

November 6th, 2025

EDAG ENGINEERING GROUP AG

ANALYST CALL FINANCIAL YEAR 2025 Q3

YOUR GLOBAL MOBILITY AND
INDUSTRY ENGINEERING EXPERTS



WELCOME TO TODAY'S ANALYST CALL



Harald Keller

CEO



Holger Merz

CFO

EDAG GROUP FINANCIAL YEAR 2025 – 9M

KEY FIGURES



547.2

m. EUR
Revenues



-4.5

m. EUR
adj. EBIT



-0.8

%
adj. EBIT margin

8,439

Employees



-4.2

m. EUR
Operating Cash-Flow



only

7.4

m. EUR
Investments



EDAG PRESENTATION AGENDA



MARKET ENVIRONMENT

KEY FIGURES

OUTLOOK

Q & A

AGENDA



MARKET ENVIRONMENT

GLOBAL ECONOMIC TRENDS 2025

- IMF rises global economic growth for 2025 to 3.2 % and for Germany to 0.2%.⁽¹⁾



- Protectionism continues to challenge global trade, but tax cuts and investment incentives offer new prospects.
 - Major automotive markets are growing at a slow rate. Pressures along the value chain and in foreign trade remain high.
- OEMs face the twin challenge of regulatory compliance and rapid EV transformation amid uneven regional adoption.
- Challenging market for EDL service providers as customers keep postponing projects and remain cautious due to ongoing uncertain market conditions

Notes:

1. IMF World Economic Outlook, October 14, 2025.

KEY HIGHLIGHTS

FINANCIAL YEAR 2025 – Q3



- Summary of 2025 Q3 figures
 - Revenue 180.4 m€ – up by 6.2 m€ QoQ
 - Adj. EBIT 3.1 m€ – up by 12.3 m€ QoQ
 - Adj. EBIT margin: 1.7%
- Successful EDAG Smart Industry Summit Europe 2025
 - 400+ participants explored future industry trends
 - EDAG showcased AI, automation & Industrial Metaverse with top partners like Siemens and NVIDIA
 - Summit generated qualified leads for sustainable business growth through structured engagement



EDAG PRESENTATION AGENDA



MARKET ENVIRONMENT

KEY FIGURES

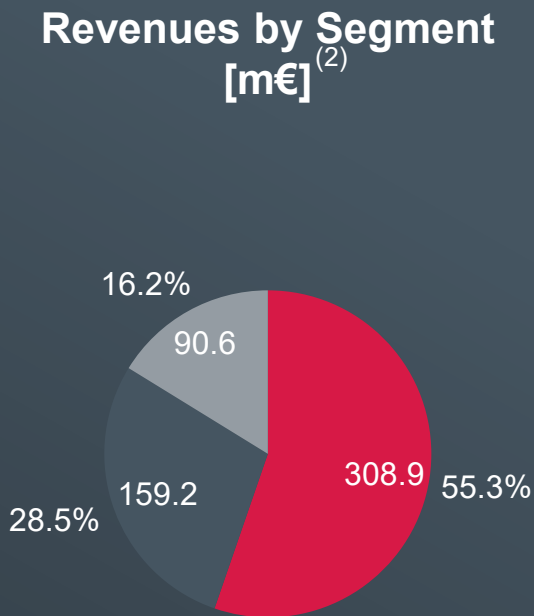
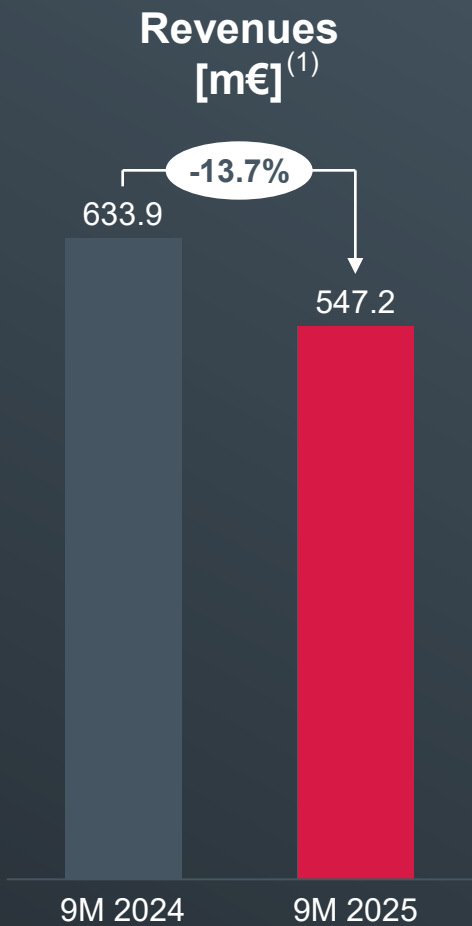
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FINANCIAL YEAR 2025 – 9M REVENUES



