Thunderbird

RESORTS

INTERIM MANAGEMENT STATEMENT THIRD QUARTER 2013

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Thunderbird Resorts Inc. ("Thunderbird" or "Group") (NYSE Euronext Amsterdam: TBIRD, and FSE: 4TR) reports the following Q3 2013 Interim Management Statement:

Unless otherwise stated, all figures reported herein are in USD and report the results of those businesses that were continuing as of September 30, 2013 as compared to those same businesses through the nine months ended September 30, 2012. The purpose is for the reader to understand the performance of the Group's continuing businesses. The Group's former Philippines businesses that were sold in August 2013 are therefore not recorded herein, except for the financial performance of the sale itself, which is reflected in the line "Other gains and (losses)".

Effective January 1, 2013, IFRS 11 changed the way that joint ventures are accounted for whereby proportional consolidation is no longer considered an appropriate method to present investments in joint ventures and that equity accounting should be applied. To enable the reader to compare results with previous periods, the Group has elected to present the Costa Rican joint venture proportionally when discussing financial performance in this Q3 2013 Interim Management Statement.

REVENUE, PROPERTY EBITDA AND ADJUSTED EBITDA

Below is our revenue, property EBITDA and adjusted EBITDA for the nine months ended September 30, 2013:

(In thousands)	Nine months ended September 30, 2013	Nine months ended September 30, 2012	Variance	% change
Sales				
Peru	$ 22,489	$ 21,256	$ 1,233	5.8%
Costa Rica	10,939	12,454	(1,515)	-12.2%
Nicaragua	10,367	9,199	1,168	12.7%
Total	**$ 43,795**	**$ 42,909**	$ 886	2.1%
Property EBITDA				
Peru	4,118	3,782	336	8.9%
Costa Rica	2,607	3,182	(575)	-18.1%
Nicaragua	1,574	1,088	486	44.7%
Total	**$ 8,299**	**$ 8,052**	$ 247	3.1%
Corporate expenses	3,743	4,523	(780)	-17.2%
Adjusted EBITDA	**$ 4,556**	**$ 3,529**	$ 1,027	29.1%

Note: "EBITDA" is not an accounting term under IFRS, and refers to earnings before net interest expense, income taxes, depreciation and amortization, equity in earnings of affiliates, minority interests, development costs, other gains and losses, and discontinued operations. "Property EBITDA" is equal to EBITDA at the country level(s). "Adjusted EBITDA" is equal to property EBITDA consolidated from all operations less "corporate expenses", which are the expenses of operating the parent company and its non-operating subsidiaries and affiliates.

PROFIT / (LOSS) OF CONTINUING BUSINESSES

Below is our consolidated profit / (loss) summary for the nine months ended September 30, 2013 as compared with the same period of 2012 for our continuing businesses. We have also provided property EBITDA and adjusted EBITDA, which the Group views as key performance indicators.

(In thousands)	Nine months ended September 30, 2013	Nine months ended September 30, 2012	Variance	% change
Net gaming wins	$ 36,174	$ 35,840	$ 334	0.9%
Food and beverage sales	3,332	3,267	65	2.0%
Hospitality and other sales	4,453	3,960	493	12.4%
Total revenues	**43,959**	**43,067**	**892**	**2.1%**
Promotional allowances	3,655	3,884	(229)	-5.9%
Property, marketing and administration	32,005	31,131	874	2.8%
Property EBITDA	**8,299**	**8,052**	**247**	**3.1%**
Corporate expenses	3,743	4,523	(780)	-17.2%
Adjusted EBITDA	**4,556**	**3,529**	**1,027**	**29.1%**
Adjusted EBITDA as a percentage of revenues	10.4%	8.2%		
Depreciation and amortization	5,159	6,594	(1,435)	-21.8%
Interest and financing costs, net	4,993	4,712	281	6.0%
Management fee attributable to non-controlling interest	111	(715)	826	-115.5%
Project development	89	329	(240)	-72.9%
Shared based compensation	-	(274)	274	-100.0%
Foreign exchange loss / (gain)	1,195	(659)	1,854	-281.3%
Other (gains) and losses	1,522	(1,920)	3,442	-179.3%
Derivative financial instrument	(18)	(919)	901	-98.0%
Income taxes	696	373	323	86.6%
Loss for the period from continuing operations	**$ (9,191)**	**$ (3,992)**	**$ (5,199)**	**130.2%**

