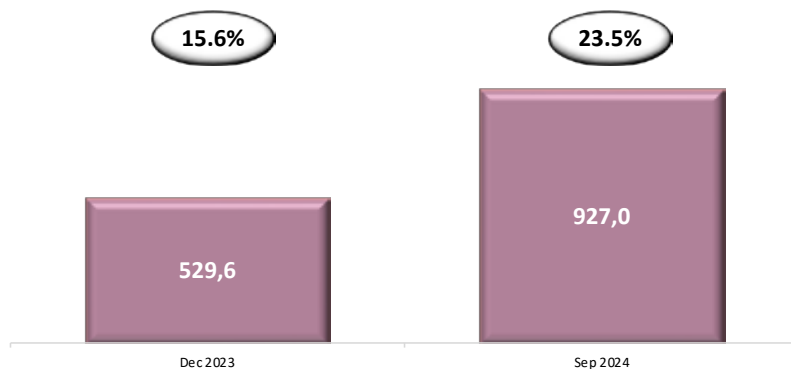
Net Cash (Million TRY) – Excl. IFRS16 Lease Liabilities



CAPEX (Million TRY)



Net Working Capital (Million TRY)



xx.x%

As a % of Net Sales

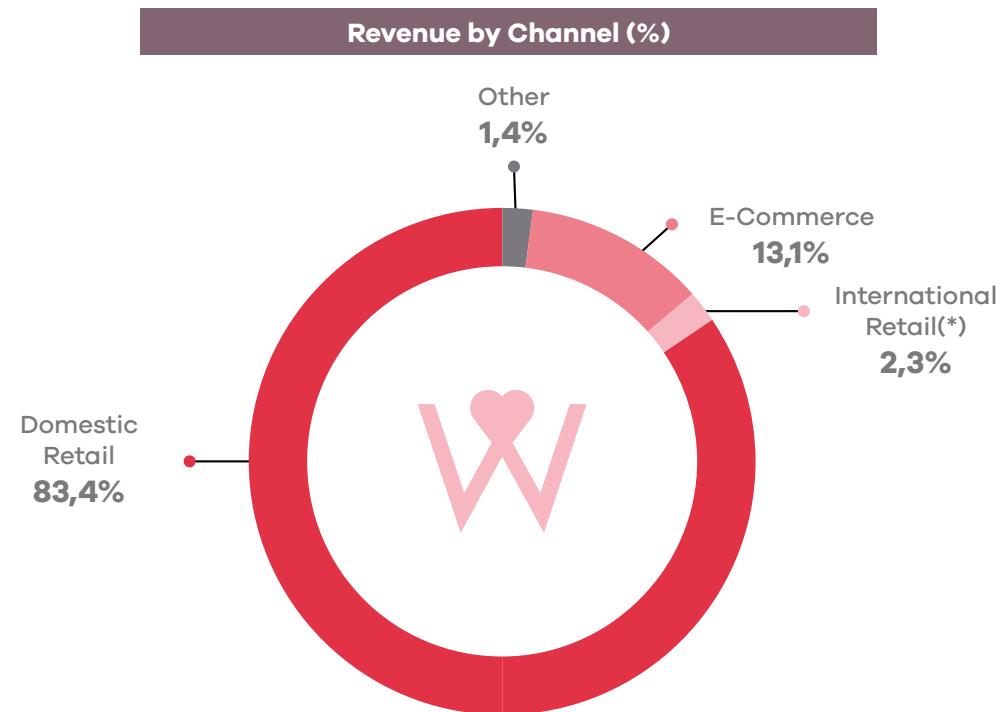
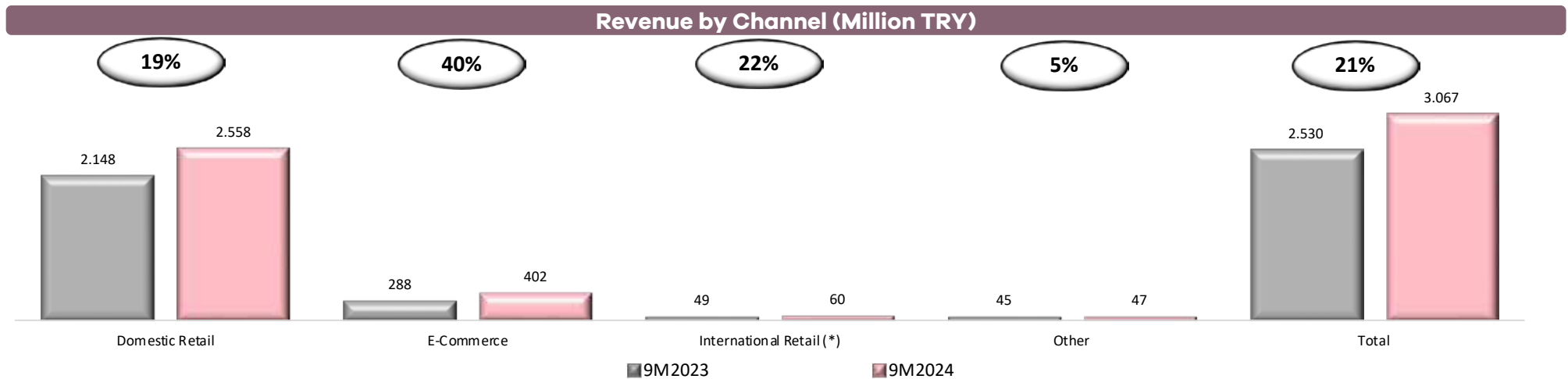
03