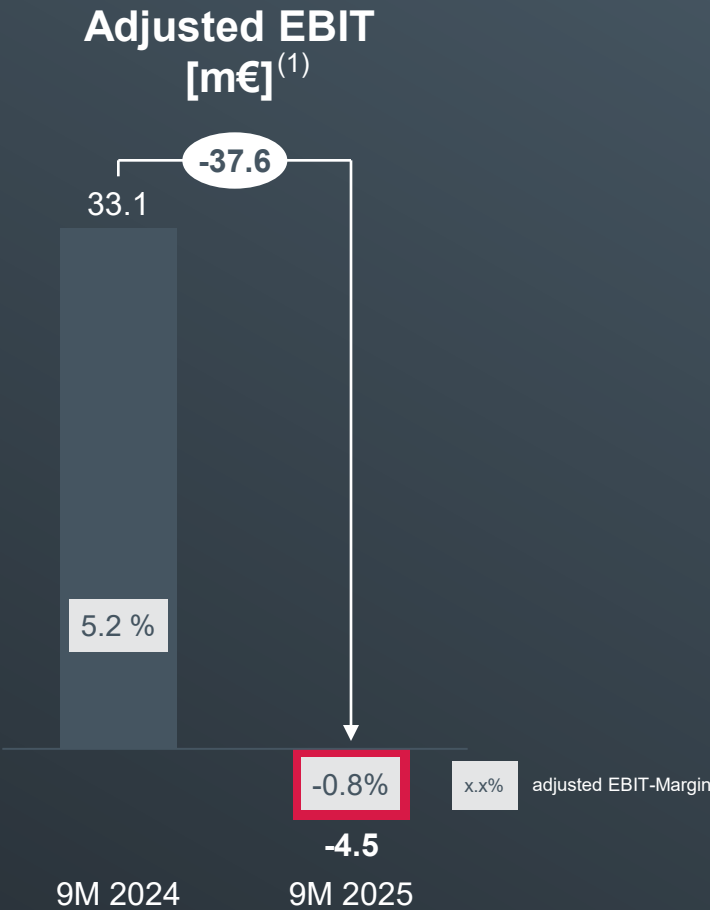
Change to 9M 2024

Vehicle Engineering	-15.6 %
Electrics / Electronics	-13.6 %
Production Solutions	-10.1 %

Notes: 1. Revenue defined as sales revenue plus change in inventories 2. Figures include sales revenue with other segments