Group revenue for the nine months ended September 30, 2013 has grown by 2.1% over the same period in 2012 due to strong revenue growth in Peru (5.8%) and Nicaragua (12.7%) while being partially offset by decreased revenues in Costa Rica (-12.2%) as compared to the same period in 2012.

For the nine months ended September 30, 2013, property EBITDA grew by 3.1% based on improvement in Peru (8.9%) and Nicaragua (44.7%) versus a decline in Costa Rica (-18.1%). For the nine months ended September 30, 2013, adjusted EBITDA also grew by 29.2% based on a reduction of corporate expense of 17.2% as compared to the same period in 2012.

The Group experienced a loss for the period primarily because of: a) $6.4 million in non-cash expenses (depreciation and amortization plus foreign exchange); b) $5.0 million in interest and financing costs; and c) $1.6 million in loss (based on preliminary analysis) from the disposal of our Philippines asset due to certain Philippines-related debt that remained as Group liabilities post disposal. Regardless, Group gross debt has been driven down by 22.6% as of September 30, 2013 as compared to June 30, 2013 as described on the following page.

Gross Debt, Net Debt and Debt Schedules

Below is the Group's gross and net debt on September 30, 2013 as compared to half-year 2013 and year-end 2012. Our reduction in gross debt of approximately $15 million since June 2013 is the result of the deconsolidation of our disposed Philippines asset, additional debt pay down using our Philippines proceeds and our normal scheduled amortization of debt at the country and Group levels. While gross debt was reduced by 22.6% between June 30, 2013 and September 30, 2013 the Group is currently seeking to refinance a significant portion of its remaining debt to reduce annual interest expense and to improve cash flow through lower rates and longer amortization periods.

(In thousands)	September 30, 2013	June 30, 2013	December 31, 2012
Borrowings	$ 50,249	$ 64,182	$ 64,910
Obligations under leases and hire purchase contracts	1,181	2,218	2,833
Derivative financial instruments	3	3	21
Gross Debt	**$ 51,433**	**$ 66,403**	**$ 67,764**
Less: cash and cash equivalents (excludes restricted cash)	9,298	4,611	5,237
Net Debt	**$ 42,135**	**$ 61,792**	**$ 62,527**

Note: "Cash and cash equivalents" do not include the following: a) a $5.0 million note receivable being paid to the Group over 18 months by the Philippines buyer (6 months interest only starting in August 2013 plus 12 months fully amortized) that is guaranteed by a letter of credit with a major financial institution; and b) $5.0 million in hold back due to the Group 30 months after August 2013 and assuming no liabilities charged against the hold back as per agreements in place with the Philippines buyer.

After additional debt pay down scheduled in Q4 2013, the Group estimates its debt schedule as follows starting in January 2014:

(In thousands)

Year	2014	2015	2016	2017	2018	2019	Thereafter	Total
Interest Expense	**4,169**	**3,426**	**2,767**	**1,860**	**1,364**	**791**	**421**	**14,798**
Corporate	2,404	1,976	1,704	952	614	457	420	8,527
Corporate	2,367	1,941	1,704	952	614	457	420	8,455
Poland	37	35	-	-	-	-	-	72
Costa Rica	535	381	130	92	55	10	1	1,204
Peru	1,052	938	839	738	630	271	-	4,468
Nicaragua	178	131	94	78	65	53	-	599