SALES AND OPERATIONAL INITIATIVES

SUWEN



REVENUE BY CHANNEL (BASED ON IAS29)

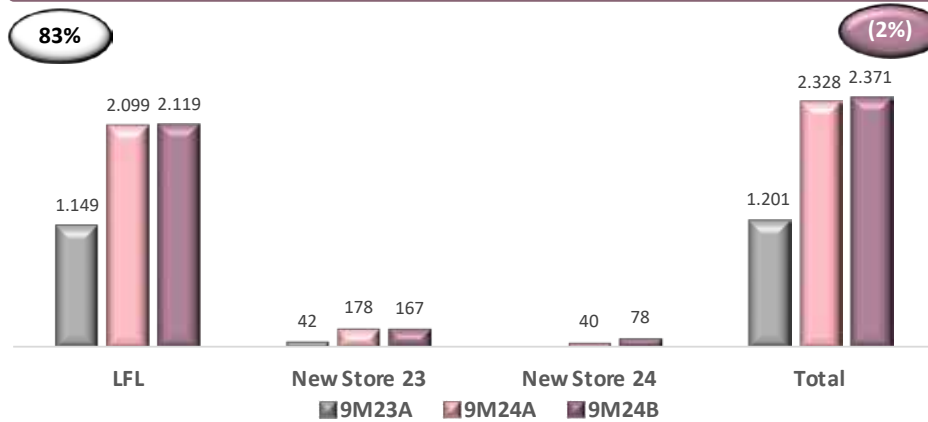


xx% Growth Rate %

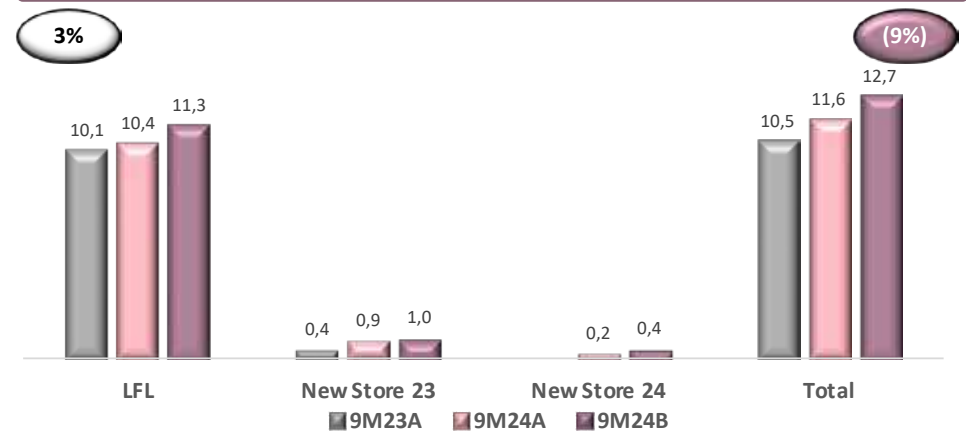
(*) International Retail includes retail revenue in Romania and Cyprus.