FINANCIAL YEAR 2025 – 9M

ADJUSTED EBIT



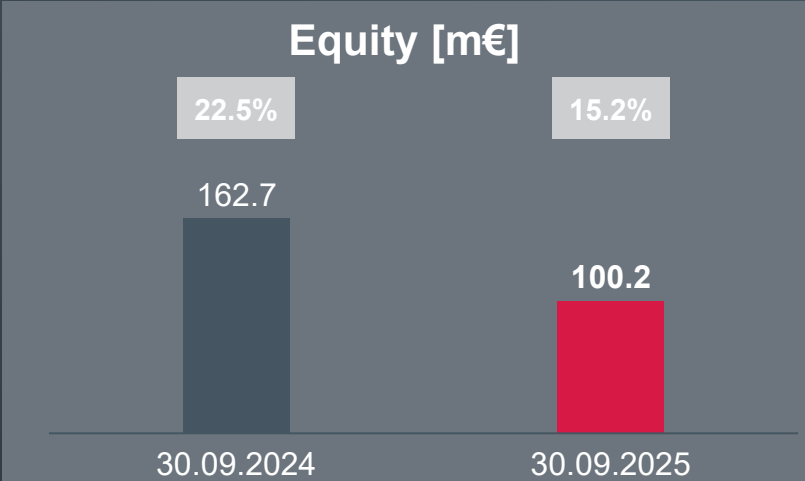
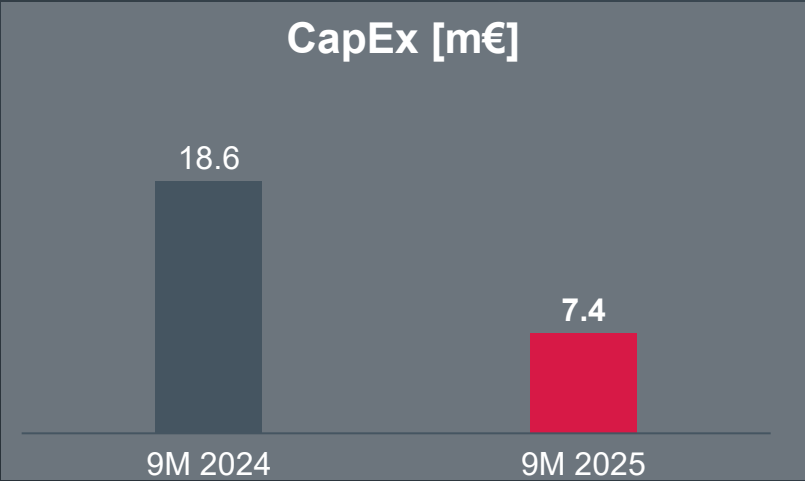
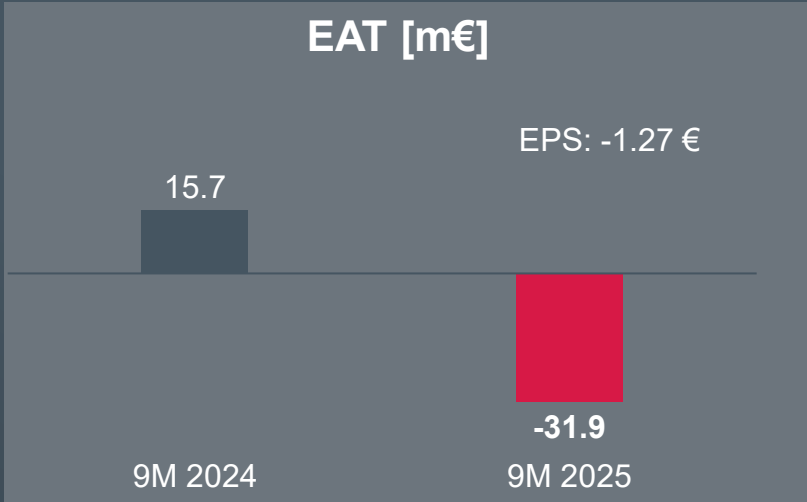
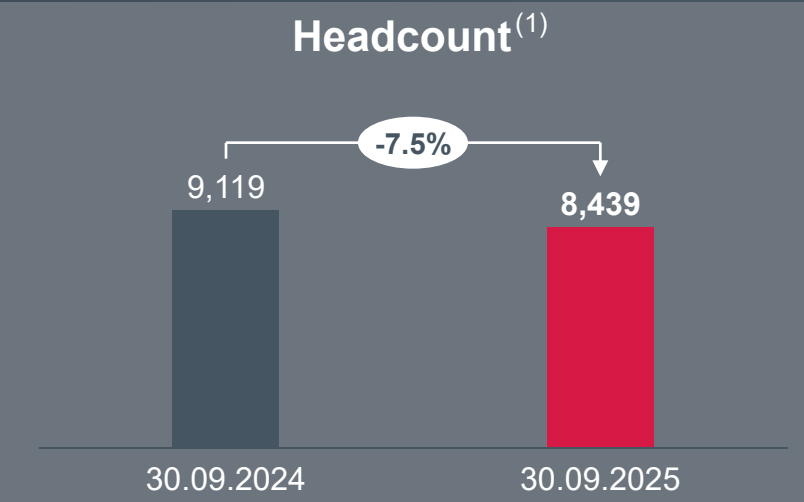
Adjusted EBIT by Segment [m€]

	9M 2024	margin	9M 2025	margin
Vehicle Engineering	24.5	6.7 %	2.0	0.6 %
Electrics / Electronics	3.8	2.1 %	-2.0	-1.2 %
Production Solutions	4.8	4.7 %	-4.5	-5.0 %

Notes: 1. Adj. for one-offs (purchase price allocation and restructuring costs)