Year	2014	2015	2016	2017	2018	2019	Thereafter	Total
Principal Balance	**6,393**	**11,357**	**6,963**	**6,701**	**5,669**	**9,285**	**3,430**	**49,798**
Corporate	2,441	6,870	4,922	4,781	3,140	1,375	3,397	26,926
Corporate	2,138	5,179	4,922	4,781	3,140	1,375	3,397	24,932
Guatemala	139	658	-	-	-	-	-	797
Poland	164	1,033	-	-	-	-	-	1,197
Costa Rica	1,983	2,852	684	477	1,001	285	33	7,315
Peru	1,606	1,355	1,183	1,278	1,386	6,931	-	13,739
Nicaragua	363	280	174	165	142	694	-	1,818

Peru Update

Below is our Peru profit / (loss) summary for the nine months ended September 30, 2013 as compared with the same period of 2012 for continuing businesses.

(In thousands)	Nine months ended September 30, 2013	Nine months ended September 30, 2012	Variance	% change
Net gaming wins	$ 17,215	$ 16,511	$ 704	4.3%
Food and beverage sales	1,149	1,134	15	1.3%
Hospitality and other sales	4,125	3,611	514	14.2%
Total revenues	**22,489**	**21,256**	**1,233**	**5.8%**
Promotional allowances	1,968	2,380	(412)	-17.3%
Property, marketing and administration	16,403	15,094	1,309	8.7%
Property EBITDA	**4,118**	**3,782**	**336**	**8.9%**
Property EBITDA as a percentage of revenues	18.3%	17.8%		
Depreciation and amortization	3,015	4,352	(1,337)	-30.7%
Interest and financing costs, net	942	574	368	64.1%
Management fee attributable to non-controlling interest	82	228	(146)	-64.0%
Project development	-	1	(1)	-100.0%
Foreign exchange loss / (gain)	1,374	(586)	1,960	-334.5%
Other (gains) and losses	8	(3,050)	3,058	-100.3%
Income taxes	324	-	324	0.0%
(Loss) / profit for the period from continuing operations	**$ (1,627)**	**$ 2,263**	**$ (3,890)**	**-171.9%**

For the nine months ended September 30, 2013, Peru revenue grew by 5.8% (with growth in all three segments of gaming, food and beverage, and hospitality) and property EBITDA grew by 8.9% as compared to the same period in 2012.

Peru experienced a loss for the nine months ended September 30, 2013 of $1.6 million primarily due to $3 million in depreciation and amortization and $1.4 million in foreign exchange losses, both of which are non-cash expenses. Interest and financing costs increased as compared to the same period in 2012, principally because of debt discounts negotiated in 2012 that on a net basis reduced interest and finance costs for that period only.

In its presentation for the 2013 Annual General Shareholders Meeting, the Group announced that it was: a) Investing in new gaming equipment and would be reallocating its Peru office complex to increase space for third party rentals, and that we estimate that these efforts could add approximately $700 thousand in property EBITDA in Peru on a run rate basis starting in 2014; and b) Working on a pipeline of new slot parlor opportunities with the goal to increase its gaming positions over time. These efforts remain active and are advancing.

Costa Rica Update

Below is our Costa Rica profit / (loss) summary for the nine months ended September 30, 2013 as compared with the same period of 2012 for continuing businesses.

(In thousands)	Nine months ended September 30, 2013	Nine months ended September 30, 2012	Variance	% change
Net gaming wins	$ 9,847	$ 11,222	$ (1,375)	-12.3%
Food and beverage sales	964	1,100	(136)	-12.4%
Hospitality and other sales	128	132	(4)	-3.0%
Total revenues	**10,939**	**12,454**	**(1,515)**	**-12.2%**
Promotional allowances	238	120	118	98.3%
Property, marketing and administration	8,094	9,152	(1,058)	-11.6%
Property EBITDA	**2,607**	**3,182**	**(575)**	**-18.1%**
Property EBITDA as a percentage of revenues	23.8%	25.6%		
Depreciation and amortization	1,539	1,688	(149)	-8.8%
Interest and financing costs, net	556	429	127	29.6%
Management fee attributable to non-controlling interest	565	202	363	179.7%
Project development	63	96	(33)	-34.4%
Foreign exchange gain	(156)	(332)	176	-53.0%
Other (gains) and losses	17	3	14	466.7%
Income taxes	100	338	(238)	-70.4%
(Loss) / profit for the period from continuing operations	**$ (77)**	**$ 758**	**$ (835)**	**-110.2%**