Turkiye Retail Revenue (PRE-IAS29)

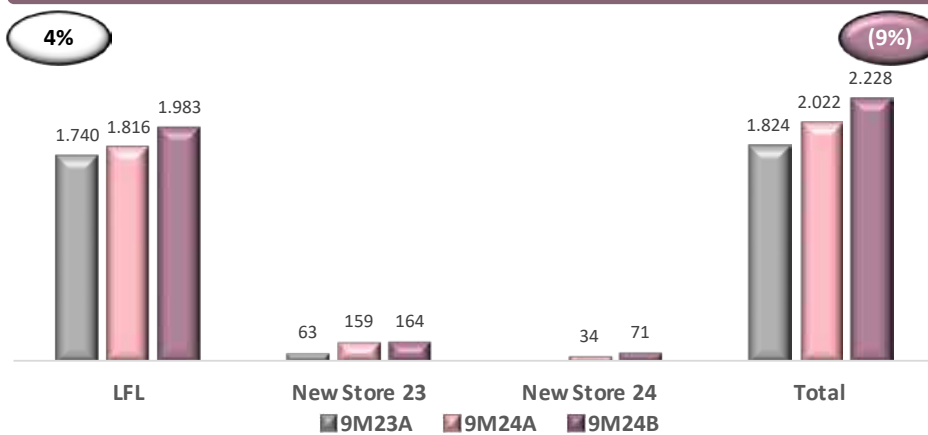
Revenue (Million TRY)



of Store Visits (Million)



of Invoices (k)



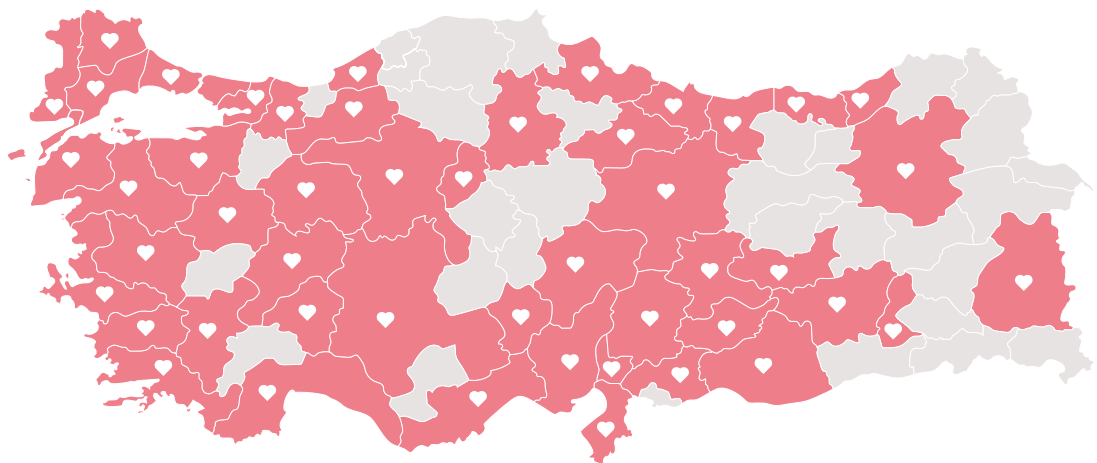
Average Ticket Size (TRY)