FINANCIAL YEAR 2025 – 9M

HEADCOUNT, EAT, CAPEX, EQUITY

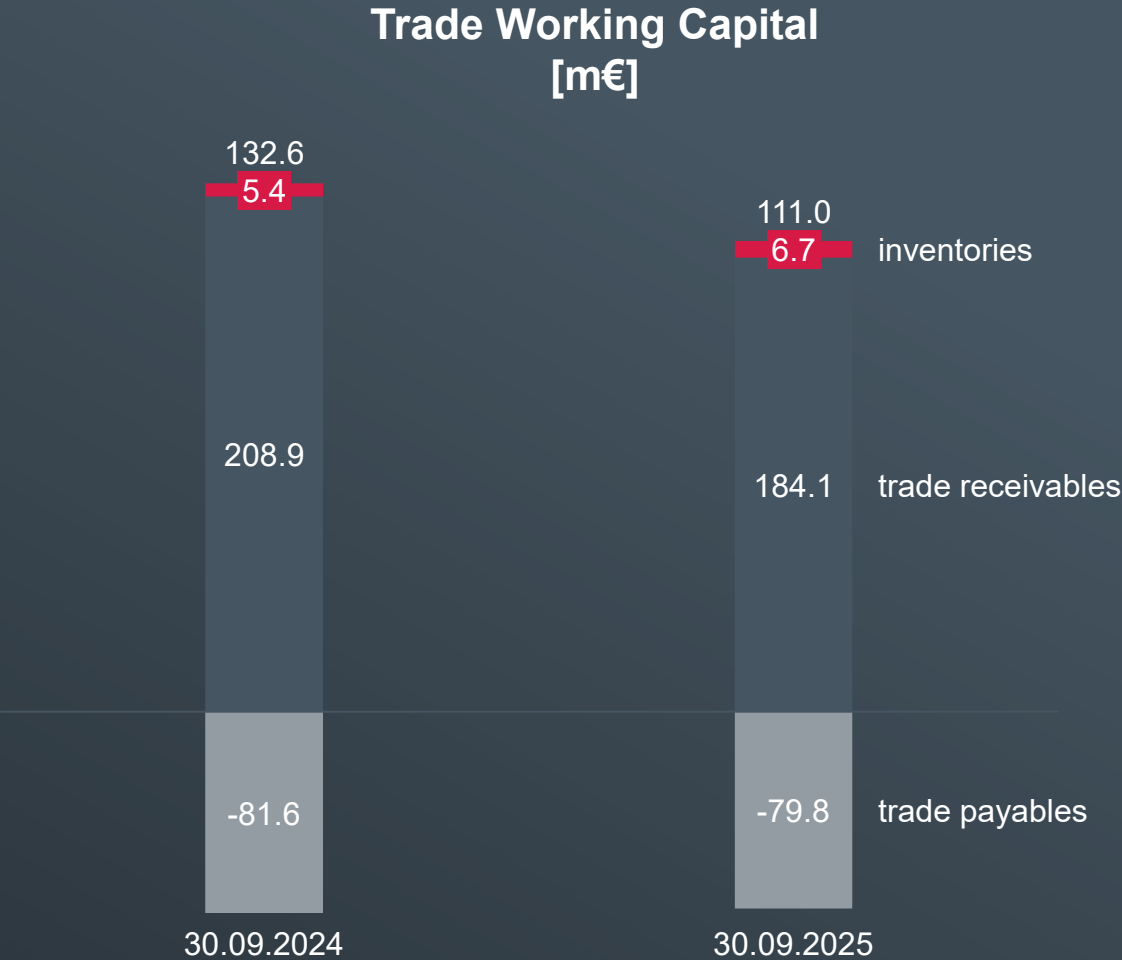


x.x% Equity / Balance Sheet total

Notes: 1. Including apprentices

FINANCIAL YEAR 2025 – 9M

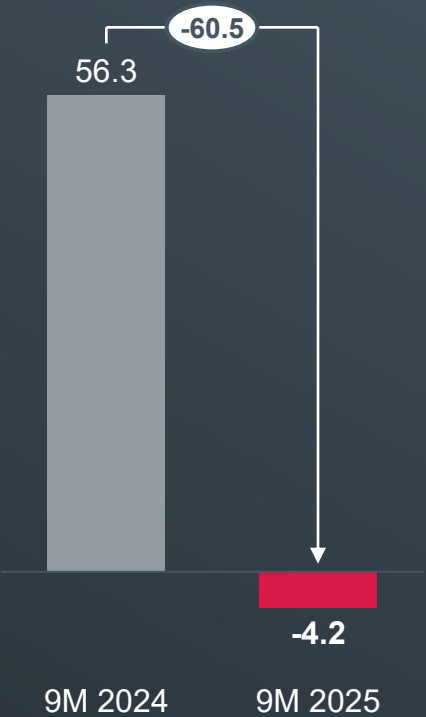
TRADE WORKING CAPITAL



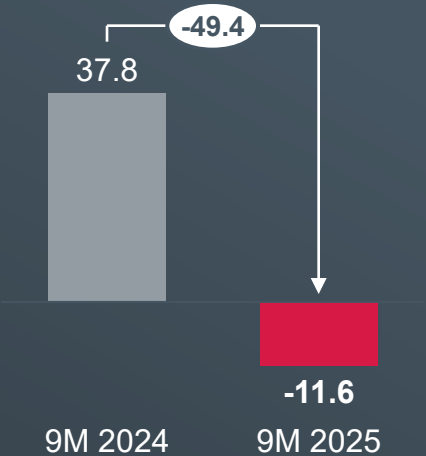
FINANCIAL YEAR 2025 – 9M CASH FLOWS



Operating Cash Flow
[m€]

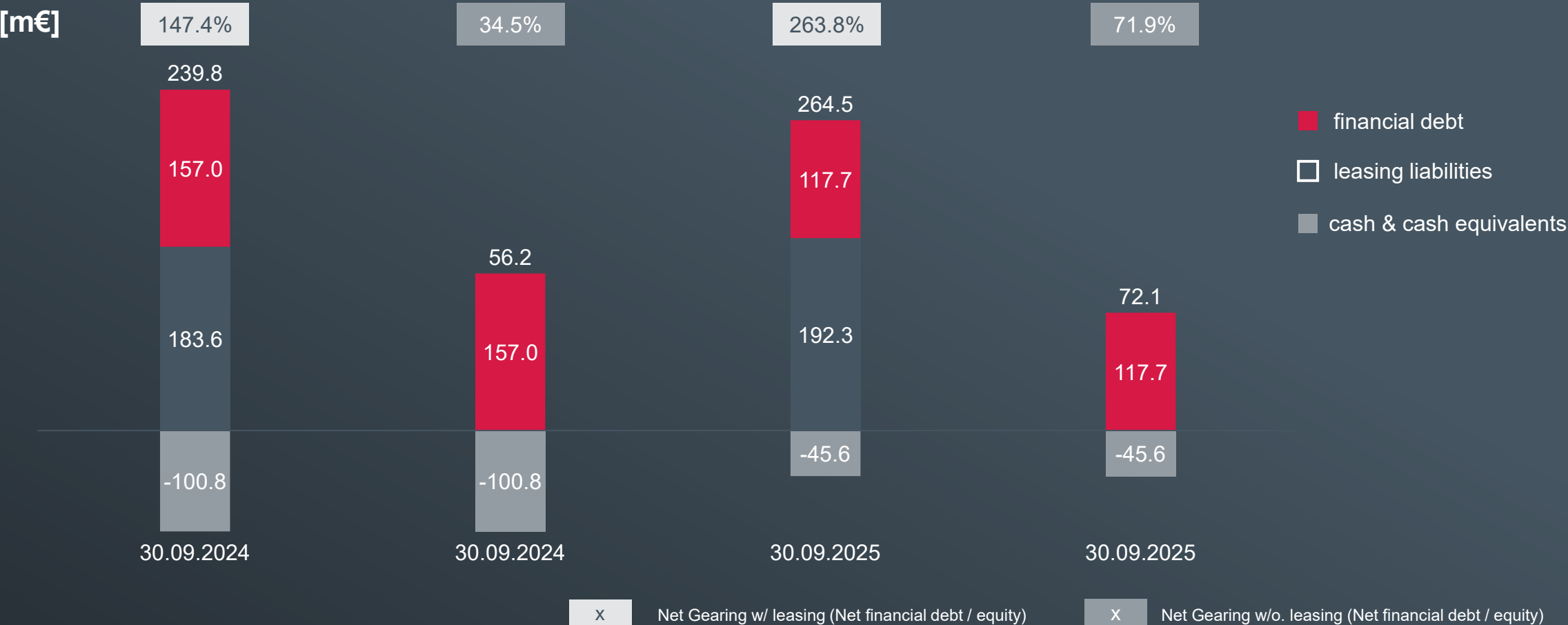


Free Cash Flow
[m€]



FINANCIAL YEAR 2025 – 9M

NET FINANCIAL DEBT



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OUTLOOK FINANCIAL YEAR 2025



For the fiscal year 2025, the EDAG Group faces an ongoing challenging and tight market situation with project postponements and further reduced capacity utilization. The management confirms the revised financial outlook from Q2 for the fiscal year 2025.