For the nine months ended September 30, 2013, Costa Rica revenue fell by 12.2% (with declines in all three segments of gaming, food and beverage, and hospitality) and property EBITDA fell by 18.1% as compared to the same period in 2012.

Costa Rica experienced a loss for the nine months ended September 30, 2013 of $77 thousand primarily because of $1.5 million in depreciation and amortization, which are non-cash expenses. Interest and financing costs increased as compared to the same period in 2012 primarily because of new financing undertaken to purchase gaming machines and cover working capital needs.

New Casino in Costa Rica: On October 28, 2013, the Group announced that its Costa Rican affiliate will open a new Fiesta Casino in downtown San Jose under a long-term lease. We expect to open by Q2 2014 with approximately 118 slot machines, 28 table positions and 70 food and beverage positions. A Panamanian bank will loan the Group's affiliate approximately $2.8 million to fund the project's capital requirements including construction and equipment purchases.

Reduction of Gaming Positions to improve EBITDA in Costa Rica: On October 28, 2013 the Group also announced that it had recently closed two slot parlor facilities in Costa Rica. These properties opened in 2006 and due to a change in market conditions, the properties had become misaligned with the current operating standards of our Fiesta brand, whose primary objective is to provide better financial returns. We have also reduced machines in certain ongoing operations. Besides lower revenue from the changed market conditions, the reduction of 290 underperforming gaming positions eliminates the associated fixed monthly gaming tax per gaming position that has been in place since January 2013. Management may choose to add back slot machines that were temporarily removed from existing locations. We expect these changes to have a positive impact on property EBITDA.

Note: Effective January 1, 2013, IFRS 11 changed the way that joint ventures are accounted for whereby proportional consolidation is no longer considered an appropriate method to present investments in joint ventures and that equity accounting should be applied. To enable the reader to compare results with previous periods, the Group has elected to present the Costa Rican joint venture proportionally when discussing financial performance in this Q3 2013 Interim Management Statement.

Nicaragua Update

Below is our Nicaragua profit / (loss) summary for the nine months ended September 30, 2013 as compared with the same period of 2012 for continuing businesses.

(In thousands)	Nine months ended September 30, 2013	Nine months ended September 30, 2012	Variance	% change
Net gaming wins	$ 9,112	$ 8,107	$ 1,005	12.4%
Food and beverage sales	1,219	1,033	186	18.0%
Hospitality and other sales	36	59	(23)	-39.0%
Total revenues	**10,367**	**9,199**	**1,168**	**12.7%**
Promotional allowances	1,449	1,384	65	4.7%
Property, marketing and administration	7,344	6,727	617	9.2%
Property EBITDA	**1,574**	**1,088**	**486**	**44.7%**
Property EBITDA as a percentage of revenues	15.2%	11.8%		
Depreciation and amortization	485	400	85	21.3%
Interest and financing costs, net	173	113	60	53.1%
Management fee attributable to non-controlling interest	315	313	2	0.6%
Project development	-	164	(164)	-100.0%
Foreign exchange loss	191	139	52	37.4%
Other (gains) and losses	2	22	(20)	-90.9%
Income taxes	217	(21)	238	-1133.3%
Profit / (loss) for the period from continuing operations	**$ 191**	**$ (42)**	**$ 233**	**-554.8%**

For the nine months ended September 30, 2013, Nicaragua revenue grew by 12.7% (with growth in two of our three segments of gaming, food and beverage, and hospitality) and property EBITDA grew by 44.7% as compared to the same period in 2012.