xx% LFL Growth

xx% Budget Variance

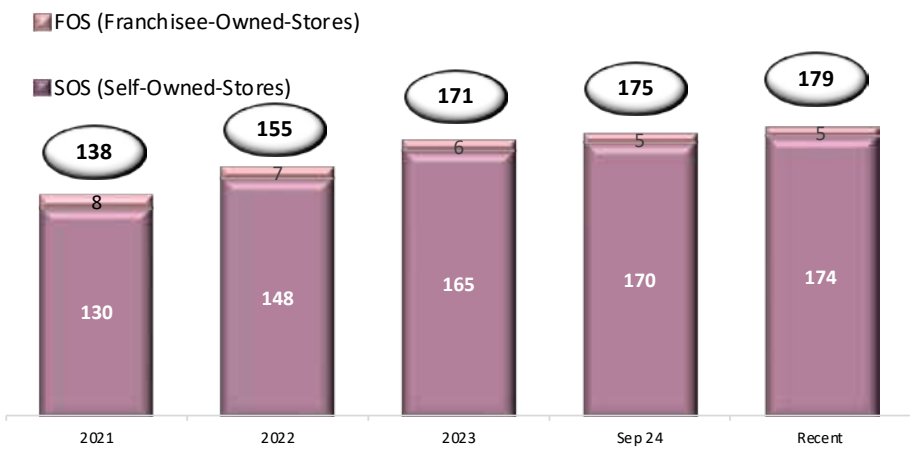
DOMESTIC OPERATIONAL INITIATIVES



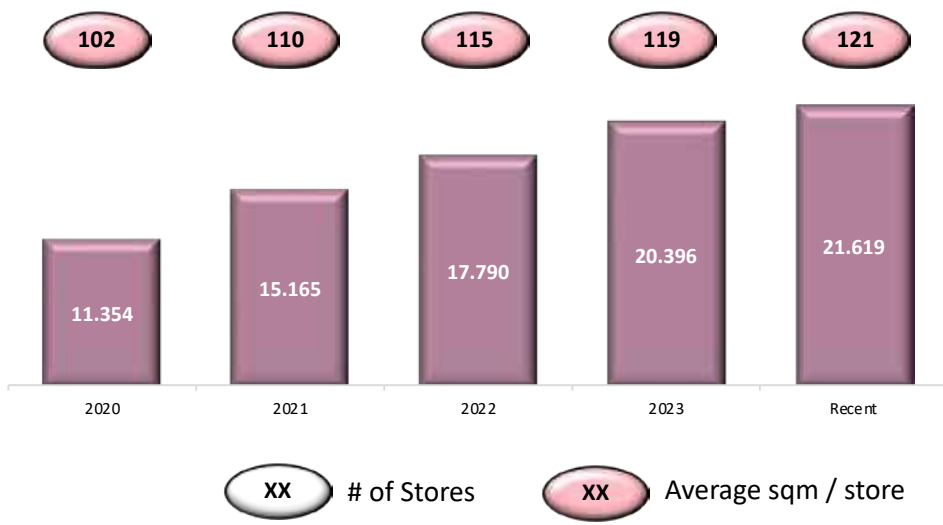
» 10 new stores opened in 2024 so far.

» 18 stores renovated with new concept and 3 stores replaced with larger areas in 2024 so far.