Revenue is expected to **decrease** up to **around 15 percent**



The **adjusted EBIT** margin is expected to be **up to around -3 percent**



The **investment rate** is expected in a range of **around 3 percent**

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MARKET ENVIRONMENT

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INVESTOR RELATIONS FINANCIAL CALENDER

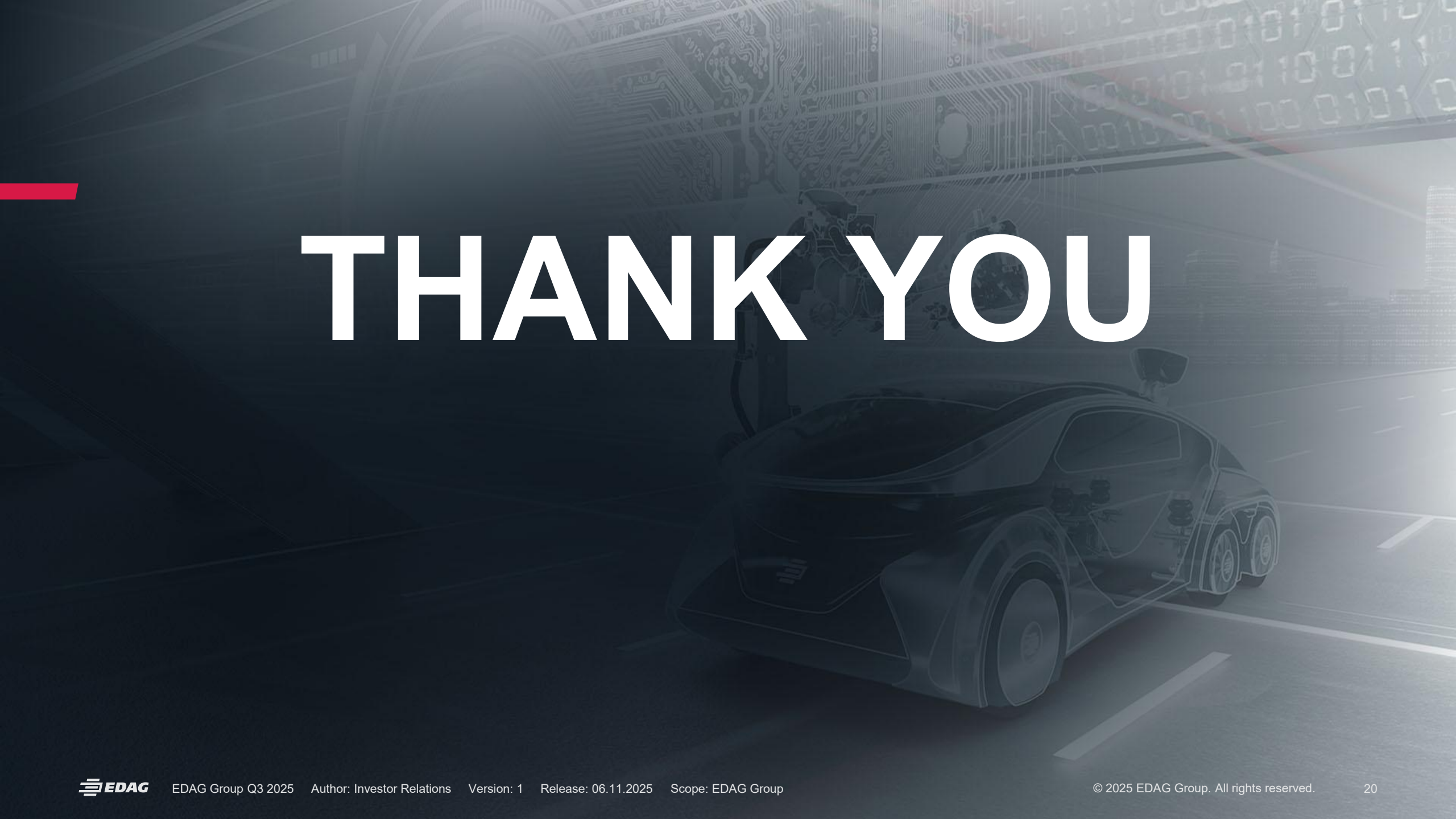


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THANK YOU

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