Nicaragua had a profit for the nine months ended September 30, 2013 despite non-cash expenses of approximately $676 thousand. Interest and financing costs increased as compared to the same period in 2012 because of: a) New equipment financing to replace certain outdated equipment; and b) Financing of the real estate of our Chinandega facility, which financing was only closed in 2013.

Other Group Updates

This section describes material events and contracts that occurred during Q3 2013 as well as subsequent to the period.

Sale of Philippines Operations: On August 11, 2013, Thunderbird announced the sale of its entire economic interest and management rights in its Philippine and related British Virgin Islands ("BVI") operations to Magnum Leisure Holdings Inc. and its related entities, affiliates of Solar Entertainment Corporation (collectively "Magnum"). The post-tax, net price was approximately $26.5 million. The Group's reported consolidated debt will also be reduced by at least $9.2 million. This reduction is derived from Philippine debt that will be repaid as a result of disposal and use of proceeds. Thunderbird has also executed a 36-month non-compete agreement with Magnum in the Philippines. Of the net price: a) $5 million will be paid via a promissory note that will amortize over approximately 18 months at a 7% interest rate and is guaranteed by a letter of credit issued be a major banking institution; and b) $5 million will be subject to hold backs by Magnum for up to 30 months to cover potential contingent liabilities. For more information on this transaction, please see our August 11, 2013 press release as well as our 2013 Half-year Report (Chapter 1: Letter from the CEO).

Buy Back Program: On August 30, 2013, Thunderbird announced its intention to potentially repurchase a portion of its issued and outstanding common shares. The Board of Directors authorized Thunderbird to acquire up to an aggregate of 1,300,000 of its issued and outstanding common shares over a term not to exceed twelve (12) months and to expend not more than $1,000,000 in the aggregate (the "Buy Back Program"). Thunderbird has the intention to buy back shares, but at its discretion it could choose not to purchase shares depending on various market conditions and factors. The Buy Back Program authorization commenced on September 1, 2013, and will terminate on the earlier of August 31, 2014 or on the date all shares which are subject to the Buy Back Program have been purchased. All purchases will be affected at market prices through the facilities of the NYSE Euronext in Amsterdam in accordance with the applicable rules of this exchange. Thunderbird will enter into discretionary agreements with one or more banks to repurchase Thunderbird shares within the parameters of this Buy Back Program. Between August 30, 2013 and November 15, 2013, Thunderbird purchased 274,515 of its own freely tradable shares on the NYSE Euronext at an average price of approximately $0.92 per share.

Election of Directors and Officers: On September 26, 2013, the Group held its Annual General and Special Meeting of shareholders. At the meeting, the shareholders elected the following directors for the ensuing year: Salomon Guggenheim, Douglas Vicari, Reto Stadelmann, Madeleine Linter and Albert W. Atallah. The Board of Directors then held a meeting and appointed the following persons as officers of the Group for the ensuing year: Salomon Guggenheim, President and Chief Executive Officer; Albert Atallah, General Counsel and Corporate Secretary; Peter LeSar, Chief Financial Officer; and Tino Monaldo, Vice President - Corporate Development.

Capital Resources and Liquidity

The Group measures its liquidity needs by:

- Monitoring short-term obligations on a country-by-country and global, consolidated basis, with short-term inflows and outflows forecasted for the financial year, updated weekly.
- Monitoring long-term, scheduled debt servicing payments.
- Rolling forward 5-year cash flow models each month based on the financial results year-to-date through the previous month.

The Group has the capacity to manage liquidity with different tools at its disposal, including:

- Raising of debt or equity capital at both the operations and Group levels.
- Selling of non-strategic assets.
- Restructuring or deferral of unsecured lenders.
- Restructuring of salaries of key personnel.
- Deferral or aging of accounts payables.
- Cost management programs at both the operations and Group levels.

Based upon our current expectations, we anticipate that our available cash balances, our cash flow from operations and available borrowing capacity under our existing credit arrangements will be sufficient to fund our liquidity requirements for at least the next 18 months.