OF STORE DEVELOPMENT IN TURKIYE



DOMESTIC GROSS SELLING AREAS (sqm)



INTERNATIONAL ACTIONS

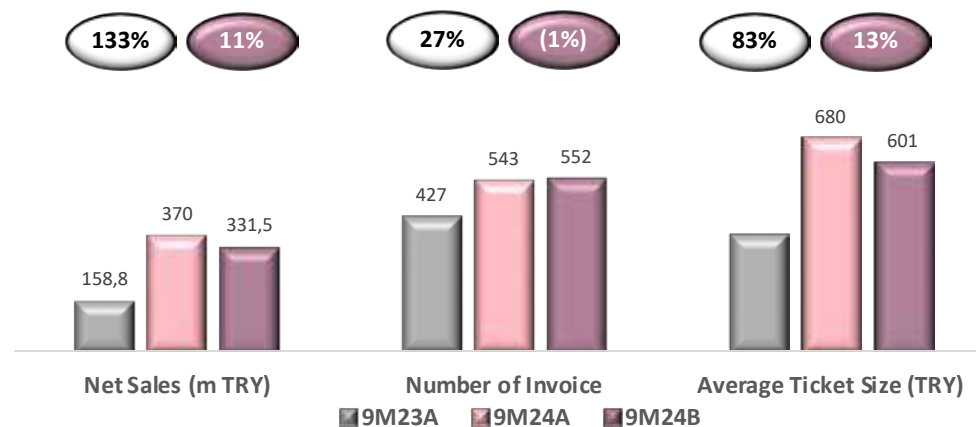
INTERNATIONAL FRANCHISE (FOS)				INTERNATIONAL RETAIL (SOS)			
Country / Region	Franchise Agreement	# of Stores Sep 2024	5 Year Plan (2025-29)	Country / Region	Franchise Agreement	# of Stores Sep 2024	5 Year Plan (2025-29)
Azerbaijan	✓	2	10	Romania	SOS	7	17
Qatar	✓	1	4	Cyprus	SOS	2	3
Algeria	✓	1	4	Other Countries	SOS	-	5
Jordan	✓	1	5	INTERNATIONAL SOS		9	25
Turkmenistan	✓	1	3	TOTAL INTERNATIONAL		18	115+
Iraq	✓	2	10				
Moldova	✓	1	3				
Mongolia	✓	-	3				
Other Countries (*)	✓	-	5				
Other Countries (*)	✓	-	3				
Other Countries (*)	≈	-	40+				
INTERNATIONAL FOS		9	90+				

(*) In addition to the regions where franchise agreements have been already made, negotiations for Gulf countries and Turkic Republics are in progress.

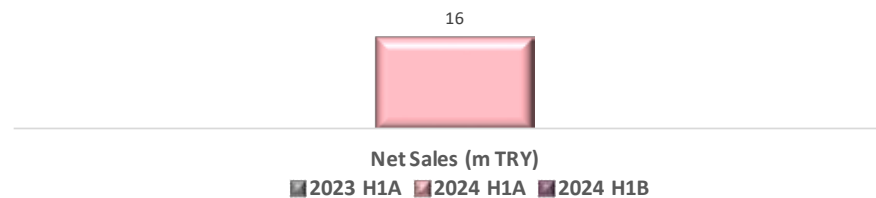


E-COMMERCE OPERATIONS (PRE-IAS29)

Turkiye E-Commerce Indicators



Foreign E-Commerce (*)



Türkiye



Saudi Arabia



United Arab Emirates



Germany



Kuwait



Bahrain



Romania



Oman



Czechia



Slovakia



Greece

(*) In 2024, sales started in foreign marketplaces.

xx% LFL Growth

xx% Budget Variance

REVENUE BY PRODUCT CATEGORY (*)



45,7%

UNDERWEAR



Bras, panties,
camisoles and
corsets

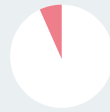


37,8%

HOMWEAR



Pyjamas,
nighties and
morning gowns



13,0%

BEACHWEAR



Bikinis, swimsuits,
cover-ups, and
beach
accessories

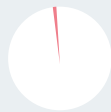


2,7%

HOSIERY



Pantyhoses,
socks, tights

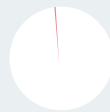


0,4%

ACCESSORIES



Bra accessories,
silicone pads and
garter bands



0,3%

COSMETICS



Bodymist,
soap, cologne



(*) Revenue by Product Category is based on net sales in TR Retail and Online channels in 2024 Q3.

GURURUMUZ FİLENİN SULTANLARI



A MİLLİ KADIN VOLEYBOL TAKIMI RESMİ SPONSORU

WE HAVE THE POWER WITHIN US

Suwen is a brand that supports women's employment and women's power. 90% of its employees are women, and 55% of them are managers.

In order to support the success of women's volleyball in Turkey, we are also the official sponsor of the Sultans of the Net between 2023 and 2026.



04

2024 MANAGEMENT GUIDANCE

SUWEN



2024 MANAGEMENT GUIDANCE

	EXCLUDING IAS 29	INCLUDING IAS 29
Consolidated Net Sales	TRY 4.0 Billion ($\pm 3\%$) (90+ %)	25+ % Growth ($\pm 5\%$) (2023 Growth Rate: 42%)
EBITDA Margin	30.8% - 31.5%	50-100 Bps Improvement (2023 EBITDA Margin: 21.8%)
Net Cash / (Debt) (Excl. IFRS16 Lease Liabilities)	Net Cash Position	Net Cash Position
Net Debt / EBITDA (Incl. IFRS16 Lease Liabilities)		0.50x – 0.60x
CAPEX		5%-6% of Consolidated Net Sales

QTD 2024 Update (*) (Excluding IAS29)

→ TR Retail and Online revenue increased by 66% and 71% during the period between 1st of October and 10th of November, compared to the same period in prior year.

(*) QTD 2024 results are based on the figures for the period between 1st of October and 10th of November.