About the Group

Thunderbird Resorts Inc. (a British Virgin Islands company limited by shares, with its registered office in Tortola, British Virgin Islands) is an international provider of branded casino and hospitality services in Asia and Latin America.

As of September 2013, we had: a) more than 3,115 gaming positions; b) ownership interests in 2 hotels with 87 hotel rooms and managed 3 hotels with 398 rooms. In our operations, we have approximately 1,700 valued employees spread in 4 countries.

Our executive offices are located at Calle Alberto Navarro, El Cangrejo, Apartado 0823-00514, Panama City, Panama. Our telephone number is (507) 223-1234. Our website is www.thunderbirdresorts.com.

For questions: Salomon Guggenheim, Chief Executive Officer and President at sguggenheim@thunderbirdresorts.com.

Cautionary Note with regard to “forward-looking statements”

This Interim Management Statement (“IMS”) contains certain forward-looking statements within the meaning of the securities laws and regulations of various international, federal, and state jurisdictions. All statements, other than statements of historical fact, included herein, including without limitation, statements regarding potential sales and future plans and objectives of the Thunderbird Resorts Inc. (the “Group” or the “Company”) are forward-looking statements that involve risk and uncertainties. There can be no assurances that such statements will prove to be accurate and actual results could differ materially from those anticipated in such statements. Important factors that could cause actual results to differ materially from the Group's forward-looking statements include competitive pressures, unfavorable changes in regulatory structures, and general risks associated with business, all of which are disclosed under the heading "Risk Factors" and elsewhere in the Group's documents filed from time-to-time with the Euronext Amsterdam by NYSE Euronext (“Euronext Amsterdam”), the regulated market of Euronext Amsterdam N.V. and with various Canadian Securities commissions as well as other regulatory authorities.

Important information

This is Thunderbird Resorts Inc.’s Interim Management Statement for the nine month period ended September 30, 2013. Thunderbird Resorts Inc. is a designated foreign issuer with respect to Canadian securities regulations and this Interim Management Statement is intended to comply with the rules and regulations for the Euronext Amsterdam by Euronext Amsterdam, the regulated market of Euronext Amsterdam N.V. and with Canadian securities laws.

No person has been authorized to give any information or to make any representation other than those contained in this Interim Management Statement and, if given or made, such information or representations must not be relied upon as having been authorized by us. This Interim Management Statement does not constitute an offer to sell or a solicitation of an offer to buy any securities. The delivery of this Interim Management Statement shall not under any circumstances, create any implication that there has been no change in our affairs or that information contained herein is correct as of any time subsequent to the date hereof.

Unless otherwise specified or the context so requires, “Thunderbird Resorts Inc.”, the “Company”, the “Group”, “it” and “its” refer to Thunderbird Resorts Inc. and all its Group companies as defined in Article 24b Book 2 of the Dutch Civil Code. Thunderbird Resorts Inc. accepts responsibility for the information contained in this Interim Management Statement. To the best of our knowledge and belief (having taken all reasonable care to ensure that such is the case), the information contained in this Interim Management Statement is in accordance with the facts and does not omit anything likely to affect the import of such information.

The information included in this Interim Management Statement reflects our position at the date of this IMS and under no circumstances should the issue and distribution of this Interim Management Statement after the date of its publication be interpreted as implying that the information included herein will continue to be correct and complete at any later date.

Thunderbird Resorts Inc. has adopted the U.S. Dollar (“USD”) as its reporting currency. As required by EU regulation, Thunderbird Resorts Inc.’s annual consolidated financial statements have been prepared in accordance with international financial reporting standards (“IFRS”). The interim consolidated financial information has been prepared in accordance with generally accepted accounting principles. They do not include all of the information and disclosures required by IAS 34, Interim Financial Reporting, or in annual financial statements in accordance with IFRS, and should be read in conjunction with the consolidated financial statements of the Group for the year ended December 31, 2012.