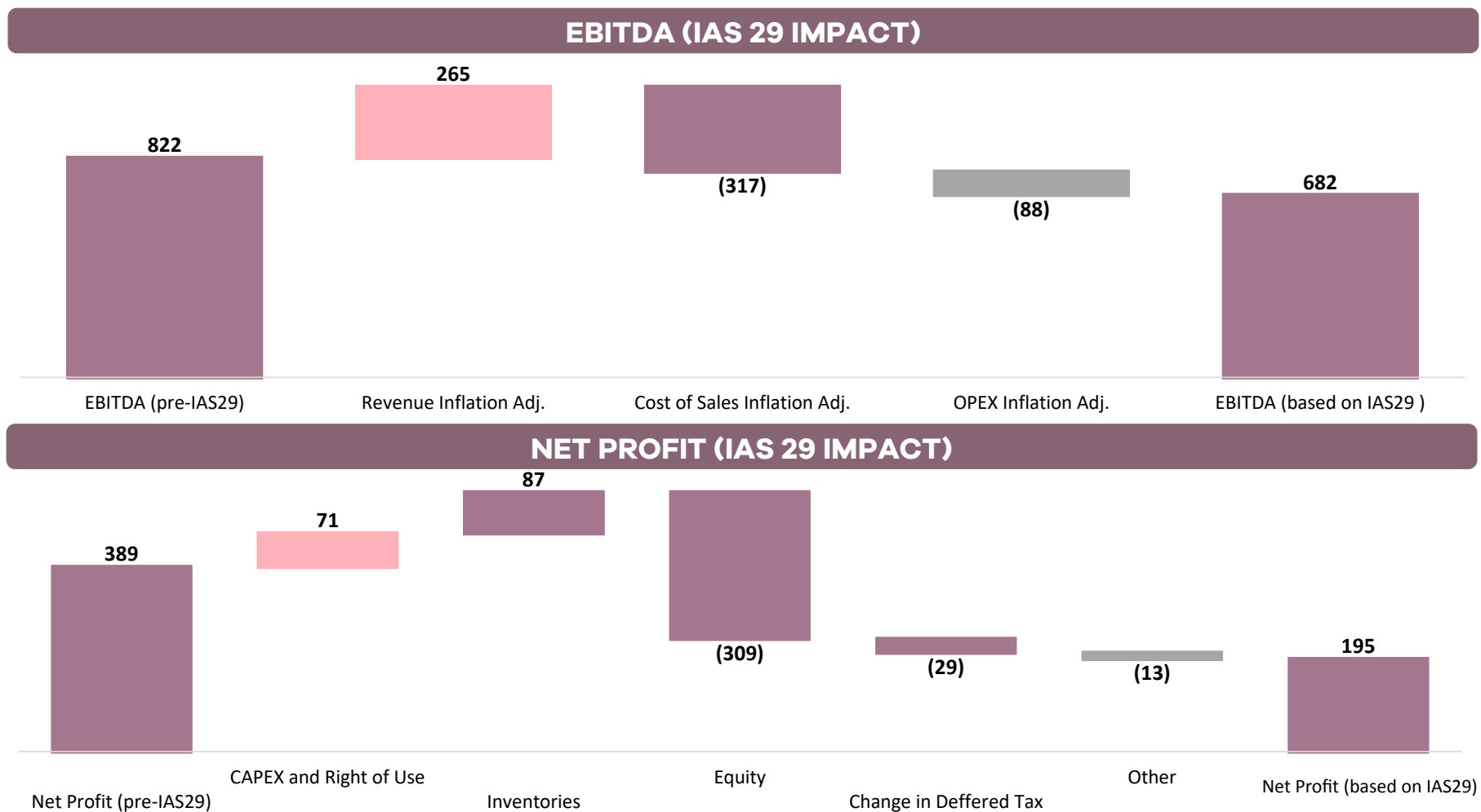
05

APPENDIX

SUWEN



IAS29 IMPACT (ON EBITDA&NET PROFIT – H1 2024)



AWARDS



CURIOS FELIS |

Turkey's fastest-growing women's lingerie retail brand, Suwen, won the **silver award** in the **Felis Curious** category at the magnificent ceremony held on Thursday, November 10, 2022, at the Zorlu Performance Arts Center.



GOLDEN LEADER |

Ali Bolluk, the General Manager of Suwen, Turkey's fastest-growing women's lingerie retail brand, was selected as Turkey's Most Admired CEO and was awarded the **Golden Leader Award**.



NEW ERA OF HR |

We have the received the **Stars of Human Resources** award at the **New Era of HR** summit organized by Secretov.



RESPECT FOR HUMANITY |

At the **Human Resources Summit** sponsored by Kariyer.net, the **Respect for People Awards** were given to companies that responded to candidate applications one hundred percent, employed the most, and received the most applications. As part of the Suwen family, we earned this award among over 30,000 employers.



BRANDVERSE AWARDS |

Suwen, which portrays bold and powerful women by expanding their freedom in their advertising film, won the **Bronze Award** in the **Fresh Advertisers** category at the magnificent ceremony held on Thursday, June 30th, at the Hilton Istanbul, Bomonti.



SLIMSTOCK & LODER |

At the "Turkey's Most Effective Supply Chain Professionals" award ceremony, organized for the eighth time this year in partnership with Slimstock and the Logistics Association (LODER), Suwen became **Turkey's Most Effective Supply Chain Professional** and received **2 awards** in the **2022 Supply Chain Most Technological Project** category.



BRANDVERSE AWARDS |

We won **2 Bronze awards** in the **Fresh Advertisers & Apparel and Accessories** categories at the **Brandverse Awards** with our "Suwen Mode at Home" homewear advertising campaign!



BEST USE OF DATA |

We embarked on a success story where our system and the data changed the course of our best-selling product. At the **VXI. Turkey Communication Center Awards** held on December 14th, we won the **"Most Worthy Brand Award"** in the category of **"Best Use of Data"**.



SUMMARY CONSOLIDATED INCOME STATEMENT

Thousands of TL	9M 2023	9M 2024	2023-3Q	2024-3Q	Δ (%) (9M 2024/ 9M 2023)	Δ (%) (2024-Q3/ 2023-Q3)
Revenue	2.529.594	3.066.881	1.054.134	1.273.290	21,2%	20,8%
Cost of Sales (-)	(1.291.613)	(1.430.447)	(546.476)	(653.021)	10,7%	19,5%
Gross Profit	1.237.981	1.636.434	507.657	620.269	32,2%	22,2%
Gross Profit (%)	48,9%	53,4%	48,2%	48,7%		
Operating Expenses (-)	(1.024.314)	(1.266.455)	(390.729)	(458.607)	23,6%	17,4%
Other Income/(Expense) from Main Operations, net	68	24.130	3	14.040	35375,5%	448299,4%
Operating Profit	213.735	394.110	116.931	175.702	84,4%	50,3%
Operating Profit (%)	8,4%	12,9%	11,1%	13,8%		
Income/(Expense) from Investing Activities, net	5.597	8.087	311	2.996	44,5%	862,2%
Operating Profit Before Financial Expense	219.331	402.196	117.243	178.698	83,4%	52,4%
Financial Income/(Expense), net	(80.076)	(249.219)	(29.437)	(79.466)	211,2%	170,0%
Monetary gain/(loss)	229.047	134.674	80.781	52.117	(41,2%)	(35,5%)
Profit Before Tax from Continuing Operations	368.303	287.651	168.586	151.349	(21,9%)	(10,2%)
Taxes on Income	(113.065)	(63.261)	(37.345)	(25.259)	(44,0%)	(32,4%)
Deferred Tax Income/(Expense)	(49.016)	(29.102)	(25.773)	(32.971)	(40,6%)	27,9%
Net Profit for the Year	206.221	195.288	105.468	93.118	(5,3%)	(11,7%)
Net Profit for the Year (%)	8,2%	6,4%	10,0%	7,3%		
EBITDA	503.096	682.043	216.478	272.042	35,6%	25,7%
EBITDA (%)	19,9%	22,2%	20,5%	21,4%		

SUMMARY CONSOLIDATED BALANCE SHEET

Thousands of TL	2023	9M 2024	Change (%)
Current Assets	1.092.470	1.402.569	28,4%
Non-current Assets	897.409	877.596	(2,2%)
Total Assets	1.989.878	2.280.164	14,6%
Current Liabilities	560.568	743.266	32,6%
Non-current Liabilities	303.004	303.224	0,1%
Total Liabilities	863.572	1.046.490	21,2%
Equity	1.126.307	1.233.675	9,5%
Total Liabilities & Equity	1.989.878	2.280.164	14,6%

COMPANY PROFILE

- Reporting Period: 01.01.2024 - 30.09.2024
- Trade name: Suwen Tekstil Sanayi Pazarlama Anonim Şirketi
- Trade registry number: 502674
- Tax No.: 330 049 9555
- Registered Capital Ceiling: 300.000.000 TL
- Issued Capital: 224.000.000 TL
- Head Office Address: Tatlısu Mahallesi Göksu Cad. No: 41/1
Ümraniye/İstanbul
- Email: yatirimci@suwencompany.com
- Website Address: www.suwencompany.com

The image shows the SUWEN logo in large, white, 3D block letters mounted on a red, vertically-ribbed building facade. The letter 'W' is stylized with a heart shape in the center. The building is angled upwards from the bottom left towards the top right, set against a clear blue sky with some light clouds.

SUWEN

İçinde Suwen var!



KIŞ EV GİYİMDE
70%
İNDİRİM
+
SEPETTE %15 İNDİRİM



A large, stylized letter 'W' is formed by several white, three-dimensional sticks. In the center of the 'W', there is a heart shape also made of white sticks. The entire graphic is set against a solid pink background. The text 'THANK YOU' is written in white, bold, uppercase letters across the middle of the heart and the central part of the 'W'.

THANK YOU